# **Product Strategies**

March 28, 2023



**P.2 Product Strategies Revision of Educational Endowment Insurance P.8** 3 **Providing Services that are Close to Customers P.18 Appendix P.22**  1

**Product Strategies** 

## **Product Development during Medium-Term Management Plan Period (1)**

Development of insurance services to meet various coverage needs of customers of all generations in the age of 100 years of life.

## Responding to insurance coverage needs for all age groups and situations



### Want to prepare against risk with low premiums

Young and middle-aged needs for generous protection at low premiums

#### Want to prepare against economic uncertainty

Traditional insurance needs, such as unexpected injury and illness, risk of nursing care needs, and corporate employee welfare and benefits needs

### Want to live a secure and healthy old age

 Needs for living a secure and healthy old age, striving for health promotion and improved well-being\*, while preparing against the risk of prolonged old age

\*\*Well-being: Everything is fulfilled physically, mentally and socially.

#### Want to prepare for inheritance and asset succession

 Senior citizens' needs concerning inheritance and asset succession to children and grandchildren

## Insurance services that meet customers' protection needs

### **Future product development directions**

- Provide balanced protection at low premiums (revision to enhance medical rider coverage, etc.)
- In light of the age of 100-year life, expand products that meet protection needs, etc. for the elderly and middle-aged customers (expansion of protection areas, etc.)
- Research products that will contribute to healthy longevity (collection and use of health promotion data)

Connecting to young and middle-aged customers through educational insurance

Parents'

generation



Connecting by strengthening links to young and middle-aged customers through nursing care and inheritance issues, etc.

Children's and grandchildren's





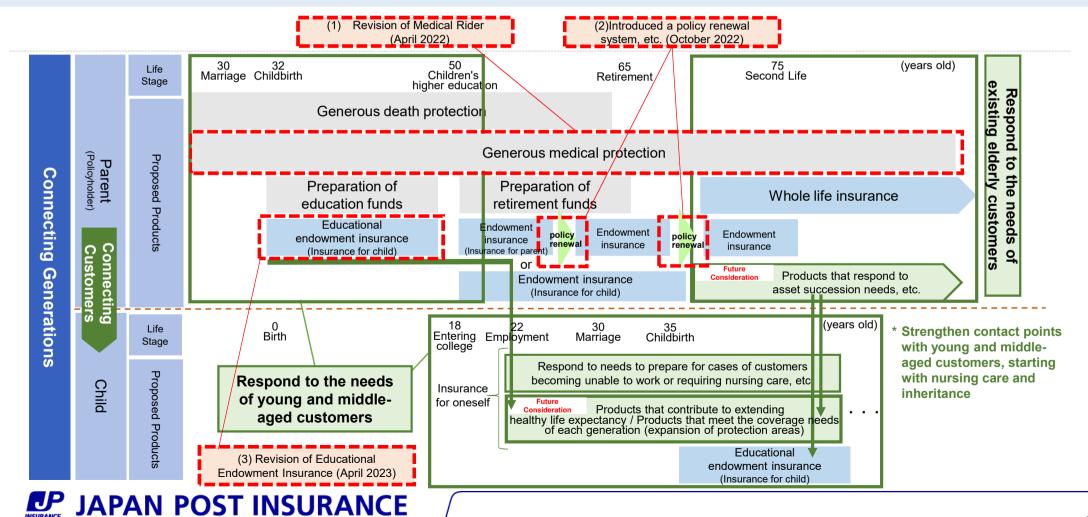
## Services that support the daily lives of our customers

 Japan Post Insurance will become a trusted part of customers' lifestyles, providing not only services to support major life events but also support for the challenges they face in everyday life.



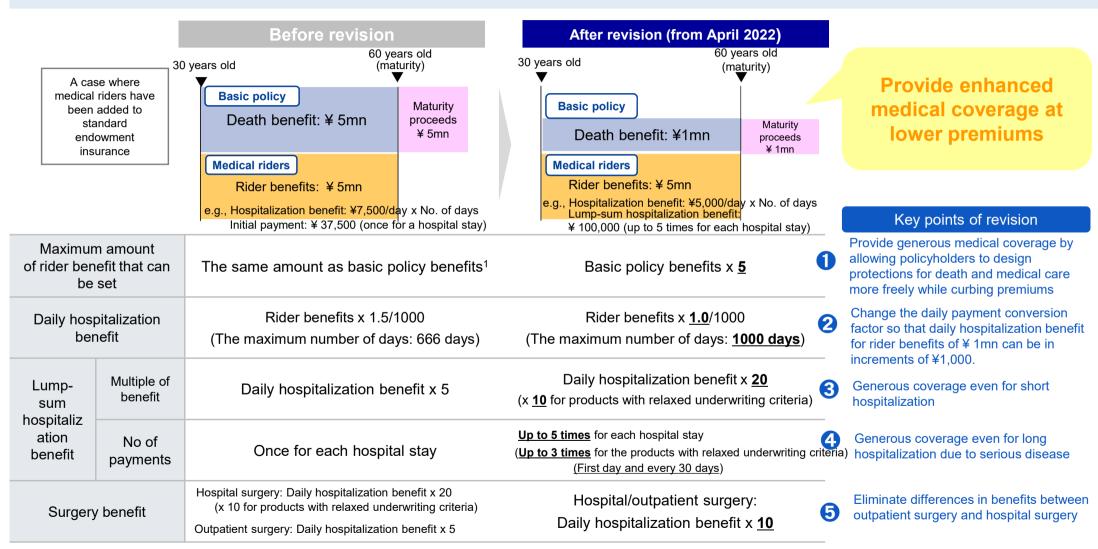
## Product Development during Medium-Term Management Plan Period (2)

- For policyholders and insured persons of educational endowment insurance, we provide lifelong coverage according to life stages by proposing endowment insurance or whole life insurance, with medical riders even after their policies have reached maturity.
- Since the additional restrictions related to the new business under the Postal Service Privatization Act had been shifted to a notification system, we could develop insurance products more freely, and in April 2022, we made our medical rider more attractive, which many customers required. In October 2022, we introduced a policy renewal system, etc. which make it easier for customers to continue their coverage after their policies have reached maturity.
- We now aim to increase the number of "New customers", by making the endowment insurance more attractive.



