# Outline of Financial Results for the Fiscal Year Ended March 31, 2021

May 14, 2021



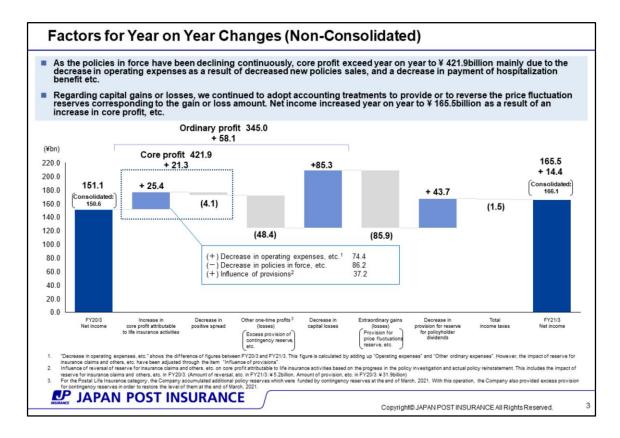
- I am Imuta of Japan Post Insurance.
- Thank you for joining our conference call for "Financial Results for the Fiscal Year Ended March 31, 2021."
- I will first begin with a summary of the financial results in line with the presentation materials prepared for this meeting, followed by a question and answer session.
- In addition, we will mention the primary factors when we focus on the reasons of the increase or decrease in each indicator.
- Please look at page 1.

Summary o	of Financial Res	sults	
	Year ended Mar-21	Year on Year	
Ordinary Profit	¥ 345.7bn	¥ 59.1bn + 20.6 %	(Financial Highlights) ➤ As the policies in force have been declining continuously, core profit increased due to a decrease in operating expenses as a result of decreased new policy sales, and a decrease in
Net income	¥ 166.1bn	¥ 15.4bn + 10.2 %	payment of hospitalization benefit etc. In addition, capital losses improved and ordinary profit for the current period was ¥ 345.7billion, a 20.6% increase year on year.  > Capital losses are offset by the price fluctuation reserves. Thus, net income for the current period was ¥ 166.1billion, a 10.2 %
	(Individual Insurance)		increase year on year.
Annualized	¥ 30.6bn	¥ (116.3)bn (79.1) %	
premiums from	(Medical Care)		[Policy Sales]
New policies	¥ 1.4bn	¥ (20.6)bn (93.4) %	<ul> <li>Annualized premiums from new policies for individual insurance were ¥ 30.6billion, a 79.1% decrease year on year,</li> </ul>
	(Individual Insurance)		while annualized premiums from new policies for medical care
Annualized	¥ 3,898.1bn	¥ (420.5)bn (9.7) %	were ¥ 1.4billion, a 93.4% decrease year on year as we had been refraining from proactive sales proposal during FY21/3.
premiums from	(Medical Care)		
Policies in Force	¥ 669.1bn	¥ (46.4)bn (6.5) %	[Embedded Value]
EV	¥ 4,026.2bn	¥ 701.9bn + 21.1 %	➤ EV increased by 21.1% from the end of the previous fiscal year to ¥ 4,026.2billion, due to increases in interest rates, stock prices and other factors.
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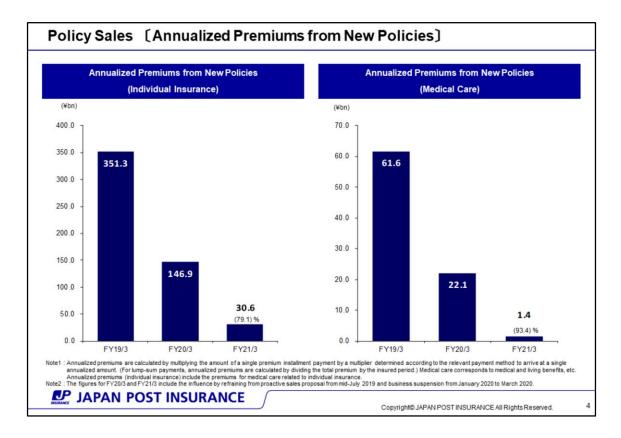
- The financial results can be summed up as you see.
- As the policies in force have been declining continuously, core profit increased due to a decrease in operating expenses as a result of decreased new policy sales, and a decrease in payment of hospitalization benefit etc. In addition, capital losses improved and ordinary profit for the current period was ¥ 345.7billion, a 20.6 % increase year on year.
- Capital losses are offset by the price fluctuation reserves. Thus, net income for the current period was ¥ 166.1billion, a 10.2 % increase year on year.
- As for new policy sales results for the current period, the Company had been refraining from proactive sales proposal, as compared with the same period of the previous year, when we were engaged in ordinary sales activities until mid-July 2019. Annualized premiums from new policies for individual insurance were ¥ 30.6billion, a 79.1% decrease year on year. Annualized premiums from new policies for medical care were ¥ 1.4billion, a 93.4% decrease year on year.
- EV increased by 21.1% from the end of the previous fiscal year to ¥ 4,026.2billion, due to increases in interest rates, stock prices and other factors.
- Please note that the EV for the current period is a preliminary calculation for which we have not yet received third-party verification. For details on EV verified by a third party, please refer to "Disclosure of European Embedded Value as of March 31, 2021" to be announced on May 25, 2021.
- Please look at page 2.

