

Summary of Consolidated Earnings Report for the First Quarter of the Fiscal Year Ending December 31, 2024 (IFRS)

Company name:	NIPPON EXPRES	S HOLDINGS	, INC.	Listed stock	k exchanges:	Tokyo
Code:	9147	URL		nipponexpress-holdin nipponexpress-holdin	gs.com/en/ (English) gs.com/ja/ (Japanese)	
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Scheduled date for	release of Quarterly Fina			24		

Scheduled date of dividend payment: -

Availability of supplementary briefing material on quarterly financial results: Available

Schedule of annual financial results briefing session: Available (for institutional investors and analysts)

(Millions of yen, rounded down) 1. Consolidated Financial Results for the Three Months Ended March 31, 2024 (January 1, 2024 to March 31, 2024) (1) Consolidated Business Results (%: compared with the previous period)

(1) Consolidated Busiliess Results (%. comparison (%). comparison (%. comparison (%). comparison (%). comparison (%. comparison (%). co							compared w		previous per	iou)		
	Revenue		Operating profit Inco		Operating profit		Income befo	ore tax	Profit attribut owners of p		Total comprel income	
	¥ million	%	¥ million	%	¥ million	%	¥ million	%	¥ million	%		
Three Months Ended March 31, 2024	617,601	6.8	3,474	(85.7)	4,202	(82.0)	822	(93.8)	25,271	40.3		
Three Months Ended March 31, 2023	578,016	(10.0)	24,322	(10.7)	23,386	(14.0)	13,320	(15.0)	18,018	(47.0)		

	Basic earnings per share	Diluted earnings per share
	¥	¥
Three Months Ended March 31, 2024	9.35	-
Three Months Ended March 31, 2023	149.40	-

(2) Consolidated Financial Position

	Total assets	Total equity	Equity attributable to owners of parent	Ratio of equity attributable to owners of parent to total assets
	¥ million	¥ million	¥ million	%
As of March 31, 2024	2,182,715	829,196	811,563	37.2
As of December 31, 2023	2,107,116	817,806	800,062	38.0

2. Dividends Information

		Annual dividend per share						
	First Quarter	Second Quarter	Third Quarter	Year End	Yearly			
	¥	¥	¥	¥	¥			
Fiscal Year Ended December 31, 2023	-	150.00	-	150.00	300.00			
Fiscal Year Ending December 31, 2024	-							
Fiscal Year Ending December 31, 2024 (Forecast)		150.00	-	150.00	300.00			

(Note) Revision of dividend projection from recently announced figures: No

3. Forecast of Consolidated Financial Results for Fiscal Year Ending December 31, 2024 (January 1, 2024 to December 31, 2024)

(%: compared with the previous period)									
	Revenue	e	Operatin	g profit	Income be	efore tax		butable to of parent	Basic earnings per share
	¥ million	%	¥ million	%	¥ million	%	¥ million	%	¥
Interim	1,200,000	6.0	34,000	(15.8)	33,000	(20.2)	23,000	(9.6)	261.54
Full year	2,500,000	11.7	82,000	36.4	79,000	29.1	55,000	48.4	625.43

(Note) Revision of consolidated results forecast from recently announced figures: No

*Notes

(1) Significant changes of subsidiaries during the period under review

(affecting specific subsidiaries due to changes in scope of consolidation):	No
(2) Changes in accounting policies, changes in accounting estimates	

1) Change in accounting policies required under IFRS:	NO
Any changes in accounting policies other than 1) above:	No
3) Changes in accounting estimates:	No

(3) Total number of issued shares (common stock)

1) Total number of issued shares at end of period	As of	90,599,225	As of	90,599,225
(including treasury shares)	March 31, 2024	shares	December 31, 2023	shares
Total number of treasury shares at end of	As of	2,626,196	As of	2,659,642
period	March 31, 2024	shares	December 31, 2023	shares
3) Average number of shares during period	Fiscal Year Ended	87,956,818	Fiscal Year Ended	89,164,725
3) Average number of shares during period	March 31, 2024	shares	March 31, 2023	shares

(Note) The Company introduced an Executive Compensation BIP (Board Incentive Plan) Trust. Company shares owned by the Trust were included the treasury shares at the end of the period under review.

Number of shares owned by the Executive Compensation BIP Trust:

As of March 31, 2024: 62,367 shares As of December 31, 2023: 96,519 shares (These figures are included the total number of treasury shares at end of period, above.)

* This consolidated earnings report is not subject to audit by a certified public accountant or independent financial statement auditor. * Explanation for the appropriate use of financial forecasts and other special notes

- The forward-looking statements and other results forecasts stated herein are based on information available at the time this report was prepared, as well as certain assumptions considered reasonable. Accordingly, actual business performance may differ significantly from forecasts due to a number of factors. Please refer to 1. Qualitative Information on Quarterly Financial Results, (3) Explanation of Consolidated Financial Results Forecasts and Other Forward-Looking Information on page 3 for financial forecast assumptions and the use of the forecasts.
- We plan to hold a briefing session online for institutional investors and analysts on May 13, 2024. The materials to be distributed at that meeting will be posted on our corporate website.

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1. Qualitative Information on Quarterly Financial Results

(1) Explanation of Business Results

During the first quarter of the current consolidated fiscal year, the global economy showed ongoing resilience in domestic demand for certain countries and regions. And while positive signs emerged indicating an ease in long-running price increases, there was also a deep-seated sense of caution regarding ongoing high inflation rates. The economic situation remained in a fragile state of tug-of-war between inflation control and monetary easing. In addition, geopolitical risks, including the prolonged invasion of Ukraine by Russia and growing tensions in the Middle East, increased further, giving rise to growing uncertainty about the future.

Given this economic climate, the logistics industry experienced lackluster cargo movement, despite a partial recovery in cargo movement for digital-related goods, amid continued weakness in the manufacturing sector, including sluggish capital investment in major countries. Other risks have emerged that affect international logistics directly, including avoiding navigation of the Suez Canal due to the unrest in the Red Sea. Domestic cargo movement was lackluster in general, affected by declining consumer confidence in response to soaring product prices.

In addition to continuing geopolitical risks, the situation in Japan requires close monitoring of trends that include rising procurement costs due to the weakening of the yen.

In response to this business environment, the NX Group reported a year-on-year increase in revenue for the first quarter of the current consolidated fiscal year. This increase was mainly due to the addition of the cargo-partner Group to the scope of consolidation and a recovery in cargo movement among certain sectors, mainly digital-related goods. At the same time, group profit decreased year on year due to lower unit sales prices stemming from the easing of tight supply-demand balance in air and ocean cargo transportation.

As a result, the group posted revenues of ¥617.6 billion, up ¥39.5 billion, or 6.8%, year on year. Operating income amounted to ¥3.4 billion, down ¥20.8 billion, or 85.7%, year on year. Profit before income taxes amounted to ¥4.2 billion, down ¥19.1 billion, or 82.0%, year on year, while profit attributable to owners of parent amounted to ¥0.8 billion, down ¥12.4 billion, or 93.8%.

(2) Explanation of Financial Position

1) Assets, Liabilities, and Equity

Total assets as of the end of the first quarter of the current consolidated fiscal year amounted to 42,182.7 billion, up 475.5 billion, or 3.6%, compared with the end of the previous consolidated fiscal year.

Current assets decreased ¥58.2 billion, or 6.5%, to ¥837.8 billion, while non-current assets increased ¥133.8 billion, or 11.1%, to ¥1,344.9 billion.

The decrease in current assets was mainly due to a decrease in cash and cash equivalents.

The increase in non-current assets was mainly due to an increase in goodwill and intangible assets.

Current liabilities amounted to ¥662.2 billion, up ¥71.1 billion, or 12.0%, compared with the end of the previous consolidated fiscal year. Non-current liabilities amounted to ¥691.3 billion, down ¥6.8 billion, or 1.0%.

The increase in current liabilities was mainly due to an increase in bonds and borrowings.

The decrease in non-current liabilities was mainly due to a decrease in bonds and borrowings.

Total equity as of the end of the first quarter of the current consolidated fiscal year amounted to ¥829.1 billion, up ¥11.3 billion, or 1.4%, compared with the end of the previous consolidated fiscal year.

