BUSINESS REPORT2019

NISSIN CORPORATION

Basic business policy

Based on the meaning of "NISSIN" and our philosophy "day and new improving daily than ever", Nissin Group is committed to a process of constant renewal. Our basic business policy is to meet the expectations of shareholders and other stakeholders by continually enhancing the corporate value, while contributing to the creation of an affluent society through the provision of safe, fast, high-quality logistics-and travel-related services at a competitive cost.

To adhere to this policy, we seek to operate logistics-and travel-related services globally that are essential for economic and social development, while also fulfilling our corporate social responsibility in terms of compliance with business ethics, laws and regulations and involvement in activities to protect the global environment.

To Our Shareholders	1	
Business Activities and Results	2	
Segmental Overview	3	
Topics	5	
Offices	7	
Consolidated Financial Highlights (for the last 3 years)	10	
Non-Consolidated Financial Highlights (for the last 3 years)	11	
Consolidated Balance Sheet	12	
Consolidated Statement of Income / Consolidated Statements of Cash Flows /	13	
Non-Consolidated Balance Sheet	14	
Non-Consolidated Statement of Income	15	
Business Outline	16	
Directors and Auditors	17	

To Our Shareholders

We wish to thank all our shareholders for their continuing support and encouragement as we report on the performance of Nissin Corporation for the fiscal year ended March 31, 2019.

An overseas network and international logistics expertise are two of the main strengths of Nissin Group. Leveraging these advantages, we aim to generate sustained future growth by continuing to develop new business models that make full use of the Group's resources.

The Company paid a year-end dividend of \(\frac{\text{\text{\frac{\text{\ti}\text{\texi}\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\t

We ask your continuing support and encouragement.



Hiroshi Tsutsui
Chairman of the Board and Chief Executive Officer



Masahiro Tsutsui President and Chief Operating Officer

Company Information:

Name: Nissin Corporation

Head Office: 6-81 Onoe-cho, Naka-ku, Yokohama, Japan Tokyo General Office: No.5, Sanban-cho, Chiyoda-ku, Tokyo, Japan

Establishment: December 14, 1938

Capital: 6,097,263,500 yen (as of March 31, 2019)
Business Term: Commencing April 1 and closing March 31

Regular General Meeting of the following year

of Shareholders: To be held in June

Web site: https://www.nissin-tw.com/



Business Activities and Results

During the fiscal year ended March 31, 2019, although the world economy remained robust, it started to slow down from the third quarter onward, affected by U.S.-China trade friction and the issue of the U.K.'s leaving the EU. Despite moderate recovery of the Japanese economy due to robust personal consumption, improvement of corporate earnings, and an increase in capital investment, cargo movement remained sluggish in the fourth quarter.

In these circumstances, in the Logistics Business, the Group implemented further sales & marketing activities in the priority fields, namely, automotive-related logistics, logistics of chemical and hazardous materials, and food logistics, and enriched the service content, including opening of new warehouses in China and Asia. Moreover, in order to respond to expansion of demand, the Group began construction and improvement projects for several large distribution centers in Japan and overseas, including a fully automated warehouse, moving forward with plans to improve productivity in the future. In the Travel Service Business, profitability decreased although the handling volume was maintained. In order to deal with labor shortages within the Group, we implemented RPA for office work automation and to achieve higher operational efficiency while promoting a business process improvement project. These initiatives steadily progressed and became effective.

Segmental Overview

I. Logistics Business

In Japan, exports of automotive-related freight, chemical products and hazardous materials, and domestic transport were steady and the warehousing business and the port transport business were also robust. On the other hand, damage to facilities caused by natural disasters in August and September 2018 had an adverse impact on earnings, resulting in lower profit.

In Asia, despite brisk logistics within the region, earnings remained flat because of the burden of the initial cost of new warehouses and an increase in labor costs. Logistics demand centered on customers' production sites has been expanding, and we are handling projects for transport of equipment and machinery.

In China, in addition to robust handling of export of air freight, performance of the distribution center (DC) operation for China's domestic market grew. On the other hand, relocation expenses were incurred in line with expansion of the warehousing business in Hong Kong.

In the Americas, cargo movement was sluggish, as handling of exports of automotive-related freight slowed down and also partly because of flooding in Mexico in June 2018. The warehousing business in the U.S. was robust centering on electrical equipment-related freight, and exports of food for South Korea increased.

In Europe, whereas the warehousing business was robust, handling of land transport services decreased.

