

February 12, 2026

Consolidated Financial Results for the Fiscal Year Ended December 31, 2025 (Under Japanese GAAP)

Company name: Tokyo Tatemono Co., Ltd.
 Listing: Tokyo Stock Exchange
 Securities code: 8804
 URL: <https://tatemono.com/english/>
 Representative: Katsuhito Ozawa, Representative Director, President & Chief Executive Officer
 Inquiries: Munetoshi Harunaga, Managing Officer, General Manager of Corporate Communications Department
 Telephone: +81-3-3274-1984
 Scheduled date of annual general meeting of shareholders: March 26, 2026
 Scheduled date to commence dividend payments: March 27, 2026
 Scheduled date to file annual securities report: March 23, 2026
 Preparation of supplementary material on financial results: Yes
 Holding of financial results briefing: Yes (for institutional investors and analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended December 31, 2025 (from January 1, 2025 to December 31, 2025)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

Fiscal year ended	Operating revenues		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
December 31, 2025	474,586	2.3	95,763	20.2	78,187	9.0	58,879	(10.6)
December 31, 2024	463,724	23.3	79,670	13.0	71,722	3.2	65,882	46.1

Note: Comprehensive income For the fiscal year ended December 31, 2025: ¥81,558 million [46.3%]
 For the fiscal year ended December 31, 2024: ¥55,764 million [(17.4)%]

Fiscal year ended	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Operating profit to operating revenues ratio
	Yen	Yen	%	%	%
December 31, 2025	283.08	-	10.4	3.6	20.2
December 31, 2024	315.50	-	12.8	3.6	17.2

Reference: Share of profit (loss) of entities accounted for using equity method
 For the fiscal year ended December 31, 2025: ¥(6,870) million
 For the fiscal year ended December 31, 2024: ¥819 million

(2) Consolidated financial position

As of	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
December 31, 2025	2,272,720	603,137	26.0	2,846.85
December 31, 2024	2,081,226	547,524	25.8	2,567.66

Reference: Equity
 As of December 31, 2025: ¥591,024 million
 As of December 31, 2024: ¥536,065 million

(3) Consolidated cash flows

Fiscal year ended	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
December 31, 2025	32,106	(97,408)	104,166	152,292
December 31, 2024	18,894	(142,089)	105,636	111,139

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended December 31, 2024	-	37.00	-	58.00	95.00	19,867	30.1	3.8
Fiscal year ended December 31, 2025	-	48.00	-	57.00	105.00	21,849	37.1	3.9
Fiscal year ending December 31, 2026 (Forecast)	-	61.00	-	61.00	122.00		40.2	

3. Forecast of consolidated financial results for the fiscal year ending December 31, 2026 (from January 1, 2026 to December 31, 2026)

(Percentages indicate year-on-year changes.)

	Operating revenues		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending December 31, 2026	524,000	10.4	100,000	4.4	80,500	3.0	63,000	7.0	303.46

* **Notes**

- (1) Significant changes in the scope of consolidation during the period: Yes
Newly included: 4 companies (Shin-Oyama Country Club Co., Ltd.)
(WonderScape INC.)
(TT 899 Collins Street Trust)
(Tokyo Tatemono UK Ltd.)

Excluded: None

- (2) Changes in accounting policies, changes in accounting estimates, and restatement
(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
(ii) Changes in accounting policies due to other reasons: None
(iii) Changes in accounting estimates: None
(iv) Restatement: None

- (3) Number of issued shares (common shares)

- (i) Total number of issued shares at the end of the period (including treasury shares)

As of December 31, 2025	207,978,574 shares
As of December 31, 2024	209,167,674 shares

- (ii) Number of treasury shares at the end of the period

As of December 31, 2025	372,008 shares
As of December 31, 2024	391,463 shares

- (iii) Average number of shares outstanding during the period

Fiscal year ended December 31, 2025	207,994,450 shares
Fiscal year ended December 31, 2024	208,822,307 shares

*The Company has introduced a stock compensation plan, "Board Benefit Trust (BBT)." The shares of the Company held by the trust are included in the number of treasury shares at the end of the period and the treasury shares deducted in the calculation of the average number of shares outstanding during the period.

* Review of the Japanese-language originals of the attached consolidated financial statements by certified public accountants or an audit firm: None

* Proper use of earnings forecasts, and other special matters

The forward-looking statements, including forecasts of financial results, contained in these materials, are based on information available to the Company and on certain assumptions deemed to be reasonable. Actual financial results may differ from the results anticipated in the statements due to various factors. Matters related to earnings forecasts are described in Appendix P.7 "1. Summary of Operating Results (4) Outlook for the Fiscal Year ending December 31, 2026."

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1. Outline of Operating Results, Etc.

(1) Outline of Operating Results for the Fiscal Year ended December 31, 2025

In the fiscal year under review (ended December 31, 2025 (FY2025)), the Tokyo Tatemono Group recorded a decrease in sales of for-sale condominiums in the Residential business, while property sales to investors increased in the Commercial Properties business and the Residential business. Consequently, operating revenue was ¥474,586 million (up 2.3% from ¥463,724 million for the previous fiscal year), operating profit was ¥95,763 million (up 20.2% from ¥79,670 million for the previous fiscal year), business profit was ¥89,419 million (up 12.7% from ¥79,326 million for the previous fiscal year), and ordinary profit was ¥78,187 million (up 9.0% from ¥71,722 million for the previous fiscal year). In addition, primarily due to a rebound from the sale of strategic shareholdings in the previous fiscal year, profit attributable to owners of parent was ¥58,879 million (down 10.6% from ¥65,882 million for the previous fiscal year).

(Note) Effective from FY2025, the definition of business profit has been changed as follows in order to respond to the flexible sale of non-current assets and the diversification of investment schemes in Overseas business.

Before: Business profit = Operating profit + Share of profit (loss) of entities accounted for using equity method

After: Business profit = Operating profit + Share of profit (loss) of entities accounted for using equity method, etc. + Gain (loss) on sale of non-current assets (Share of profit (loss) of entities accounted for using equity method, etc., includes interest and dividend income, and gain (loss) on sale of investment equity in investment vehicles for Overseas business.)

Business profit figures for FY2024 are presented based on the changed calculation method.

See below for an outline of consolidated results by business segment.

