



Financial Results for the Six Months Ended September 30, 2017

November 20, 2017



1 Management Strategy Copyright © 2017 JAPAN POST INSURANCE Co. Ltd. All Rights Reserved. 1

- I am Mitsuhiko Uehira, President and CEO of Kampo.
- Thank you for joining us today.
- I would like to start with our management strategy, and then hand over to our Managing Executive Officer, Nobuyasu Kato, to give a financial update.
- Please turn to page 2.

CEO Profile

positions.



Director and President, CEO, Representative Executive Officer

Mitsuhiko Uehira

[Date of birth: February 19, 1956]

[Career Sum	mary]
Apr. 1979	Joined The Tokio Marine & Fire Insurance Co., Ltd.
Aug. 2007	Miyazaki Branch Manager of The Tokio Marine & Nichido Fire Insurance Co., Ltd.
Jun. 2012	Executive Officer and General Manager of Domestic Business Development Department of Tokio Marine Holdings, Inc.
Jun. 2013	Managing Executive Officer of JAPAN POST INSURANCE Co., Ltd. ("the Company")
Jul. 2013	Managing Executive Officer and Senior General Manager of Sales Planning Department of the Company
Apr. 2014	Managing Executive Officer of the Company (in charge of Service Development Department and Sales Planning Department)
Jun. 2015	Senior Managing Executive Officer of the Company (in charge of Product Planning Department and Sales Planning Department)
Jun. 2017	Director and President, CEO, Representative Executive Officer of the Company (current position)

Copyright © 2017 JAPAN POST INSURANCE Co.,Ltd. All Rights Reserved.

- I joined Tokio Marine & Fire Insurance in 1979, where I engaged in corporate strategy, and marketing and sales strategy in the planning department as well as business promotion as Office Manager of Miyazaki Branch and other

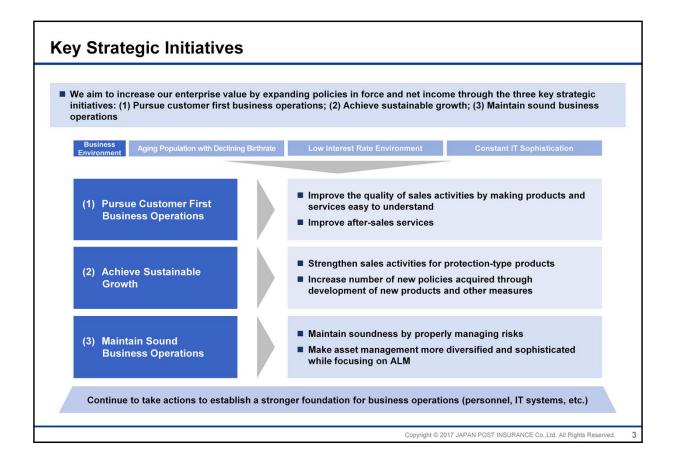
■ As this is my first presentation since I was named as President and CEO of

Kampo, let me start with a brief introduction of myself.

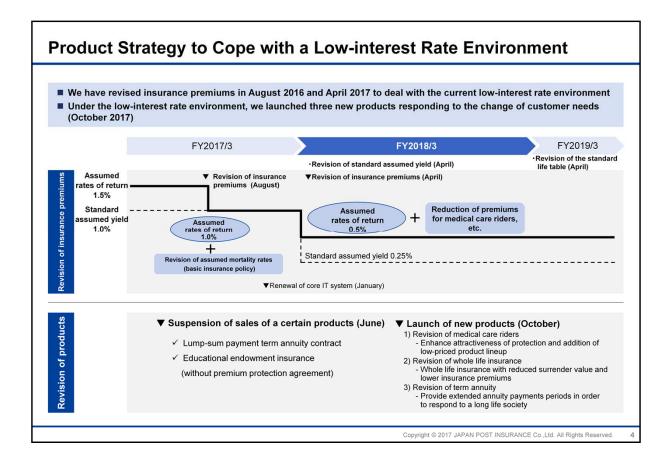
[Significant concurrent position]

Director of Japan Post Holdings Co., Ltd.