2) Cash Flows

Cash and cash equivalents as of the end of the first quarter of the current consolidated fiscal year amounted to ¥213.5 billion, down ¥101.5 billion compared with the end of the previous consolidated fiscal year.

Net cash provided by operating activities amounted to ¥52.3 billion, representing an increase in proceeds of ¥30.1 billion compared to the year-ago period. This result was mainly due to a decrease in income taxes paid.

Net cash used in investing activities amounted to ¥117.5 billion, representing an increase in outlays of ¥107.8 billion compared to the year-ago period. This result was mainly due to an increase in purchase of shares of subsidiaries resulting in change in scope of consolidation.

Net cash used in financing activities amounted to ¥43.5 billion, representing an increase in proceeds of ¥1.8 billion compared to the year-ago period. This result was mainly due to a decrease in repayments of long-term borrowings.

(3) Explanation of Consolidated Financial Results Forecasts and Other Forward-Looking Information

We have not made any changes at this time to our consolidated earnings forecast for the fiscal year ending December 31, 2024, disclosed on February 14, 2024.

We will continue to monitor the future outlook, and disclose any revised forecasts promptly if we deem it necessary to make revisions.

2. Condensed Quarterly Consolidated Financial Statement(1) Condensed Quarterly Consolidated Statement of Financial Position

		(Unit: Millions of yen)
	FY2023 (As of December 31, 2023)	First Quarter of FY2024 (as of March 31, 2024)
Assets		
Current assets		
Cash and cash equivalents	315,076	213,528
Trade and other receivables	424,054	449,716
Inventories	10,680	12,070
Income taxes receivable	20,771	20,135
Other financial assets	88,139	84,609
Other current assets	36,941	41,504
Subtotal	895,663	821,565
Assets held for sale	428	16,247
Total current assets	896,091	837,812
Non-current assets		
Property, plant and equipment	535,583	531,329
Investment property	68,529	69,115
Goodwill and intangible assets	73,561	175,073
Right-of-use assets	354,021	379,848
Investments accounted for using equity method	42,185	41,758
Other financial assets	113,273	122,23
Deferred tax assets	16,429	17,490
Other non-current assets	7,438	8,051
Total non-current assets	1,211,024	1,344,903
Total assets	2,107,116	2,182,715

	FY2023 (As of December 31, 2023)	First Quarter of FY2024 (as of March 31, 2024)
Liabilities and equity		
Liabilities		
Current liabilities		
Trade and other payables	214,044	208,503
Bonds and borrowings	61,782	96,366
Lease liabilities	111,730	117,718
Other financial liabilities	84,385	72,665
Income taxes payable	7,628	8,215
Provisions	10,419	17,071
Other current liabilities	101,100	132,145
Subtotal	591,092	652,685
Liabilities directly associated with assets held for sale	_	9,515
Total current liabilities	591,092	662,200
Non-current labilities		
Bonds and borrowings	255,975	225,886
Lease liabilities	304,896	328,578
Other financial liabilities	19,123	19,318
Retirement benefit liability	93,864	92,192
Provisions	10,832	11,531
Deferred tax liabilities	6,000	6,410
Other non-current liabilities	7,524	7,400
Total non-current liabilities	698,217	691,319
Total liabilities	1,289,309	1,353,519
Equity		
Share capital	70,175	70,175
Capital surplus	23,267	23,024
Treasury shares	(20,542)	(20,368)
Other components of equity	92,625	116,578
Retained earnings	634,536	622,153
Total equity attributable to owners of parent	800,062	811,563
Non-controlling interests	17,743	17,632
Total equity	817,806	829,196
Total liabilities and equity	2,107,116	2,182,715

(2) Condensed Quarterly Consolidated Statement of Profit or Loss and Condensed Quarterly Consolidated Statement of Comprehensive Income

Condensed quarterly consolidated statement of profit or loss

		(Unit: Millions of yen)
	Three months ended March 31, 2023 (January 1, 2023 to March 31, 2023)	Three months ended March 31, 2024 (January 1, 2024 to March 31, 2024)
Revenue	578,016	617,601
Cost of sales	522,036	564,327
Gross profit	55,979	53,273
Selling, general and administrative expenses	35,017	41,406
Other income	7,472	3,137
Other expenses	4,586	11,993
Share of profit (loss) of investments accounted for using equity method	475	464
Operating profit	24,322	3,474
Finance income	767	2,868
Finance costs	1,704	2,140
Income before tax	23,386	4,202
Income tax expense	9,912	3,345
Operating income	13,473	857
Profit attributable to		
Owners of parent	13,320	822
Non-controlling interests	152	35
Profit from continuing operations	13,473	857
Earnings per share		
Basic earnings per share (yen)	149.40	9.35

Condensed quarterly consolidated statement of comprehensive income

		(Unit: Millions of yen)
	Three months ended March 31, 2023 (January 1, 2023 to March 31, 2023)	Three months ended March 31, 2024 (January 1, 2024 to March 31, 2024)
Profit	13,473	857
Other comprehensive income		
Items that will not be reclassified to profit or loss		
Equity instruments measured at fair value through other comprehensive income	(317)	5,712
Share of other comprehensive income of investments accounted for using equity method	18	(0)
Total of items that will not be reclassified to profit or loss	(298)	5,712
Items that may be reclassified to profit or loss		
Fair value of effective portion of cash flow hedges	(14)	6
Exchange differences on translation of foreign operations	3,005	18,745
Share of other comprehensive income of investments accounted for using equity method	1,853	(50)
Total of items that may be reclassified to profit or loss	4,844	18,701
Total other comprehensive income after tax	4,545	24,414
Comprehensive income:	18,018	25,271
Comprehensive income attributable to		
Owners of parent	17,742	24,775
Non-controlling interests	276	495
Comprehensive income:	18,018	25,271

(3) Condensed Quarterly Consolidated Statement of Changes in Equity Three Months Ended March 31, 2023 (January 1, 2023 to March 31, 2023)

(Unit: Millions of yen)

			Equity att	ributable to c	owners of parent				
		Other components of							
	Share capital	Capital surplus	Retained earnings	Treasury shares	Financial assets measured at fair value through other comprehensive income	Exchange differences on translation of foreign operations	Fair value of effective portion of cash flow hedges		
Balance as of January 1, 2023	70,175	22,928	598,423	(10,604)	46,676	30,480	10		
Profit			13,320						
Other comprehensive income					(317)	2,881	(14)		
Comprehensive income:	-	-	13,320	-	(317)	2,881	(14)		
Purchase of treasury shares				(2)					
Disposal of treasury shares		(0)		77					
Dividends			(13,390)						
Share-based compensation transactions		(88)							
Changes in ownership interests in subsidiaries		-	(0)						
Transfer from other components of equity to retained earnings			28		(28)				
Total transactions with owners	-	(88)	(13,362)	75	(28)	-	-		
Balance as of March 31, 2023	70,175	22,840	598,382	(10,529)	46,331	33,362	(4)		

	Equity attributabl	e to owners of p	parent		
	Other components	of equity		New	
	Share of other comprehensive income of investments accounted for using equity method	Total	Total	Non- controlling interests	Total equity
Balance as of January 1, 2023	(1,577)	75,590	756,513	22,636	779,150
Profit		-	13,320	152	13,473
Other comprehensive income	1,871	4,421	4,421	123	4,545
Comprehensive income:	1,871	4,421	17,742	276	18,018
Purchase of treasury shares		-	(2)		(2)
Disposal of treasury shares Dividends		-	77 (13,390)	(1,323)	77 (14,714)
Share-based compensation transactions		-	(88)		(88)
Changes in ownership interests in subsidiaries		-	(0)	(87)	(87)
Transfer from other components of equity to retained earnings		(28)	-		-
Total transactions with owners	-	(28)	(13,404)	(1,411)	(14,815)
Balance as of March 31, 2023	294	79,983	760,852	21,501	782,354

(Unit: Millions of yen)

