

Monthly Report

| Revenue y/y Change % (売上高 対前同増減率)                                                                                                                            |                                     |          |          |          |                          |          |          |          |                          |                        |          |          |          |                          |          |          |          |                          |                        |                          |                        |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------|----------|----------|----------|--------------------------|----------|----------|----------|--------------------------|------------------------|----------|----------|----------|--------------------------|----------|----------|----------|--------------------------|------------------------|--------------------------|------------------------|
| FY2024                                                                                                                                                       |                                     | 2024 Jan | 2024 Feb | 2024 Mar | Jan.24-Mar.24 Cumulative | 2024 Apr | 2024 May | 2024 Jun | Jan.24-Jun.24 Cumulative | Jan.24-Jun.24 Prospect | 2024 Jul | 2024 Aug | 2024 Sep | Jul.24-Sep.24 Cumulative | 2024 Oct | 2024 Nov | 2024 Dec | Jul.24-Dec.24 Cumulative | Jul.24-Dec.24 Prospect | Jan.24-Dec.24 Cumulative | Jan.24-Dec.24 Prospect |
|                                                                                                                                                              |                                     | 1月       | 2月       | 3月       | 第1四半期累計                  | 4月       | 5月       | 6月       | 上期累計                     | 上期計画                   |          |          |          | 第3四半期実績累計                | 10月      | 11月      | 12月      | 下期累計                     | 下期計画                   | 累計                       | 通期計画                   |
| B<br>Y<br>B<br>U<br>S<br>I<br>N<br>E<br>S<br>S<br>・<br>日<br>本<br>通<br>運                                                                                      | Railway utilization 鉄道事業            | 2.1      | 1.9      | -2.3     | 0.3                      | 4.5      |          |          | 1.4                      | 0.3                    |          |          |          |                          |          |          |          |                          | 0.8                    |                          | 0.6                    |
|                                                                                                                                                              | Small-lot shipment 小口貨物事業           | -12.3    | -5.8     | -14.5    | -11.2                    | -12.4    |          |          | -11.4                    | -11.6                  |          |          |          |                          |          |          |          |                          | -5.5                   |                          | -8.5                   |
|                                                                                                                                                              | Chartered truck 自動車事業               | 3.3      | 3.8      | -5.9     | -0.2                     | 3.1      |          |          | 0.8                      | 0.9                    |          |          |          |                          |          |          |          |                          | 4.9                    |                          | 3.0                    |
|                                                                                                                                                              | Marine transportation 海運事業          | -27.1    | -14.5    | -18.6    | -25.5                    | -4.2     |          |          | -16.4                    | -15.9                  |          |          |          |                          |          |          |          |                          | 7.0                    |                          | -5.3                   |
|                                                                                                                                                              | Harbor transportation 港湾事業          | -5.6     | 3.0      | -8.7     | -4.0                     | 2.7      |          |          | -2.3                     | -1.1                   |          |          |          |                          |          |          |          |                          | -0.6                   |                          | -0.8                   |
|                                                                                                                                                              | Air Transportation 航空事業             | -18.0    | -18.2    | -18.8    | -18.6                    | -9.6     |          |          | -16.3                    | -11.8                  |          |          |          |                          |          |          |          |                          | 3.3                    |                          | -4.7                   |
|                                                                                                                                                              | Warehousing & storage 倉庫・保管車事業      | 1.8      | 4.4      | 1.1      | -2.5                     | 0.0      |          |          | 1.8                      | -3.2                   |          |          |          |                          |          |          |          |                          | 14.8                   |                          | 5.3                    |
|                                                                                                                                                              | In-factory 工場内事業                    | 2.0      | 1.9      | -1.6     | 0.7                      | 1.1      |          |          | 0.8                      | 0.8                    |          |          |          |                          |          |          |          |                          | 0.2                    |                          | 0.5                    |
|                                                                                                                                                              | Moving & relocation 引越・移転事業         | -24.1    | -9.9     | -11.8    | -14.0                    | -8.3     |          |          | -12.4                    | -11.4                  |          |          |          |                          |          |          |          |                          | -2.9                   |                          | -8.0                   |