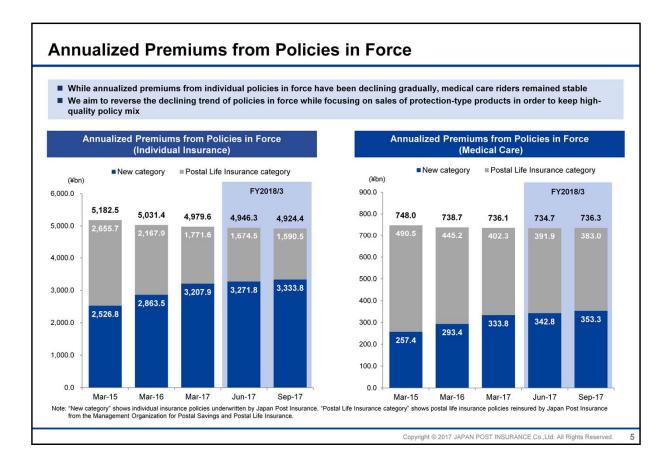
- Since joining Kampo in June 2013, I was primarily in charge of product development and sales planning department for four years, and I assumed the current role in June this year.
- Following our privatization in 2007 and listing in 2015, Kampo has been implementing reforms for future growth and development, in which I was involved as one of management teams.
- My mission as new President and CEO of the company is to accelerate and advance our reforms on a foundation of our achievements until today, through which we boost the value of the company further.
- As a member of Japan Post Group, Kampo will continue collaboration with Japan Post Co. to maximize the interests of our stakeholders.
- Moving to page 3, I will give an overview of our management strategy.



- On this page, I would like to discuss our key challenges and my strategies.
- As you know, Japanese life insurance companies are facing difficult business environment, notably by the historically low interest rates, rapidly aging society and falling birth rates.
- To pursue further growth, we think that the three key initiatives are crucial: 1) to pursue customer-first business operations; 2) to achieve sustainable growth; and 3) to maintain sound business operations. These initiatives will constitute the basis of our next medium-term management plan.
- The first initiative of pursuing customer-first business operations means to provide a sincere and careful description of our insurance policies and make sure that customers fully understand the policy when they buy an insurance policy.
- We aim to improve the quality of our sales activities further, as well as to improve customers' convenience at all of our operations.
- Second, to achieve sustainable growth, we will make every effort to reverse the decreasing trend of policies in force by developing new products that address customer needs, while we also focus on our sales capability of protection-type products and cooperation with Japan Post Co.
- Our initiative to strengthen sales of protection-type products to meet customer needs has recently been paying off and more contracts are being purchased in conjunction with policy rider, which is nearing 90% of total new policy.
- The third initiative of maintaining the sound business operations is an indispensable prerequisite for providing a life insurance policy, a product that serves a customer throughout his/her lifetime.
- We will maintain the soundness of business operations through appropriate enterprise risk management (ERM), while promoting the diversification of our assets based on asset liability management (ALM).
- To ensure the implementation of these initiatives, we will continue investing in human, system and other resources, and going forward, we will plan the details in the next medium-term management plan.
- Please turn to page 4.



- On this page, I would like to explain our product strategy to cope with the low interest rate environment.
- As our counter measures to the rapidly declining market interest rates, we stopped selling part of our educational endowment insurance products and lump-sum payment term annuity contracts in June 2016, and subsequently made two revisions to insurance premiums.
- We reduced the assumed rates of return for our basic insurance policies from 1.5% to 1.0% in August 2016 and from 1.0% to 0.5% in April 2017.
- At the same time, we also revised the assumed rates of mortality and occurrence of illness to minimize the increase in insurance premiums resulting from the lowering of assumed rates of return. As a result, we performed comprehensive revisions so that the overall profitability of products is secured.
- In October 2017, we started selling three new products that had been approved as new business under the Postal Service Privatization Act.
- These products can better serve customers with protection needs, and will fit with the operating environment of aging population and the prolonged low interest rates. We will market these products to our customers with plain explanation to carefully address their protection needs.
- Please turn to page 5.