As a result, consolidated segment sales increased 0.3% from the previous year to \\$154,673 million and segment income (consolidated operating income) decreased 10.6% to \\$4,247 million.

II. Travel Service Business

In the mainstay service for business trips, although sales increased slightly reflecting the robust number of travelers, profitability showed little growth because customers became increasingly eager to cut expenses.

As a result, consolidated segment sales increased 0.8% from the previous year to \(\frac{4}{2}\),187 million and segment income (consolidated operating income) decreased 28.3% to \(\frac{4}{5}\)73 million.

Segmental Overview

III. Real Estate Business

The real estate business, including the commercial facilities in the Keihin district, remained robust.

As a result, consolidated segment sales increased 2.2% from the previous year to \\ \pm\$1,633 million and segment income (consolidated operating income) increased 3.5% to \\ \pm\$874 million.

Forecasts of consolidated business results for the year ending March 31, 2020, are as follows:

Forecasts of consolidated business results

Duciness Unit	Fiscal 2018		Fiscal	2019
Business Unit	Millions of yen	% of total	Millions of yen	% of total
Logistics Business	154,177	71.1	154,673	70.9
Travel Service Business	61,668	28.4	62,187	28.5
Real Estate Business	1,598	0.7	1,633	0.7
Elimination or corporate	(520)	(0.2)	(454)	(0.2)
Total	216,924	100.0	218,040	100.0

Topics

Participation in the Kanagawa Prefecture Reforestation Partnership Program

Nissin joined the reforestation partnership program promoted by Kanagawa Prefecture in January 2019. This program is based on the 50-year Vision for Kanagawa Reforestation announced in 2006 and is promoting forest conservation and reforestation activities mainly in the reservoir area.

Nissin's participation in this program is based on our belief that efforts for water source forest conservation activities will lead to environmental protection of land, sea, and air, which are the fields of our business, and contribute to sustainable development of society.



A letter of appreciation from the governor of Kanagawa Prefecture

Decision to Construct a Refrigeration and Freezing Warehouse in Heiwajima, Ota-ku, Tokyo

In 2018, Nissin decided to construct a refrigeration and freezing warehouse dedicated to food in Heiwajima, Ota-ku, Tokyo, which is scheduled to start operation in March 2021.

Located adjacent to Tokyo Bay and Haneda Airport, this warehouse will be at a premium location with good access to the Tokyo Metropolitan area. Preparation is underway to offer higher quality services in food logistics, which is one of the priority fields of our 6th medium-term business plan.



Artist's impression of the warehouse

Facility overview

Name: Heiwajima Refrigerated Logistics Center (tentative) Location: 15, 20, 3-chome, Heiwajima, Ota-ku, Tokyo Facility: 5-story refrigeration and freezing warehouse

Floor area: 18,227.1m²

Capacity: 25,846 refrigeration tons

Topics

Groundbreaking Ceremony for Maya West Refrigerated Warehouse

At the start of construction of the Maya West Refrigerated Warehouse in Kobe City in December 2018, Nissin held a groundbreaking ceremony to pray for safety.

In view of labor shortages due to declining birthrate and aging population as well as the tough working environment at a temperature below minus 20 degrees centigrade, automated racking systems will be introduced at this warehouse. Equipped with a rack control device and ports for emergency power supply, the new refrigeration warehouse will be endowed with enhanced readiness for natural disasters or other eventualities.

Together with the adjacent existing Maya Refrigerated Warehouse, the new warehouse will enable us to meet the increasing demand for frozen food by deploying greater warehouse capacity. While giving the highest priority to safety and security, we will continue to enhance the service and support system attuned to customer needs. The Maya West Refrigerated Warehouse is scheduled to start operation in February 2020.