			Equity att	ributable to o	owners of parent		
		components of	equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Financial assets measured at fair value through other comprehensive income	Exchange differences on translation of foreign operations	Fair value of effective portion of cash flow hedges
Balance as of January 1, 2024	70,175	23,267	634,536	(20,542)	42,014	50,149	(3)
Profit (loss)			822				
Other comprehensive income					5,712	18,285	6
Comprehensive income:	-	-	822	-	5,712	18,285	6
Purchase of treasury shares Disposal of treasury shares		_		(5) 178			
Dividends			(13,205)	170			
Share-based compensation transactions Changes in ownership interests in subsidiaries Transfer from other components of equity to		(242) -	- 0		(0)		
retained earnings		(0.40)	(40.005)	170			
Total transactions with owners	-	(242)	(13,205)	173	(0)	-	-
Balance as of March 31, 2024	70,175	23,024	622,153	(20,368)	47,726	68,434	3

	Equity attributabl	Equity attributable to owners of parent				
	Other components of	of equity		Non-		
	Share of other comprehensive income of investments accounted for using equity method	ehensive investments Total d for using		controlling interests	Total equity	
Balance as of January 1, 2024	464	92,625	800,062	17,743	817,806	
Profit (loss)		-	822	35	857	
Other comprehensive income	(50)	23,953	23,953	460	24,414	
Comprehensive income:	(50)	23,953	24,775	495	25,271	
Purchase of treasury shares		-	(5)		(5)	
Disposal of treasury shares		-	178		178	
Dividends		-	(13,205)	(558)	(13,763)	
Share-based compensation transactions		-	(242)		(242)	
Changes in ownership interests in subsidiaries		-	-	(48)	(48)	
Transfer from other components of equity to retained earnings		(0)	-		-	
Total transactions with owners	-	(0)	(13,275)	(607)	(13,882)	
Balance as of March 31, 2024	414	116,578	811,563	17,632	829,196	