- I will explain the current status of policies in force.
- Annualized premiums from policies in force for individual insurances at the end of September 2017 decreased slightly from the end of the previous fiscal year, but the declining trend has slowed down.
- Due to the promotion of products that focus on customers' protection needs, annualized premiums from policies in force for medical care maintained the same level as the end of the previous fiscal year, contributing to improved profitability.
- We will continue to acquire high-quality policy contracts primarily through making the most of the new medical care riders launched in October 2017, and will aim to return to growth phase.
- Please turn to page 6.

	ne was ¥51.2 bi ear forecast	llion (+20.6%)	/ear on year) f	or the 1 st half	of FY3/2018 w	hich achieved	solid progress of 59.6% of
	revised insurar lue of new bus			nner in respo	nse to the cha	nges in busine	ess environment. As a
			OVER PROPERTY.			(¥bn)	
		FY3/2017	FY3/2018		FY3/2018		
		1st Half	1 st Half	Change	Forecast (Full Year)	Progress	Reasons for Changes
Earnings	Ordinary Profit	107.8	168.8	+56.6 %	250.0	67.5 %	■ Ordinary Profit +¥61.0 bn Higher capital gains due to market stability [+¥54.3 bn]
(Financial Accounting)	Net Income	42.5	51.2	+20.6 %	86.0	59.6 %	■ Net Income +¥8.7 bn Decrease in provision for reserve for policyholder dividends due to increase in policy riders without dividend [+¥9.1 bn]
Embedded Value	EV	2,993.6	3,598.6	+20.2 %	'		■ Embedded Value +¥605.0 bn Value of in-force covered business rose mainly due to increased interest rates [+¥514.7 bn]
Value (Economic Value)	Value of New Business	5.7	102.2	+1,684.0 %			■ Value of New Business +¥96.5 bn Attributable mainly to revision of insurance premiums and associated changes in the policies mix [Approx. +¥70.0 bn]

- Lastly, let me explain the financial results for the first half of this fiscal year.
- On financial accounting-wise, ordinary profit increased by ¥61.0 billion mainly due to the improved results of capital gains and losses, reflecting stable market conditions.
- Net income increased by ¥8.7 billion mainly because the provision for reserve for policyholder dividends decreased due to an increase in non-participating riders.
- Ordinary profit and net income have been well on track to achieve the full-year forecasts.
- From economic value point of view, the embedded value (EV) and the value of new business improved significantly.
- In particular, the improvement in value of new business reflects our effective handling of changing business environment such as by revising insurance premiums flexibly in response to the negative interest rate policy.
- In the second half, we will continue to strengthen product sales, focusing on protectiontype products, thereby securing profits and stable shareholder returns.
- We are encouraging everyone in the company to have active discussions across divisions and positions to identify and fix problems.
- I am committed to implement reform measures. We greatly appreciate your ongoing support.
- With that, I'll hand over to Nobuyasu Kato, our Managing Executive Officer, for the financial update.

Financial Results Copyright © 2017 JAPAN POST INSURANCE Co., Ltd. All Rights Reserved. 7

- I am Nobuyasu Kato, Managing Executive Officer of Kampo.
- I will explain the financial results for the six months ended September 30, 2017.
- Please turn to page 8.

Overview of Financial Statements (Consolidated) Statement of Income **Balance Sheets** (¥bn) 6 months (Reference) 6 months Mar-17 Sep-17 Change ended Sep-16 Change Year ended Sep-17 80,336.7 78,639.3 (1,697.4)4,333.8 4,054.8 (279.0)8,659.4 Cash and deposits 1,366.0 722.5 (643.5)Insurance premiums 2,812.5 2,203.5 (608.9)5.041.8 and others 2,127.0 2,546.4 Money held in trust 419.3 640.9 Investment income 678.3 (37.3)1,367.9 63,485.2 62,069.9 (1,415.3)Reversal of policy 1,184.1 805.2 378.9 2,187.2 8,060.9 8,040.3 (20.5)Loans reserves (20.6) 322.7 302.1 Fixed assets 4,226.0 3,885.9 (340.0) 8,379.6 Ordinary expenses Deferred tax assets 851.9 847.6 (4.3)Insurance claims and 3.793.1 3,525.7 (267.4)7.550.3 78,483.5 76,613.8 (1,869.7)105.2 34.3 (70.9)160.4 Investment expenses 70,175.2 68,991.1 (1,184.1) Policy reserves 278.0 266.0 560.4 (11.9)Operating expenses Reserve for price 788 7 817.5 28.8 fluctuations Ordinary profit 107.8 168.8 61.0 279.7 1,853.2 2,025.5 172.3 (27.9) (57.5) Net assets Extraordinary profit and loss 29.5 (6.8)Total shareholders' Provision for reserve for 1,526.8 1,542.1 15.3 68.8 152.6 77.9 (9.1)equity Total accumulated 59.4 72.0 12.6 120.1 Income before income taxes 326.3 483.3 157.0 other comprehensive

■ This is an overview of our consolidated financial statements.

