BUSINESS REPORT 2021

NISSIN CORPORATION

Basic business policy

Based on the meaning of "NISSIN" and our philosophy "day and new improving daily than ever", Nissin Group is committed to a process of constant renewal. Our basic business policy is to meet the expectations of shareholders and other stakeholders by continually enhancing the corporate value, while contributing to the creation of an affluent society through the provision of safe, fast, high-quality logistics-and travel-related services at a competitive cost.

To adhere to this policy, we seek to operate logistics-and travel-related services globally that are essential for economic and social development, while also fulfilling our corporate social responsibility in terms of compliance with business ethics, laws and regulations and involvement in activities to protect the global environment.

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To Our Shareholders

We wish to thank all our shareholders for their continuing support and encouragement as we report on the performance of Nissin Corporation for the fiscal year ended March 31, 2021

An overseas network and international logistics expertise are two of the main strengths of Nissin Group. Leveraging these advantages, we aim to generate sustained future growth by continuing to develop new business models that make full use of the Group's resources.

The Company paid a year-end dividend of \(\frac{\pma}{2}\)8.00 per share for the fiscal year ended March 31, 2021, on June 6. Including an interim dividend, the annual dividend for the full year amounted to \(\frac{\pma}{5}\)6.00 per share.

We ask your continuing support and encouragement.



President Masahiro Tsutsui

Company Information:

Name: Nissin Corporation

Head Office:6-81 Onoe-cho, Naka-ku, Yokohama, JapanTokyo General Office:No.5, Sanban-cho, Chiyoda-ku, Tokyo, Japan

Establishment: December 14, 1938

Capital: 6,097,263,500 yen (as of March 31, 2021)
Business Term: Commencing April 1 and closing March 31

Annual General Meeting of the following year

of Shareholders: To be held in June

Web site: https://www.nissin-tw.com/



Business Activities and Results

During the fiscal year ended March 31, 2021, the world economy did not see a global recovery in production activities due to ongoing concerns over the spread of infections with the novel coronavirus ("COVID-19") due partly to the emergence of variants and regional disparities in the vaccine roll-out, despite signs of recoveries in China and countries in Southeast Asia. Even in Japan, the GDP growth rate plummeted in April to June, and despite a subsequent turnaround to positive growth, the outlook remained uncertain.

In these circumstances, although the Group's cargo volumes and passenger numbers dropped substantially in the first quarter, cargo volumes gradually recovered from July with a subsequent continuation of the upward trend from October as well due to the Group-wide efforts to obtain cargo bookings. Meanwhile, in the Travel Service Business, efforts were made to further reduce fixed costs such as personnel costs and other expenses, but challenging business conditions persisted with no major change in the travel restrictions and reductions in the number of international routes.

As a result, consolidated net sales were \(\pm\)155,915 million, a decrease of 21.0% from the previous year. Consolidated operating income decreased 26.0% to \(\pm\)2,611 million, consolidated ordinary income increased 4.2% to \(\pm\)4,287 million, and profit attributable to owners of parent decreased 25.8% to \(\pm\)2,007 million.

Segmental Overview

I. Logistics Business

[Japan]

In terms of air freight exports, cargo volumes increased after bottoming out in the first quarter. There was a surge in handling volumes mainly in automotive-related freight and electronic parts from October in particular, due partly to the global shortage of ocean containers. In terms of ocean freight exports, exports of chemical products and hazardous materials were robust and automotive-related freight volumes also started to increase from October. Regarding ocean freight imports, handling volumes of food, everyday sundries, and home appliances-related freight remained strong.

[Asia]

In Thailand, air freight exports increased due to a recovery in automotive-related freight. In Vietnam, air freight exports of electronic parts and ocean freight exports of home appliances to the U.S. were strong. In addition, orders were received for two-wheel vehicle domestic delivery services, which contributed to earnings. In India, two-wheel vehicle domestic delivery services remained strong.