<Commercial Properties Business>

In large-scale redevelopment projects, we made steady progress on the “Type-1 Urban Redevelopment Project for Yaesu 1-Chome East Area in Front of Tokyo Station (Districts A and B)” (Chuo-ku, Tokyo), where we named the district “TOFROM YAESU,” the District A building “TOFROM YAESU THE FRONT,” and the District B building “TOFROM YAESU TOWER,” with completion targeted for 2026. With respect to properties, including for-sale properties for investors, we completed the logistics property “T-LOGI Sagamihara” (Chuo-ku, Sagamihara-shi), and opened the community-based retail facility “minanoba Sagamihara” (Minami-ku, Sagamihara-shi). We also proactively advanced the development of a diverse range of asset types, including the “T-PLUS” series of medium-sized office buildings, as well as urban and resort hotels. In addition, we sold properties such as “GRAND FRONT OSAKA” (Kita-ku, Osaka-shi) and “HOTEL GRACERY ASAKUSA” (Taito-ku, Tokyo), and recorded the revenue.

In FY2025, leasing of buildings and operating of facilities remained solid, and we recorded revenue from the properties mentioned above that were sold to investors in real estate sales. Consequently, operating revenue was ¥220,177 million (up 24.7% from ¥176,573 million in the previous fiscal year), operating profit was ¥67,059 million (up 62.0% from ¥41,399 million in the previous fiscal year), and business profit was ¥67,363 million (up 60.7% from ¥41,930 million in the previous fiscal year).

Category	FY2024		FY2025	
	Quantity	Operating revenue (millions of yen)	Quantity	Operating revenue (millions of yen)
Leasing of buildings and operating of facilities	Rentable 1,038,497 m ² (Of which for sublease 66,704 m ²)	84,122	Rentable 1,122,379 m ² (Of which for sublease 66,186 m ²)	94,434
Real estate sales	–	53,215	–	86,162
Building management service, etc.	–	39,235	–	39,581
Total operating revenue	–	176,573	–	220,177
Operating profit	–	41,399	–	67,059
Business profit	–	41,930	–	67,363

Notes:

1. Effective from FY2025, the “Leasing of buildings, etc.” category has been renamed “Leasing of buildings and operating of facilities.”
2. Effective from FY2025, the category for accounting revenues from operating hotels and other facilities that are operated in company-owned buildings, which was previously presented under “Building management service, etc.,” was reclassified to “Leasing of buildings and operating of facilities.” Rentable does not include the above facilities.
3. Actual figures for FY2024 are restated to reflect the new classification.

<Residential Business>

In condominiums for sale, we recorded revenues through projects, including “Brillia Fukasawa Hatchome” (Setagaya-ku, Tokyo), the first large-scale building in Japan completed in compliance with the highest environmental performance standard, ZEH-M, and “Brillia Tower Minoh-semba TOP OF THE HILL” (Minoh-shi, Osaka Prefecture), a tower condominium directly connected to Minoh-Semba-Handaimae Station via a pedestrian deck. We also commenced sales of properties such as “Brillia Tower Nogizaka” (Minato-ku, Tokyo), a tower condominium directly connected to Nogizaka Station. Regarding properties, including for-sale properties for investors, we advanced the development of the “Brillia ist” series of condominiums for rent and completed projects including “Brillia ist Ikejiri-Ohashi” (Meguro-ku, Tokyo) and “Brillia ist Sumida-Hikifune” (Sumida-ku, Tokyo). In addition, we sold properties such as “Shirokanedai 5-chome Residential Project (provisional name)” (Minato-ku, Tokyo) and “Brillia ist Machiya” (Arakawa-ku, Tokyo), and recorded the revenue.

In FY2025, we recorded revenue in the residential sales business through projects including “HARUMI FLAG” (Chuo-ku, Tokyo) and “Brillia Seiseki Sakuragaoka BLOOMING TERRACE” (Tama-shi, Tokyo), in addition to the properties mentioned above. However, affected by factors such as the recording of a large condominium in the previous fiscal year, revenue and profit decreased compared to the previous fiscal year. Consequently, operating revenue was ¥165,139 million (down 21.9% from ¥211,481 million for the previous fiscal year), operating profit was ¥25,569 million (down 33.0% from ¥38,150 million for the previous fiscal year), and business profit was ¥25,569 million (down 32.1% from ¥37,636 million for the previous fiscal year).

Category	FY2024		FY2025	
	Quantity	Operating revenue (millions of yen)	Quantity	Operating revenue (millions of yen)
Residential sales	1,711 units	157,638	1,287 units	97,216
Real estate sales	—	24,444	—	37,657
Residence leasing	Rentable 139,162 m ²	5,941	Rentable 133,122 m ²	6,617
Condominium management service	Number of units 100,260 units	14,574	Number of units 99,619 units	14,733
Other	—	8,881	—	8,913
Total operating revenue	—	211,481	—	165,139
Operating profit	—	38,150	—	25,569
Business profit	—	37,636	—	25,569

<Asset Service Business>

In the brokerage business operated by Tokyo Tatemono Real Estate Sales Co., Ltd., the company increased its revenue in retail brokerage, driven by rising transaction prices for central Tokyo condominiums. In corporate brokerage, revenue grew steadily by expanding transactions for investors, among other initiatives. In the asset solution business operated by the company, strengthened collaboration with the brokerage business and related initiatives led to steady progress in acquiring for-sale real estate, while in sales, robust demand in the real estate investment market underpinned high profit margins. In the parking lot business operated by Nihon Parking Corporation, revenue growth initiatives focused on developing and contracting new facilities, particularly large parking lots. At the same time, efforts to enhance user service quality were made through measures such as strengthening call center operations and introducing membership services.

Consequently, in FY2025, operating revenue was ¥63,454 million (up 15.9% from ¥54,742 million for the previous fiscal year), operating profit was ¥11,482 million (down 0.5% from ¥11,537 million for the previous fiscal year), and business profit was ¥11,494 million (down 0.4% from ¥11,537 million for the previous fiscal year).