Staten	nent of Income	•		Details of Ordinar	y Profit (Non	-Consolidate	ed)
			(¥bn)				(¥bi
	Year ended Mar-20	Year ended Mar-21	Change		Year ended Mar-20	Year ended Mar-21	Change
O rdinary income	7,211.4	6,786.2	(425.1)	Core profit	400.6	421.9	21.
Insurance premiums and others	3,245.5	2,697.9	(547.6)	Core profit attributable to life insurance activities	320.1	345.6	25.
Investment income	1,137.7	1,121.6	(16.1)	Positive spread	80.4	76.3	(4.1
R eversal of policy reserves	2,767.3	2,895.4	128.0	Net capital gains (losses)	(102.4)	(17.1)	85.
Ordinary expenses	6,924.8	6,440.4	(484.3)				
Insurance claims and others	6,191.3	5,866.0	(325.2)	Other one-time profits (losses)	(11.3)	(59.8)	(48.4
Investment expenses	124.0	70.8	(53.1)	Ordinary profit	286.8	345.0	58.
Operating expenses etc <sup>1</sup>	609.4	503.5	(105.8)				
Ordinary profit	286.6	345.7	59.1				
Extraordinary gains and losses	39.2	(46.7)	(85.9)				
R eversal of reserve for price fluctuations	39.1	(46.4)	(85.6)				
Provision for reserve for policyholder dividends	109.2	65.4	(43.7)				
Total income taxes	65.9	67.4	1.5				
Net in come attributable to Japan Post Insurance	150.6	166.1	15.4				

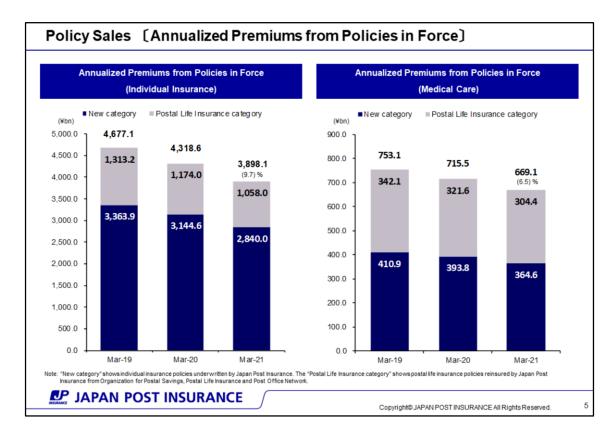
- This page shows the financial highlights.
- The factors for changes will be explained at next page.
- Please look at page 3.



- These are the factors for changes in the financial results for the current period.
- As the policies in force have been declining continuously, core profit exceed year on year to ¥ 421.9billion mainly due to the decrease in operating expenses as a result of decreased new policies sales, and a decrease in payment of hospitalization benefit etc.
- As a result of an increase in core profit and improvement of capital losses, non-consolidated ordinary profit was ¥ 345.0billion and non-consolidated net income was ¥ 165.5billion.
- Please look at page 4.



- From here, I would like to explain our policy sales.
- Annualized premiums from new policies for individual insurance decreased by 79.1% year on year to ¥ 30.6billion.
- Annualized premiums from new policies for medical care decreased by 93.4% year on year to ¥ 1.4billion.
- Please look at page 5.



- Annualized premiums from policies in force for individual insurance decreased by 9.7% from the end of the previous fiscal year to ¥ 3,898.1billion.
- Annualized premiums from policies in force for medical care decreased by 6.5 % from the end of the previous fiscal year to ¥ 669.1billion.
- Please look at page 6.