## **April 2022 Product Revision (Revision of Medical Rider)**

- We enhanced medical coverage by increasing the lump-sum hospitalization benefit and making multiple times payments, etc.
- By allowing a higher rider benefit amount to be set for the basic policy benefit amount, we could provide enhanced medical coverage at lower premiums than before.



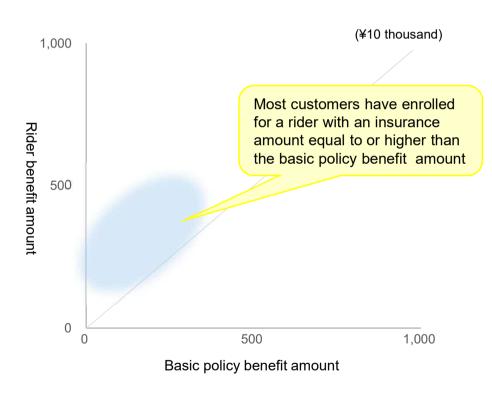
<sup>1.</sup> For products with relaxed underwriting criteria, rider benefits can be set at up to five times the basic policy benefit, depending on the entry age and the type of insurance.



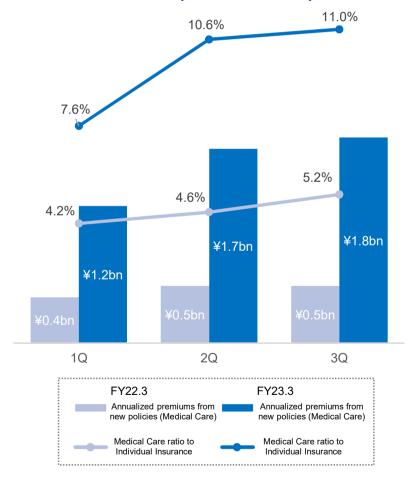
## **Effects of Revised Medical Rider**

- Since the revision of medical rider, many customers have purchased insurance with a rider benefit amount equal to or higher than the basic policy benefit amount.
- Both of annualized premiums from new policies (medical care) and its ratio to annualized premiums (individual insurance) are increasing.

## <Enrollment trends of Medical Care>



## <Annualized Premiums from New Policies> (Medical Care)





## October 2022 Product Revisions (Introduced a policy renewal system, etc.)

- We introduced a policy renewal system to meet the continuing protection needs of customers whose policies have reached maturity.
- By continuing the policy after maturity through the policy renewal system, the coverage can be continued up to age 90.
- The policy renewal system will be applied to existing contracts that mature in April. In line with the customer's intention, they will be able to renew their policy with new medical coverage\*.

\* Excluding Postal Life Insurance

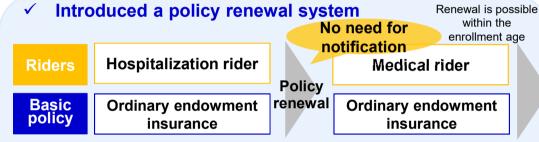
## The protection needs of customers of all generations

Continued coverage after policy maturity

Coverage unlimited by cause of death

Long-term coverage at low premiums

#### **October 2022 Product Revisions**



- ◆ Notification is not required to renew policies, enabling customers to maintain their coverage regardless of their state of health
- ◆ Can be updated to medical coverage based on the current medical environment
- ✓ Revision of Ordinary term insurance
- Pay full amount of death benefits from the policy date, regardless of the cause of death (illness, accident, damage)
- Further respond to the protection needs of young and middle-aged customers
- ✓ Expand offerings of special endowment insurance, quintuple-type whole life insurance, etc.
  - Extend insured periods or premium payment periods
  - Respond to the needs of customers who want long-term protection while lightening the burden of monthly insurance premiums