Category	FY2024		FY2025	
	Quantity	Operating revenue (millions of yen)	Quantity	Operating revenue (millions of yen)
Brokerage	1,128 deals	6,329	1,077 deals	6,680
Asset solution (Note)	—	19,228	—	27,314
Management service, etc.	—	4,521	—	4,656
Parking lot operations	Number of parking spaces 86,792 spaces	24,663	Number of parking spaces 91,650 spaces	24,803
Total operating revenue	—	54,742	—	63,454
Operating profit	—	11,537	—	11,482
Business profit	—	11,537	—	11,494

Note: This business mainly purchases and resells real estate after improving its added value.

<Other>

In the Leisure business, Tokyo Tatemono Resort Co., Ltd. newly opened the dog-friendly luxury resort hotel “Regina Resort Yamanakako” (Minamitsuru-gun, Yamanashi Prefecture) and “Regina Resort Yufuin” (Yufu-shi, Oita Prefecture). The company also acquired “Oyama Golf Club,” a golf course (Oyama-shi, Tochigi Prefecture), and commenced its operation. As a new initiative, “SHOT BASE Shiki,” a golf practice facility, opened on the site adjacent to “Ofuro no Osama Shiki” (Shiki-shi, Saitama Prefecture). At other spa facilities, we invested in future growth through renovations and other initiatives. In the Fund business (formerly “asset management business”), Japan Prime Realty Investment Corporation, whose assets are managed by Tokyo Tatemono Realty Investment Management, Inc., acquired multiple properties including “GRAND FRONT OSAKA” (Kita-ku, Osaka-shi) and “FUNDES Kamata” (Ota-ku, Tokyo). Additionally, through initiatives such as a private fund jointly formed by Tokyo Tatemono Investment Advisors Co., Ltd. and an external investment advisory firm for the acquisition of logistics facilities developed by Tokyo Tatemono, efforts were made to expand the Group’s assets under management and increase revenue from management fees. In Overseas business, to accelerate business development in the U.S., we launched operations at the local subsidiary, Tokyo Tatemono US Ltd., in June and participated in eight projects, including the “Campanile at SDSU Project,” a housing leasing development project in San Diego. In addition, we proactively expanded our business by participating in the “899 Collins Street Project,” a housing leasing development project in Melbourne, Australia; the “Still Sukhumvit 20 Project,” a condominium development in Bangkok, Thailand; and the “125 Shaftesbury Avenue Project,” a large-scale office refurbishment project in London, U.K. Meanwhile, as the recoverability of certain claims held by an equity-method affiliate in our China business declined, we recognized an allowance for doubtful accounts for those claims, and recorded a share of loss of entities accounted for using equity method.

Consequently, in FY2025, operating revenue was ¥25,814 million (up 23.4% from ¥20,926 million for the previous fiscal year), operating profit was ¥4,172 million (up 200.5% from ¥1,388 million for the previous fiscal year), and business loss was ¥2,512 million (compared to a business profit of ¥1,028 million for the previous fiscal year).

Category	FY2024	FY2025
	Operating revenue (millions of yen)	Operating revenue (millions of yen)
Leisure business	15,286	16,599
Other	5,640	9,215
Total operating revenue	20,926	25,814
Operating profit	1,388	4,172
Business profit (loss)	1,028	(2,512)

(2) Outline of Financial Position for the Fiscal Year ended December 31, 2025

(Assets)

Total assets at the end of FY2025 were ¥2,272,720 million, up ¥191,493 million from the end of the previous fiscal year. This was primarily attributable to increases in investment securities and construction in progress.

(Liabilities)

Total liabilities at the end of FY2025 were ¥1,669,582 million, up ¥135,879 million from the end of the previous fiscal year. This was primarily attributable to an increase in interest-bearing debt, the balance of which (excluding lease obligations) was ¥1,345,497 million, up ¥133,152 million from the end of the previous fiscal year.

(Net assets)

Total net assets at the end of FY2025 were ¥603,137 million, up ¥55,613 million from the end of the previous fiscal year. This was primarily attributable to an increase in retained earnings.

(3) Outline of Cash Flows for the Fiscal Year ended December 31, 2025

Consolidated cash and cash equivalents (hereinafter, “cash”) at the end of FY2025 stood at ¥152,292 million, up ¥41,152 million from the end of the previous fiscal year. This was primarily attributable to ¥32,106 million provided by operating activities, ¥97,408 million used in investing activities, and ¥104,166 million provided by financing activities.

Cash flows for each category are as follows:

(Cash flows from operating activities)

Cash provided by operating activities in FY2025 stood at ¥32,106 million (up ¥13,212 million from the previous fiscal year). This was primarily attributable to cash outflows due to increased inventories on the one hand, and cash inflows due to profit before income taxes on the other.

(Cash flows from investing activities)

Cash used in investing activities in FY2025 stood at ¥97,408 million (up ¥44,681 million from the previous fiscal year). This was primarily attributable to cash outflows due to purchase of non-current assets, while there was an increase in funds from the sale of investment securities.

(Cash flows from financing activities)

Cash provided by financing activities in FY2025 stood at ¥104,166 million (down ¥1,469 million from the previous fiscal year). This was primarily attributable to cash inflows due to long-term borrowings.

(4) Outlook for the Fiscal Year ending December 31, 2026

The following outlines the consolidated earnings forecasts for the next fiscal year (fiscal year ending December 31, 2026 (FY2026)).

(Millions of yen)

	Full-year forecast for FY2026	FY2025	Compared with FY2025
Operating revenue	524,000	474,586	+49,413
Operating profit	100,000	95,763	+4,236
Business profit	102,000	89,419	+12,580
Ordinary profit	80,500	78,187	+2,312
Profit attributable to owners of parent	63,000	58,879	+4,120

The outlook for FY2026 is increased revenue and profit compared with the current fiscal year; specifically, operating revenue of ¥524,000 million, operating profit of ¥100,000 million and business profit of ¥102,000 million. This is due in part to an expected increase in sales of real estate from property sales to investors recorded in the Commercial Properties business and the Residential business.

(5) Basic Policy Regarding Distribution of Profit for the Fiscal Years ended December 31, 2025 and ending December 31, 2026

The Company's basic policy for distribution of profit is to make efforts to maintain and enhance stable distribution levels by comprehensively considering the future business environment, financial situation, etc., while enhancing shareholder value over the medium to long term through investments toward sustained and stable profit growth.