20.7

51.2

3.8

8.7

16.9

42.5

■ Reflecting the declining trend of policies in force, the amount of insurance premiums and others, and the balance of total assets have been declining, but at a slower pace recently.

31.5

88.5

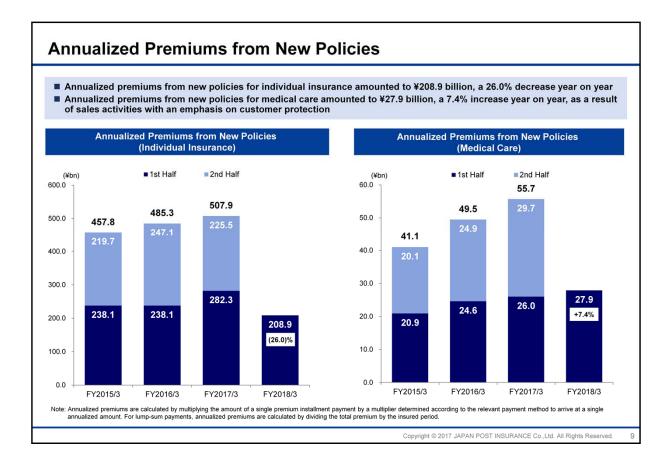
Note: Only major line items are shown

Copyright © 2017 JAPAN POST INSURANCE Co., Ltd. All Rights Reserved.

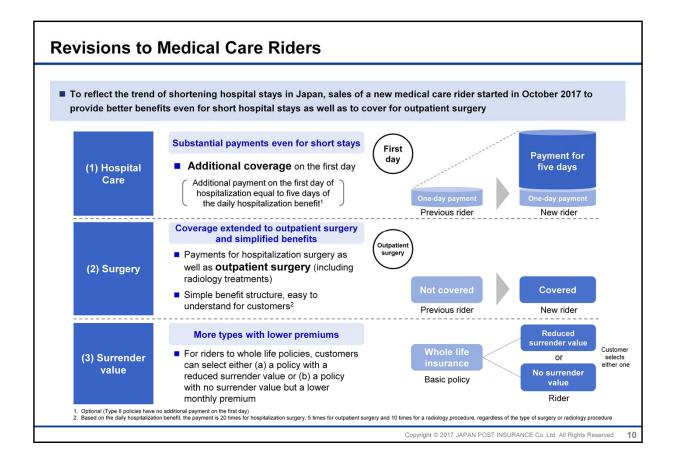
- Ordinary profit increased by ¥61.0 billion year on year, due to decreased investment expenses.
- Net income has remained stable reflecting accumulation of policies in force under the new category, which are the policies acquired after our privatization and have relatively high profitability.
- Please turn to page 9.

Total income taxes

Net income attributable to



- Next, I will explain the status of new policies.
- Annualized premiums from new policies for individual insurances declined 26% year on year to ¥208.9 billion mainly due to the revisions of insurance premiums in July 2016. There were last minute demands ahead of the revisions last year, which also widened the results compared to the first half of this fiscal year.
- Annualized premiums from new policies for medical care increased 7.4% year on year to ¥27.9 billion, hitting a record high for a first half period.
- For the second half of the fiscal year, we will continue to focus on further sales expansion by reinforcing the promotion of products that focus on customers' protection needs, including the launch of new medical care riders.
- Please turn to page 10.