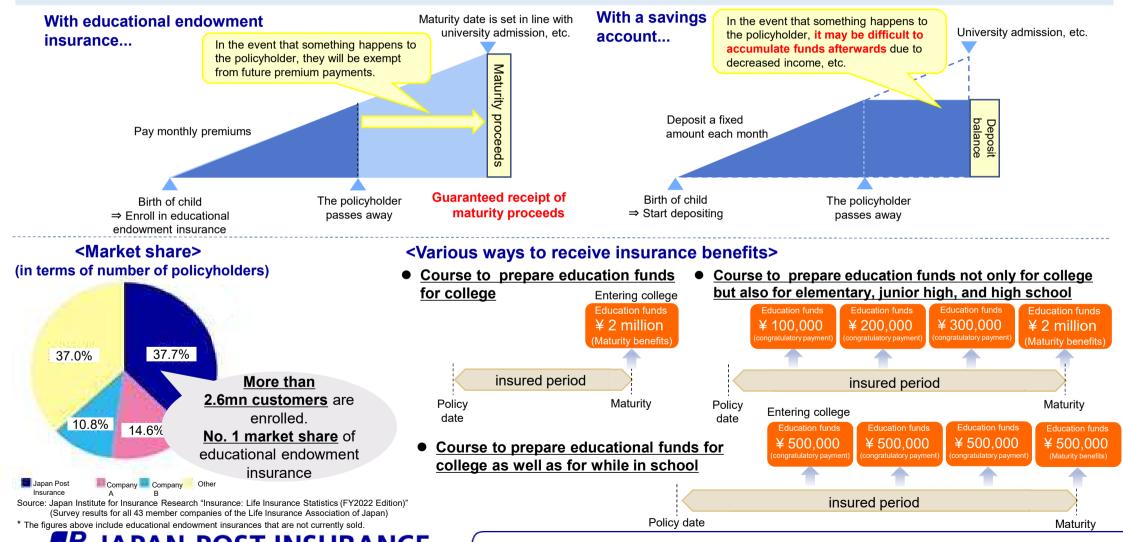


2

**Revision of Educational Endowment Insurance** 

## **Characteristics of Educational Endowment Insurance**

- The purpose of educational endowment insurance is to provide education funds for children. Educational endowment insurance offers the benefit that even if something happens to the policyholder, they will be exempted from future premium payments.
- Customers can choose when to receive insurance benefits.
- Our educational endowment insurance is a brand product that represents Post Office and Japan Post Insurance. It is currently chosen by more than 2.6 million customers.



## April 2023 Product Revision (Revision of Educational Endowment Insurance)

- Under the level of the insurance premium raised in August 2016 and April 2017 amid the low interest rate environment, the amount customers receive at maturity has been lower than the total amount of premiums paid. With the latest revision, premiums are revised to improve the return rate.
- At the same time, the return rate will be further improved by shortening the age at which payments are completed from 12 to 10 years old.



#### [Example of insurance premiums, etc.]

Policyholder: 30 years old, Insured person: Under 12 months old, Standard insurance amount: ¥2,000,000, account payment, basic policy only

Policy type	Policyholder gender	(1) Monthly premium	(2) Total premium paid	(3) Total amount received	Return rate [(3) ÷ (2)]	
Completed payment at age 10, maturity at age 18	Male	¥16,460	¥1,975,200	¥2,000,000	(101.2%)	Improved return rate to over 100%.
Educational endowment without congratulatory payment	Female	¥16,440	¥1,972,800		101.3%	\/
Completed payment at age 10, maturity at age 21	Male	¥16,360	¥1,963,200	¥2,000,000	101.8%	
Educational endowment with congratulatory payment	Female	¥16,340	¥1,960,800	+2,000,000	101.9%	

<sup>\*</sup> The rate of return is calculated by the following formula

<sup>:</sup>Total amount received by the customer (total of maturity benefit and congratulatory payment) ÷ Total amount of premium payment × 100 (rounded down to the first decimal place).



## Sales Strategy for Educational Endowment Insurance (Overview)

- Starting with the revision of educational endowment insurance, we aim to expand our customer base and to secure long-term earnings by implementing the following.
- Specifically, we will focus on (1) Revitalization of sales starting with educational endowment insurance, (2) Expansion into protection type products, and (3) Continuation of relationship with customers after maturity.
  - (1) Revitalization of sales starting with educational endowment insurance
  - Increase sales by making educational endowment insurance more attractive
  - Proposals responding to changes in life stages
    - Reach out on the occasion of life events such as marriage and childbirth, and introductions from grandparents
  - Promotional activities

(Example) Creation of a childcare support website (the Company's website), marketing utilizing informational websites that many expecting mothers visit and other measures

## (2) Expansion into protection type products

- Strengthen sales to parents' generation
  - Propose death protection and medical coverage in case of an emergency of the policyholder
- Addition of riders to educational endowment insurance
  - Propose medical coverage (additional rider) when enrolling in educational endowment insurance

- (3) Continuation of relationship with customers after maturity
- Propose new protection at the time of maturity of educational endowment insurance
  - Propose medical protection for young adults starting out in the workforce
  - Invite people covered by educational endowment insurance (the child) to join the educational endowment insurance when they become parents

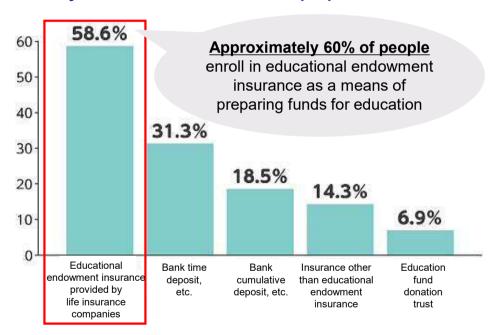
**Expand customer base and Secure earnings** 



# Sales Strategy for Educational Endowment Insurance ((1) Revitalization of sales starting with educational endowment insurance)

- Educational endowment insurance is widely purchased as a means of preparing funds for education, and approximately 60% of child-rearing households are enrolled in it.
- Post office counter employees and consultants are very familiar with educational endowment insurance, which is easy to introduce as a door knock product.
- However, after insurance premium revision since 2016 due to the prolonged low interest rate environment, customers and employees have strongly voiced their desire for improvements.
- With the latest revision, the return rate will exceed 100%, making educational endowment insurance more attractive, and contributing to revitalization of sales.