Bonds	Mar-20   Mar-21   Change   Amount   Share   Change   Year ended   Mar-20   Mar-20	Mar-20
Bonds	Bonds	Amount Share Amount Share Change  48,830.6 68.1 % 48,088.2 68.5 % (742.4)  30,730.7 51.3 % 37,345.6 53.2 % 614.8  al
Bonds	Bonds	48,830.6 68.1 % 48,088.2 68.5 % (742.4)  30,730.7 51.3 % 37,345.6 53.2 % 614.8  al
Japanese government bonds   Japanese local government bonds   Japanese local government bonds   Japanese local government bonds   Japanese local government bonds   Japanese	Japanese   government bonds   36,730.7   51.3 %   37,345.6   53.2 %   614.8	soonds all all pooleds         9.730.7         51.3 %         37.345.6         53.2 %         614.8         Positive spread         80.4         76.           Average assumed rates of return <sup>1</sup> 1.69 %         1.69 %         1.69 %         1.80 %         1.82 %
Japanese local government bonds   6,728.7   9.4 %   5,583.9   8.0 %   (1,144.7)     Japanese corporate bonds   5,371.1   7.5 %   5,158.5   7.4 %   (212.5)     Return seeking assets   9,938.6   13.9 %   11,181.2   15.9 %   1,242.5     Domestic stocks   1,766.1   2.5 %   2,514.2   3.8 %   749.0     Foreign stocks   323.5   0.5 %   498.5   0.7 %   160.0     Foreign bonds   6,445.1   9.0 %   6,06.7   9.4 %   161.6     Other   1,404.8   2.0 %   1,570.6   2.2 %   165.8     Loans   5,662.7   7.9 %   4,964.0   7.1 %   (698.6)     Others   7,232.7   10.1 %   5,939.4   8.5 %   (1,293.2)	Japanese local government bonds	all conds     6,728.7     9.4%     5,583.9     8.0%     (1,144.7)       Average assumed rates of return <sup>1</sup> 1,69 %     1,69 %       Investment return on core profit <sup>2</sup> 1,82 %     1,82 %
Corporate bonds	Corporate bonds	Investment return on core profit <sup>2</sup> 1.82 % 1.82 %
Return seeking assets	Return seeking assets	
Foreign stocks <sup>2</sup> 323.5 0.5 % 489.5 0.7 % 166.0  Foreign blonds <sup>2</sup> 6.446.1 9.0 % 6.606.7 9.4 % 161.6  Other <sup>3</sup> 1.404.8 2.0 % 1.570.6 2.2 % 166.8  Loans 5.662.7 7.9 % 4.964.0 7.1 % (698.6)  Others 7.232.7 10.1 % 5.939.4 8.5 % (1,293.2)	Net capital gains (losses)   (102.4)	1,101.0
Foreign stocks <sup>2</sup>   323.5   0.5 %   489.5   0.7 %   166.0	Foreign stocks <sup>2</sup>   323.5   0.5 %   489.5   0.7 %   160.0	whole the state of
Other 1,4048 2.0 % 1,570.6 2.2 % 166.8 2.1 Investment return on core profit is the return with respect to earned policy reserve (598.6) Others 7,232.7 10.1 % 5,939.4 8.5 % (1,293.2)	Other 1,404.8 2.0 % 1,570.6 2.2 % 165.8 reserves. 2. Investment return on core profit is the return with respect to earned policy res	
Other <sup>3</sup> 1,404.8         2.0 %         1,570.6         2.2 %         166.8         2. Investment return on core profit is the return with respect to earned policy reserved.           Loans         5,662.7         7.9 %         4,964.0         7.1 %         (698.6)           Others         7,232.7         10.1 %         5,939.4         8.5 %         (1,293.2)	Other 1,404.8 20 % 1,570.6 2.2 % 166.8 2. Investment return on core profit is the return with respect to earned policy res	
Others 7,232.7 10.1 % 5,939.4 8.5 % (1,293.2)	Inans 5,662.7 7.9% 4.964.0 7.1% (698.6)	
The state of the s	1.1 10 (00.07)	5,662.7 7.9 % 4,964.0 7.1 % (698.6)
	Others 7,232.7 10.1 % 5,939.4 8.5 % (1,293.2)	7,232.7 10.1 % 5,939.4 8.5 % (1,293.2)
Cash and deposits, call loans 1.790.2 2.5 % 1,485.0 2.1 % (325.2)	Cash and deposits, call loans 1.790.2 2.5 % 1,485.0 2.1 % (325.2)	708its, 1790.2 2.5% 1486.0 2.1% (325.2)
Receivables under	Receivables under   securities bornowing   3,191.7   4.5 %   2,585.0   3.7 % (608.6)   transactions	
		under
call loans         1,790.2         2.5 %         1,465.0         2.1 %         (325.2)           Receivables under	Others 7,232.7 10.1 % 5,939.4 8.5 % (1,293.2)  Cash and deposits, call loans 1,790.2 2.5 % 1,465.0 2.1 % (325.2)  Receivables under securities borrowing 3,191.7 4.5 % 2,585.0 3.7 % (606.6)	7,232.7 10.1 % 5,939.4 8.5 % (1,293.2)
call loans 1,790.2 2.5 % 1,465.0 2.1 % (325.2)  Receivables under	call loans 1,790.2 2.5 % 1,405.0 2.1 % (325.2)  Receivables under	17902 2.5% 14850 2.1% (325.2)
	securities borrowing 3,191.7 4.5 % 2,585.0 3.7 % (608.6)	

- I would like to move on to the results of investments.
- We mainly invest in bonds from the standpoint of ALM to match yendenominated interest-bearing assets with yen-denominated interestbearing liabilities.
- As shown on the left, due to our efforts to diversify our investment assets under the current historically low interest rate environment, the amount of return seeking assets such as stocks and foreign bonds reached ¥ 11,181.2billion, which accounts for 15.9% of total assets at the end of the current period.
- As shown in the chart on the right, the average assumed rates of return was 1.69%. The investment return on core profit was 1.82%. As a result, a positive spread of ¥ 76.3billion was achieved.
- Capital losses improved by ¥ 85.3billion year on year to ¥ 17.1billion, as a result of decrease in losses on derivative financial instruments which include cost for hedging currency fluctuation risk, etc.

			Fair Value II	nformation o	of Securities	;			
									(¥br
		Mar-20		Mar-21			Change		
	Bookvalue	Fair value	Net unrealized gains (losses)	Book value	Fairvalue	Net unrealized gains (losses)	Bookvalue	Fair value	Net unrealized gains (losses)
Total	59,084.1	66,675.8	7,591.6	58,285.3	65,666.2	7,380.9	(798.8)	(1,009.5)	(210.7)
Held-to-maturity bonds	35,735.7	41,953.3	6,217.6	35,327.9	40,512.9	5, 184. 9	(407.7)	(1,440.4)	(1,032.7)
Policy-reserve-matching bonds	9,574.6	10,578.5	1,003.8	9,382.4	10,158.5	776.1	(192.2)	(419.9)	(227.7)
Available-for-sale securities	13,773.7	14, 143.9	370.1	13,574.8	14,994.7	1,419.8	(198.8)	850.8	1,049.7
Securities etc.	11,102.5	11,399.6	297.0	10,798.1	11,297.8	499.7	(304.4)	(101.7)	202.6
Bonds	3,700.4	3,742.1	41.7	3,519.1	3,554.0	34.8	(181.2)	(188.1)	(6.8)
Domestic stocks	322.0	281.2	(40.8)	322.8	398.8	76.0	0.7	117.6	116.8
Foreign securities	4,221.6	4,589.3	367.6	4,290.1	4,632.3	342.2	68.4	43.0	(25.4)
Other securities	2,006.8	1,933.2	(73.5)	1,910.8	1,955.8	44.9	(95.9)	22.5	118.5
Deposits etc.	851.5	853.5	2.0	755.1	756.7	1.5	(96.3)	(96.8)	(0.4)
Money held in trust	2,671.2	2,744.3	73.0	2,776.7	3,696.9	920.1	105.5	952.6	847.0
Domestic stocks <sup>1</sup>	1,387.9	1,483.9	95.9	1,431.5	2,115.4	683.9	43.5	631.4	587.9
Foreign stocks <sup>1</sup>	297.2	323.5	26.2	303.3	489.5	186.1	6.1	166.0	159.8
Foreign bonds <sup>1</sup>	736.0	698.4	(37.5)	742.7	779.9	37.2	6.7	81.4	74.7
Other <sup>2</sup>	250.0	238.3	(11.6)	299.1	311.9	12.8	49.0	73.5	24.5