[China]

In Hong Kong, the profitability of air freight exports improved, and handling volumes of home appliances increased for ocean freight exports. In Shanghai, orders received for rail transport of everyday sundries to Europe using the "China-Europe Container Block Train" (Trans-Eurasia Logistics) contributed to earnings.

[The Americas]

In terms of ocean freight exports, food exports to Japan remained strong throughout the year. In addition to the recovery in movements of automotive-related freight from October, the surge in domestic transport alternatives to ocean freight due to the impact of port congestion contributed to earnings. Warehouse storage and domestic delivery services saw robust handling volumes of home appliances due partly to stay-at-home demand within the U.S.

[Europe]

Profit steadily recovered from October with the resumption of production at automobile manufacturing plants in the U.K. In Germany, storage and delivery services for home appliances recovered from October, while movements of automotive-related freight also resumed, and air freight exports increased.

As a result, consolidated segment sales increased 4.9% from the previous year to \(\frac{1}{2}150,565\) million and segment income (consolidated operating income) increased 65.9% to \(\frac{1}{2}4,149\) million.

II. Travel Service Business

With no prospect in sight for a recovery in travel demand due to the impact of COVID-19, we increased secondments to the parent company from the second half of the year, while making efforts to further reduce costs.

As a result, consolidated segment sales decreased 92.0% from the previous year to \(\frac{\cup4}{2}\),213 million and segment loss (consolidated operating loss) was \(\frac{\cup2}{2}\),315 million (segment income (consolidated operating income) of \(\frac{\cup4}{1}\)139 million in the previous year).

III. Real Estate Business

Supervision of construction-related operations and revenues from parking lots decreased.

As a result, consolidated segment sales decreased 12.1% from the previous year to \(\frac{1}{4}\)1,516 million and segment income (consolidated operating income) decreased 12.8% to \(\frac{1}{4}\)776 million.

Duciness Unit	Fiscal 2020		Fiscal 2021	
Business Unit	Millions of yen	% of total	Millions of yen	% of total
Logistics Business	143,543	72.7	150,565	96.6
Travel Service Business	52,603	26.6	4,213	2.7
Real Estate Business	1,725	0.9	1,516	1.0
Elimination or corporate	(485)	(0.2)	(379)	(0.2)
Total	197,387	100.0	155,915	100.0

Topics

Heiwajima Refrigerated Logistics Center Commenced Operations

Nissin constructed the Heiwajima Refrigerated Logistics Center in Heiwajima, Ota-ku, Tokyo, which commenced operations in March 2021.

The Center has a capacity of about 26,000 refrigerated tons as a dedicated freezing and refrigeration warehouse for food with temperature setting range between minus 25 and plus 2 degrees Celsius.

We aim to expand sales to customers to address the anticipated growing demand for food distribution.



Facility overview

Name: Heiwajima Refrigerated Logistics Center Location: 2-9, 3-chome, Heiwajima, Ota-ku, Tokyo Facility: 5-story freezing and refrigeration warehouse

Floor area: 17,829 m²

Capacity: 26,341 refrigeration tons

Major equipment: freezing and refrigeration warehouse, raised floor (for 18 trucks), dock shelter (for 18 units), dock leveler (8), freight elevator (1), vertical conveyor (1)

Completed Construction of Honmoku A Logistics Center (Tentative Name)

The construction of the transit shed with a singlestory packaging plant in Honmoku Futo, Yokohama, which commenced in April 2020, is scheduled to be completed at the end of June 2021.

The Center has been constructed for the purpose of enhancing packaging functions and expanding the export business, and is equipped with two large ceiling cranes as major installation, having a solid operation system in place.

Nissin aims to expand sales by utilizing its advantages capable of providing integrated services from packaging to shipping.