(4) Condensed Quarterly Consolidated Statement of Cash Flows

Depreciation and amortization 33 Losses (gains) on sales and valuation of investment securities (2) Impairment losses (reversal of impairment losses) (2) Increase (decrease) in provision for bonuses (3) Increase (decrease) in retirement benefit liability (1) Interest and dividend income (1) Interest expenses (3) Share of loss (profit) of investments accounted for using equity method (3) Decrease (increase) in trade receivables (3) Decrease (increase) in trade receivables (3) Increase (decrease) in consumption taxes payable (3) Increase (decrease) in consumption taxes payable (3) Other Subtotal (3) Interest and dividend is received (1) Interest paid (1) (1) Increase of property, plant and equipment (10) Purchase of property, plant and equipment (10) Purchase of property, plant and equipment (10) Purchase of shares of subsidiaries resulting in change in scope of consolidation (3) Consolidation (2) (3) Proceeds from sale and redemption of equity financial instruments	ndod	(Unit: Millions of yen)
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March 31, 20 Net cash provided by (used in) operating activities 2 Depreciation and amoritzation 32 Losses (gains) on sales and valuation of investment securities 2 Loss (gain) on sale of property, plant and equipment (2 Increase (decrease) in provision for bonuses 11 Increase (decrease) in retirement benefit liability (1 Interest expenses 5 Share of los (profit) of investments accounted for using equity method 2 Decrease (increase) in inventories 33 Increase (decrease) in rade receivables 53 Decrease (increase) in inventories 33 Increase (decrease) in consumption taxes payable 33 Interest and dividends received 34 Interest and dividends received 34 Interest paid 34 Net cash provided by (used in) operating activities 32 Payments in to tim deposits		(January 1, 2024 to
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Depreciation and amortization 33 Losses (gains) on sales and valuation of investment securities 2 Loss (gain) on sales of property, plant and equipment (2 Impairment losses (reversal of impairment losses) 1 Increase (decrease) in provision for bonuses 13 Increase (decrease) in retirement benefit liability (1 Interest and dividend income 1 Interest expenses 5 Share of loss (profit) of investments accounted for using equity method 0 Decrease (increase) in trade receivables 53 Decrease (increase) in trade receivables 33 Increase (decrease) in consumption taxes payable (37 Increase (decrease) in consumption taxes payable (37 Interest and dividends received (11 Interest paid (11 Increase paid (34 Net cash provided by (used in) operating activities 22 Payments into time deposits (22 Purchase of property, plant and equipment (10 Purchase of opporty, plant and equipment (10 Purchase of sof shares of subsidiaries resulting in change in scope of consolidation (20 Collection of loan		
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Loss (gain) on sale of property, plant and equipment (2 Impairment losses (reversal of impairment losses) 1 Increase (decrease) in retirement benefit liability (1 Interest and dividend income 1 Interest expenses 5 Share of loss (profit) of investments accounted for using equity method 5 Decrease (increase) in trade receivables 5 Increase (decrease) in trade payables (37 Increase (decrease) in consumption taxes payable (27 Other 5 Subtotal 5 Interest and dividends received 5 Interest paid (1 Increase (decrease) in consumption taxes payable (27 Other 5 Interest and dividends received (34 Net cash provided by (used in) operating activities 22 Net cash provided by (used in) investing activities (2 Proceeds from withdrawal of time deposits (2 Purchase of property, plant and equipment (10 Purchase of shares of subsidiaries resulting in change in scope of consolidation (34 Collection of loans receivable (35 Other 24	2,501	44,373
Impairment losses (reversal of impairment losses) Increase (decrease) in provision for bonuses Increase (decrease) in reversal of impairment benefit liability Interest and dividend income Interest expenses Share of loss (profit) of investments accounted for using equity method Decrease (increase) in trade receivables Sciencease (increase) in inventories Increase (decrease) in trade payables Increase (decrease) in trade payables Increase (decrease) in trade payables Interest and dividends received Interest and dividends received Interest paid Increase (decrease) in consumption taxes payable Interest and dividends received Interest paid Interest paid Increase (decrease) in operating activities Payments into time deposits Payments into time deposits Proceeds from sale of property, plant and equipment Purchase of equity instruments Proceeds from sale of property, plant and equipment Purchase of shares of subsidiaries resulting in change in scope of consolidation Collection of loans receivable Other Interest paid Net cash provided by (used in) investing activities Proceeds from sale and redemption of equity financial instruments Proceeds from sale of property, plant and equipment Purchase of shares of subsidiaries resulting in change in scope of consolidation Collection of loans receivable Other Interest paid Net cash provided by (used in) investing activities Proceeds from short-term borrowings A Repayments of short-term borrowings A Repayments of long-term borrowings A Repayments of long-term borrowings A Repayments of long-term borrowings A Repayments of lease liabilities (25 Dividends paid Payments of lease liabilities (25 Dividends paid (34 Cash provided by (used in) financing activities (35 Cash provided by (used in) financing activities (35 Cash provided by (used in) financing activities (35 Cash provided by (used in) financing activities (36 Net cash provided by (used in) financing activities (37 Net cash provided by (used in) financing activities (38 Net increase (decrease) in commercial papers (39 Net cash	0	22
Increase (decrease) in provision for bonuses 1: Increase (decrease) in retirement benefit liability (1) Interest expenses 5: Share of loss (profit) of investments accounted for using equity method Decrease (increase) in trade receivables 5: Decrease (increase) in trade peayables 3: Increase (decrease) in trade payables 3: Increase (decrease) in consumption taxes payable (27) Other 5: Decrease (increase) in consumption taxes payable (27) Other 5: Interest and dividends received 1: Interest paid (1) Increase taxes paid (34) Net cash provided by (used in) operating activities 2: Net cash provided by (used in) operating activities 2: Parceeds from withdrawal of time deposits (2) Proceeds from sale of property, plant and equipment 4: Purchase of property, plant and equipment 4: Purchase of states of subsidiaries resulting in change in scope of consolidation Collection of equity financial instruments 4: Purchase of states of subsidiaries resulting in change in scope of consolidation 2: Collection of loans receivable 0: Other 2: Net cash provided by (used in) investing activities (9) Net increase (decrease) in commercial papers 7: Proceeds from long-term borrowings (32) Repayments of long-term bor	,773)	984
Increase (decrease) in retirement benefit liability (1 Interest and dividend income Interest expenses 5 Share of loss (profit) of investments accounted for using equity method Decrease (increase) in trade receivables 5 Decrease (increase) in inventories 3 Increase (decrease) in trade payables 3 Increase (decrease) in trade payables 3 Increase (decrease) in consumption taxes payable 2 Other 2 Subtotal 5 Interest paid 1 Interest paid 1 Income taxes paid 3 Net cash provided by (used in) operating activities 2 Payments into time deposits 2 Purchase of property, plant and equipment 1 Purchase of property, plant and equipment 4 Purchase of equity instruments 4 Proceeds from sale of property, plant and equipment 4 Purchase of shares of subsidiaries resulting in change in scope of consolidation 2 Collection of loans receivable 0 Other 2 Net cash provided by (used in) investing activities 4 Proceeds from sale of subsidiaries resulting in change in scope of consolidation 2 Collection of loans receivable 0 Other 2 Net cash provided by (used in) investing activities 4 Proceeds from short-term borrowings 4 Repayments of short-term borrowings 4 Repayments of long-term borrowings 4 Repayments of purchase of treasury shares 0 Other (1 Net cash provided by (used in) financing activities (25 Dividends paid (13 Payments for purchase of treasury shares 0 Other (1 Net cash provided by (used in) financing activities 4 Effect of exchange rate change on cash and cash equivalents 4 Net increase (decrease) in cash and cash equivale	-	7,139
Interest and dividend income Interest expenses Share of loss (profit) of investments accounted for using equity method Decrease (increase) in trade receivables Decrease (increase) in trade payables Increase (decrease) in trade payables Increase (decrease) in trade payables Increase (decrease) in consumption taxes payable Interest end dividends received Interest paid Interest paid Income taxes paid Subtotal Subtotal Income taxes paid Income taxes paid Increase (decrease) In operating activities Payments into time deposits Purchase of property, plant and equipment Purchase of equity instruments Proceeds from sale and redemption of equity financial instruments Purchase of subsidiaries resulting in change in scope of consolidation Collection of loans receivable Other Net cash provided by (used in) investing activities Proceeds from sale and redemption of equity financial instruments Purchase of subsidiaries resulting in change in scope of consolidation Collection of loans receivable Other Net cash provided by (used in) investing activities Proceeds from sole on of subsidiaries resulting in change in scope of consolidation Collection of loans receivable Other Net cash provided by (used in) investing activities Proceeds from long-term borrowings At Repayments of short-term borrowings At Repayments of long-term borrowings At Repayments of protexes of treasury shares Other (1) Net cash provided by (used in) financing activities Effect of exchange rate change on cash and cash equivalents (30)	3,197	11,543
Interest expenses Share of loss (profit) of investments accounted for using equity method Decrease (increase) in trade receivables Corcease (increase) in inventories Corcease (increase) in inventories Corcease (increase) in inventories Corcease (increase) in consumption taxes payable Corcease (decrease) in consumption taxes payable Corter Corcease from sale of property, plant and equipment Purchase of subsidiaries resulting in change in scope of consolidation Collection of loans receivable Corter Cort	,466)	351
Share of loss (profit) of investments accounted for using equity method Decrease (increase) in trade receivables 53 Decrease (decrease) in inventories 337 Increase (decrease) in consumption taxes payable 337 Increase (decrease) in consumption taxes payable 337 Increase (decrease) in consumption taxes payable 337 Interest and dividends received 51 Interest paid (1 Income taxes paid 34 Net cash provided by (used in) operating activities 22 Net cash provided by (used in) investing activities 23 Payments into time deposits (2 Proceeds from withdrawal of time deposits (2 Proceeds from sale of property, plant and equipment (10 Purchase of equity instruments (3 Proceeds from sale and redemption of equity financial instruments (3 Purchase of shares of subsidiaries resulting in change in scope of consolidation (3 Collection of loans receivable (3 Other (3 Net cash provided by (used in) investing activities (3 Proceeds from short-term borrowings (3 Net cash provided by (used in) financing activit	(573)	(1,231)
Decrease (increase) in trade receivables 53 Decrease (increase) in inventories 37 Increase (decrease) in consumption taxes payable (27 Other 53 Increase (decrease) in consumption taxes payable (27 Other 53 Interest and dividends received (1 Increase taxes paid (34 Net cash provided by (used in) operating activities 23 Net cash provided by (used in) investing activities 24 Payments into time deposits (2 Purchase of property, plant and equipment (10 Purchase of property, plant and equipment (10 Purchase of shares of subsidiaries resulting in change in scope of consolidation (34 Collection of loans receivable (35 Other 24 Net cash provided by (used in) investing activities (9 Net cash provided by (used in) investing activities (9 Net cash provided by (used in) financing activities (9 Net cash provided by (used in) financing activities (2 Proceeds from short-term borrowings (38 Net increase (decrease) in commercial papers (2 Pr	1,339	1,953