#### <Survey results on education fund preparation>



[Prepared by Japan Post Insurance based on "2021 Salaried Worker Household Life Awareness Survey" by FPKS]

## <Opinions on existing educational endowment insurance>

- I'm considering enrolling in educational endowment insurance, but the maturity proceeds are less than the insurance premium.
- I wish Japan Post Insurance would sell savings-type products as competitors do.
- I wish Japan Post Insurance would do something about premiums being overpaid even if I enroll when my child is 0 years old. Other companies products don't have that problem.



- The reaction from customers is not good. Educational endowment insurance is a necessary product for doing sales activities, so I wish it would be better.
- In many cases, educational endowment insurance leads to other policies, but its current return rate is less than 100%, so I wish the return rate would be higher.
- If educational endowment insurance functioned as a door knock product, sales activities would be easier, so I wish the return rate would be higher.



## < Reference > Promotion Strategy (Campaigns)

- In conjunction with the revision of the education endowment insurance, we will actively launch promotional campaign of it.
- In April, we will launch the "Japan Post Insurance Dream Wonder! Campaign," in which people can win fabulous prizes such as concert tickets for the popular band DREAMS COME TRUE, and will also begin broadcasting Online commercials and TV commercials related to the educational endowment insurance in sequence.

[Banners to be installed at post offices]



[Campaigns targeted at customers who have requested for their insurance policy documents etc.]





# Sales Strategy for Educational Endowment Insurance ((2) Expansion into protection type products)

■ Through the policy coverage confirmation activities and others, we will build a relationship of trust with customers enrolled in educational endowment insurance, and propose new coverage such as coverage for parents and medical coverage for children by talking to customers about various life events.

#### <Strengthen sales to parents' generation>

Propose death and medical protection for parents in preparation for events when a large amount of money is necessary, such as when a parent is hospitalized due to illness or passes away (protection for parents who are enrolled in educational endowment insurance is premium payment waivers, and cannot meet sudden financial needs on its own)

### 保険料を抑えて、教育資金と 親子の保障を準備しませんか? 教育資金の準備 お子さまの将来のための教育資金の準備ともしもの保障 保険料 18歲払込済 5.750円/月 10歲払込済 10.090円/月 1.8億潔期學過促除(H24)契約素·3.0億關性 終促除表·0億關子 基末契約の基準保除金額·1.00万円 もしものとき、お子さまが夢をあきらめないための親の保障 親御さまにもしものことがあったときは、仕事ができなくなることで収入が減り、お子さまが夢をあきらめることになるかもしれません 親御さまが、死亡などしたとき 死亡保険金500万円 親の保護も準備することで、 保険料 JA もっと 基準保険金額 500万円 るとき、一定の条件を満たすことで、健康状態の告知 2.800円/月 40歳高了普通定期保険(RO4)加入年齢30歳男性 合医療特約(RO4)の基準保険金額:500万円 口座: はじめのかんぽが18歳払込済の場合 はじめのかんぽが10歳払込済の場合 教育資金の準備 12.890 円/月 親子の安心

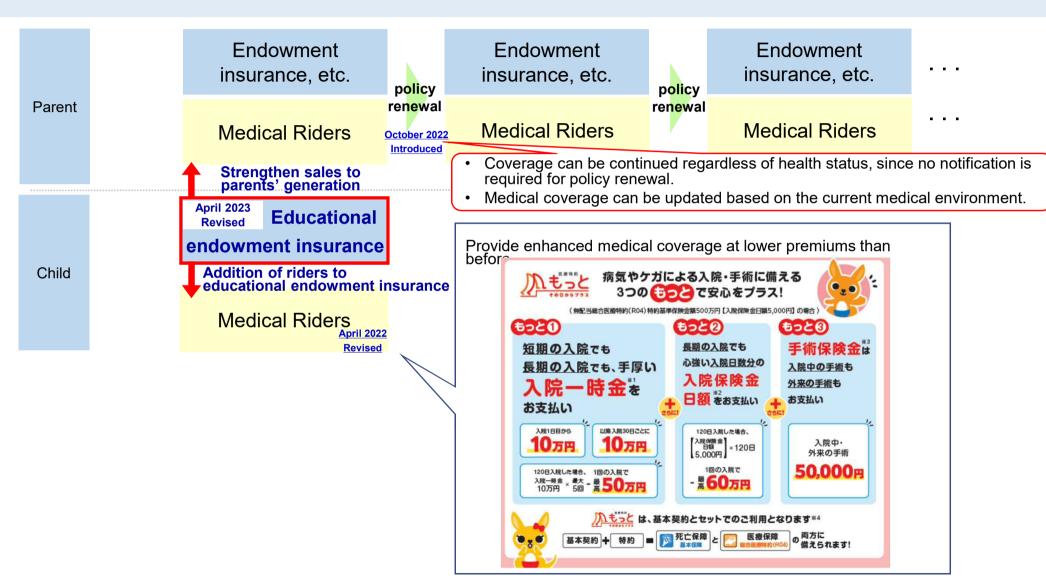
#### < Addition of riders to educational endowment insurance >

Propose adding a medical rider to educational endowment insurance to prepare for sudden illness or injury of a child. (There is a subsidy system for children's medical expenses, but there may be a certain amount of self payment. There is need for coverage.)