In light of the consolidated financial results exceeding the forecast, the year-end dividend plan for FY2025 will be ¥57 per share (annual dividend of ¥105 per share), an increase of ¥2 per share from the previous forecast, with a dividend payout ratio of 37.1%.

For FY2026, the Company plans to pay an annual dividend of ¥122 per share (interim dividend of ¥61 per share) with a payout ratio of 40.2%, as a result of the comprehensive consideration based on the shareholder return policy of "40% consolidated payout ratio for FY2027" in the Tokyo Tatemono Group's medium-term business plan (FY2025-FY2027), and the earnings forecasts for FY2026.

2. Basic Policy Regarding Selection of Accounting Standards

For the time being, the Tokyo Tatemono Group will prepare its consolidated financial statements based on Japanese accounting standards to ensure comparability between fiscal periods and with other companies.

That said, the Company will apply international accounting standards should it need to accordingly adapt to changes in various trends and circumstances in Japan and abroad.

3. Consolidated Financial Statements and Key Notes

(1) Consolidated balance sheet

(Millions of yen)

	As of December 31, 2024	As of December 31, 2025
Assets		
Current assets		
Cash and deposits	111,141	152,294
Trade notes, accounts receivable and contract assets	15,057	16,653
Real estate for sale	*1 261,318	*1 271,892
Real estate for sale in process	307,858	*1 340,230
Other	35,375	45,831
Allowance for doubtful accounts	(22)	(37)
Total current assets	730,727	826,865
Non-current assets		
Property, plant and equipment		
Buildings and structures	437,718	439,441
Accumulated depreciation	(194,369)	(204,434)
Buildings and structures, net	243,349	235,007
Land	617,042	613,321
Construction in progress	101,213	144,245
Other	36,022	37,071
Accumulated depreciation	(23,014)	(24,516)
Other, net	13,008	12,555
Total property, plant and equipment	*1 974,614	*1 1,005,129
Intangible assets		
Leasehold interests in land	124,337	123,989
Goodwill	11,391	10,655
Other	1,544	1,896
Total intangible assets	*1 137,273	136,541
Investments and other assets		
Investment securities	139,265	197,720
Investments in silent partnerships	12,538	22,956
Long-term loans receivable	9,274	14,049
Deferred tax assets	2,071	2,291
Leasehold and guarantee deposits	20,693	20,702
Retirement benefit asset	1,763	5,688
Other	54,627	42,158
Allowance for doubtful accounts	(1,623)	(1,382)
Total investments and other assets	238,610	304,184
Total non-current assets	1,350,498	1,445,855
Total assets	2,081,226	2,272,720

	As of December 31, 2024	As of December 31, 2025
Liabilities		
Current liabilities		
Short-term borrowings	80,949	65,508
Commercial papers	66,000	-
Current portion of bonds payable	20,000	10,000
Accounts payable - other	19,434	25,667
Income taxes payable	20,031	10,500
Provision for warranties for completed construction	10	8
Provision for bonuses	1,032	1,132
Provision for bonuses for directors (and other officers)	4	7
Deposits received under real estate specified joint enterprise law	6,300	2,000
Other	84,025	81,091
Total current liabilities	297,789	195,915
Non-current liabilities		
Bonds payable	245,000	295,000
Long-term borrowings	798,570	973,366
Deferred tax liabilities	28,202	40,807
Deferred tax liabilities for land revaluation	27,274	28,077
Provision for share awards for directors (and other officers)	410	477
Provision for retirement benefits for directors (and other officers)	92	100
Leasehold and guarantee deposits received	79,950	84,749
Retirement benefit liability	13,943	12,520
Deposits received under real estate specified joint enterprise law	14,806	12,591
Other	27,660	25,976
Total non-current liabilities	1,235,913	1,473,667
Total liabilities	1,533,702	1,669,582
Net assets		
Shareholders' equity		
Share capital	92,451	92,451
Capital surplus	66,262	66,067
Retained earnings	269,936	303,315
Treasury shares	(747)	(752)
Total shareholders' equity	427,902	461,082
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	57,551	74,561
Revaluation reserve for land	43,187	42,801
Foreign currency translation adjustment	7,865	9,534
Remeasurements of defined benefit plans	(443)	3,044
Total accumulated other comprehensive income	108,162	129,941
Non-controlling interests	11,458	12,113
Total net assets	547,524	603,137
Total liabilities and net assets	2,081,226	2,272,720

(2) Consolidated Statement of Income and Consolidated Statement of Comprehensive Income

Consolidated statement of income

(Millions of yen)

	Fiscal year ended December 31, 2024	Fiscal year ended December 31, 2025
Operating revenue	463,724	474,586
Operating costs	337,087	332,253
Operating gross profit	126,636	142,332
Selling, general and administrative expenses	46,966	46,568
Operating profit	79,670	95,763
Non-operating income		
Interest income	459	798
Dividend income	4,433	4,015
Share of profit of entities accounted for using equity method	819	-
Foreign exchange gains	2,159	145
Other	490	512
Total non-operating income	8,361	5,472
Non-operating expenses		
Interest expenses	9,413	13,404
Borrowing fee	988	1,610
Share of loss of entities accounted for using equity method	-	6,870
Bond issuance costs	61	484
Dividends paid on real estate specified joint enterprise law	4,375	344
Other	1,470	334
Total non-operating expenses	16,309	23,048
Ordinary profit	71,722	78,187
Extraordinary income		
Gain on sale of non-current assets	1	38
Gain on sale of investment securities	26,827	10,587
Gain on sale of shares of subsidiaries and associates	-	37
Gain on sales of investments in capital of subsidiaries and associates	1,103	1,289
Gain on liquidation of subsidiaries and associates	-	11
Reversal of allowance for doubtful accounts	-	241
Gain on bargain purchase	-	133
Total extraordinary income	27,933	12,339
Extraordinary losses		
Loss on sale of non-current assets	1	1
Loss on retirement of non-current assets	159	216
Impairment losses	+1 338	+1 1,902
Loss on building reconstruction	+2 931	-
Loss on valuation of investment securities	46	-
Loss on sale of shares of subsidiaries and associates	156	-
Provision of allowance for doubtful accounts	1,568	-
Total extraordinary losses	3,201	2,121
Profit before income taxes	96,454	88,406
Income taxes - current	30,145	26,614
Income taxes - deferred	(496)	2,078
Total income taxes	29,649	28,693
Profit	66,804	59,713
Profit attributable to non-controlling interests	922	834
Profit attributable to owners of parent	65,882	58,879