Decrease (increase) in inventories 55 Decrease (increase) in inventories 37 Increase (decrease) in consumption taxes payable (27 Other 51 Increase (decrease) in consumption taxes payable (27 Other 51 Interest and dividends received (1 Increase paid (34 Net cash provided by (used in) operating activities 22 Net cash provided by (used in) investing activities 22 Payments into time deposits (2 Purchase of property, plant and equipment (10 Purchase of property, plant and equipment (10 Purchase of shares of subsidiaries resulting in change in scope of consolidation (38 Collection of loans receivable (38 Other 21 Net cash provided by (used in) financing activities (9 Net cash provided by (used in) financing activities (9 Net cash provided by (used in) financing activities (22 Proceeds from short-term borrowings (38 Net cash provided by (used in) financing activities (9 Net cash provided by (used in) financing activities (23 Proce	(475)	(464)
Decrease (increase) in inventories 2 Increase (decrease) in consumption taxes payable (37 Increase (decrease) in consumption taxes payable (27 Other 2 Subtotal 55 Increase and dividends received (1 Income taxes paid (1 Income taxes paid (34 Net cash provided by (used in) operating activities 22 Net cash provided by (used in) investing activities 22 Payments into time deposits (2 Purchase of property, plant and equipment (10 Purchase of intangible assets (3 Proceeds from sale of property, plant and equipment 2 Purchase of shares of subsidiaries resulting in change in scope of consolidation 2 Collection of loans receivable 0 Other 2 Net cash provided by (used in) investing activities (9 Net cash provided by (used in) financing activities (9 Net cash provided by (used in) investing activities (2 Proceeds from long-term borrowings (3 Repayments of short-term borrowings (3 Repayments of long-term borrowings (3 <td>, 3,221</td> <td>12,352</td>	, 3,221	12,352
Increase (decrease) in trade payables (37 Increase (decrease) in consumption taxes payable (27 Other Subtotal Interest and dividends received (1 Income taxes paid (34 Net cash provided by (used in) operating activities 22 Net cash provided by (used in) investing activities 22 Net cash provided by (used in) investing activities 22 Payments into time deposits (2 Purchase of property, plant and equipment (10 Purchase of equity instruments (34 Proceeds from sale of property, plant and equipment (4 Purchase of subsidiaries resulting in change in scope of consolidation (20 Collection of loans receivable (9 Other (20 Net cash provided by (used in) investing activities (9 Net cash provided by (used in) investing activities (9 Net cash provided by (used in) investing activities (21 Proceeds from short-term borrowings (38 Net cash provided by (used in) investing activities (9 Net cash provided by (used in) investing activities (25 Proceeds from short-term borrowings	2,496	(1,348)
Increase (decrease) in consumption taxes payable (27 Other Subtotal Interest and dividends received 5 Interest paid (1 Income taxes paid (34 Net cash provided by (used in) operating activities 22 Net cash provided by (used in) investing activities 22 Net cash provided by (used in) investing activities 22 Payments into time deposits (2 Purchase of property, plant and equipment (10 Purchase of property, plant and equipment (10 Purchase of form sale and redemption of equity financial instruments 9 Purchase of shares of subsidiaries resulting in change in scope of consolidation (20 Collection of loans receivable (21 Other 22 Net cash provided by (used in) financing activities (9 Net cash provided by (used in) financing activities (9 Net cash provided by (used in) financing activities (25 Proceeds from short-term borrowings (32 Repayments of short-term borrowings (32 Repayments of long-term borrowings (32 Repayments of long-term borowings (32	,906)	(22,905)
Other Subtotal 53 Interest and dividends received (1) Income taxes paid (34) Net cash provided by (used in) operating activities 22 Net cash provided by (used in) investing activities 22 Net cash provided by (used in) investing activities 22 Net cash provided by (used in) investing activities 22 Net cash provided by (used in) investing activities 22 Proceeds from withdrawal of time deposits (2) Purchase of property, plant and equipment (10) Purchase of intangible assets (3) Proceeds from sale of property, plant and equipment (4) Purchase of shares of subsidiaries resulting in change in scope of consolidation Collection of loans receivable Other 2 Net cash provided by (used in) investing activities (9) Net cash provided by (used in) financing activities (9) Proceeds from short-term borrowings (3) Repayments of short-term borrowings (3) Proceeds from long-term borrowings (3) Repayments of long-term borrowings (3) Repayments of long-term borrowings (3) Repayme	,087)	227
Subtotal55Interest and dividends received(1)Income taxes paid(34)Net cash provided by (used in) operating activities22Net cash provided by (used in) investing activities22Net cash provided by (used in) investing activities(2)Payments into time deposits(2)Purchase of property, plant and equipment(10)Purchase of property, plant and equipment(10)Purchase of from sale of property, plant and equipment(3)Purchase of shares of subsidiaries resulting in change in scope of consolidation(3)Collection of loans receivable(4)Other(2)Net cash provided by (used in) investing activities(9)Net cash provided by (used in) financing activities(3)Proceeds from short-term borrowings(3)Net increase (decrease) in commercial papers(3)Proceeds from long-term borrowings(3)Repayments of long-term borrowings(3)Repayments of lease liabilities(2)Dividends paid(1)Payments for purchase of treasury shares(1)Other(1)Net cash provided by (used in) financing activities(4)Effect of exchange rate change on cash and cash equivalents(3)Other(1)(1)Net increase (decrease) in cosh and cash equivalents(3)Other(1)(1)Net cash provided by (used in) financing activities(4)Effect of exchange rate change on cash and cash equivalents(3) </td <td>1,448</td> <td>(494)</td>	1,448	(494)
Interest and dividends received Interest paid Income taxes paid (1 Income taxes paid (34 Net cash provided by (used in) operating activities Payments into time deposits Payments into time deposits Purchase of property, plant and equipment Purchase of property, plant and equipment Purchase of equity instruments Proceeds from sale of property, plant and equipment Purchase of shares of subsidiaries resulting in change in scope of consolidation Collection of loans receivable Other Net cash provided by (used in) investing activities Proceeds from short-term borrowings Net increase (decrease) in commercial papers Proceeds from long-term borrowings (32 Repayments of lease liabilities Dividends paid Payments of reasury shares Other (11 Net cash provided by (used in) financing activities (32 Reference active act	7,306	56,707
Interest paid (1 Income taxes paid (34 Net cash provided by (used in) operating activities 22 Net cash provided by (used in) investing activities 22 Net cash provided by (used in) investing activities 22 Payments into time deposits (10 Purchase of property, plant and equipment (10 Purchase of intangible assets (3 Proceeds from sale of property, plant and equipment (3 Purchase of shares of subsidiaries resulting in change in scope of consolidation Collection of loans receivable Other (2 Net cash provided by (used in) financing activities (9 Net cash provided by (used in) financing activities (9 Net cash provided by (used in) financing activities (3 Proceeds from short-term borrowings (3 Repayments of short-term borrowings (3 Repayments of long-term borrowings (3 Repayments of long-term borrowings (3 Repayments of lease liabilities (2 Dividends paid (13 Payments for purchase of treasury shares (11 Other (1 Net cash provided b	617	1,829
Income taxes paid(34Net cash provided by (used in) operating activities22Net cash provided by (used in) investing activities22Payments into time deposits(2Proceeds from withdrawal of time deposits(10Purchase of property, plant and equipment(10Purchase of intangible assets(3Proceeds from sale of property, plant and equipment(4Purchase of equity instruments(3Proceeds from sale and redemption of equity financial instrumentsPurchase of shares of subsidiaries resulting in change in scope of consolidation(9Collection of loans receivable(9Other(2Net cash provided by (used in) financing activities(9Net cash provided by (used in) financing activities(3Proceeds from long-term borrowings(3Repayments of long-term borrowings(3Repayments of long-term borrowings(3Repayments of long-term borrowings(3Repayments of lease liabilities(2Dividends paid(13Payments for purchase of treasury shares(11Net cash provided by (used in) financing activities(4Effect of exchange rate change on cash and cash equivalents(3Net increase (decrease) in cash and cash equivalents(30	,067)	(1,887)
Net cash provided by (used in) operating activities 21 Net cash provided by (used in) investing activities 21 Payments into time deposits (2 Proceeds from withdrawal of time deposits (10 Purchase of property, plant and equipment (10 Purchase of intangible assets (3 Proceeds from sale of property, plant and equipment 4 Purchase of equity instruments 9 Proceeds from sale and redemption of equity financial instruments 9 Purchase of shares of subsidiaries resulting in change in scope of consolidation 0 Collection of loans receivable (9 Other 2 Net cash provided by (used in) financing activities (9 Net cash provided by (used in) financing activities (9 Net cash provided by (used in) financing activities (10 Proceeds from short-term borrowings (3 Repayments of short-term borrowings (3 Repayments of long-term borrowings (3 Repayments of long-term borrowings (3 Repayments of lease liabilities (25 Dividends paid (13 Payments for purchase of treasury shares (14		(4,279)
Net cash provided by (used in) investing activities (2 Payments into time deposits (2 Proceeds from withdrawal of time deposits (10 Purchase of property, plant and equipment (10 Purchase of intangible assets (3 Proceeds from sale of property, plant and equipment (3 Purchase of equity instruments Proceeds from sale and redemption of equity financial instruments Purchase of shares of subsidiaries resulting in change in scope of consolidation Collection of loans receivable Other 2 Net cash provided by (used in) financing activities (9 Net cash provided by (used in) financing activities (3 Proceeds from short-term borrowings (3 Repayments of short-term borrowings (3 Repayments of long-term borrowings (3 Repayments of long-term borrowings (32 Repayments of purchase of treasury shares (11 Dividends paid (13 Payments for purchase of treasury shares (14 Net cash provided by (used in) financing activities (45 Effect of exchange rate change on cash and cash equivalents (30	, <u>,,,,,,</u> 2,171	52,369
Payments into time deposits (2 Proceeds from withdrawal of time deposits (10 Purchase of property, plant and equipment (10 Purchase of intangible assets (3 Proceeds from sale of property, plant and equipment (3 Purchase of equity instruments Proceeds from sale and redemption of equity financial instruments Purchase of shares of subsidiaries resulting in change in scope of consolidation Collection of loans receivable Other 2 Net cash provided by (used in) investing activities (9 Net cash provided by (used in) financing activities (38 Proceeds from long-term borrowings (32 Repayments of short-term borrowings (32 Repayments of long-term borrowings (32 Repayments of long-term borrowings (32 Repayments of long-term borrowings (32 Repayments of purchase of treasury shares (13 Payments for purchase of treasury shares (14 Net cash provided by (used in) financing activities (45 Effect of exchange rate change on cash and cash equivalents (30	<u>, 17</u>	52,003