Facility overview

Name: Honmoku A Logistics Center (Tentative Name) Location: 8-1 and part of 9-1, Honmoku Futo, Naka-ku,

Yokohama-shi, Kanagawa

Facility: Transit shed with a single-story packaging plant

Site area: 14,974.21 m² Floor area: 10,085 m²

Major equipment: Ceiling cranes (40t (20t + 20t) x 2, 20t x

1, and 10t x 1)

Offices |

Head Office and Branches

Yokohama Head Office

6-81 Onoe-cho, Naka-ku, Yokohama Tokyo Office

No. 5, Sanban-cho, Chivoda-ku, Tokvo Osaka Branch

3-4-14 Hiranomachi, Chuo-ku, Osaka Kobe Branch

No. 101, Edomachi, Chuo-ku, Kobe Chiba Branch

1-9-1 Chuo Minato, Chuo-ku, Chiba

Domestic Business Network

- 1 Sapporo (Hokkaido Nissin Co.,Ltd.) Head Office
- 2 Ebetsu Office (Hokkaido Nissin)
- Tomakomai Office (Hokkaido Nissin)
- 4 Hakodate (Hokushin Koun Co., Ltd.) Head Office
- Shinchitose Airport Office
- Kakuda Office
- Tochigi Office
- Moriya Warehouse Office
- Haga Office
- (11) Haga Second Office
- (12) Sakura Office
- Takasaki Office Ohta Office
- Ibaraki Office
- Saitamafuiimino Office
- Asaka Office
- (18) Chiba Warehouse Chuoko Office
- Shinko Office
- Narashino Office
- Ichihara Office
- Narita Office
- Narita Logistics Center
- Prologis Park Chiba Office
- Tokyo Office
- Tokyo Logistics Center
- Ohi Warehouse
- Tokyo Refrigerated Warehouse
- Aomi Warehouse
- (31) Heiwajima Warehouse
- (32) Heiwajima Office
- (33) Heiwajima Refrigerated Warehouse Center
- (34) Shibaura Office
- No. 10 Pier Office
- Shinkiba Office
- (37) Tokyo East Office

- (38) Tokyo West Office
- Yokohama Head Office
- Detamachi Office 41) Honmoku Office (Minami
- Honmoku Distribution Center) (42) Honmoku (Fast West)
- (43) Honmoku Pier-C Office
- (44) Honmoku Refrigerated Warehouse
- Kita Kanto Distribution Center (45) Minami Honmoku Terminal Office
 - 46 Pier-A Office

Warehouse

- (47) Yokohama Air Cargo Terminal
- (48) Kanagawa Pier Office
- Bankokubashi Parking Lot
- Daikoku Warehouse (Port of Yokohama)
- (51) Daikoku Office
- (52) Daikoku Vehicle Terminal Center
- (53) Daikoku Multi-terminal Office
- (54) Negishi Office
- (55) Shinko Warehouse
- Tsurumi Operation Center Tsurumi Office
- (58) Yokohama Hazawa Office
- (59) Higashi Ogishima Office
- (60) Kawasaki Office
- Shiohama Office Kawasaki (Petrochemical
- Products) Tank Yard
- Ukishima Office
- 64) Atsugi Office (65) Omi Office
- Kanazawa Office
- Hamamatsu Office
- Nagoya Office

- (69) Nagova Kasadera Office
- 70 Suzuka Office (71) Koto Office
- Kvoto Office
- Osaka Branch Takumicho Office
- Nanko Warehouse Office
- Nanko Air Cargo Center
- Nanko West Warehouse
- Nanko L-2 Terminal
- Sukematsu Terminal Office
- Sukematsu Pier Office
- 81) Sukematsu Distribution Center
- 82 Tadaoka Office
- 83 Shiomi Pier Office
- (84) Kansai International Airport
 - Office
- (85) LNG Operation Center Ittotsu Office
- Minami Osaka Office
- Yumeshima Terminal Office
- Sakai Logistics Center
- Sakaihama Warehouse
- Sakaihama Office
- 92) Kobe Office
- (93) Maya Pier Warehouse
- 94) Maya Refrigerated Warehouse (95) Maya East Distribution Center

Kita Kanto Area

7~D

Saitama Area

(16)~(17)