Consolidated statement of comprehensive income

(Millions of yen)

	Fiscal year ended December 31, 2024	Fiscal year ended December 31, 2025
Profit	66,804	59,713
Other comprehensive income		
Valuation difference on available-for-sale securities	(14,097)	17,453
Revaluation reserve for land	-	(802)
Foreign currency translation adjustment	1,703	2,704
Remeasurements of defined benefit plans, net of tax	202	3,525
Share of other comprehensive income of entities accounted for using equity method	1,150	(1,036)
Total other comprehensive income	(11,040)	21,845
Comprehensive income	55,764	81,558
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	54,966	80,242
Comprehensive income attributable to non-controlling interests	798	1,316

(3) Consolidated Statement of Changes in Equity

Fiscal year ended December 31, 2024

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	92,451	66,262	219,528	(421)	377,821
Changes during period					
Dividends of surplus			(15,475)		(15,475)
Profit attributable to owners of parent			65,882		65,882
Purchase of treasury shares				(344)	(344)
Disposal of treasury shares		0		18	18
Net changes in items other than shareholders' equity					
Total changes during period	-	0	50,407	(325)	50,081
Balance at end of period	92,451	66,262	269,936	(747)	427,902

	Accumulated other comprehensive income					Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	71,526	43,187	5,011	(647)	119,078	11,135	508,035
Changes during period							
Dividends of surplus							(15,475)
Profit attributable to owners of parent							65,882
Purchase of treasury shares							(344)
Disposal of treasury shares							18
Net changes in items other than shareholders' equity	(13,974)	-	2,854	204	(10,916)	323	(10,593)
Total changes during period	(13,974)	-	2,854	204	(10,916)	323	39,488
Balance at end of period	57,551	43,187	7,865	(443)	108,162	11,458	547,524

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	92,451	66,262	269,936	(747)	427,902
Changes during period					
Dividends of surplus			(22,126)		(22,126)
Profit attributable to owners of parent			58,879		58,879
Reversal of revaluation reserve for land			(416)		(416)
Purchase of treasury shares				(3,004)	(3,004)
Disposal of treasury shares		0		41	41
Cancellation of treasury shares		(2,957)		2,957	-
Change in ownership interest of parent due to transactions with non-controlling interests		(194)			(194)
Transfer from retained earnings to capital surplus		2,956	(2,956)		-
Net changes in items other than shareholders' equity					
Total changes during period	-	(195)	33,379	(5)	33,179
Balance at end of period	92,451	66,067	303,315	(752)	461,082

	Accumulated other comprehensive income					Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	57,551	43,187	7,865	(443)	108,162	11,458	547,524
Changes during period							
Dividends of surplus							(22,126)
Profit attributable to owners of parent							58,879
Reversal of revaluation reserve for land							(416)
Purchase of treasury shares							(3,004)
Disposal of treasury shares							41
Cancellation of treasury shares							-
Change in ownership interest of parent due to transactions with non-controlling interests							(194)
Transfer from retained earnings to capital surplus							-
Net changes in items other than shareholders' equity	17,009	(386)	1,668	3,487	21,779	654	22,434
Total changes during period	17,009	(386)	1,668	3,487	21,779	654	55,613
Balance at end of period	74,561	42,801	9,534	3,044	129,941	12,113	603,137

(4) Consolidated Statement of Cash Flows

(Millions of yen)

	Fiscal year ended December 31, 2024	Fiscal year ended December 31, 2025
Cash flows from operating activities		
Profit before income taxes	96,454	88,406
Depreciation	22,390	23,580
Impairment losses	338	1,902
Loss on building reconstruction	931	-
Amortization of goodwill	235	736
Gain on bargain purchase	-	(133)
Share of loss (profit) of entities accounted for using equity method	(819)	6,870
Increase (decrease) in allowance for doubtful accounts	1,567	(226)
Increase (decrease) in provision for bonuses	30	98
Increase (decrease) in provision for bonuses for directors (and other officers)	2	2
Increase (decrease) in provision for share awards for directors (and other officers)	128	66
Increase (decrease) in provision for retirement benefits for directors (and other officers)	(4)	7
Increase (decrease) in retirement benefit liability	(74)	(216)
Interest and dividend income	(4,892)	(4,814)
Interest expenses	9,413	13,404
Loss (gain) on valuation of investment securities	46	-
Loss (gain) on sale of investment securities	(26,827)	(10,587)
Loss (gain) on sale of shares of subsidiaries and associates	156	(37)
Loss (gain) on sales of investments in capital of subsidiaries and associates	(1,103)	(1,289)
Loss (gain) on sale and retirement of non-current assets	158	179
Decrease (increase) in trade receivables	(1,122)	(1,557)
Decrease (increase) in inventories	(52,722)	(38,142)
Increase (decrease) in leasehold and guarantee deposits received	1,767	4,670
Increase (decrease) in trade payables	193	4,052
Decrease (increase) in leasehold and guarantee deposits	(10)	(8)
Increase (decrease) in deposits received	4,079	(218)
Other, net	2,195	(10,331)
Subtotal	52,513	76,414
Interest and dividends received	6,612	5,346
Interest paid	(8,901)	(12,488)
Income taxes refund (paid)	(31,329)	(37,165)
Net cash provided by (used in) operating activities	18,894	32,106