Payments into time deposits (2 Proceeds from withdrawal of time deposits (10 Purchase of property, plant and equipment (10 Purchase of intangible assets (3 Proceeds from sale of property, plant and equipment (3 Purchase of equity instruments Proceeds from sale and redemption of equity financial instruments Purchase of shares of subsidiaries resulting in change in scope of consolidation Collection of loans receivable Other 2 Net cash provided by (used in) investing activities (9 Net cash provided by (used in) financing activities (38 Proceeds from long-term borrowings (32 Repayments of short-term borrowings (32 Repayments of long-term borrowings (32 Repayments of long-term borrowings (32 Repayments of long-term borrowings (32 Repayments of purchase of treasury shares (13 Payments for purchase of treasury shares (14 Net cash provided by (used in) financing activities (45 Effect of exchange rate change on cash and cash equivalents (30		
Proceeds from withdrawal of time deposits Purchase of property, plant and equipment (10 Purchase of intangible assets (3 Proceeds from sale of property, plant and equipment (3 Purchase of equity instruments Purchase of equity instruments Purchase of shares of subsidiaries resulting in change in scope of consolidation Collection of loans receivable Other (2 Net cash provided by (used in) investing activities (9 Net cash provided by (used in) financing activities (38 Proceeds from short-term borrowings (38 Net increase (decrease) in commercial papers (32 Proceeds from long-term borrowings (32 Repayments of long-term borrowings (32 Repayments of lease liabilities (25 Dividends paid (13 Payments for purchase of treasury shares (14 Other (15 Effect of exchange rate change on cash and cash equivalents (30	,045)	(4,876)
Purchase of property, plant and equipment(10Purchase of intangible assets(3Proceeds from sale of property, plant and equipment(3Purchase of equity instrumentsProceeds from sale and redemption of equity financial instrumentsPurchase of shares of subsidiaries resulting in change in scope of consolidationCollection of loans receivableOther2Net cash provided by (used in) investing activities(9Net cash provided by (used in) financing activities(38Proceeds from short-term borrowings(38Net increase (decrease) in commercial papers(32Proceeds from long-term borrowings(32Repayments of long-term borrowings(32Repayments of lease liabilities(25Dividends paid(13Payments for purchase of treasury shares(14Other(15Net cash provided by (used in) financing activities(15Proceeds from long-term borrowings(32Repayments of lease liabilities(25Dividends paid(13Payments for purchase of treasury shares(14Other(15Net cash provided by (used in) financing activities(45Effect of exchange rate change on cash and cash equivalents(30Net increase (decrease) in cash and cash equivalents(30	,043) 222	9,563
Purchase of intangible assets (3 Proceeds from sale of property, plant and equipment (3 Purchase of equity instruments Proceeds from sale and redemption of equity financial instruments Purchase of shares of subsidiaries resulting in change in scope of consolidation (3 Collection of loans receivable (9 Other (2 Net cash provided by (used in) investing activities (9 Net cash provided by (used in) financing activities (9 Net cash provided by (used in) financing activities (9 Net cash provided by (used in) financing activities (18 Proceeds from short-term borrowings (38 Net increase (decrease) in commercial papers (32 Proceeds from long-term borrowings (32 Repayments of long-term borrowings (32 Repayments of lease liabilities (25 Dividends paid (13 Payments for purchase of treasury shares (1 Other (1 Net cash provided by (used in) financing activities (45 Effect of exchange rate change on cash and cash equivalents (30		
Proceeds from sale of property, plant and equipment 4 Purchase of equity instruments Proceeds from sale and redemption of equity financial instruments Purchase of shares of subsidiaries resulting in change in scope of consolidation Collection of loans receivable Other 2 Net cash provided by (used in) investing activities (9 Net cash provided by (used in) financing activities 9 Net cash provided by (used in) financing activities 9 Proceeds from short-term borrowings 4 Repayments of short-term borrowings 38 Net increase (decrease) in commercial papers 9 Proceeds from long-term borrowings 32 Repayments of lease liabilities (25 Dividends paid (13 Payments for purchase of treasury shares (14 Other (15 Effect of exchange rate change on cash and cash equivalents (30 Net increase (decrease) in cash and cash equivalents (30	-	(14,721)
Purchase of equity instrumentsProceeds from sale and redemption of equity financial instrumentsPurchase of shares of subsidiaries resulting in change in scope of consolidationCollection of loans receivableOtherNet cash provided by (used in) investing activitiesProceeds from short-term borrowingsAt increase (decrease) in commercial papersProceeds from long-term borrowingsRepayments of long-term borrowingsRepayments of long-term borrowingsQuite descent borrowingsRepayments of lease liabilitiesDividends paidPayments for purchase of treasury sharesOther(1Net cash provided by (used in) financing activitiesPayments for purchase of treasury sharesOther(15Effect of exchange rate change on cash and cash equivalentsNet increase (decrease) in cash and cash equivalents(30)	,945)	(2,960)
Proceeds from sale and redemption of equity financial instruments Purchase of shares of subsidiaries resulting in change in scope of consolidation Collection of loans receivable Other2Other2Net cash provided by (used in) investing activities(9Net cash provided by (used in) financing activities9Net cash provided by (used in) financing activities4Proceeds from short-term borrowings4Repayments of short-term borrowings(38Net increase (decrease) in commercial papers24Proceeds from long-term borrowings(32Repayments of long-term borrowings(32Repayments of lease liabilities(25Dividends paid(13Payments for purchase of treasury shares(11Other(11Net cash provided by (used in) financing activities(45Effect of exchange rate change on cash and cash equivalents(30Net increase (decrease) in cash and cash equivalents(30	4,308	2,656
Purchase of shares of subsidiaries resulting in change in scope of consolidation Collection of loans receivable Other 2 Net cash provided by (used in) investing activities (9 Net cash provided by (used in) financing activities (9 Net cash provided by (used in) financing activities (9 Net cash provided by (used in) financing activities (9 Net cash provided by (used in) financing activities (9 Proceeds from short-term borrowings 4 Repayments of short-term borrowings (38 Net increase (decrease) in commercial papers (32 Proceeds from long-term borrowings (32 Repayments of long-term borrowings (32 Repayments of lease liabilities (25 Dividends paid (13 Payments for purchase of treasury shares (13 Other (1 Net cash provided by (used in) financing activities (45 Effect of exchange rate change on cash and cash equivalents (30 Net increase (decrease) in cash and cash equivalents (30	(256) 123	(564)
Collection of loans receivable2Other	-	19 (103,922)
Other2Net cash provided by (used in) investing activities(9Net cash provided by (used in) financing activities9Proceeds from short-term borrowings4Repayments of short-term borrowings(38Net increase (decrease) in commercial papers9Proceeds from long-term borrowings(32Repayments of long-term borrowings(32Repayments of lease liabilities(25Dividends paid(13Payments for purchase of treasury shares(11Other(11Net cash provided by (used in) financing activities(45Effect of exchange rate change on cash and cash equivalents(30Net increase (decrease) in cash and cash equivalents(30	85	187
Net cash provided by (used in) investing activities(9Net cash provided by (used in) financing activities9Proceeds from short-term borrowings4Repayments of short-term borrowings(38Net increase (decrease) in commercial papers29Proceeds from long-term borrowings(32Repayments of long-term borrowings(32Repayments of lease liabilities(25Dividends paid(13Payments for purchase of treasury shares(11Other(11Net cash provided by (used in) financing activities(45Effect of exchange rate change on cash and cash equivalents(30Net increase (decrease) in cash and cash equivalents(30	2,740	(2,954)
Net cash provided by (used in) financing activitiesProceeds from short-term borrowings4Repayments of short-term borrowings(38Net increase (decrease) in commercial papers2Proceeds from long-term borrowings2Repayments of long-term borrowings(32Repayments of lease liabilities(25Dividends paid(13Payments for purchase of treasury shares(1Other(1Net cash provided by (used in) financing activities(45Effect of exchange rate change on cash and cash equivalents(30Net increase (decrease) in cash and cash equivalents(30	,697)	
Proceeds from short-term borrowings4Repayments of short-term borrowings(38Net increase (decrease) in commercial papersProceeds from long-term borrowings24Repayments of long-term borrowings(32Repayments of lease liabilities(25Dividends paid(13Payments for purchase of treasury shares(11Other(11Net cash provided by (used in) financing activities(45Effect of exchange rate change on cash and cash equivalents(30Net increase (decrease) in cash and cash equivalents(30	,097)	(117,572)
Repayments of short-term borrowings(38Net increase (decrease) in commercial papers29Proceeds from long-term borrowings29Repayments of long-term borrowings(32Repayments of lease liabilities(25Dividends paid(13Payments for purchase of treasury shares(11Other(11Net cash provided by (used in) financing activities(45Effect of exchange rate change on cash and cash equivalents(30Net increase (decrease) in cash and cash equivalents(30		
Net increase (decrease) in commercial papersProceeds from long-term borrowings29Repayments of long-term borrowings(32Repayments of lease liabilities(25Dividends paid(13Payments for purchase of treasury shares(11Other(11Net cash provided by (used in) financing activities(45Effect of exchange rate change on cash and cash equivalents(30Net increase (decrease) in cash and cash equivalents(30	1,240	1,331
Proceeds from long-term borrowings24Repayments of long-term borrowings(32Repayments of lease liabilities(25Dividends paid(13Payments for purchase of treasury shares(14Other(11Net cash provided by (used in) financing activities(45Effect of exchange rate change on cash and cash equivalents(30Net increase (decrease) in cash and cash equivalents(30	,893)	(29,068)
Repayments of long-term borrowings(32Repayments of lease liabilities(25Dividends paid(13Payments for purchase of treasury shares(14Other(11Net cash provided by (used in) financing activities(45Effect of exchange rate change on cash and cash equivalents(32Net increase (decrease) in cash and cash equivalents(32(32(30	-	30,000
Repayments of lease liabilities (25 Dividends paid (13 Payments for purchase of treasury shares (11 Other (11 Net cash provided by (used in) financing activities (145 Effect of exchange rate change on cash and cash equivalents (25 Net increase (decrease) in cash and cash equivalents (30	5,000	-
Dividends paid(13Payments for purchase of treasury shares(13Other(11Net cash provided by (used in) financing activities(45Effect of exchange rate change on cash and cash equivalents(20Net increase (decrease) in cash and cash equivalents(30	,518)	(115)
Payments for purchase of treasury shares (1) Other (1) Net cash provided by (used in) financing activities (45) Effect of exchange rate change on cash and cash equivalents (2) Net increase (decrease) in cash and cash equivalents (30)	,492)	(31,951)
Other (1 Net cash provided by (used in) financing activities (45 Effect of exchange rate change on cash and cash equivalents 2 Net increase (decrease) in cash and cash equivalents (30	,373)	(13,190)
Net cash provided by (used in) financing activities (45 Effect of exchange rate change on cash and cash equivalents 2 Net increase (decrease) in cash and cash equivalents (30	(2)	(184)
Effect of exchange rate change on cash and cash equivalents 2 Net increase (decrease) in cash and cash equivalents (30)	,323)	(379)
Net increase (decrease) in cash and cash equivalents (30	,363)	(43,557)
Net increase (decrease) in cash and cash equivalents (30	2,265	7,211
		(101,548)
	5,679 5,054	<u>315,076</u> 213,528