- 96 PIL-8 Office
- PIL-13 Office
- 98 PC-14 Office K-DIC Office
- Hiroshima Office
- Fukuoka Office
- (102) Fukuoka Airport Business Center
- (103) Tachiarai Office
- Omuta Office
- Miyazaki Office Okinawa Office





Overseas Network



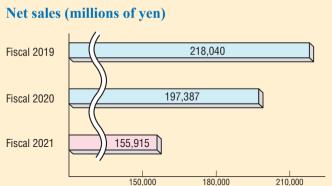
 Head Office O Branch Representative Office Agency Office

Silao BranchMexico City Airport Office



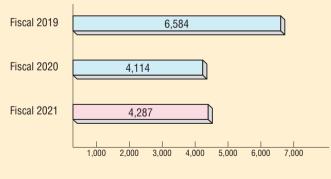
Europe	
 Nissin Transport GmbH Head Office 	O Vientiane Office
Neuss Branch	Almaty Rep. Office
Duesseldorf Airport OfficeFrankfurt Airport Office	Yangon Rep. OfficeAsia Representative Office
O Hamburg European Logistics Center	~ .
Hamburg Parts Center	China
O Tilburg Branch	Nissin Transportation & Warehousing (H.K.)
Nissin (U.K.) Ltd. Head OfficeSwindon Office	Head Office Airport Office
Rugby Branch	O Shenzhen Office
Nissin Transport Ges. mbH Head Office (Vienna)	Kwai Chung Logistics Division Office
Nissin Transport GmbH Spain Branch	Yantian Distribution Center
 Nissin Transport France S.A.S. Head Office Nissin Belgium N.V. Head Office 	 Nissin Logistics Shenzhen Co., Ltd. Head Office Shanghai Gaosin International Logistics Co., Ltd. Head Office
Limited Liability Company "Nissin Rus"	Ningbo Office
Moscow Rep. Office	Airport Office
 Nissin Logistics Poland Sp. zo. o. Head Office 	Logistics Zone Branch
Gdynia Branch	 Nissin (Changshu) International Logistics Co., Ltd. Head Office
Asia	O Development Zone Office
 Nissin Transport Singapore Pte. Ltd. Head Office 	 Jiangsu Nissin Sinotrans International
and Tuas Office	Transportation Co., Ltd. Head Office
Airport Office	○ Wuxi Branch ○ Suzhou Branch
 Siam Nistrans Co., Ltd. Head Office (Bangkok) Airport Office 	Nantong Branch
O Laem Chabang Branch	O falcalig Branch
Cargo Distribution Center Office	Nissin-Sinotrans International Logistics Co., Ltd.
Chiangmai Branch	Head Office O Beijing Branch
Ayutthaya BranchSMTL Factory Office	O Beijing Daxing International Airport Office
Best Cold Chain Co., Ltd. Head Office	O Qingdao Branch
 Nistrans (M) SDN. BHD. Head Office 	Guanzhou Branch
O Airport Office	Oalian Branch Chang chun Office
OPort Klang Office DOH Parts Center	O Wuhan Branch
O Johor Branch	O Tianjin Branch
O Penang Branch	○ Zhongshan Branch ○ Foshan Branch
 Melaka Logistics Center Nissin International Logistics (M) SDN. BHD. 	O Guangzhou Yonghe Economic Zone Branch Office
Head Office	O Inner Mongolia Branch
 Nissin Transport Philippines Corporation 	Nissin Global Logistics (Taiwan) Co., Ltd.
Head Office (Manila) ○ Laguna Branch	Head Office Taipei Office
Subic Satellite Office	Beijing Rep. Office
 Anchor Logistics Head Office 	 Shanghai Rep. Office
Nissin ABC Logistics Private Ltd.	North America
○ Haldia Office○ Noida Office	Nissin International Transport U.S.A., Inc.
Mumbai Office	Head Office
Ogurgaon Office	O Los Angeles Branch
○ Chennai Office ○ Chennai Warehouse Office	Rancho Cucamonga Branch San Francisco Branch
O Bangalore Office	
O Ahmedabad Branch	O Seattle Branch O Portland Branch
New Delhi Airport Branch	Chicago Branch
Ahmadabad Warehouse Office	Columbus Branch Indianapolis Branch
Hyderabad Branch PT.Nissin Transport Indonesia	O Memphis Branch
Airport Office	Atlanta Branch
Tanjung Priok Office	Alabama Branch New York Branch
PT. Nissin Jaya Indonesia Head Office	Nissin Transport (Canada) Inc. Head Office
Nissin Logistics (VN) Co., Ltd.Ho Chi Minh Branch	Vancouver Branch
O Long Duc Office	Alliston Branch
O Haiphong Office	 Nistrans Internacional De Mexico, S. DE R. L. DE C. V.
○ VSIP Distribution Center○ Da Nang Branch	Celaya Branch
NR Greenlines Logistics co., Ltd. Head Office	Logistics Center (Rosarito)
 Lao Nissin SMT Co., Ltd. Head Office 	O Silao Branch
Savannakhet Branch	Mexico City Airport Office