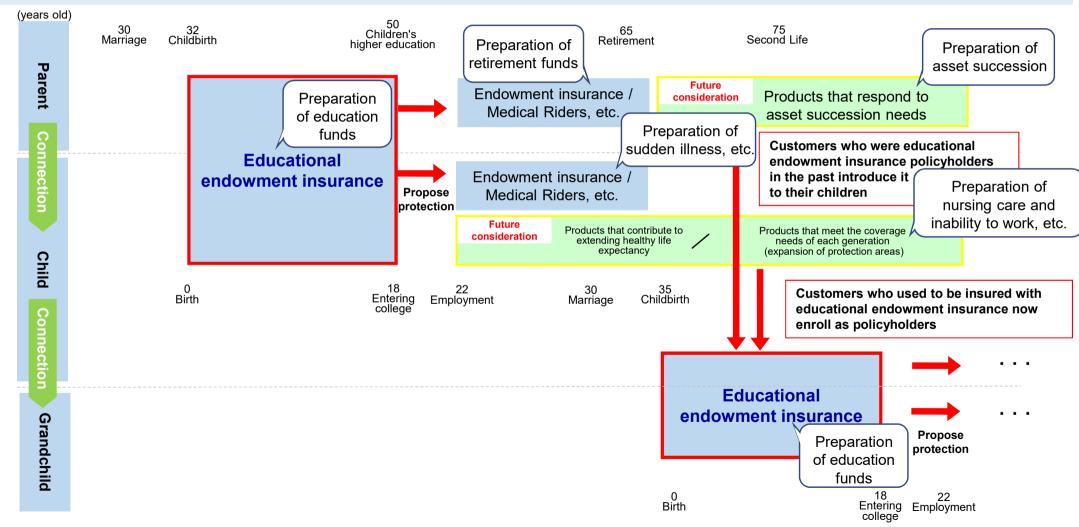
# Sales Strategy for Educational Endowment Insurance ((2) Expansion into protection type products)

Starting with a proposal of the revised educational endowment insurance, we will reiterate attractiveness and significance of the revised medical rider and the policy renewal system.



# Sales Strategy for Educational Endowment Insurance ((3) Continuation of relationship with customers after maturity)

- Even after educational endowment insurance reaches maturity, we aim to further expand our customer base by proposing products that meet various coverage needs and maintaining relationships.
- While connecting generations of customers, we will propose insurance services such as medical coverage for children who have reached maturity of their policy, as well as educational endowment insurance, which they enroll in as parents after they have families of their own.
- Going forward, we will expand the coverage areas and develop insurance services that meet needs in various scenes such as elderly nursing care and asset succession.



## Providing Services that are Close to Customers (Information Dissemination)

- In order to contribute to overall enhancement of customer satisfaction, we will disseminate information useful to child-rearing generations as well as improvement of attractiveness of the product. The two websites, the educational endowment insurance special website and the child rearing support website, will be launched on April 1, 2023.
- Special website for educational endowment insurance

The website provides information on the utilization of educational endowment insurance, such as the required amount of educational funds and how to prepare for them, and advice from more experienced parents.

Users can also apply for campaigns, request materials, and receive online consultations.

## [Homepage of the educational endowment insurance special website]



## [Screen showing information on educational funds]



#### Childcare support website Sukusuku Kampo

This website supports childcare by providing people of child-rearing age with content that parents and children can enjoy together.

For example, it provides recipes that parents and children can make together and pictures for coloring that allow them to enjoy drawing.

## [Homepage of the child rearing support website]



## [Screen showing recipes for parents and children]



Appeal with pamphlets for maternity wards, etc.



\*The screens shown on this page are conceptual images.



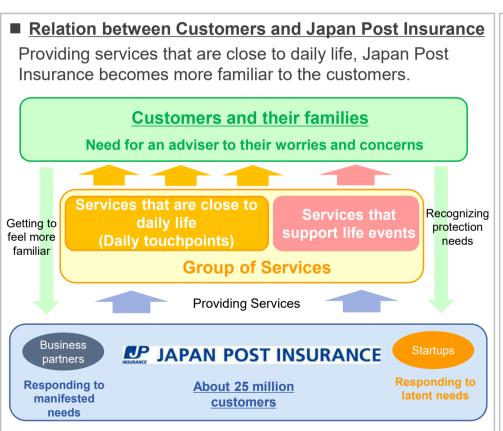
3

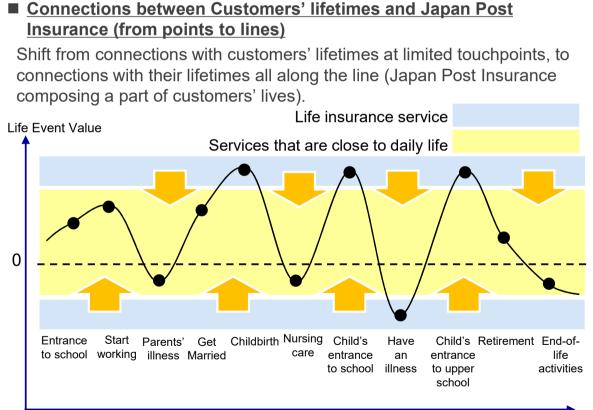
**Providing Services that are Close to Customers** 



## **Providing Services that are Close to Customers**

- While life insurance business is characterized with a long insured period, as there are only a few touchpoints to customers throughout that period, we have few chances to make our customers feel satisfied with our services or recognize relations with us, and we don't have enough opportunities to listen to their needs and voices.
- ⇒ Not only in the areas where our life insurance services have hitherto covered, we will provide services in various area of customers' lifetimes, including their daily life. (Increase in touchpoints to customers enables us to catch their needs more accurately and timely, and to take the best actions according to situations of each customer.)