|                                                                                                                                                              | Heavy haulage & construction 重機建設事業 | -5.5     | -0.7     | -11.7    | -6.5                     | -17.9    |          |          | -9.7                     | -4.8                   |          |          |          |                          |          |          |          |                          | -0.1                   |                          | -2.5                   |
|                                                                                                                                                              | Others その他                          | 14.6     | 12.8     | 2.0      | 16.4                     | 13.1     |          |          | 10.2                     | 20.4                   |          |          |          |                          |          |          |          |                          | 25.7                   |                          | 23.3                   |
| Total 合 計                                                                                                                                                    |                                     | -7.6     | -3.9     | -9.5     | -8.0                     | -2.5     |          |          | -6.0                     | -4.7                   |          |          |          |                          |          |          |          |                          | 6.0                    |                          | 0.6                    |
| I<br>N<br>T<br>E<br>R<br>N<br>A<br>T<br>I<br>O<br>N<br>A<br>L<br>L<br>O<br>G<br>I<br>S<br>T<br>I<br>C<br>S<br>・<br>ロ<br>ジ<br>ス<br>テ<br>ィ<br>ク<br>ス<br>日<br>本 | 海運売上高 marine Transport              | -26.1    | -14.0    | -22.8    | -21.0                    | -6.6     |          |          | -17.4                    |                        |          |          |          |                          |          |          |          |                          |                        |                          |                        |
|                                                                                                                                                              | Import                              | -22.3    | -8.0     | -19.0    | -16.8                    | -4.3     |          |          | -13.7                    |                        |          |          |          |                          |          |          |          |                          |                        |                          |                        |
|                                                                                                                                                              | 合計 Total                            | -24.7    | -11.9    | -21.4    | -19.5                    | -5.8     |          |          | -16.1                    |                        |          |          |          |                          |          |          |          |                          |                        |                          |                        |
|                                                                                                                                                              | 航空売上高 Air Transport                 | -29.1    | -29.4    | -27.1    | -28.5                    | -14.7    |          |          | -25.3                    |                        |          |          |          |                          |          |          |          |                          |                        |                          |                        |
|                                                                                                                                                              | Import                              | -10.4    | -9.4     | -11.5    | -10.5                    | -5.7     |          |          | -9.3                     |                        |          |          |          |                          |          |          |          |                          |                        |                          |                        |
| 合計 Total                                                                                                                                                     |                                     | -25.4    | -25.9    | -24.3    | -25.2                    | -12.9    |          |          | -22.3                    |                        |          |          |          |                          |          |          |          |                          |                        |                          |                        |
| Logistics Japan Excluding Nippon Express Co., Ltd.                                                                                                           |                                     | -6.0     | -4.7     | -10.3    | -7.2                     | -17.4    |          |          | -9.7                     |                        |          |          |          |                          |          |          |          |                          |                        |                          |                        |
| 海外会社 Overseas Companies                                                                                                                                      |                                     | 2024 Jan | 2024 Feb | 2024 Mar | Jan.24-Mar.24 Cumulative | 2024 Apr | 2024 May | 2024 Jun | Jan.24-Jun.24 Cumulative | Jan.24-Jun.24 Prospect | 2024 Jul | 2024 Aug | 2024 Sep | Jul.24-Sep.24 Cumulative | 2024 Oct | 2024 Nov | 2024 Dec | Jul.24-Dec.24 Cumulative | Jul.24-Dec.24 Prospect | Jan.24-Dec.24 Cumulative | Jan.24-Dec.24 Prospect |
|                                                                                                                                                              | The Americas 米州                     | 3.3      | -0.3     | 2.9      | -0.4                     | 20.6     |          |          | 6.4                      | 1.2                    |          |          |          |                          |          |          |          | —                        | 1.0                    |                          | 1.1                    |