(5) Notes to Consolidated Financial Statements (Notes Regarding Going Concern Assumption)

Not applicable.

(Segment Information, etc.)

[Segment Information]

Three Months Ended March 31, 2023 (January 1, 2023 to March 31, 2023) Revenues and segment income (loss) by reportable segment

		oportable eeg	inone	(Unit: M	lillions of yen)			
	Logistics							
	Japan	The Americas	Europe	East Asia	South Asia & Oceania			
Revenue								
Revenue from external customers	322,875	30,802	41,254	35,595	34,172			
Intersegment sales	6,898	6,371	3,728	3,585	3,781			
Total	329,773	37,173	44,982	39,181	37,953			
Segment income (business income)	11,314	2,830	2,149	1,518	3,005			
Other income								
Other expenses								
Share of profit (loss) of investments accounted for using equity method								
Operating profit								
Finance income								
Finance costs								
Income before income taxes								

	Security Transportation	Heavy Haulage & Construction	Logistics Support	Total	Adjustment (Note)	Amount in condensed quarterly consolidated financial statement
Revenue						
Revenue from external customers	16,685	11,177	85,452	578,016	-	578,016
Intersegment sales	258	11	23,963	48,598	(48,598)	-
Total	16,944	11,189	109,416	626,614	(48,598)	578,016
Segment income (business income)	1,290	896	3,257	26,264	(5,302)	20,961
Other income						7,472
Other expenses						4,586
Share of profit (loss) of investments accounted for using equity method						475
Operating profit						24,322
Finance income						767
Finance costs						1,704
Income before income taxes						23,386

(Note) The segment income (business income) adjustment of ¥(5,302) million includes ¥(431) million for the elimination of intersegment income and ¥(4,871) million of corporate expenses that are not attributable to any individual reportable segment. The most significant portion of corporate expenses relates to Company corporate image advertising (as the pure holding company) and our administration of group companies.

Revenues and segment incor	ne (loss) by r	eportable segr	ment				
				(Unit: Mill	ions of yen)		
	Logistics						
	Japan	The Americas	Europe	East Asia	South Asia & Oceania		
Revenue							
Revenue from external customers	297,860	32,645	110,966	34,714	30,986		
Intersegment sales	7,632	4,365	1,953	2,637	3,738		
Total	305,492	37,011	112,919	37,351	34,724		
Segment income (business income)	6,332	1,059	3,146	448	1,002		
Other income							
Other expenses							
Share of profit (loss) of investments accounted for using equity method							
Operating profit							
Finance income							
Finance costs							

Income before income taxes

Three Months Ended March 31, 2024 (January 1, 2024 to March 31, 2024) Revenues and segment income (loss) by reportable segment

	Security Transportation	Heavy Haulage & Construction	Logistics Support	Total	Adjustment (Note)	Amount in condensed quarterly consolidated financial statement
Revenue						
Revenue from external customers	17,436	10,602	82,388	617,601	-	617,601
Intersegment sales	164	12	25,610	46,114	(46,114)	-
Total	17,601	10,614	107,998	663,715	(46,114)	617,601
Segment income (business income)	1,375	773	2,411	16,548	(4,681)	11,866
Other income						3,137
Other expenses						11,993
Share of profit (loss) of investments accounted for using equity method						464
Operating profit						3,474
Finance income						2,868
Finance costs						2,140
Income before income taxes						4,202

(Note) The segment income adjustment of ¥(4,681) million includes ¥(159) million for the elimination of intersegment income, and ¥(4,522) million of corporate expenses that are not attributable to any individual reportable segment. The most significant portion of corporate expenses relates to Company corporate image advertising (as the pure holding company) and our administration of group companies.

3. Reference Materials

Consolidated Reference Materials

• Reportable Segment Financial Results

lopon	abic	00	gment Financial Resul	-		-		(Unit: Millio	ons of yen, %
				Three Mont		Three Mont		Cha	0
				March 31	,	March 3		Amount	Ratio
			Japan		305,492		329,773	(24,280)	(7.4)
		6	The Americas		37,011		37,173	(161)	(0.4)
	nt	-odistics	Europe		112,919		44,982	67,937	151.0
	gme	Log	East Asia		37,351		39,181	(1,829)	(4.7)
6	Seç		South Asia & Oceania		34,724		37,953	(3,228)	(8.5)
nue:	able		Subtotal		527,501		489,064	38,437	7.9
Revenues	Reportable Segment	S	Security Transportation		17,601		16,944	657	3.9
R	Re		Heavy Haulage & Construction		10,614		11,189	(574)	(5.1)
			Logistics Support		107,998		109,416	(1,417)	(1.3)
		Subtotal 663,715 626,614		626,614	37,101	5.9			
			Adjustment		(46,114)		(48,598)	2,483	-
			Total		617,601		578,016	39,585	6.8
			Japan	[2.1]	6,332	[3.4]	11,314	(4,982)	(44.0)
			The Americas	[2.9]	1,059	[7.6]	2,830	(1,770)	(62.6)
	t	odistics	Europe	[2.8]	3,146	[4.8]	2,149	996	46.4
	men	odi	East Asia	[1.2]	448	[3.9]	1,518	(1,070)	(70.5)
me me)	Segment		South Asia & Oceania	[2.9]	1,002	[7.9]	3,005	(2,003)	(66.7)
Inco	able		Subtotal	[2.3]	11,988	[4.3]	20,819	(8,831)	(42.4)
ient ting	Reportable	S	Security Transportation	[7.8]	1,375	[7.6]	1,290	84	6.5
Segment Income Operating Income)	Re		Heavy Haulage & Construction	[7.3]	773	[8.0]	896	(123)	(13.7)
)			Logistics Support	[2.2]	2,411	[3.0]	3,257	(845)	(26.0)
			Subtotal	[2.5]	16,548	[4.2]	26,264	(9,716)	(37.0)
			Adjustment		(4,681)		(5,302)	621	-
I	L		Total	[1.9]	11,866	[3.6]	20,961	(9,094)	(43.4)

(Note) Figures in brackets indicate operating income margin.