Facility overview

Name: Maya West Refrigerated Warehouse

Location: 2-6 Maya Futo, Nada-ku, Kobe

City

Facility: Warehouse with automated racking systems for frozen cargo

Floor area: Approx. 8,238m² Capacity: 12,500 refrigeration tons



Groundbreaking ceremony and artist's impression of the warehouse

Offices |

Head Office and Branches

Yokohama Head Office

6-81 Onoe-cho, Naka-ku, Yokohama Tokyo Office

No. 5, Sanban-cho, Chivoda-ku, Tokvo Osaka Branch

3-4-14 Hiranomachi, Chuo-ku, Osaka Kobe Branch

No. 101, Edomachi, Chuo-ku, Kobe Chiba Branch

1-9-1 Chuo Minato, Chuo-ku, Chiba

Domestic Business Network

- 1 Sapporo (Hokkaido Nissin Co.,Ltd.) Head Office
- 2 Ebetsu Office (Hokkaido Nissin)
- Tomakomai Office (Hokkaido Nissin)
- 4 Hakodate (Hokushin Koun Co., Ltd.) Head Office
- Shinchitose Airport Office
- Kakuda Office
- Tochigi Office
- Haga Office
- Moriva Warehouse Office
- (11) Takasaki Office
- (12) Ohta Office
- Isesaki Ota Office
- Ibaraki Office
- Saitamafuiimino Office Asaka Office
- Chiba Branch
- (18) Chiba Warehouse
- Chuoko Office
- Shinko Office
- Narashino Office
- Ichihara Office
- Narita Office Narita Logistics Center
- Tokyo Office
- Tokyo Logistics Center
- Ohi Warehouse
- Tokyo Refrigerated Warehouse
- Aomi Warehouse
- Heiwajima Warehouse
- (31) Heiwajima Office
- Shibaura Office
- No. 10 Pier Office
- (34) Shinkiba Office
- Tokyo East Office
- Tokyo West Office
- Yokohama Head Office
- (38) Detamachi Office

- (39) Honmoku Office (Minami Honmoku Distribution Center)
- (40) Honmoku (Fast West) Warehouse
- Honmoku Pier-C Office Honmoku Refrigerated
- Warehouse (43) Minami Honmoku Terminal
- Office
- 44 Pier-A Office
- Kita Kanto Distribution Center (45) Yokohama Air Cargo Terminal
 - (46) Kanagawa Pier Office
 - (47) Bankokubashi Parking Lot (48) Daikoku Warehouse
 - (Port of Yokohama)
 - (49) Daikoku (L-2, L-5) Office Daikoku Office
 - 51) Daikoku Vehicle Terminal
 - Center
 - Daikoku Multi-terminal Office
 - (53) Negishi Office
 - Shinko Warehouse
 - Tsurumi Operation Center Yokohama Hazawa Office
 - Higashi Ogishima Office 58 Kawasaki Office
 - (59) Shiohama Office
 - Kawasaki (Petrochemical Products) Tank Yard
 - (61) Ukishima Office
 - 62) Atsugi Office
 - 63) Omi Office
 - (64) Kanazawa Office
 - Hamamatsu Office
 - Nagoya Office Suzuka Office
 - Koto Office

- 69 Kyoto Office
- 70 Osaka Branch
- (7) Takumicho Office 72 Nanko Warehouse Office
- (73) Minami Osaka Cargo
 - Distribution Center
- (74) Nanko East Office
- Nanko Air Cargo Center Nanko West Warehouse
- Nanko L-2 Terminal
- (78) Sukematsu Terminal Office
- Sukematsu Pier Office
- 80 Sukematsu Distribution Center
- (81) Shiomi Pier Office
- (82) Kansai International Airport Office
- (83) LNG Operation Center
- Ittotsu Office
- Minami Osaka Office
- Sakai Distribution Center
- (87) Sakai Logistics Center
- (88) Sakai Office
- Sakaihama Warehouse Sakaihama Office
- (91) Kobe Branch Office
- 92) Maya Office
- 93) Maya West Warehouse
- 94) Maya Refrigerated Warehouse

Kita Kanto Area

Chiba Area (f)~24

7~9

Saitama Area

- 95 Maya East Distribution Center
- 96 PH -8 Office
- 97) PIL-13 Office
- 98 PC-14 Office
- 9 K-DIC Office
- Hiroshima Office
- Tachiarai Office
- (102) Omuta Office
- (103) Mivazaki Office (104) Okinawa Office



Overseas Network





VSIP Distribution Center

 NR Greenlines Logistics co., Ltd. Head Office Lao Nissin SMT Co., Ltd. Head Office