	Fiscal year ended December 31, 2024	Fiscal year ended December 31, 2025
Cash flows from investing activities		
Proceeds from sale and redemption of investment securities	29,615	13,031
Purchase of investment securities	(10,383)	(34,449)
Purchase of shares of subsidiaries resulting in change in scope of consolidation	(27,671)	-
Proceeds from purchase of shares of subsidiaries resulting in change in scope of consolidation	-	34
Purchase of investments in capital of subsidiaries and associates	(2,571)	(3,122)
Proceeds from sales of investments in capital of subsidiaries and associates	15,786	7,887
Proceeds from withdrawal of investments in silent partnerships	456	542
Payments for investments in silent partnerships	(10,399)	(10,950)
Proceeds from sale of non-current assets	2	252
Purchase of non-current assets	(125,152)	(58,668)
Loan advances	(6,912)	(6,217)
Proceeds from collection of loans receivable	1,362	1,128
Increase (decrease) in deposits received under real estate specified joint enterprise law	(621)	(6,534)
Payments for guarantee obligations	(7,241)	-
Other, net	1,640	(343)
Net cash provided by (used in) investing activities	(142,089)	(97,408)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(106)	-
Increase (decrease) in commercial papers	16,000	(66,000)
Proceeds from long-term borrowings	164,000	240,500
Repayments of long-term borrowings	(56,653)	(81,072)
Repayments of long-term accounts payable - other	(202)	(202)
Proceeds from issuance of bonds	10,000	60,000
Redemption of bonds	(10,000)	(20,000)
Purchase of investment equity in silent partnership of subsidiaries and associates not resulting in change in scope of consolidation	-	(220)
Proceeds from sale of treasury shares	0	0
Purchase of treasury shares	(344)	(3,004)
Dividends paid	(15,462)	(22,107)
Dividends paid to non-controlling interests	(499)	(514)
Proceeds from share issuance to non-controlling shareholders	-	17
Other, net	(1,095)	(3,230)
Net cash provided by (used in) financing activities	105,636	104,166
Effect of exchange rate change on cash and cash equivalents	1,395	2,288
Net increase (decrease) in cash and cash equivalents	(16,163)	41,152
Cash and cash equivalents at beginning of period	127,303	111,139
Cash and cash equivalents at end of period	111,139	152,292

(5) Notes on Consolidated Financial Statements

(Notes on Going Concern Assumptions)

Not applicable

(Additional Information)

(Change in presentation method)

(Consolidated Balance Sheet)

“Real estate for development” under current assets, which was separately presented in FY2024, is now included in “Real estate for sale in process” effective from FY2025. This change was made as, in light of the diversification of our business schemes, we determined it to be more appropriate to present this item collectively as real estate for sale that is in process.

To reflect the change in presentation, in the FY2024 consolidated balance sheet, the amount of ¥138,095 million listed as “Real estate for development” has been restated as “Real estate for sale in process.”

“Advance payments for real estate acquisition,” which was included in “Other” under current assets in FY2024, is now included in “Real estate for sale in process” effective from FY2025. This change was made as, in light of the diversification of our business schemes, we determined it to be more appropriate to present these payments collectively as real estate for sale that is in process.

To reflect the change in presentation, in the consolidated balance sheet for FY2024, the amount of ¥36,623 million listed as “Other” under current assets has been restated as ¥1,248 million under “Real estate for sale in process” and ¥35,375 million under “Other.”

(Consolidated Balance Sheet)

*1. In FY2024, property, plant, and equipment of ¥15,271 million and intangible assets of ¥3,180 million were transferred to real estate for sale of ¥18,451 million due to a change in the purpose of holding.

In FY2025, property, plant, and equipment of ¥16,601 million was transferred to real estate for sale due to a change in the purpose of holding.

In addition, real estate for sale of ¥6,928 million and real estate for sale in process of ¥701 million were transferred to property, plant, and equipment of ¥7,630 million due to a change in the purpose of holding.

2. Details and amounts of guarantee obligations are as follows.

	As of December 31, 2024	As of December 31, 2025
Guarantee obligations for mortgage loans for condominium buyers, etc.	3,885 million yen	585 million yen
Guarantee obligations for borrowings of overseas affiliates		
SC Asset Three Company Limited	912	—
XW BP2 Company Limited	754	1,960
XW EEC1 Company Limited	436	1,324
SC CD1 Company Limited	—	1,822
SC CD3 Company Limited	823	1,099
SC CD4 Company Limited	—	1,073
SC CD5 Company Limited	—	3,163
SC L1 Company Limited	848	753
Guarantee obligations for borrowings of joint ventures		
Maekawa Co., Ltd.	1,684	1,612
Setoda Resort Co, Ltd.	30	—
Total	9,376	13,394

(Consolidated Statement of Income)

*1. Impairment losses

FY2024 (January 1, 2024 to December 31, 2024)

The information is omitted due to its lack of materiality.

FY2025 (January 1, 2025 to December 31, 2025)

The Tokyo Tatemono Group recorded an impairment loss on the following asset group.

Main use	Type	Location	Impairment losses (Millions of yen)
Park facilities, etc.	Buildings and structures, etc.	Shinjuku-ku, Tokyo, etc.	1,902

In the Tokyo Tatemono Group, assets are grouped based on the smallest unit that generates cash flows that are generally independent of the cash flows of other assets or groups of assets.

In FY2025, the book value of the asset group with continuously negative profit or loss from operating activities was reduced to the recoverable amount, and the amount of the reduction was recorded as an impairment loss under extraordinary losses.

The breakdown of the impairment losses is as follows.

Buildings and structures, etc.	1,661 million yen
<u>Intangible assets</u>	<u>241 million yen</u>
Total	1,902 million yen

The recoverable amount is measured mainly based on value in use, calculated by discounting future cash flows at rates between 3.1% and 3.4%.

*2. Loss on building reconstruction

FY2024 (January 1, 2024 to December 31, 2024)

Losses incurred on reconstruction plans of leased buildings and their breakdown are as follows.

<u>Impairment losses (Note)</u>	<u>931 million yen</u>
Total	931 million yen

(Note) In the Tokyo Tatemono Group, assets are grouped based on the smallest unit that generates cash flows that are generally independent of the cash flows of other assets or groups of assets.

In FY2024, the book value of a group of assets planned for reconstruction was reduced to the recoverable amount, and the amount of the reduction was recorded as a loss on building reconstruction under extraordinary losses.

The recoverable amount is measured by value in use, and the recoverable amount is evaluated as zero because the value in use based on future cash flows is negative.

Main use	Type	Location	Loss on building reconstruction (Millions of yen)
Leased buildings	Buildings and structures, etc.	Shibuya-ku, Tokyo	931

(Notes on Segment Information, Etc.)

Segment Information

1. Overview of Reportable Segments

The reportable segments of the Company are the constituent units of the Company for which separate financial information is available and for which the Board of Directors conducts a regular review to determine the allocation of management resources and assess the business performance.

The Company operates business activities by establishing divisions corresponding to their line of business, with the divisions formulating comprehensive strategies for the businesses they operate.