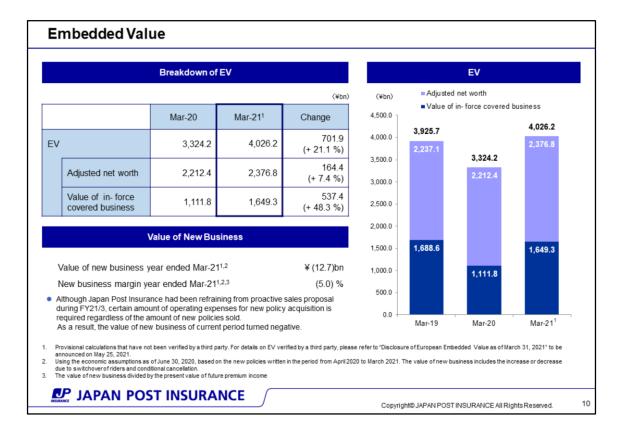
- This slide shows the fair value of securities and net unrealized gains or losses.
- On available-for-sale securities that are calculated at fair value for accounting purposes, we recognized ¥ 1,419.8billion of net unrealized gains in the period under review, as the market environment improved compared with the end of March, 2020.
- Please look at page 8.

	Year ended Mar-20	Year ended Mar-21	Change
Operating expenses	473.8	403.0	(70.8)
Commissions	248.7	198.1	(50.6)
Sales Commissions	100.9	42.2	(58.6)
Maintenance Commissions <sup>2</sup>	147.8	155.8	8.0
Contributions <sup>3</sup>	57.5	56.0	(1.5)
Others	167.4	148.8	(18.6)
Depreciation and amortization	57.4	59.3	1.8
s paid to Japan Post Co. unit price of maintenance commissions were reviewed in January 202	4.75.47		

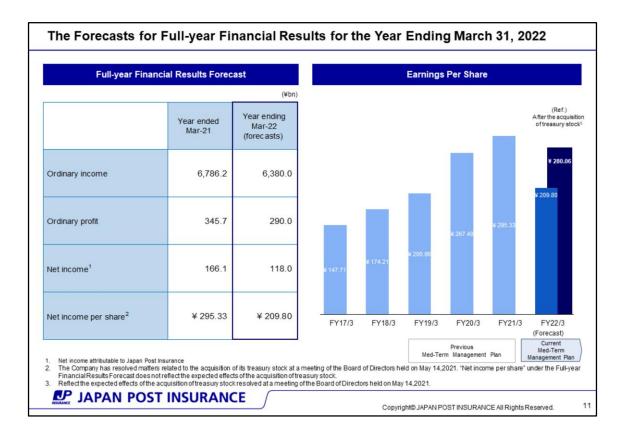
- Expenses for the period are presented on this page.
- Operating expenses for the current period were ¥ 403.0billion, of which approximately two thirds consist of commissions paid to Japan Post Co. and contributions paid to Organization for Postal Savings, Postal Life Insurance and Post Office Network.
- The commissions consist of sales commissions corresponding to actual sales of new policies and maintenance commissions paid mainly for outsourced operations of maintenance and payment services.
- Commissions for the current period decreased by ¥ 50.6billion year on year to ¥ 198.1billion, due to the refraining from proactive sales proposal from mid-July 2019 and business suspension from January to March 2020.
- The sum of commissions and contributions decreased by ¥ 52.1billion year on year to ¥ 254.1billion.
- Depreciation and amortization increased by ¥ 1.8billion year on year to ¥ 59.3billion.
- Please look at page 9.

	Int	ternal Rese	rves		ES	R	
				(¥bn)			(¥b
		Mar-20	Mar-21	Provisions in the period		Mar-20	Mar-21 <sup>2</sup>
Contingency reserv	/e	1,797.3	1,611.3	(186.0)	ESR	116 %	205 %
Postal Life Insul category <sup>1</sup>	rance	1,320.6	1,129.6	(191.0)	Capital amount	3,420.0	4,320.0
New category		476.6	481.6	4.9	Integrated risk amount	2,950.0	2,110.0
Price fluctuations re	eserve	858.3	904.8	46.4			
Postal Life Insur category	rance	631.9	655.1	23.1	Solvency Margin Ratio		
New category		226.3	249.7	23.3		Mar-20	Mar-21
Additional policy res	serve	5,830.3	5,858.0	27.6	Solvency Margin Ratio	1,070.9 %	1,121.2 %
Postal Life Insur category <sup>1</sup>	rance	5,820.2	5,850.8	30.5	Total amount of solvency margin	5,161.6	6,216.2
New category		10.0	7.1	(2.9)	Total amount of risk	963.8	1,108.7
the total.  1. For the Postal Life In:	surance cate	egory, the Company provision for conting	accumulated additi	ional policy reserves whi	icies, and "New category" shows the figures afterded the were funded by contingency reserves at the end of the hem at the end of March, 2021		