Da Nang Branch

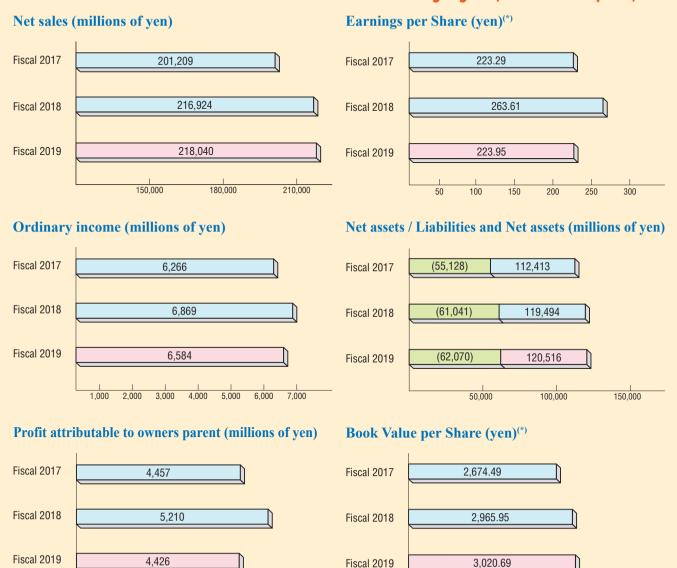
Savannakhet Branch Vientiane Office Almaty Rep. Office Yangon Rep. Office Asia Representative Office Phnom Penh Rep. Office China Nissin Transportation & Warehousing (H.K.) Head Office Airport Office Shenzhen Office Kwai Chung Logistics Division Office Yantian Distribution Center Nissin Logistics Shenzhen Co., Ltd. Head Office Shanghai Gaosin International Logistics Co., Ltd. Head Office Ningbo Office Airport Office Logistics Zone Branch Nissin (Changshu) International Logistics Co., Ltd. Head Office Development Zone Office Jiangsu Nissin Sinotrans International Transportation Co., Ltd. Head Office Wuxi Branch Suzhou Branch Nantong Branch Taicang Branch Nissin-Sinotrans International Logistics Co., Ltd. Head Office Beijing Branch Qingdao Branch Guanzhou Branch Dalian Branch Wuhan Branch Tianiin Branch Zhongshan Branch Foshan Branch Guangzhou Yonghe Economic Zone Branch Office Inner Mongolia Branch Nissin Global Logistics (Taiwan) Co., Ltd. Head Office Beijing Rep. Office Shanghai Rep. Office North America Nissin International Transport U.S.A., Inc. Head Office Los Angeles Branch Rancho Cucamonga Branch San Francisco Branch Seattle Branch Portland Branch Chicago Branch Columbus Branch Indianapolis Branch Memphis Branch Atlanta Branch Alabama Branch New York Branch Miami Branch Nissin Transport (Canada) Inc. Head Office Vancouver Branch

Logistics Center (Rosarito)

Mexico City Airport Office

Silao Branch

Consolidated Financial Highlights (for the last 3 years)



6.000

2,000

4.000

1,000

2.000

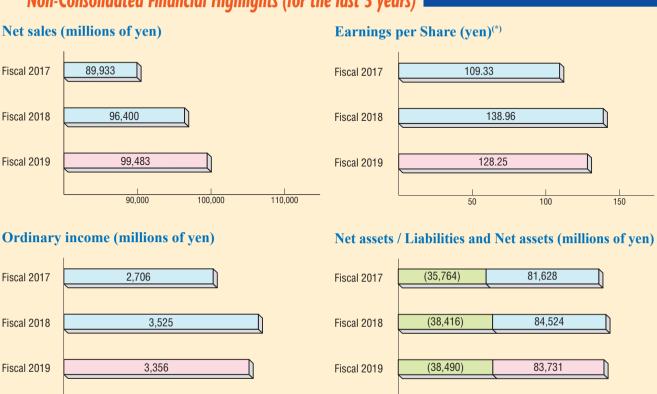
3,000

4,000

^{*} The Company conducted a share consolidation of common stock by the ratio of five shares to one share on October 1, 2017.

Earnings per Share and Book Value per Share are calculated based on the assumption that the share consolidation was conducted at the beginning of fiscal 2017 (April 1, 2016).

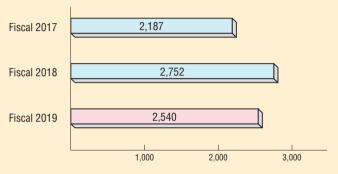
Non-Consolidated Financial Highlights (for the last 3 years)



4,000



1,000



2,000

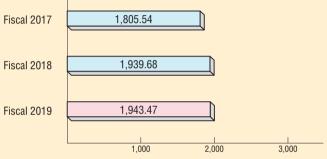
3.000

Book Value per Share (ven)(*)

30,000

60,000

90,000



Consolidated Balance Sheet

(* as of March 31,2019 (Exchange Rate : ¥ 110.99 / USD))