- Now, let me explain our new product launched this October.
- For the first time since 2008, we revised our medical care riders considering the advancement of medical technologies which resulted in shorter hospital stays and the reduction of assumed rates of return that has increased the burden of insurance premium payments. The revision addressed: 1) coverage of hospitalization; 2) coverage of surgeries; and 3) surrender value.
- As to the coverage of hospitalization, it was revised so that five days' worth of daily insurance benefit to be paid additionally on the first day of hospitalization to enhance the coverage for short-term hospitalization. This is in response to the current trend of shorter hospitalization period.
- For coverage of surgeries, it was revised to cover surgeries without hospitalization and radiation therapy to address the increasing number of outpatient surgeries. Also, its benefit structure was simplified and now it is easy to understand for customers.
- For surrender value, we introduced new plan with no surrender value options relating to medical care riders attached to whole life insurance, thereby reducing the burden of insurance premium payments.
- By selling new medical care riders with enhanced coverages, we will address the protection needs of customers, while also further strengthening the sale of protection-type products.
- Please turn to page 11.

Introduction of Whole Life Insurance (Reduced Surrender Value) and Longevity support Insurance ■ Introduced a new whole life policy with a reduced surrender value and lower insurance premiums compared to a conventional whole life policy ■ Introduced a longevity support insurance policy with a higher annuity payment when a policyholder lives longer, which provides protection against the longevity risk Whole Life Insurance Annuity As average life expectancy increases, there are growing needs to be financially prepared for the ■ Whole life insurance premiums have been increased twice (August 2016 and April 2017) due to continuing retirement low interest rate environment. This has increased As we currently don't sell any annuity products due to customer's burden of premium payments continuing low interest rate environment, a product to approach the annuity market was needed Introduction of Whole Life Insurance **Created the Longevity Support Insurance** (Reduced Surrender Value) A new lineup of annuity products responding 1 Added a new lineup of whole life insurance to a long life society Started selling a low surrender value policy in addition to a conventional whole life policy Giving importance to protection against the Reduced the premiums longevity risk Reducing the surrender value made it possible to lower the premiums below that of a conventional whole life policy Extend annuity payments periods to 30 years (or 20 Years). without altering the policy's benefits Reducing the surrender value made it possible to higher annuity payment when policyholders live longer Copyright © 2017 JAPAN POST INSURANCE Co.,Ltd. All Rights Reserved.

- Next, let me explain our whole life insurance with low surrender value and longevity support insurance.
- As for whole life insurance, the previous two revisions to the insurance premiums increased customers' premium payments. Therefore, we introduced an option with a reduced surrender value to reduce the premiums of whole life insurance and make it more attractive.
- As for annuity insurance, we haven't been selling any annuity products for a while due to the low interest rates. However, we developed longevity support insurance with stronger tontinization to provide protection against the risk of longevity.
- As a result of these adjustments, we can now provide attractive insurance options in terms of price and surrender value even under the low interest rate environment.
- Please turn to page 12.

Customers First Business Operations ■ Executed initiatives aimed at further improvement and sophistication in compliance with our "Basic Policy for Customer First Business Operations" announced in April 2017 ■ Executed and complied to all seven principles¹ set forth in FSA's "Principles for Customer-Oriented Business Conduct" Basic Policy for Customer First Business Operations (Announced on April 7, 2017) Continuous improvements based on customer feedback with the oversight of top Principles Commitment of top Considering a management 2, 6, 7 Joint efforts with Japan Post Co. to drive customer first business operations reexamination of sales processes in order to Development of corporate Maintain organizational structure to operate in the best interests of customers Principle improve the ease of ■ Foster awareness of customer first through "Comprehensive and Heartfelt Services understanding Product proposals based on Propose products that appropriately reflect customers' needs Principles Set premiums and commissions at a reasonable level 3, 4, 5, 6 Strengthen sales Enrichment of information explanations for families Ongoing initiatives to promote customers' understanding of their contractual coverage Principle with age of 80 and older ■ Enhance the framework for collecting customers' feedback and two-way information 6 information exchange > Conducting multilayered Simple, prompt and ■ Establish the most advanced insurance claims payment management system Principle confirmation to ensure accurate payments of compatibility ■ Introduce the state-of-the-art technology and simplified administrative procedures 2 Development of human Established a Principles Responsible Investing 6.7 Advisory Committee that includes prominent Regularly confirm and announce the status of initiatives, and revise them to reflect Confirmation of individuals from outside implementation status changes in society and the business environment 1. Principles for Customer-Oriented Business Conduct: (1) Establish and make public a policy for customer first business operations; (2) Operate in the best interests of customers; (3) Properly manage conflicts of interest; (4) Clearly set fees and commissions; (5) Provide important information that is easily understandable to customers is easy to understand; (6) Provide services suitable for customers; and (7) Maintain a framework that properly motivates employees Copyright © 2017 JAPAN POST INSURANCE Co.,Ltd. All Rights Reserved.