Therefore, the Company comprises business segments with the divisions as the basis and conducts the three businesses of Commercial Properties, Residential, and Asset Service as its reportable segments.

In the Commercial Properties business, operations include developing, selling, leasing out, and managing office buildings, commercial facilities, and logistics properties. In the Residential business, operations include developing, selling, leasing out, and managing condominiums. In the Asset Service business, operations include real estate brokerage and consulting, real estate purchase and resale, and parking lot development and operations.

2. Method for calculating sales, profit or loss, assets, liabilities, and other items by reportable segment

Effective from FY2025, the definition of segment profit (business profit) has been changed as follows in order to respond to the flexible sale of non-current assets and the diversification of investment schemes in Overseas business.

Before: Segment profit (business profit) = Operating profit + Share of profit (loss) of entities accounted for using equity method

After: Segment profit (business profit) = Operating profit + Share of profit (loss) of entities accounted for using equity method, etc. + Gain (loss) on sale of non-current assets (Share of profit (loss) of entities accounted for using equity method, etc., includes interest and dividend income, and gain (loss) on sale of investment equity in investment vehicles for Overseas business.)

The segment information for FY2024 is presented based on the changed calculation method.

3. Information on Operating Revenue, Profit (Loss), Assets and Other Items by Reportable Segment

FY2024 (January 1, 2024 to December 31, 2024)

(Millions of yen)

	Reportable segments				Other (Note) 1	Total	Adjustment (Note) 2	Amount recorded in consolidated financial statements (Note) 3
	Commercial Properties Business	Residential Business	Asset Service Business	Total				
Operating revenue								
External customers	176,573	211,481	54,742	442,797	20,926	463,724	—	463,724
Inter-segment transactions	999	600	5,464	7,064	218	7,282	(7,282)	—
Total	177,573	212,081	60,206	449,861	21,145	471,006	(7,282)	463,724
Segment profit (Business profit)								
Operating profit (loss)	41,399	38,150	11,537	91,088	1,388	92,476	(12,806)	79,670
Share of profit (loss) of entities accounted for using equity method, etc.	530	(513)	—	16	(361)	(344)	—	(344)
Gain (loss) on sale of non-current assets	—	(0)	0	(0)	1	0	0	0
Total	41,930	37,636	11,537	91,104	1,028	92,132	(12,806)	79,326
Segment assets	1,422,600	298,963	98,436	1,820,000	151,342	1,971,342	109,884	2,081,226
Other items								
Depreciation	16,213	2,086	2,638	20,937	1,236	22,173	216	22,390
Investments in entities accounted for using equity method	388	—	—	388	38,138	38,526	—	38,526
Increase in property, plant and equipment and intangible assets	163,808	1,134	2,095	167,038	5,524	172,563	1,256	173,820

Notes:

- The “Other” category is a business segment that is not included in the reportable segments. It comprises businesses such as the Leisure Business, Fund Business (formerly “Asset Management Business”), and Overseas Business.
- (1) Segment profit adjustment of ¥(12,806) million includes ¥(242) million of inter-segment transaction eliminations and ¥(12,563) million of company-wide expenses that have not been allocated to any of the reportable segments. Corporate expenses are general and administrative expenses that are not primarily attributable to the reportable segments.
(2) Adjustment of segment assets of ¥109,884 million includes the company-level assets of ¥205,414 million and inter-segment elimination of ¥(95,530) million. The company-level assets chiefly consist of the Company’s cash, deposits and investment securities and assets, etc. relating to the corporate divisions.
- Segment profit is adjusted for operating profit in the consolidated statement of income plus share of profit (loss) of entities accounted for using the equity method, etc., and gain (loss) on sale of non-current assets.

	Reportable segments				Other (Note) 1	Total	Adjustment (Note) 2	Amount recorded in consolidated financial statements (Note) 3
	Commercial Properties Business	Residential Business	Asset Service Business	Total				
Operating revenue								
External customers	220,177	165,139	63,454	448,771	25,814	474,586	—	474,586
Inter-segment transactions	943	446	822	2,212	280	2,492	(2,492)	—
Total	221,120	165,585	64,277	450,984	26,094	477,078	(2,492)	474,586
Segment profit (loss) [Business profit (loss)]								
Operating profit	67,059	25,569	11,482	104,111	4,172	108,284	(12,520)	95,763
Share of profit (loss) of entities accounted for using equity method, etc.	303	—	—	303	(6,685)	(6,381)	—	(6,381)
Gain (loss) on sale of non-current assets	—	—	12	12	0	12	24	37
Total	67,363	25,569	11,494	104,427	(2,512)	101,915	(12,495)	89,419
Segment assets	1,473,533	329,873	108,931	1,912,338	191,241	2,103,579	169,140	2,272,720
Other items								
Depreciation	16,682	2,110	3,109	21,902	1,549	23,452	128	23,580
Investments in entities accounted for using equity method	133	—	—	133	56,834	56,968	—	56,968
Increase in property, plant and equipment and intangible assets	52,195	9,891	2,012	64,099	2,936	67,036	299	67,336

Notes:

- The “Other” category is a business segment that is not included in the reportable segments. It comprises businesses such as the Leisure Business, Fund Business (formerly “Asset Management Business”), and Overseas Business.
- (1) Segment profit (loss) adjustment of ¥(12,495) million includes ¥(142) million of inter-segment transaction eliminations and ¥(12,352) million of company-wide expenses that have not been allocated to any of the reportable segments. Corporate expenses are general and administrative expenses that are not primarily attributable to the reportable segments.
(2) Adjustment of segment assets of ¥169,140 million includes the company-level assets of ¥276,224 million and inter-segment elimination of ¥(107,083) million. The company-level assets chiefly consist of the Company’s cash, deposits and investment securities and assets, etc. relating to the corporate divisions.
- Segment profit (loss) is adjusted for operating profit in the consolidated statement of income plus share of profit (loss) of entities accounted for using the equity method, etc., and gain (loss) on sale of non-current assets.

Related Information

FY2024 (January 1, 2024 to December 31, 2024)

FY2025 (January 1, 2025 to December 31, 2025)

1. Information by Product and Service

Information by product and service is omitted, as similar information is stated in “3. Information on Operating Revenue, Profit (Loss), Assets and Other Items by Reportable Segment” in “Segment Information.”