Consolidated Financial Highlights (for the last 3 years)

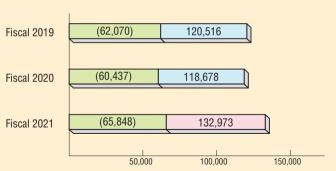




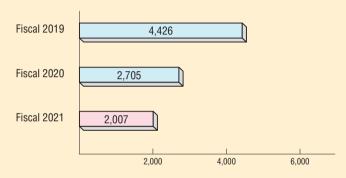
Ordinary income (millions of yen)



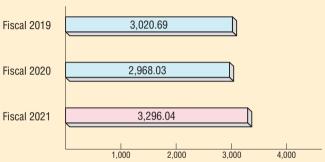
Net assets / Liabilities and Net assets (millions of yen)



Profit attributable to owners parent (millions of yen)

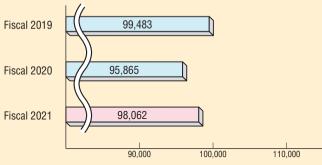


Book Value per Share (yen)



Non-Consolidated Financial Highlights (for the last 3 years)

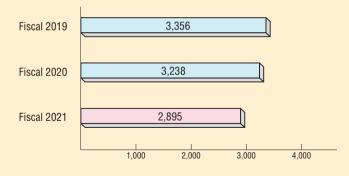




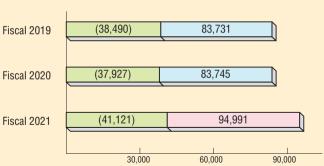
Earnings per Share (ven)



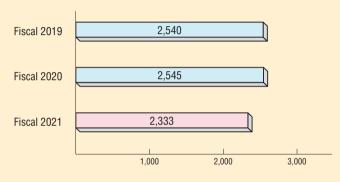
Ordinary income (millions of yen)



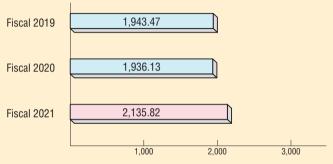
Net assets / Liabilities and Net assets (millions of ven)



Net Income (millions of yen)



Book Value per Share (yen)



Consolidated Balance Sheet

(* as of March 31,2021 (Exchange Rate : ¥ 110.71 / USD))