|                                                                                                                                                              | Europe ※ 欧州 ※                       | 140.7    | 149.3    | 156.3    | 151.0                    | 217.0    |          |          | 164.6                    | 125.7                  |          |          |          |                          |          |          |          | —                        | 122.8                  |                          | 124.2                  |
|                                                                                                                                                              | East Asia 東アジア                      | -1.1     | -9.5     | -2.0     | -4.7                     | 16.2     |          |          | 1.1                      | -3.1                   |          |          |          |                          |          |          |          | —                        | 7.1                    |                          | 2.1                    |
|                                                                                                                                                              | South Asia & Oceania 南アジア・オセアニア     | -11.4    | -10.6    | -3.3     | -8.5                     | 5.1      |          |          | -5.2                     | -1.3                   |          |          |          |                          |          |          |          | —                        | 14.7                   |                          | 6.5                    |
| Logistics Support 物流サポート                                                                                                                                     |                                     | 0.2      | 0.2      | -4.3     | -1.3                     | 2.5      |          |          | -0.5                     | 5.2                    |          |          |          |                          |          |          |          | —                        | 3.8                    |                          | 4.5                    |
| 【参考】NXキャッシュロジスティクス参考) Revenue of NXCL                                                                                                                        |                                     | 1.1      | 3.9      | 3.7      | -                        | 1.6      |          |          | -                        | -                      |          |          |          |                          |          |          |          | —                        | —                      | —                        | —                      |

| FY2023                                                                                                                                                       |                                     | 2023 Jan | 2023 Feb | 2023 Mar | Jan.23-Mar.23 Cumulative<br>第1四半期累計 | 2023 Apr | 2023 May | 2023 Jun | Jan.23-Jun.23 Cumulative<br>上期累計 | Jan.23-Jun.23 Prospect<br>上期計画 | 2023 Jul | 2023 Aug | 2023 Sep | Jul.23-Sep.23 Cumulative<br>第3四半期実績累計 | 2023 Oct | 2023 Nov | 2023 Dec | Jul.23-Dec.23 Cumulative<br>下期累計 | Jul.23-Dec.23 Prospect<br>下期計画 | Jan.23-Dec.23 Cumulative<br>累計 | Jan.23-Dec.23 Prospect<br>通期計画 |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------|----------|----------|----------|-------------------------------------|----------|----------|----------|----------------------------------|--------------------------------|----------|----------|----------|---------------------------------------|----------|----------|----------|----------------------------------|--------------------------------|--------------------------------|--------------------------------|
| B<br>Y<br>B<br>U<br>S<br>I<br>N<br>E<br>S<br>S<br>・<br>日<br>本<br>通<br>運                                                                                      | Railway utilization 鉄道事業            | -5.6     | 8.9      | 1.3      | 2.0                                 | -2.9     | 1.5      | -1.8     | 0.5                              | 7.8                            | -14.6    | 9.1      | 1.6      | -2.4                                  | -1.9     | -1.9     | 1.5      | -1.6                             | -2.4                           | -0.6                           | -1.0                           |
|                                                                                                                                                              | Small-lot shipment 小口貨物事業           | -7.1     | -7.2     | -6.9     | -5.9                                | -8.4     | -7.3     | -8.8     | -6.9                             | -3.8                           | -9.8     | -6.9     | -9.2     | -9.3                                  | -8.2     | -8.5     | -8.0     | -8.7                             | -11.3                          | -7.8                           | -9.1                           |
|                                                                                                                                                              | Chartered truck 自動車事業               | -3.5     | 1.0      | -0.8     | -0.2                                | -3.5     | 1.9      | -2.1     | -0.6                             | 3.4                            | -2.5     | -2.6     | -2.8     | -3.0                                  | 0.3      | -1.1     | -0.7     | -1.7                             | -3.0                           | -1.2                           | -1.8                           |
|                                                                                                                                                              | Marine transportation 海運事業          | -9.2     | -18.7    | -23.6    | -11.9                               | -30.5    | -41.2    | -41.2    | -24.4                            | -13.1                          | -36.6    | -43.0    | -37.2    | -39.7                                 | -39.5    | -34.9    | -30.8    | -38.3                            | -38.6                          | -31.6                          | -31.7                          |
|                                                                                                                                                              | Harbor transportation 港湾事業          | 0.3      | -2.4     | -2.0     | -1.4                                | -2.9     | -2.0     | -4.6     | -2.3                             | -1.1                           | -6.5     | -9.4     | 2.4      | -4.5                                  | -1.7     | -4.6     | 5.6      | -2.4                             | -4.6                           | -2.4                           | -3.5                           |