Life Time

## Providing Services that are Close to Customers (Specific measures (1))

- In addition to promoting the in-house venture system and Acceleration Program, we will create new services through collaboration with our business partners.
- On October 27, 2022, we launched the Family Trust Service, integrating end-of-life activities and inheritance services.

## The in-house venture system

## Creating New Services

## **Acceleration Program**

"Kampo TSUNAGU Challenge!"

- Selected projects to implement from among a large number of new service proposals
  - Began to verify the viability of each project



- Selected startups for collaboration based partly on sales pitches
- Considered new services targeting all aspects of life



Providing Services that are Close to Customers



◆ Collaborated with Famitra Inc.¹

On October 27, 2022, we launched the Family Trust Service

End-of-life activities and Inheritance services

1. Provides services to support the formation and operation of family trusts

Collaboration with

**Business partners** 



## Providing Services that are Close to Customers (Specific measures (2))

- We collaborate with Aflac Life Insurance Japan, Aflac Ventures Japan, and Hatch Healthcare in providing services for at-home nursing care.
- Aiming to solve social issues related to at-home nursing care, which will have more importance in the future, we strive to relax and resolve customers' worries and concerns about lives of the elderly persons and nursing care, by, for example, Japan Post Insurance consultants' informing them of "Support for daily life and nursing care" services.
- From May 2023, we start the trial run in some areas, and expand the covered areas gradually for full-fledged implementation from 2024 onward.

## ■ "Support for daily life and nursing care" services

- ✓ One-stop concierge services that cordially respond to various worries and concerns about lives of the elderly persons and nursing care, and support to relax and resolve such matters.
- ✓ A team of specialized concierges with knowledge and experience support to relax and resolve such matters, by listening to worries and concerns of the elderly customers themselves and their families on the telephone or online, and informing them of appropriate information or recommending them to utilize this service.
- ✓ Not only to the matters at the stage of at-home nursing care, we can also respond to the matters with those who are at the stage of frailty, pre-frailty (※) or at the stage before certification of long-term care need. We also respond to the worries of the elderly customers' families such as keeping good balance of work and nursing care.
  - ※ Frailty is a state before certification of long-term care need, which means ageassociated multiple deficits in physiological, physical and mental function. Prefrailty means the state before frailty.

### ■ Characteristics

#### (1) Integrating physical and online supports

- ✓ Consultants nationwide connect elderly customers who are worried with their own daily lives or customers who concerns about nursing cares, to the concierges.
- ✓ The concierges who are consulted through our consultants provide supports to the customers online (or on the telephone).

#### (2) Suitable for each customer

- ✓ The concierges respond to each customer according to his/her own situation and local features.
- ✓ Further, in order to resolve various worries and concerns about lives of the elderly persons and nursing care, we found a marketplace (an online market) which has a menu of advanced services, collaborating with startups etc.
- ✓ The companies which are selected at the Acceleration program in 2022 are also adopted to this menu.

#### **Useful Services**

Support for single

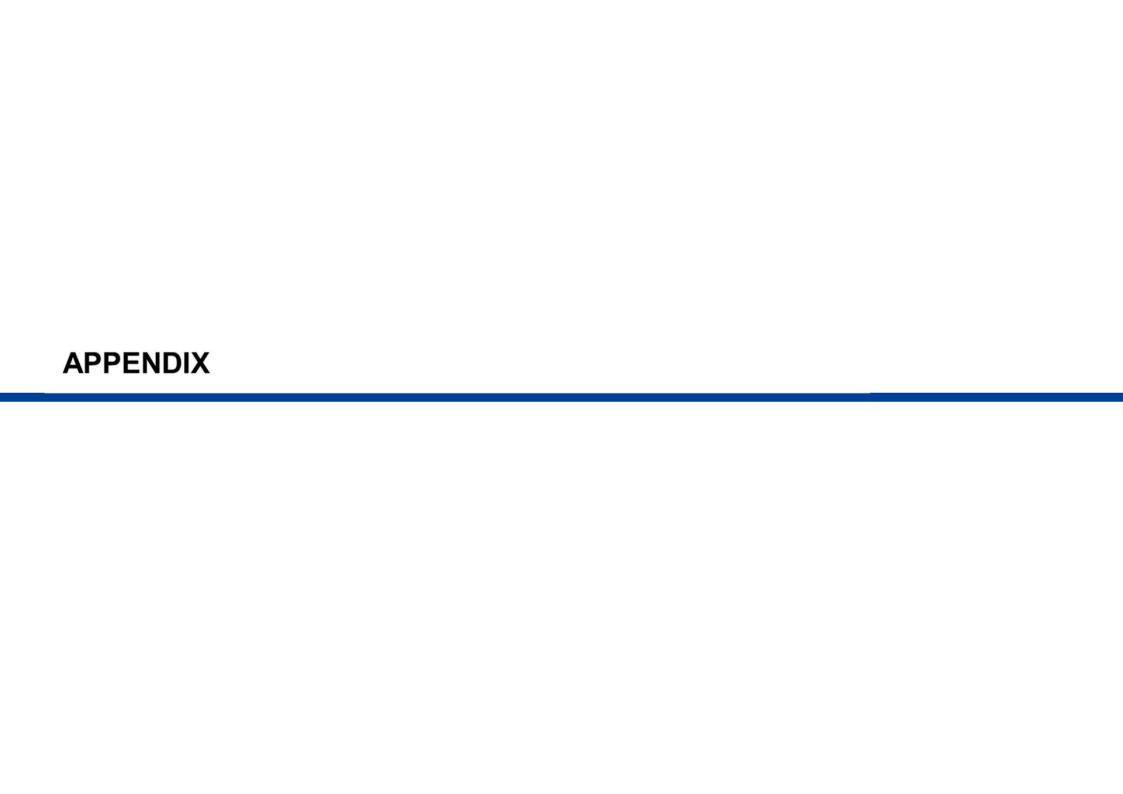
> Housekeeping, meal kits, exercise support, etc.