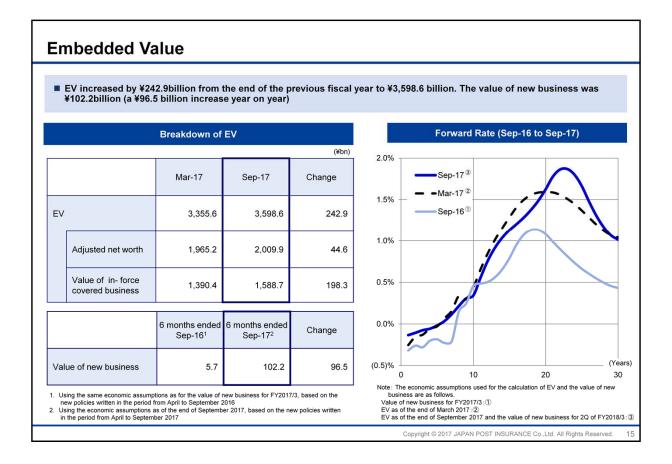
- Now let me explain our "customer-first business operations."
- To enhance corporate value continuously, it is essential to fully enforce the "customer-first business operations," which we consider as the most important pillar of our strategy.
- In April 2017, we issued the "Basic Policy for Customer-first Business Operations," which is comprised of seven principles such as commitment of top management.
- Through the review of all business operations from the perspective of customers' understandability, we are making efforts to enhance and advance our customer services. For example, in case of selling insurance to people over 80 years of age, we ensure to explain the products to their families as well.
- Please turn to page 13.

	Under the continued lot total assets). We expect The positive spread of same level as the prev	ct the share ¥35.0 billion	of risk as ı was ac	ssets to rea	ch around	12% by the end of Ma	arch 2018		
	,	Asset Portfo	lio				Investmer	nt Yield	
¥bn	, %)	Mar-1	7	Sep-1	17	(¥bn)	6 months	6 months	(Reference)
		Amount	Share	Amount	Share	~~	ended Sep-16	ended Sep-17	Year ended Mar-17
	Bonds	57,581.2	71.7	55,492.3	70.6		Gep-10	Зер-17	Wien-17
	Japanese government bonds	42,732.3	53.2	40,979.4	52.1	Positive spread	29.9	35.0	78.5
	Japanese local government bonds	9,226.8	11.5	8,995.2	11.4	Average assumed rates of return ¹	1.73 %	1.71 %	1.73 %
	Japanese corporate bonds ²	5,622.0	7.0	5,517.6	7.0	Investment return on core profit ²	1.82 %	1.82 %	1.84 %
	Risk assets	7,963.7	9.9	9,034.1	11.5	on core pront			
	Domestic stocks ¹	1,626.0	2.0	1,882.7	2.4				
	Foreign stocks ¹	309.0	0.4	340.7	0.4	Net capital gains	(56.7)	(2.4)	(51.1)
	Foreign bonds etc.1,2	6,028.6	7.5	6,803.1	8.7	(losses)	(50.7)	(2.4)	(31.1)
	Loans	8,060.9	10.0	8,040.3	10.2				
	Others	6,730.9	8.4	6,072.5	7.7		Can 46	Con 17	Mar-17
	Cash and deposits, call loans	1,516.0	1.9	842.5	1.1		Sep-16	Sep-17	war-17
	Receivables under securities borrowing transactions	3,520.7	4.4	3,430.9	4.4	Interest rate (10Y JGB)	(0.085) %	0.060 %	0.065 %
Tot	al assets	80,336.7	100.0	78,639.3	100.0	USD/JPY	¥ 101.12	¥ 112.73	¥ 112.19