2. Information by Region

(1) Operating revenue

Operating revenue is omitted because the amount of operating revenue to external customers in Japan exceeded 90% of the amount of operating revenue stated in the consolidated statement of income.

(2) Property, plant, and equipment

Property, plant, and equipment is omitted because the amount of property, plant, and equipment located in Japan exceeded 90% of the amount of property, plant, and equipment stated in the consolidated balance sheet.

3. Information by Major Customer

Information by major customer is omitted because the amount of operating revenue to specified customers, which is included in operating revenue to external customers, is less than 10% of the operating revenue stated in the consolidated statement of income.

Information on Impairment Losses of Non-Current Assets by Reportable Segment
FY2024 (January 1, 2024 to December 31, 2024)

(Millions of yen)

	Reportable segments				Other	Total	Adjustment	Amount recorded in consolidated financial statements
	Commercial Properties Business (Note)	Residential Business	Asset Service Business	Total				
Impairment losses	931	—	334	1,265	4	1,270	—	1,270

(Note) Includes ¥931 million recorded as loss on building reconstruction.

FY2025 (January 1, 2025 to December 31, 2025)

(Millions of yen)

	Reportable segments				Other	Total	Adjustment	Amount recorded in consolidated financial statements
	Commercial Properties Business	Residential Business	Asset Service Business	Total				
Impairment losses	—	—	166	166	1,736	1,902	—	1,902

Information on Amortization of Goodwill and the Balance of Unamortized Goodwill by Reportable Segment
FY2024 (January 1, 2024 to December 31, 2024)

(Millions of yen)

	Reportable segments				Other	Total	Adjustment	Amount recorded in consolidated financial statements
	Commercial Properties Business	Residential Business	Asset Service Business	Total				
Amortization during period	178	51	—	229	5	235	—	235
Balance at end of period	11,120	102	—	11,222	168	11,391	—	11,391

FY2025 (January 1, 2025 to December 31, 2025)

(Millions of yen)

	Reportable segments				Other	Total	Adjustment	Amount recorded in consolidated financial statements
	Commercial Properties Business	Residential Business	Asset Service Business	Total				
Amortization during period	676	51	—	727	8	736	—	736
Balance at end of period	10,444	50	—	10,495	159	10,655	—	10,655

Information on Gain on Bargain Purchase by Reportable Segment
FY2024 (January 1, 2024 to December 31, 2024)

Not applicable

FY2025 (January 1, 2025 to December 31, 2025)

In the Other business segment, ¥133 million of gain on bargain purchase was recorded. This gain was recognized as a result of the consolidation of Shin Oyama Country Club Co., Ltd., wherein the acquisition cost of the shares was lower than the fair value of the net assets at the time of the business combination, and the difference was recorded as a gain on bargain purchase.

(Leasing Real Estate Properties)

The Company and a certain number of its consolidated subsidiaries own office buildings for rent, condominiums for rent, commercial facilities for rent, etc., in Tokyo and other regions. As some of the office buildings for rent, etc., are used by the Company and some of its consolidated subsidiaries, they are posted as real estate including portions used as rental property.

The amounts recorded on the consolidated balance sheet, the amounts of changes during the period, and the fair value of these Leasing real estate properties and real estate including portions used as rental property are as follows:

(Millions of yen)

			FY2024 (January 1, 2024 to December 31, 2024)	FY2025 (January 1, 2025 to December 31, 2025)
Leasing real estate properties	Amount recorded on consolidated balance sheet	Balance at beginning of period	701,955	775,148
		Changes during period	73,192	(4,589)
		Balance at end of period	775,148	770,559
	Fair value at end of period		1,286,208	1,316,994
Real estate including portions used as rental property	Amount recorded on consolidated balance sheet	Balance at beginning of period	215,459	252,591
		Changes during period	37,131	34,935
		Balance at end of period	252,591	287,526
	Fair value at end of period		297,121	341,032

Notes:

1. The amount recorded on the consolidated balance sheet is the amount obtained by subtracting accumulated depreciation from acquisition costs.
2. The fair value at the end of the period is the value based on the valuation of properties by an outside licensed real-estate appraiser for principal properties and the value calculated by the Company based on the Real Estate Appraisal Standards (including values adjusted using indicators) for other properties.

(Per Share Information)

	FY2024 (January 1, 2024 to December 31, 2024)	FY2025 (January 1, 2025 to December 31, 2025)
Net assets per share	¥2,567.66	¥2,846.85
Profit per share	¥315.50	¥283.08

Notes:

1. Diluted profit per share is not posted as there is no potential share.
2. In the calculation of net assets per share and profit per share, the shares of the Company held by the Board Benefit Trust (BBT) are included in the treasury shares deducted in the calculation of the total number of shares outstanding at the end of the period and the average number of shares during the period. The number of shares outstanding at the end of the period of the concerned treasury shares deducted in the calculation of the total number of shares outstanding at the end of the period was 351 thousand shares for FY2024 and 330 thousand shares for FY2025, and the average number of shares during the period of the concerned treasury shares deducted in the calculation of the average number of shares during the period was 305 thousand shares for FY2024 and 337 thousand shares for FY2025.
3. The calculation basis for profit per share is as shown below.

	FY2024 (January 1, 2024 to December 31, 2024)	FY2025 (January 1, 2025 to December 31, 2025)
Profit per share		
Profit attributable to owners of parent (millions of yen)	65,882	58,879
Amount not attributable to common shareholders (millions of yen)	—	—
Profit attributable to owners of parent that pertain to common shares (millions of yen)	65,882	58,879
Average number of common shares during the period (thousands of shares)	208,822	207,994

4. The calculation basis for net assets per share is as shown below.

Item	End of FY2024 (December 31, 2024)	End of FY2025 (December 31, 2025)
Total net assets (millions of yen)	547,524	603,137
Amount of deduction from total net assets (millions of yen)	11,458	12,113
[Non-controlling interests included in the above (millions of yen)]	11,458	12,113
Net assets at the end of the period that pertain to common shares (millions of yen)	536,065	591,024
Number of common shares at the end of the period, which was used for the calculation of net assets per share (thousands of shares)	208,776	207,606

(Major Subsequent Events)

Not applicable