**Housing Support** 

Facility selection, vacant house preparation, renovation for nursing care Enjoyment of daily life

➤ Home-visit hairdressing, nursing care travel, etc.





## **Products of Japan Post Insurance**

- Our main product lineup includes endowment insurance and whole life insurance, which are covered by our universal services, as well as educational endowment insurance for preparing funds for education.
- By adding riders, we sell coverage for hospitalization and surgery in a package to cover a wide range of illnesses and injuries.

#### **Endowment insurance**

For customers who want to prepare for the unexpected while building assets

Maturity

Death benefits are paid when the insured person passes away.

Maturity benefits are paid.

#### Whole life insurance

For customers who want to prepare for the unexpected and protect the lives of their bereaved family

Death benefits are paid when the insured person passes away.

#### **Educational endowment insurance**

Firmly supports the preparation of educational funds

Future premium payments are waived if unexpected events occur to the policyholder.

Maturity

Maturity benefits are paid.

### **Riders**

Riders are additional insurance that are added to the basic policy. They are used to prepare for various risks that cannot be covered by basic policies.

- Non-participating accidental rider
   Covers death and disability due to injuries from an unexpected accident
- ●Non-participating general medical care rider (R04) Covers hospitalization, surgery, and radiation therapy due to illness or injuries
- Non-participating injury medical care rider (R04)
   Covers hospitalization, surgery, and radiation therapy due to injuries
- Non-participating advanced medical care rider
   Covers treatment that falls under advanced medical care

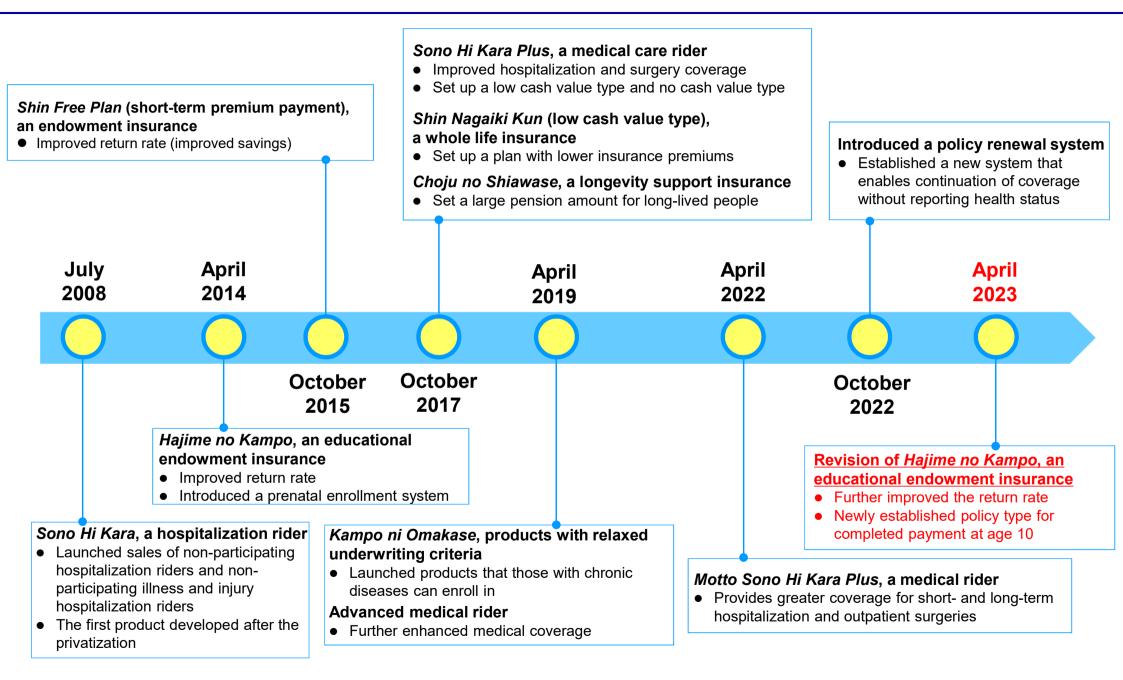
## Breakdown of policies in force (as of December 31, 2022)

		Policies (10 thousand)	Percentage (%)	
Individual insurance		2,143	100.0	
	Endowment	703	32.8	
	Whole life	1,122	52.3	
	Educational endowment	304	14.2	
	Other	13	0.6	