(* as of March 31,2019 (Exchange Rate : \(\pm\) 110.99 / USD)			
As	sets		
	(millions of yen)	(thousands of US dollars)	
Current assets	¥ 55,285	\$ 498,115	
Cash and deposits	19,671	177,234	
Notes and accounts receivable-trade	29,363	264,561	
Other current assets	6,363	57,334	
Allowance for doubtful accounts	(112)	(1,014)	
Noncurrent assets	65,230	587,717	
Property, plant and equipment	40,968	369,120	
Buildings and structures, net	15,169	136,675	
Machinery, equipment and vehicles, net	2,681	24,159	
Land	20,066	180,794	
Other noncurrent assets	3,051	27,491	
Intangible assets	2,715	24,463	
Investments and other assets	21,546	194,133	
Assets	¥ 120,516	\$ 1,085,832	
Liab	ilities		
	(millions of yen)	(thousands of US dollars)	
Current liabilities	¥ 33,384	\$ 300,784	
Notes and accounts payable-trade	13,304	119,867	
Short-term loans payable	8,391	75,603	
Other current liabilities	11,688	105,312	
Noncurrent liabilities	25,062	225,807	
Bonds payable	2,000	18,019	
Long-term loans payable	15,048	135,583	
Other noncurrent liabilities	8,013	72,203	
Liabilities	¥ 58,446	\$ 526,591	
Net a	assets		
	(millions of yen)	(thousands of US dollars)	
Shareholders' equity	¥ 56,756	\$ 511,366	
Capital stock	6,097	54,935	
Capital surplus	4,711	42,451	
Retained earnings	46,664	420,435	
Treasury stock	(716)	(6,455)	
Accumulated other comprehensive income	2,948	26,567	
Non-controlling interests	2,364	21,306	
Net assets	62,070	559,241	
Liabilities and net assets	¥ 120,516	\$ 1,085,832	

Consolidated Statement of Income

(April 1, 2018 through March 31, 2019)	Total Amount	Total Amount
	(millions of yen)	(thousands of US dollars)
Net sales	¥ 218,040	\$ 1,964,508
Cost of sales	182,793	1,646,935
Gross profit	35,247	317,573
Selling, general and administrative expenses	29,548	266,226
Operating income	5,698	51,346
Non-operating income	1,324	11,931
Non-operating expenses	439	3,955
Ordinary income	6,584	59,322
Extraordinary income	509	4,591
Extraordinary loss	502	4,528
Income before income taxes	6,591	59,385
Income taxes-current	2,180	19,646
Income taxes-deferred	(213)	(1,926)
Net income	4,624	41,665
Profit attributable to non-controlling interests	198	1,784
Profit attributable to owners of parent	4,426	39,881

Consolidated Statements of Cash Flows

(April 1, 2018 through March 31, 2019)		
	(millions of yen)	(thousands of US dollars)
Cash flows from operating activities	¥ 6,987	\$ 62,952
Cash flows from investing activities	(4,650)	(41,903)
Cash flows from financing activities	(1,266)	(11,413)
Effect of exchange rate change on cash and cash equivalents	(329)	(2,967)
Net increase (decrease) in cash and cash equivalents	740	6,668
Cash and cash equivalents at beginning of year	17,106	154,125
Cash and cash equivalents at end of year	17,846	160,794

Non-Consolidated Balance Sheet

(* as of March 31,2019 (Exchange Rate : ¥ 110.99 / USD))

(* as of March 31,2019 (Exchange Rate : \(\pm\) 110.99 / USD)			
Assets			
	(millions of yen)	(thousands of US dollars)	
Current assets	¥ 27,186	\$ 244,942	
Cash and deposits	8,191	73,799	
Notes receivable-trade	763	6,880	
Accounts receivable-trade	15,571	140,296	
Other current assets	2,675	24,104	
Allowance for doubtful accounts	(15)	(139)	
Noncurrent assets	56,545 [°]	509,462	
Property, plant and equipment	26,995	243,225	
Buildings, net	9,455	85,190	
Structures, net	868	7,822	
Machinery and equipment, net	819	7,385	
Land	15,151	136,508	
Other noncurrent assets	701	6,319	
Intangible assets	1,342	12,098	
Investments and other assets	28,206	254,138	
Assets	¥ 83,731	\$ 754,405	
Linh	ilities	+ 101,100	
Liab		(1 1 0770 1 11)	
Ourse at the billion	(millions of yen)	(thousands of US dollars)	
Current liabilities	¥ 25,241	\$ 227,422	
Accounts payable-trade	8,113	73,097	
Short-term loans payable	8,343	75,173	
Current portion of long-term loans payable	4,126	37,174	
Other current liabilities	4,658	41,976	
Noncurrent liabilities	19,999	180,190	
Bonds payable	2,000	18,019	
Long-term loans payable	13,854	124,822	
Other noncurrent liabilities	4,145	37,348	
Liabilities	¥ 45,240	\$ 407,613	
Net a	issets		
	(millions of yen)	(thousands of US dollars)	
Shareholders' equity	¥ 34,368	\$ 309,657	
Capital stock	6,097	54,935	
Capital surplus	4,517	40,705	
Retained earnings	24,428	220,099	
Treasury stock	(675)	(6,083)	
Valuation and translation adjustments	4,121	37,134	
Net assets	¥ 38,490	\$ 346,792	
Liabilities and Net assets	¥ 83,731	\$ 754,405	