(* as of March 31,2021 (Exchange Rate : \(\frac{1}{2}\) 110./1 / USD)				
As	sets			
	(millions of yen)	(thousands of US dollars)		
Current assets	¥ 53,506	\$ 483,299		
Cash and deposits	18,815	169,953		
Notes and accounts receivable-trade	29,837	269,506		
Other current assets	4,991	45,082		
Allowance for doubtful accounts	(137)	(1,244)		
Noncurrent assets	79,467	717,801		
Property, plant and equipment	55,331	499,790		
Buildings and structures, net	23,666	213,770		
Machinery, equipment and vehicles, net	3,939	35,588		
Land	24,721	223,299		
Other noncurrent assets	3,003	27,131		
Intangible assets	1,438	12,992		
Investments and other assets	22,697	205,019		
Assets	¥ 132,973	\$ 1,201,101		
Liabilities				
	(millions of yen)	(thousands of US dollars)		
Current liabilities	¥ 33,824	\$ 305,522		
Notes and accounts payable-trade	12,501	112,921		
Short-term loans payable	7,571	68,390		
Other current liabilities	13,751	124,211		
Noncurrent liabilities	33,301	300,797		
Bonds payable	1,000	9,032		
Long-term loans payable	21,825	197,139		
Other noncurrent liabilities	10,476	94,625		
Liabilities	¥ 67,125	\$ 606,320		
Net a	assets			
	(millions of yen)	(thousands of US dollars)		
Shareholders' equity	¥ 58,529	\$ 528,678		
Capital stock	6,097	55,074		
Capital surplus	4,736	42,783		
Retained earnings	49,208	444,481		
Treasury stock	(1,512)	(13,661)		
Accumulated other comprehensive income	4,799	43,351		
Non-controlling interests	2,518	22,750		
Net assets	65,848	594,780		
Liabilities and net assets	¥ 132,973	\$ 1,201,101		

Consolidated Statement of Income

(April 1, 2020 through March 31, 2021)	Total Amount	Total Amount
	(millions of yen)	(thousands of US dollars)
Net sales	¥ 155,915	\$ 1,408,326
Cost of sales	127,327	1,150,101
Gross profit	28,588	258,225
Selling, general and administrative expenses	25,976	234,637
Operating income	2,611	23,587
Non-operating income	2,283	20,626
Non-operating expenses	607	5,489
Ordinary income	4,287	38,723
Extraordinary income	652	5,894
Extraordinary loss	652	5,892
Income before income taxes	4,287	38,726
Income taxes-current	1,858	16,785
Income taxes-deferred	337	3,050
Net income	2,091	18,890
Profit attributable to non-controlling interests	84	759
Profit attributable to owners of parent	2,007	18,131

Consolidated Statements of Cash Flows

(April 1, 2020 through March 31, 2021)			
	(millions of yen)	(thousands of US dollars)	
Cash flows from operating activities	¥ 4,955	\$ 44,758	
Cash flows from investing activities	(8,938)	(80,733)	
Cash flows from financing activities	1,973	17,823	
Effect of exchange rate change on cash and cash equivalents	484	4,377	
Net increase (decrease) in cash and cash equivalents	(1,524)	(13,773)	
Cash and cash equivalents at beginning of year	18,474	166,873	
Net increase (decrease) in cash and cash equivalents resulting from change in accounting periods of consolidated subsidiaries	0	0	
Cash and cash equivalents at end of year	16,949	153,099	

Non-Consolidated Balance Sheet

(* as of March 31.2021 (Exchange Rate : \(\frac{1}{2}\) 110.71 / USD))

(* as of March 31,2021 (Exchange Rate : \(\pm\) 110.71 / USD)				
Assets				
	(millions of yen)	(thousands of US dollars)		
Current assets	¥ 29,156	\$ 263,358		
Cash and deposits	7,652	69,125		
Notes receivable-trade	420	3,797		
Accounts receivable-trade	18,434	166,507		
Other current assets	2,784	25,149		
Allowance for doubtful accounts	(135)	(1,220)		
Noncurrent assets	65,834	594,659		
Property, plant and equipment	34,526	311,862		
Buildings, net	12,519	113,082		
Structures, net	849	7,669		
Machinery and equipment, net	1,574	14,222		
Land	16,754	151,337		
Other noncurrent assets	2,828	25,550		
Intangible assets	1,305	11,793		
Investments and other assets	30,002	271,003		
Assets	¥ 94,991	\$ 858,018		
Liabilities				
	(millions of yen)	(thousands of US dollars)		
Current liabilities	¥ 26,385	\$ 238,331		
Accounts payable-trade	9,412	85,023		
Short-term loans payable	7,370	66,573		
Current portion of long-term loans payable	3,392	30,638		
Other current liabilities	6,210	56,095		
Noncurrent liabilities	27,483	248,250		
Bonds payable	1,000	9,032		
Long-term loans payable	21,855	197,408		
Other noncurrent liabilities	4,628	41,809		
Liabilities	¥ 53,869	\$ 486,582		
Net a	Net assets			
	(millions of yen)	(thousands of US dollars)		
Shareholders' equity	¥ 36,271	\$ 327,621		
Capital stock	6,097	55,074		
Capital surplus	4,542	41,033		
Retained earnings	27,102	244,802		
Treasury stock	(1,471)	(13,287)		
Valuation and translation adjustments	4,850	43,813		
Net assets	¥ 41,121	\$ 371,435		
Liabilities and Net assets	¥ 94,991	\$ 858,018		