<sup>\*</sup> Includes Postal Life Insurance policies



## **New Product Development Timeline**





# Examples of Monthly premiums and Return rates for the revised Educational Endowment Insurance in April 2023

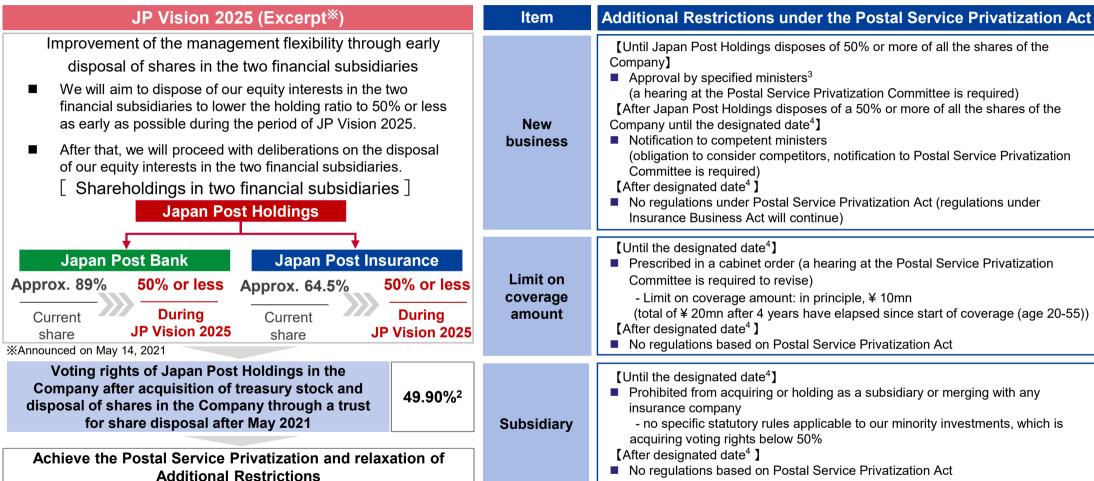
- Below are examples of insurance premiums and return rates for the revised educational endowment insurance in April 2023.
- For most age groups, the return rates exceed 100% when enrolled with payment complete at age 10.

<Insured person: Under 12 months old, Standard insurance amount: ¥2,000,000, account payment, basic policy only>

Policyholder gender	Policy type after	Monthly premium.	Policyholder's age					
	revision	Return rate	20 years old	30 years old	40 years old	50 years old	60 years old	
Male	Payment for the entire period, maturity at age 18	Monthly premium	¥9,380	¥9,400	¥9,460	¥9,660	¥10,200	
		Return rate	98.7%	98.5%	97.8%	95.8%	90.7%	
	Completed payment at age 10, maturity at age 18	Monthly premium	¥16,440	¥16,460	¥16,500	¥16,640	¥17,020	
		Return rate	101.3%	101.2%	101.0%	100.1%	97.9%	
	Completed payment at age 10, maturity at age 21 with congratulatory payment	Monthly premium	¥16,340	¥16,360	¥16,400	¥16,540	¥16,920	
		Return rate	101.9%	101.8%	101.6%	100.7%	98.5%	
Female	Payment for the entire period, maturity at age 18	Monthly premium	¥9,360	¥9,360	¥9,420	¥9,480	¥9,680	
		Return rate	98.9%	98.9%	98.2%	97.6%	95.6%	
	Completed payment at age 10, maturity at age 18	Monthly premium	¥16,440	¥16,440	¥16,480	¥16,540	¥16,680	
		Return rate	101.3%	101.3%	101.1%	100.7%	99.9%	
	Completed payment at age 10, maturity at age 21 with congratulatory payment	Monthly premium	¥16,320	¥16,340	¥16,380	¥16,440	¥16,560	
		Return rate	102.1%	101.9%	101.7%	101.3%	100.6%	

## Relaxation of Additional Restrictions under the Postal Service Privatization Act

- In Japan Post Group's 'JP Vision 2025', Japan Post Holdings disclosed that they would dispose of their equity interests in the two financial subsidiaries to lower the holding ratio to 50% or less as early as possible and Japan Post Holdings now holds 49.90%<sup>2</sup> of voting rights in the Company after acquisition of treasury stock from May 2021 onwards, etc.<sup>1</sup>
- As a result, additional regulatory restrictions relating to new businesses under the Postal Service Privatization Act have been relaxed and the Company can further provide insurance services to meet our customers' needs.
- Although Japan Post Holdings holds 49.90% of voting rights in the Company after acquisition of treasury stock, Japan Post Holdings remains a parent company of the Company.



- 1. The Company has resolved matters related to the acquisition of its treasury stock at a meeting of the Board of Directors held on May 14, 2021. After acquisition of treasury stock through the ToSTNeT-3, Japan Post Holdings has disposed of shares in the Company through a trust for share disposal.
- 2. The Company has resolved matters related to the acquisition of its treasury stock at a meeting of the Board of Directors held on August 10, 2022. The latest ratio of voting rights, after purchases through ToSTNeT-3 and on the auction market, is 49.05% (as of September 30, 2022).
- 3. Specified ministers: Prime Minister (Commissioner of the Financial Services Agency) and Minister of Internal Affairs and Communications.
- 4. Designated date: The earlier of (i) the disposal of Japan Post Holdings' entire equity interest in the Company and (ii) the disposal of 50% or more of Japan Post Holdings' equity interest in the Company and the determination by the Prime Minister and the Minister for Internal Affairs and Communications that the additional restriction does not apply to the Company.



### <Disclaimer>

These materials were prepared for the sole purpose of providing corporate information, etc., on the Company and its consolidated subsidiaries, and do not constitute a solicitation for investments in the stocks and other securities issued by the companies of the Japan Post Group, regardless of whether in Japan or overseas.

The financial results forecasts and other forward-looking statements herein are based on certain assumptions deemed reasonable by Japan Post Insurance at the time of this document's disclosure. Please note that actual results may differ materially from such forward-looking statements due to various factors including changes in the operating environment, interest rates or general economic conditions or other future events and circumstances.

#### **UNOFFICIAL TRANSLATION**

Although Japan Post Insurance pays close attention to provide English translation of the information disclosed in Japanese, the Japanese original prevails over its English translation in the case of any discrepancy.