|                                                                                                                                                              | Air Transportation 航空事業             | -23.6    | -29.3    | -34.8    | -29.5                               | -39.2    | -38.6    | -43.5    | -35.0                            | -24.4                          | -46.0    | -43.4    | -39.9    | -43.2                                 | -35.6    | -32.9    | -29.9    | -37.8                            | -39.0                          | -36.3                          | -36.9                          |
|                                                                                                                                                              | Warehousing & storage 倉庫・保管車事業      | 5.8      | 6.6      | 5.5      | 6.0                                 | 5.7      | 7.5      | 4.2      | 5.8                              | 7.7                            | 5.3      | 5.3      | 1.8      | -8.3                                  | 2.6      | 1.2      | -0.5     | -8.8                             | -9.3                           | -1.7                           | -1.9                           |
|                                                                                                                                                              | In-factory 工場内事業                    | 18.7     | 20.6     | 16.1     | 18.3                                | 10.5     | 12.7     | 9.6      | 14.4                             | 16.6                           | 14.0     | 7.5      | 6.2      | 9.3                                   | 8.3      | 7.5      | 6.9      | 8.4                              | 4.0                            | 11.2                           | 8.8                            |
|                                                                                                                                                              | Moving & relocation 引越・移転事業         | 6.4      | 5.9      | -9.6     | -3.4                                | 2.6      | -11.1    | -4.6     | -3.4                             | -3.5                           | -9.9     | -18.7    | -14.9    | -14.5                                 | -20.0    | -13.2    | -26.8    | -17.2                            | -9.5                           | -9.4                           | -6.1                           |
|                                                                                                                                                              | Heavy haulage & construction 重機建設事業 | 11.5     | 22.9     | 24.1     | 20.3                                | 29.2     | 25.5     | 1.9      | 18.2                             | 14.0                           | -2.0     | 11.0     | 16.9     | 8.3                                   | -0.5     | -5.2     | -9.0     | 2.0                              | 10.7                           | 9.6                            | 14.2                           |
|                                                                                                                                                              | Others その他                          | 5.7      | 8.2      | 6.5      | 10.1                                | 8.0      | 10.4     | 6.8      | -2.0                             | -0.1                           | 7.5      | 6.6      | 14.1     | 65.2                                  | 13.2     | 20.7     | 10.9     | 41.9                             | 46.8                           | 18.1                           | 20.3                           |
| Total 合計                                                                                                                                                     |                                     | -11.4    | -12.5    | -15.4    | -12.2                               | -17.7    | -18.3    | -21.5    | -16.1                            | -10.5                          | -22.3    | -21.9    | -19.1    | -21.0                                 | -18.9    | -16.8    | -16.2    | -19.7                            | -19.8                          | -17.9                          | -17.9                          |
| I<br>N<br>T<br>E<br>R<br>N<br>A<br>T<br>I<br>O<br>N<br>A<br>L<br>L<br>O<br>G<br>I<br>S<br>T<br>I<br>C<br>S<br>・<br>ロ<br>ジ<br>ス<br>テ<br>ィ<br>ク<br>ス<br>日<br>本 | 海運売上高 marine Transport              | -15.3    | -22.1    | -31.7    | -24.1                               | -34.1    | -48.8    | -49.0    | -34.9                            |                                | -45.8    | -50.2    | -44.1    | -46.7                                 | -48.2    | -40.3    | -32.7    | -44.0                            |                                | -39.4                          |                                |
|                                                                                                                                                              | Import                              | 11.7     | 7.3      | 11.6     | 10.3                                | -2.4     | -10.0    | -14.1    | -0.2                             |                                | -20.6    | -47.5    | -14.1    | -27.7                                 | -21.4    | -22.4    | -13.9    | -23.5                            |                                | -12.6                          |                                |
|                                                                                                                                                              | 合計 Total                            | -6.7     | -13.9    | -20.5    | -14.4                               | -25.4    | -37.5    | -39.0    | -25.0                            |                                | -38.3    | -49.4    | -35.1    | -41.0                                 | -40.0    | -34.0    | -26.6    | -37.6                            |                                | -31.4                          |                                |
|                                                                                                                                                              | 航空売上高 Air Transport                 | -33.1    | -40.4    | -45.5    | -40.5                               | -51.9    | -54.2    | -56.5    | -47.4                            |                                | -60.9    | -57.8    | -54.5    | -57.8                                 | -49.0    | -47.1    | -42.5    | -52.7                            |                                | -49.9                          |                                |