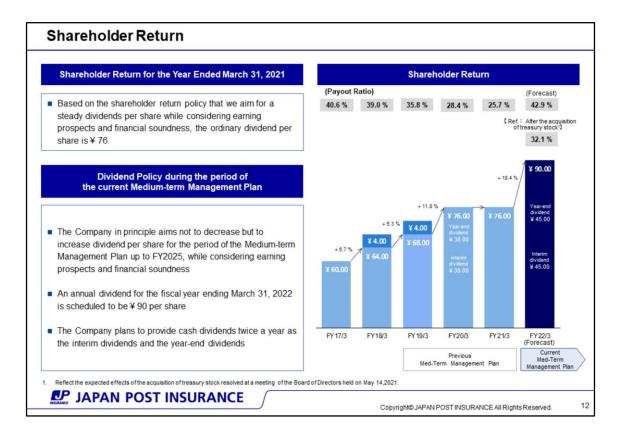
- I would like to report on our financial soundness.
- In order to maintain financial soundness for the stable management in the future, as well as counter risks associated with changes in the business environment, we have accumulated contingency reserves of ¥ 1,611.3billion and reserves for price fluctuations of ¥ 904.8billion.
- Additional policy reserves accumulated mainly to cover negative spreads were ¥ 5,858.0billion at the end of the current period.
- ESR was 205% and the solvency margin ratio was 1,121.2%, maintaining a high level of soundness.
- Please look at page 10.



- I would like to explain the current status of EV.
- EV as of March 31, 2021 was ¥ 4,026.2billion, an increase of ¥ 701.9billion from the end of the previous fiscal year.
- Adjusted net worth increased by ¥ 164.4billion from the end of the previous fiscal year to ¥ 2,376.8billion, mainly due to increase in net income.
- Value of in-force covered business increased by ¥ 537.4billion from the end of the previous fiscal year to ¥ 1,649.3billion, mainly due to increases in interest rates, stock prices and other factors.
- Value of new business for the current period was calculated based on the economic assumptions as of the end of June 2020 in which interest rate assumption is almost as same as the average of actual interest rate from April 2020 to March 2021.
- Although we had been refraining from proactive sales proposal during the period under review, certain amount of operating expenses for new policy acquisition is required regardless of the amount of new policies sold. As a result, the value of new business was ¥ (12.7) billion. Meanwhile, the new business margin was (5.0)%.
- Please note that the EV for the current period is a preliminary calculation for which we have not yet received third-party verification. For details on EV verified by a third party, please refer to "Disclosure of European Embedded Value as of March 31, 2021" to be announced on May 25, 2021.
- Please look at page 11.



- I will explain forecasts for full-year financial results for the year ending March 31, 2022.
- The financial results forecast for the fiscal year ending March 31, 2022 is expected to decrease from the current fiscal year, due primarily to a decrease in the number of policies in force and a decrease in core profit attributable to life insurance activities resulting from factors including increases in commissions and expenses for measures in conjunction with the normalization of business activities.
- We forecast net income for the year ending March 31, 2022 to be around ¥ 118.0billion.
- The meeting of the Board of Directors held today resolved to acquire treasury stock.
- For details, please refer to the press release released today.
- Considering this acquisition of treasury stock, we forecast the earnings per share for the year ending March 31, 2022 to be ¥ 280.06.
- Please look at page 12.



- Finally, this slide shows our trends on shareholder return.
- As for the year-end dividend for the fiscal year ended March 31, 2021, we will pay ¥ 76 per share.
- Next, I will explain the dividend policy under the Medium-Term Management Plan announced today.
- The Company in principle aims not to decrease but to increase dividend per share for the period of the Medium-term Management Plan up to FY2025, while considering earning prospects and financial soundness.
- As for the dividends for the fiscal year ending March 31, 2022, we plan to pay an ordinary dividend of ¥ 90 per share based on the dividend policy and the acquisition of treasury stock announced today.
- As for the shareholder return for the fiscal year ending March 31, 2022, for the purpose of enhancing the opportunities to distribute profits to shareholders, the Company plans to provide cash dividends twice a year as the interim dividends and the year-end dividends.
- This concludes my explanation.

APPENDIX		

## **Overview of Balance Sheets**

#### Overview of Balance Sheets

(¥hn)

		Mar-20	Mar-21	Change
Т	otal Assets	71,664.7	70,172.9	(1,491.7)
	Cash and deposits	1,410.2	1,335.0	(75.2)
	Money held in trust	3,056.0	4,189.2	1,133.2
	Securities	55,870.5	55,273.6	(596.9)
	Loans	5,662.7	4,964.0	(698.6)
	Tangible fixed assets	110.2	105.3	(4.8)
	Intangible fixed assets	135.0	113.4	(21.5)
	Deferred tax assets	1,173.7	904.1	(269.6)