Non-Consolidated Statement of Income

(April 1, 2020 through March 31, 2021)	Total Amount	Total Amount
	(millions of yen)	(thousands of US dollars)
Net sales	¥ 98,062	\$ 885,763
Cost of sales	84,920	767,051
Gross profit	13,142	118,711
Selling, general and administrative expenses	10,943	98,850
Operating income	2,198	19,860
Non-operating income	1,077	9,730
Non-operating expenses	380	3,433
Ordinary income	2,895	26,156
Extraordinary income	610	5,511
Extraordinary loss	205	1,855
Income before income taxes	3,300	29,813
Income taxes-current	961	8,683
Income taxes-deferred	5	52
Net income	2,333	21,076

Business Outline

(as of March 31, 2021)

Stock Information

Total number of authorized shares
 Total number of issued shares
 (Of which treasury stock: 464,138 shares)

3. Total number of shareholders 4,160

4. Main shareholders (Top 10 shareholders)

List of Main Shareholders	Investment in Nissin No. of shares held*
Custody Bank of Japan, Ltd.	1,084
The Master Trust Bank of Japan, Ltd. (trust account)	1,042
The Bank of Mitsubishi UFJ, Ltd.	986
The Bank of Yokohama, Ltd.	978
Nissin Shoji Co., Ltd.	890
Nippon Life Insurance Company	735
Sumitomo Mitsui Banking Corporation	649
Nissin Employee Stock Ownership Association	597
Sompo Japan Insurance Inc.	528
Nissin Kyoeikai	527

*in thousands

Employees

Number of Employees	Average age of employees	Average length of service
1,636	39.49	13.32

^{*} The number of employees excludes loaned employees working for the Company.

On a consolidated basis

Business segments	Number of employees
Logistics Business	5,461
Travel Service Business	396
Real Estate Business	11
Total	5,868

Directors and Auditors

(as of June 23, 2021)

President

(Representative Director)

Masahiro Tsutsui

Director and Senior Managing Executive Officer

(Representative Director)

Junichiro Watanabe

Director and Senior Managing Executive Officer

Masataka Tsutsui Tomonao Ishiyama

Director and Managing Executive Officer
Director and Managing Executive Officer

Seiii Torio

Outside Director
Outside Director and Audit & Supervisory Committee Member

Susumu Fujimoto

(Full-Time)

Tsuyoshi Fujine

Outside Director and Audit & Supervisory Committee Member Fumihiko Masuda

Outside Director and Audit & Supervisory Committee Member Junko Kogayu

Managing Executive Officer Toshivoshi Nakagome Managing Executive Officer Kiyoshi Nakashima Managing Executive Officer Satoshi Kuwahara Managing Executive Officer Tetsuo Sakurai Managing Executive Officer Shigeki Mine Executive Officer Shinichi Umemoto Junichi Kawashima **Executive Officer** Masaei Sho **Executive Officer**

Executive Officer

Tadayuki Ohkubo

Executive Officer Jun Fuwa

Executive Officer Yoshitake Kitagawa
Executive Officer Tetsuya Morikawa



NISSIN CORPORATION



Eco-friendly vegetable oil ink is used for this report.