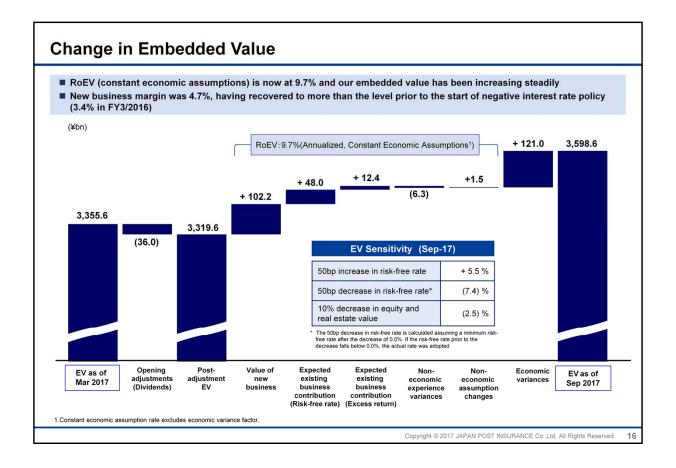
- I will move on to an explanation of our asset management.
- While asset liability management (ALM) is the core of our asset management strategy, we have diversified our asset portfolio to counter the recent low interest rate environment. As a result, the amount and proportion of risk assets such as domestic stocks and foreign securities increased to around ¥9 trillion, which accounts for 11.5% of total assets.
- We intend to continue the investment in risk assets with prudent risk management, while carefully monitoring the market environment, and expect the proportion of risk assets to reach roughly 12% of total assets by the end of March 2018.
- As shown in the chart on the right, the average assumed rates of return of liabilities continued to decline, whereas the actual investment return on core profit of assets maintained the same level as a year earlier, which led to a positive spread of ¥35 billion.
- Although net capital losses amounted to ¥2.4 billion, it represents a significant improvement compared with a year earlier when we were affected by the market fluctuations such as interest rates and foreign exchange.
- Please turn to page 14.

Diversification of Investment Assets ■ Plan to raise alternative investments to about 1% of total assets over the next three to five years To improve asset management capabilities, asset management department will be strengthened by forming business alliances and **Status of Alternative Investments Reinforcing Our Asset Management** FY3/2018 1H Enhance the foundation of derivative transactions aiming for sophisticated Adjust allocations and Started investing in hedge asset management methods consider additional Initiatives for funds investments **Hedge Funds** Further reinforcement of quants analysts. Sophisticated Investments diversified Diversify geographic and Asset Further promotion of our business among multiple strategies strategic portfolio Management alliance with Dai-ichi Life Holdings Started real estate Additional investments Continue joint investment in growing investments in Japanese real estate sectors and joint activities for outsourcing **Real Estate** Japan real estate funds Consider investments in and private REITs overseas real estate As was the case in previous fiscal year. continue to recruit outside experts Recruiting Start investing in Experts from ■ In FY3/2018, plan to recruit mainly junior **Private** domestic and overseas Outside to mid-career staffs for the planning and **Equity** Started to establish funds execution departments organizational structure for these equity Asset management personnel: 147 (at 4/2017) investments Start investing in Planning department/executing department: 109 Infrastructure Equity domestic and overseas Risk department (in charge of asset management risk): 38 funds (domestic will come first) Expanding into an organization of around 160-170 persons Copyright © 2017 JAPAN POST INSURANCE Co.,Ltd. All Rights Reserved.

- I would like to explain the diversification of our assets.
- With the aim of increasing investment income under the low interest rate environment, we have been actively promoting diversification of assets and will add new type of assets in our investment portfolio in this fiscal year.
- The investments in hedge funds and real estate that were initiated in the first half of this fiscal year will continue in the second half. We review asset allocation and seek to expand the regional coverage of our investment.
- Regarding private equity and infrastructure equity, preparations for investment were almost finished in the first half, so actual investment is expected to start in the second half.
- Although it is our expectation that alternative investment will reach about 1% of total assets over the next three to five years, we will approach flexibly depending on the market conditions and other factors.
- To enhance our asset management capabilities of alternative investment and other asset classes, we will continue our efforts to strengthen asset management organization through business alliances and recruiting.
- Please turn to page 15.