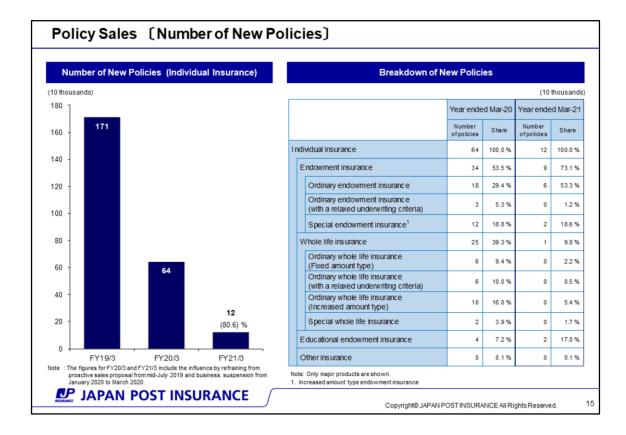
			(¥bn)
	Mar-20	Mar-21	Change
Total Liabilities	69,736.4	67,331.5	(2,404.8)
Policyreserves	62,293.1	59,397.7	(2,895.4)
Contingency reserve	1,797.3	1,611.3	(186.0)
Additional policy reserve	5,830.3	5,858.0	27.6
Bonds payable	100.0	300.0	200.0
Reserve for price fluctuations	858.3	904.8	46.4
Net assets	1,928.3	2,841.4	913.0
Total shareholders'e quity	1,661.2	1,806.0	144.7
Capital stock	500.0	500.0	-
Capital surplus	405.0	405.0	-
Retained earnings	756.6	901.3	144.7
Treasury stock	(0.4)	(0.3)	0.0
Total accumulated other comprehensive income	267.0	1,035.4	768.3

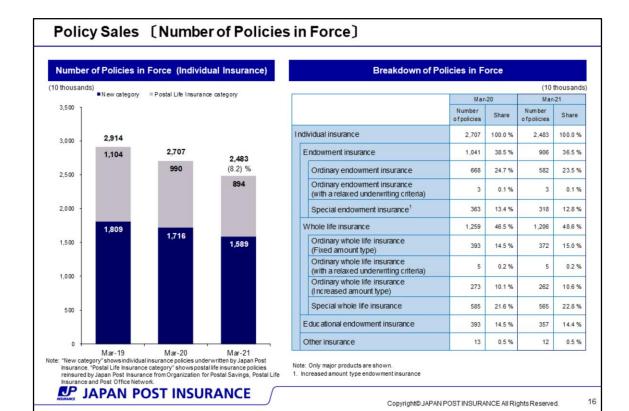
Note: Only major line items are shown.

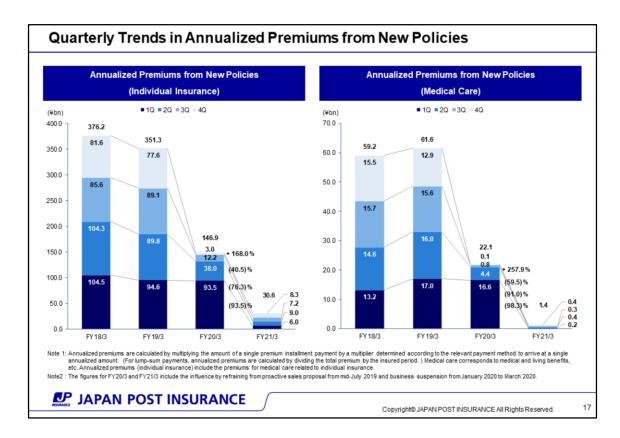
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## Interest, Dividends and Other Income and Capital gains (losses)

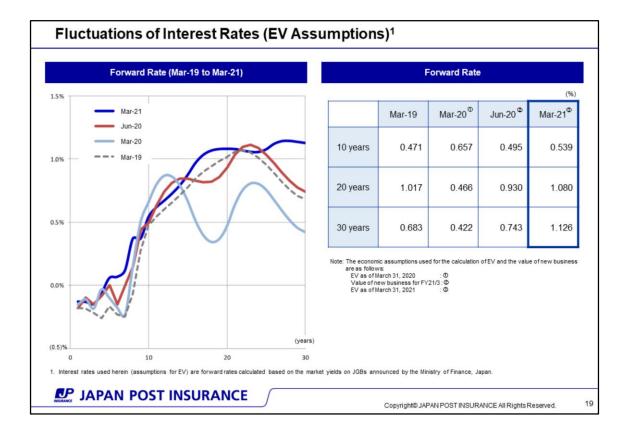
		(¥b
	Year ended Mar-20	Year ended Mar-21
vestment income	1,137.7	1,121.6
Interest, dividends and other income	1,049.8	1,004.6
Interest on deposits	0.0	0.0
Interest and dividends on securities	924.0	898.4
Interest on corporate and government bonds	762.0	733.2
Domestic stock dividends	7.6	8.2
Interest and dividends on foreign securities	129.7	115.8
Others	24.6	41.0
Interest on loans	14.6	13.3
Interest on loans to the Management Organization	105.8	86.9
Rent revenue from real estate	i.e.i	,
Interest and dividends on others	5.1	5.9

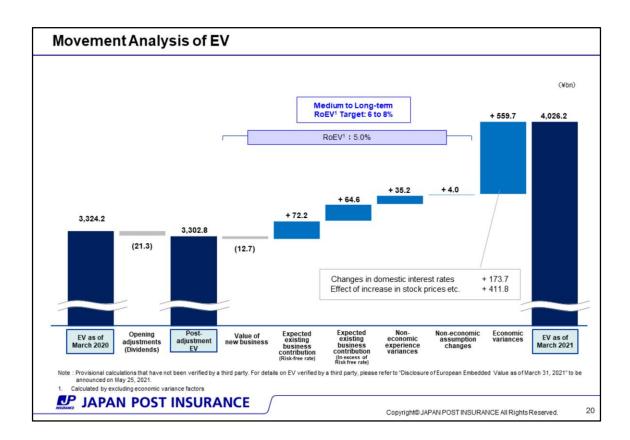
		(¥br
	Year ended Mar-20	Year ended Mar-21
Capital gains	87.2	115.7
Gains on money held in trust	51.5	87.5
Gains on sales of securities	35.6	20.4
Gains on derivative financial instruments	(E)	
Gains on foreign exchanges	-	7.7
Other capital gains	-	
Capital losses	(189.6)	(132.8
Losses on money held in trust	-	
Losses on sales of securities	(32.0)	(32.7
Losses on valuation of securities	(2.6)	
Losses on derivative financial instruments	(74.7)	(21.6)
Losses on foreign exchanges	(2.0)	
Other capital losses <sup>1</sup>	(78.0)	(78.4
let Capital gains(losses)	(102.4)	(17.1