|                                                                                                                                                              | Import                              | -4.4     | 3.5      | 0.7      | -0.2                                | 2.6      | -3.9     | -28.0    | -5.1                             |                                | -11.8    | -56.7    | -3.9     | -24.6                                 | -12.3    | -8.2     | -14.0    | -17.9                            |                                | -11.5                          |                                |
| 合計 Total                                                                                                                                                     |                                     | -29.0    | -35.6    | -40.5    | -35.7                               | -46.2    | -48.2    | -53.2    | -42.5                            |                                | -55.5    | -57.7    | -48.7    | -54.0                                 | -44.0    | -41.5    | -38.1    | -48.2                            |                                | -45.2                          |                                |
| Logistics Japan Excluding Nippon Express Co., Ltd.                                                                                                           |                                     | -4.6     | -2.5     | -5.4     | -4.2                                | -5.9     | -6.2     | -8.6     | -5.6                             |                                | -8.7     | -10.3    | -6.0     |                                       | -5.9     | -4.8     | -4.6     |                                  |                                | -6.2                           |                                |
| 海外会社 Overseas Companies                                                                                                                                      |                                     | 2023 Jan | 2023 Feb | 2023 Mar | Jan.23-Mar.23 Cumulative            | 2023 Apr | 2023 May | 2023 Jun | Jan.23-Jun.23 Cumulative         | Jan.23-Jun.23 Prospect         | 2023 Jul | 2023 Aug | 2023 Sep | Jul.23-Sep.23 Cumulative              | 2023 Oct | 2023 Nov | 2023 Dec | Jul.23-Dec.23 Cumulative         | Jul.23-Dec.23 Prospect         | Jan.23-Dec.23 Cumulative       | Jan.23-Dec.23 Prospect         |
|                                                                                                                                                              | The Americas 米州                     | 18.7     | 22.0     | 1.5      | 13.8                                | -14.7    | -8.1     | -13.9    | -0.8                             | 15.0                           | -12.0    | -7.2     | -12.2    | -13.2                                 | -8.3     | -4.7     | -11.0    |                                  | -12.8                          | -6.7                           | -7.3                           |
|                                                                                                                                                              | Europe 欧州                           | 4.5      | 4.9      | -8.7     | -6.7                                | -18.4    | -17.7    | -21.8    | -9.3                             | -2.0                           | -15.4    | -13.7    | -22.1    | -13.3                                 | -18.4    | -5.9     | -7.7     |                                  | -17.6                          | -10.7                          | -13.6                          |
|                                                                                                                                                              | East Asia 東アジア                      | -36.9    | -36.8    | -33.4    | -34.6                               | -31.9    | -36.9    | -46.3    | -37.9                            | -25.6                          | -50.3    | -42.6    | -35.1    | -41.6                                 | -30.7    | -19.4    | -10.3    |                                  | -29.9                          | -34.7                          | -34.0                          |
|                                                                                                                                                              | South Asia & Oceania 南アジア・オセアニア     | -40.1    | -36.3    | -37.9    | -38.5                               | -38.5    | -34.1    | -40.3    | -38.6                            | -26.9                          | -39.9    | -38.1    | -36.7    | -38.7                                 | -31.7    | -28.2    | -26.5    |                                  | -28.5                          | -36.5                          | -33.8                          |
| Logistics Support 物流サポート                                                                                                                                     |                                     | -0.7     | 5.2      | 4.0      | 2.4                                 | -0.1     | 1.9      | -1.9     | 0.9                              | 3.1                            | 3.2      | 7.8      | 4.0      | 2.9                                   | 0.9      | 0.8      | 4.7      |                                  | 1.1                            | 1.0                            | 1.0                            |
| 【参考】NXキャッシュロジスティクス売上高                                                                                                                                        |                                     | -0.8     | 1.7      | 0.4      | —                                   | -0.2     | 0.2      | 0.2      | —                                | —                              | 0.3      | 0.5      | 0.7      | —                                     | 1.9      | 2.3      | 2.6      | —                                | —                              | —                              | —                              |

(為替) 当該年、月間平均レートにて円換算後、増減比較。Monthly figures: % difference YoY after FX calculation using monthly average exchange rate prevailing at each corresponding month  
累計: 各四半期決算時に連結決算数値を記載。なお、FY2023は連結決算においてFRS(国際会計基準)の適用を行っているため、一部の数値について、月別の数値との差が大きくなっています。  
(為替) 各四半期は四半期平均レートにて円換算。Cumulative Amount: cumulative local currency amount of each quarter multiply by average exchange rate of each quarter.

(※) ロジスティクス日本(日本通運を除く)については、各期累計においても連結処理前数値単純合算数値を記載。  
※ 海外会社の欧州については、2024年1月に子会社化したcargo-partner社について、2024年1月以降の売上から計算に含んでいます。(前年の売上には含んでいません)  
Regarding overseas Companies - Europe, the revenue of Cargo Partner, which became a subsidiary from January 2024, are included in the calculations from January 2024 onwards. (Not included in previous year's revenue)  
Export/Import and total figures for marine transport revenue and air transport revenue will be finalized at a later date due to a system changeover. We will update the figures as soon as they are confirmed.