Summary of Consolidated Statements of Income

		ry of Consolidated Statements of I		(Unit: Millions of yen, %) Change				
			Three Months Ended March 31, 2024	% of	Three Months Ended March 31, 2023	% of	Amount	Ratio
	_	Motor transportation	101,235	Sales 16.4	91,097	Sales 15.8	10,137	11.1
	transportation	Marine and harbor transportation	94,112	15.2	80,533	13.9	13,579	16.9
ŝ	port	Air transportation	126,481	20.5	118,984	20.6	7,496	6.3
nes	ans	Warehousing & storage	96,294	15.6	88,162	15.3	8,132	9.2
pusi	Distribution & tr	Security transportation	17,228	2.8	16,834	2.9	394	2.3
by		Heavy haulage & construction	16,116	2.6	16,383	2.8	(267)	(1.6)
nes	stribu	Other	77,149	12.5	74,183	12.8	2,966	4.0
Revenues by business	Ö	Subtotal	528,618	85.6	486,179	84.1	42,438	8.7
Re	G	oods sales business	79,746	12.9	81,378	14.1	(1,632)	(2.0)
	0	ther	9,236	1.5	10,457	1.8	(1,220)	(11.7)
L		Total	617,601	100.0	578,016	100.0	39,585	6.8
(0	Pe	ersonnel expenses	115,882	18.8	107,824	18.7	8,057	7.5
costs		orwarding costs	121,127	19.6	103,433	17.9	17,693	17.1
Operating costs		ehicle chartering and subcontracting osts	121,663	19.7	113,170	19.6	8,492	7.5
ber	0	ther	205,654	33.3	197,608	34.2	8,046	4.1
0		Total	564,327	91.4	522,036	90.3	42,290	8.1
		Gross profit	53,273	8.6	55,979	9.7	(2,705)	(4.8)
	Pe	ersonnel expenses	22,507	3.6	19,088	3.3	3,418	17.9
ľ	0	ther	18,899	3.1	15,929	2.8	2,970	18.6
-	Selli	ng, general and administrative expenses	41,406	6.7	35,017	6.1	6,389	18.2
	S	egment profit (business profit)	11,866	1.9	20,961	3.6	(9,094)	(43.4)
	G	ain on sales of non-current assets	1,013	0.2	5,386	0.9	(4,372)	(81.2)
Γ	0	ther	2,124	0.3	2,085	0.4	38	1.8
	Tota	l other income	3,137	0.5	7,472	1.3	(4,334)	(58.0)
	Lo	oss on disposal of non-current assets	2,115	0.3	2,747	0.5	(632)	(23.0)
	Other		9,878	1.6	1,838	0.3	8,039	437.3
	Tota	l other expenses	11,993	1.9	4,586	0.8	7,407	161.5
Equ	Equity in (earnings) losses of unconsolidated subsidiaries and affiliates		464	0.1	475	0.1	(11)	(2.4)
		Operating income	3,474	0.6	24,322	4.2	(20,847)	(85.7)
Total t	finar	nce income	2,868	0.5	767	0.1	2,100	273.6
Total	finar	nce costs	2,140	0.3	1,704	0.3	436	25.6
		Income before income taxes	4,202	0.7	23,386	4.0	(19,183)	(82.0)
Incom	ne ta	x expense	3,345	0.5	9,912	1.7	(6,567)	(66.3)
		Profit	857	0.1	13,473	2.3	(12,616)	(93.6)
Profit	attri	butable to						
		Owners of parent	822	0.1	13,320	2.3	(12,498)	(93.8)
		Non-controlling interests	35	0.0	152	0.0	(117)	(76.9)
		Profit	857	0.1	13,473	2.3	(12,616)	(93.6)
		Operating costs	115,882	18.8	107,824	18.7	8,057	7.5
perso	otal sonne	Selling, general and administrative	22,507	3.6	19,088	3.3	3,418	17.9
expe	IISE	Total	138,389	22.4	126,912	22.0	11,476	9.0

Financial Results Forecast, FY2024

			lits Forecast, FY2024						ons of yen, %
				FY20)24	FY2	023	Cha Amount	nge Ratio
	Reportable Segment		Japan		1,213,000		1,256,571	(43,571)	(3.5)
			The Americas		153,000		151,291	1,708	1.1
		tics	Europe		432,000		192,655	239,344	124.2
		Logistics	East Asia		161,000		157,663	3,336	2.1
			South Asia & Oceania		150,000		140,840	9,159	6.5
seni			Subtotal		2,109,000		1,899,022	209,977	11.1
Revenues		Security Transportation		68,000			67,892		0.2
Re		Heavy Haulage & Construction		50,000		51,111		(1,111)	(2.2)
			Logistics Support	445,000			425,896	19,103	4.5
	-	Subtotal		2,672,000			2,443,923		9.3
	Adjustment			(172,000)		(204,906)		32,906	-
	Total			2,500,000		2,239,017		260,982	11.7
	Reportable Segment		Japan	[4.2]	51,000	[3.9]	48,579	2,420	5.0
			The Americas	[5.2]	8,000	[6.1]	9,262	(1,262)	(13.6)
		stics	Europe	[2.3]	10,000	[5.1]	9,853	146	1.5
		Logistics	East Asia	[3.1]	5,000	[2.4]	3,763	1,236	32.9
me) me)			South Asia & Oceania	[5.3]	8,000	[5.9]	8,348	(348)	(4.2)
			Subtotal	[3.9]	82,000	[4.2]	79,807	2,192	2.7
ent ting		Security Transportation		[4.4]	3,000	[5.0]	3,386	(386)	(11.4)
Segment Income Operating Income)		Heavy Haulage & Construction		[12.0]	6,000	[12.8]	6,520	(520)	(8.0)
)		Logistics Support		[2.9]	13,000	[3.3]	13,844	(844)	(6.1)
	Subtotal			[3.9]	104,000	[4.2]	103,559	440	0.4
	Adjustment				(19,000)		(22,302)	3,302	-
I			Total	[3.4]	85,000	[3.6]	81,256	3,743	4.6

(Note) Figures in brackets indicate operating income margin.

						First H			ons of yen, %
				First H FY20		FIISUF FY2		Char Amount	Ratio
	It		Japan		593,000		640,249		(7.4)
			The Americas	75,000			74,091		1.2
		tics	Europe	213,000			94,380	118,619	125.7
	lmei	Logistics	East Asia		75,000		77,378		(3.1)
~	Sec		South Asia & Oceania	71,000		71,961		(961)	(1.3)
Revenues	Reportable Segment		Subtotal		1,027,000		958,062	68,937	7.2
evel		Security Transportation			34,000	34,000 33,8		109	0.3
R		Heavy Haulage & Construction			23,000		25,879	(2,879)	(11.1)
			Logistics Support		220,000	209,099		10,900	5.2
			Subtotal	1,304,000		1,226,933		77,066	6.3
	Adjustment			(104,000)		(95,066)		(8,933)	-
			Total	1,200,000		1,131,866		68,133	6.0
	t		Japan	[3.2]	19,000	[3.6]	23,186	(4,186)	(18.1)
			The Americas	[4.7]	3,500	[7.1]	5,269	(1,769)	(33.6)
		Logistics	Europe	[3.1]	6,500	[5.2]	4,946	1,553	31.4
_	Segment		East Asia	[2.7]	2,000	[3.4]	2,596	(596)	(23.0)
me me)	Reportable Seg	_	South Asia & Oceania	[4.2]	3,000	[6.8]	4,910	(1,910)	(38.9)
			Subtotal	[3.3]	34,000	[4.3]	40,908	(6,908)	(16.9)
nent ating		Security Transportation		[4.4]	1,500	[5.1]	1,721	(221)	(12.9)
Segment Income (Operating Income)		Heavy Haulage & Construction		[10.9]	2,500	[11.6]	3,000	(500)	(16.7)
Ŭ		Logistics Support		[3.2]	7,000	[3.1]	6,524	475	7.3
	Subtotal			[3.5]	45,000	[4.3]	52,155	(7,155)	(13.7)
			Adjustment		(10,000)		(9,905)	(94)	-
			Total	[2.9]	35,000	[3.7]	42,249	(7,249)	(17.2)

Financial Results Forecast, First Half of FY2024

(Note) Figures in brackets indicate operating income margin.