Amount equivalent to income gains associated with money held in trust is recognized as "other capital losses"



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## (Reference) Sensitivity Analysis of EV

#### Sensitivity to Economic Assumptions

(¥bn)

Assumptions	EV	Change (%)
50bp increase in risk-free rate <sup>1,2</sup>	4,111.7	+ 85.5 (+ 2.1 %)
50bp decrease in risk-free rate <sup>1,2</sup>	3,852.9	(173.2) ( (4.3) %)
50bp decrease in risk-free rate (parallel shift without zero floor)1,2	3,822.3	(203.8) ( (5.1) %)
30% decrease in equity and real estate value <sup>1</sup>	3,617.8	(408.3) ( (10.1) %)

#### Sensitivity to Non-economic Assumptions

Assumptions	EV	Change (%)
Future volume of policies in force is 105% of the level assumed in the calculation of EV as of March 31, 2021 <sup>1</sup>	4,088.3	+ 62.1 (+ 1.5 %)
10% decrease in maintenance expenses <sup>1,2</sup>	4,225.3	+ 199.1 (+ 4.9 %)

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Provisional calculations that have not been verified by a third party.
For details on EV verified by a third party, please refer to "Disclosure of European Embedded Value as of March 31, 2021" to be announced on May 25, 2021.

#### Handling in Response to the Spread of COVID-19 (as of March 31, 2021) As the spread of the COVID-19 has a major impact on individuals' lives and corporate management, we have been fulfilling our social mission as a life insurance company by maintaining a system that enables us to carry on necessary operations, such as paying insurance claims, from the viewpoint of maintaining financial functions and protecting customers, while also implementing initiatives to support customers. [Reference] Number of cases handled (as of March 31, 2021) **Major Initiatives Supporting Customers** Extension of the grace period for payment of premiums (up to 9 Number of cases Amount Item **Emergency handling** or insurance premium: Dealing with payment in installments of premiums for the grace period for payment [Implemented until December 30, 2020] Extension of 17,215 the grace period for Due to the situation of medical institutions caused by the impact of payment of premiums COVID-19, the following cases are handled as payment targets for hospitalization benefit by submitting certificates of doctors, etc. Medical treatment at an accommodation facility offered by prefectural governments or at home Emergency handling for insurance payment In the case that the patient could not be hospitalized despite the need for inpatient treatment, or he/she is forced to exit earlier Hospitalization ¥ 825.48mn 14,039 than originally planned Benefit In the event of death due to COVID-19, insurance benefits will be Status of doubled as "Double payment of insurance benefits" are applied in addition to the death benefit Insurance Omission of part of necessary documents at the time of claim, etc payment Death ¥ 4,989.86mn 1,456 ■ Policy loan at a reduced interest rate (0% interest rate) Benefit \*Double payment :1,450 \*Included double **Emergency handling** or the loan interest rate [Implemented until June 30, 2020] In response to the growing demand for non-face-to-face claims and requests, we accept hospitalization insurance claims by mail (through mailing of documents between customers and post offices Non-face-to-face procedures in claims Policy loan / branches) or by online in response to customer requests. ¥ 134.5bn 314thousand (Reduction of interest) To extend the grace period for premium payments, Kampo website, call centers, and post offices and branches accepted customers' request by phone calls.

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### New and Postal Life Insurance Category in the Statement of Income (Non-consolidated)

	FY17/3		FY1	8/3	FY19/3		FY20/3		FY21/3	
	New	Postal Life								
Ordinary income <sup>1</sup>	4,464.2	6,889.2	3,938.8	5,489.2	3,814.7	4,374.4	3,582.6	3,658.6	3,591.8	3,194.6
Insurance premiums and others	4,039.0	1,002.8	3,481.2	755.2	3,369.5	590.3	2,786.3	459.1	2,333.7	364.1
Investment income <sup>1</sup>	422.8	945.0	454.6	830.3	440.1	764.3	441.2	696.5	448.4	673.6
Other ordinary income <sup>1</sup>	2.3	4,941.3	3.0	3,903.7	4.9	3,019.8	354.9	2,503.0	809.7	2,156.8
Ordinary expenses <sup>1</sup>	4,370.1	6,704.0	3,767.1	5,352.2	3,663.5	4,260.4	3,388.2	3,566.1	3,329.3	3,112.2
Insurance claims and others	1,136.5	6,413.7	1,765.6	5,124.3	2,837.9	4,030.9	2,842.0	3,349.3	2,925.4	2,940.6
Provision for policy reserves and others <sup>1</sup>	2,694.0	-	1,474.7	-	272.5	-	29.9	-	0.0	
Investment expenses <sup>1</sup>	103.8	56.5	78.5	27.9	99.1	46.8	85.7	38.2	59.5	11.7
Operating expenses	366.5	193.6	372.8	159.9	376.2	142.1	336.3	135.8	275.4	126.6
Other ordinary expenses	69.0	40.0	75.2	39.8	77.7	40.4	94.2	42.7	68.9	33.2
Ordinary profit	94.0	185.2	171.7	137.0	151.1	113.9	194.3	92.4	262.5	82.4
Extraordinary gains and losses <sup>2</sup>	5.7	(12.6)	(27.2)	(17.0)	13.8	3.6	9.3	29.8	(23.6)	(23.1
Provision for reserve for policy holder dividends	15.6	137.0	21.6	96.1	19.6	92.1	15.4	93.7	18.7	46.7
Income before income taxes	84.2	35.5	122.9	23.8	145.3	25.5	188.2	28.5	220.2	12.6
Total income taxes	21.7	9.5	35.4	6.9	41.1	8.7	54.9	10.7	61.1	6.0
Net income	62.4	26.0	87.4	16.8	104.1	16.7	133.3	17.8	159.0	6.9