Non-Consolidated Statement of Income

(April 1, 2018 through March 31, 2019)	Total Amount	Total Amount
	(millions of yen)	(thousands of US dollars)
Net sales	¥ 99,483	\$ 896,330
Cost of sales	85,771	772,783
Gross profit	13,712	123,547
Selling, general and administrative expenses	11,330	102,088
Operating income	2,381	21,458
Non-operating income	1,331	11,997
Non-operating expenses	357	3,218
Ordinary income	3,356	30,237
Extraordinary income	465	4,194
Extraordinary loss	407	3,669
Income before income taxes	3,414	30,762
Income taxes-current	1,097	9,887
Income taxes-deferred	(223)	(2,011)
Net income	2,540	22,885

Business Outline

(as of March 31, 2019)

Stock Information

Total number of authorized shares
 Total number of issued shares
 (Of which treasury stock: 467,724 shares)
 40,000,000 shares
 20,272,769 shares

3. Total number of shareholders 3,516

4. Main shareholders (Top 10 shareholders)

List of Main Shareholders	Investment in Nissin
	No. of shares held*
The Bank of Mitsubishi UFJ, Ltd.	986
The Bank of Yokohama, Ltd.	978
Nissin Shoji Co., Ltd.	890
Nippon Life Insurance Company	735
Sumitomo Mitsui Banking Corporation	649
The Master Trust Bank of Japan, Ltd. (trust account)	649
Mitsubishi UFJ Trust and Banking Corporation	587
Japan Trustee Services Bank, Ltd. (trust account)	580
Sompo Japan Nipponkoa Insurance Inc.	528
Nissin Kyoeikai	468

*in thousands

Employees

Number of Employees	Average age of employees	Average length of service
1,503	39.23	12.71

^{*} The number of employees excludes loaned employees working for the Company.

On a consolidated basis

Business segments	Number of employees
Logistics Business	5,622
Travel Service Business	462
Real Estate Business	10
Total	6,094

Directors and Auditors

(as of June 21, 2019)

Chairman of the Board and Chief Executive Officer

(Representative Director)

Hiroshi Tsutsui

President and Chief Operating Officer

Masahiro Tsutsui

(Representative Director) Director and Senior Managing Executive Officer

Junichiro Watanabe

Director and Managing Executive Officer Director and Managing Executive Officer Keniiro Masuda Masataka Tsutsui Tomonao Ishiyama

Director and Managing Executive Officer Director and Managing Executive Officer

Seiji Torio Toshiyoshi Nakagome

Director and Managing Executive Officer Outside Director

Susumu Fujimoto

Outside Director and Audit & Supervisory Committee Member Tsuyoshi Fujine

(Full-Time)

Outside Director and Audit & Supervisory Committee Member Sadao Kobayashi

Outside Director and Audit & Supervisory Committee Member Fumihiko Masuda

Managing Executive Officer Hideto Sakurai Yoshio Tsutsui Managing Executive Officer **Executive Officer** Tetsuhiro Onomoto Executive Officer Shinichi Umemoto Executive Officer Yasushi Kimura **Executive Officer** Shigeki Mine

Executive Officer Kivoshi Nakashima Junichi Kawashima **Executive Officer**

Masaei Sho **Executive Officer**

Executive Officer Satoshi Kuwahara Executive Officer Kunio Kimura Shoichi Minami **Executive Officer Executive Officer** Tetsuo Sakurai **Executive Officer** Shikio Inakatsu Shoichi Chinda **Executive Officer** Executive Officer Tetsutoshi Yamada



NISSIN CORPORATION