Note: "Postal Life insurance category" shows the amounts generated from the Postal Life insurance policies, and "New category" shows the figure after deduction of "Postal Life insurance category" from the total.

1. Adjusted if the resulting number for the new category is negative when the Postal Life insurance category is substracted from Japan Post Insurance as a whole.

(E.g.: P.721, 3.0. Salilion was added to "Gains on foreign exchanges," under "Investment iconore," and to "Losses on foreign exchanges," under "Investment expenses")

2. "Extraordinary gains and losses" includes "Price fluctuations reserve, provision" and "Price fluctuations reserve, reversal."

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## Figures by New and Postal Life Insurance Categories (Non-Consolidated)

		FY17/3	FY18/3	FY19/3	FY20/3	FY21/3
Total assets Postal Life Insurance category New category	¥mn	80,336,414 51,447,550 28,888,864	76,832,508 46,684,937 30,147,570	73,904,576 41,354,076 32,550,500	71,667,398 39,225,493 32,441,904	70,173,85 37,815,27 32,358,58
Number of policies in force Postal Life Insurance category (insurance) New category (individual insurance)	(000)	31,562 14,411 17,150	30,405 12,484 17,921	29,143 11,048 18,095	27,070 9,907 17,163	24,83 8,94 15,89
Insurance premiums and others Postal Life Insurance category New category	¥mn	5,041,868 1,002,816 4,039,051	4,236,461 755,221 3,481,240	3,959,928 590,340 3,369,588	3,245,541 459,151 2,786,389	2,697,93 364,19 2,333,74
Ordinary profit  Postal Life Insurance category  New category	¥mn	279,347 185,250 94,097	308,845 137,074 171,771	265,143 113,981 151,162	286,829 92,490 194,338	345,02 82,45 262,56
Net income  Postal Life Insurance category  New category	¥mn	88,520 26,044 62,475	104,309 16,878 87,430	120,958 16,763 104,195	151,132 17,806 133,325	165,58 6,56 159,02
Contingency reserve (reversal) provision Postal Life Insurance category New category	¥mn	(120,819) (172,881) 52,061	(139,678) (173,722) 34,043	(151,592) (173,590) 21,997	(165,388) (170,814) 5,425	(186,023 (191,014 4,99
Price fluctuations reserve (reversal) provision Postal Life Insurance category New category	¥mn	6,444 12,625 (6,181)	128,031 17,090 110,940	(19,251) (3,686) (15,564)	(39,152) (29,845) (9,306)	46,47 23,12 23,35
Additional policy reserve (reversal) provision Postal Life Insurance category New category	¥mn	(50,454) (50,454)	(30,648) (47,674) 17,025	(50,292) (46,698) (3,594)	(49,750) (46,396) (3,354)	27,65 30,55 (2,901

Note: "Postal Life insurance category" shows the amounts generated from the Postal Life insurance policies, and "New category" shows the figure after deduction of "Postal Life insurance category" from the total.



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	FY17/3	FY18/3	FY19/3	FY20/3	(¥bi
Insurance premiums and others	5.041.8	4,236.4	3,959.9	3,245.5	2.697.9
Ordinary profit	279.7	309.2	264.8	286.6	345.7
Provision for reserve for policyholder dividends	152.6	117.7	111.8	109.2	65.4
Net income	88.5	104.4	120.4	150.6	166.1
Net assets	1,853.2	2,003.1	2,135.1	1,928.3	2,841.4
Total assets	80,336.7	76,831.2	73,905.0	71,664.7	70,172.9
Retum on equity	4.7 %	5.4 %	5.8 %	7.4 %	7.0 %
RoEV <sup>1</sup>	4.9 %	9.9 %	8.6 %	(2.8) %	5.0 %
Dividends to shareholders	36.0	40.8	43.2	42.7	42.7
Payout Ratio	40.6 %	39.0 %	35.8 %	28.4 %	25.7 %
EV	3,355.6	3,743.3	3,925.7	3,324.2	4,026.2
Value of New Business	36.8	226.7	223.8	60.6	(12.7)
Core profit (Non-consolidated)	390.0	386.1	377.1	400.6	421.9
Core profit attributable to life insurance activities	311.4	320.3	318.7	320.1	345.6
Spread (positive/negative spread)	78.5	65.8	58.4	80.4	76.3

#### < Disclaimer>

The financial results forecasts and other forward-looking statements herein are based on certain assumptions deemed reasonable by Japan Post Insurance at the time of this document's disclosure. Please note that actual results may differ materially from such forward-looking statements due to various factors including changes in the operating environment, interest rates or general economic conditions or other future events and circumstances.

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