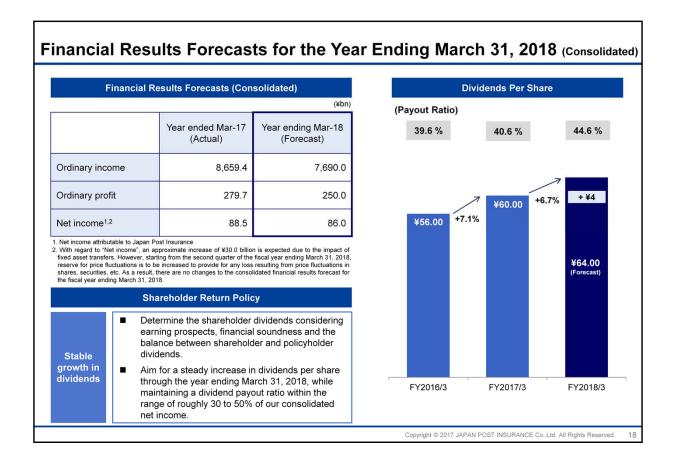
- I would like to move on to the update on EV.
- As of September 30, 2017, EV increased year on year to ¥3,598.6 billion, mainly due to stable market conditions.
- The value of new business increased by ¥96.5 billion year on year to ¥102.2 billion, which contributed to our EV significantly. This is due primarily to increased profitability because of the revisions of insurance premiums and the policy mix, focus of which was shifted toward protection type.
- Please turn to page 16.



- Now I will explain the movement analysis of EV.
- Although interest rates remained low, the market environment was stable for the six months ended September 30, 2017, which led to a steady increase of EV with annualized RoEV based on fixed economic assumptions being +9.7%.
- While our target range for RoEV is 6 to 8% per annum on average, the actual return in this first half of the fiscal year exceeded the range.
- The new business margin was 4.7%, which is a higher level than before the introduction of negative interest rates. We view revisions of insurance premiums and associated changes in the policies mix have been paying off.
- Please turn to page 17.

Financial Soundness ■ Our internal reserves—contingency reserve and price fluctuations reserve—amounted to ¥3,003.9 billion ■ Solvency margin ratio, ESR, Credit ratings are sufficient level of soundness compared to competitors **Internal Reserves** Solvency Margin Ratio (Consolidated) (¥bn) Provisions in the period² Mar-17 Sep-17 Mar-17 Contingency reserve 2,254.0 2,186.3 (67.6)Solvency Margin Postal Life Insurance Category 1,290.6 % 1,207.7 % 1,838.8 1,751.4 (87.3)Ratio (Consolidated) New Category 415.2 434.9 19.7 Price fluctuations reserve 788.7 817.5 28.8 (Reference) ESR 176 % 186 % Postal Life Insurance 648.4 656.5 8.1 New Category 140.2 161.0 **Credit rating status** 20.7 JCR R&I S&P Additional policy reserve1 5,961.0 5,939.7 (21.3)Postal Life Insurance Category AA-5,961.0 5,939.7 (21.3)Rating (Stable) (Stable) (Stable) New Category (Reference) Notes: "Postal Life Insurance category" shows the amounts generated from the Postal Life Insurance policies, and "New category" shows the figures after deduction of "Postal Life Insurance category" from the total Japanese (Negative) (Negative) (Stable) Additional policy reserve includes the amount determined to be additionally provided over 10 years from the year ended March 31, 2011 for reinsured annuity assumed from the Management Organization for Postal Savings and Postal Life Insurance (for the six months ended September 30, 2017, the amount of additional provision was ¥90.9bn and the accumulated amount was ¥1,301.3bn). government Provisions in the period includes the excess provision of ¥34.0bn exceeding the provision requirements for contingency reserve and price fluctuations reserve. Copyright © 2017 JAPAN POST INSURANCE Co.,Ltd. All Rights Reserved

- Next, I would like to explain our financial soundness.
- We have accumulated an internal reserve of ¥3,003.9 billion in total of the contingency reserve and the price fluctuation reserve as a buffer for the risks associated with changes in the business environment.
- Additional policy reserve accumulated to ¥5,939.7 billion to cover mainly potential negative spreads in the future.
- Our consolidated solvency margin ratio, ESR, and credit rating status are in a competitive level compared with those of other companies, indicating our strong financial soundness.
- Please turn to page 18.



- Finally, I would like to explain the consolidated financial forecasts for the fiscal year ending March 31, 2018.
- This fiscal year is the last year of the current medium-term management plan. We expect net income will reach ¥86.0 billion, which exceeds the plan's target of ¥80.0 billion.
- Regarding shareholder dividend, as we aim to increase dividend per share steadily, we expect a 6.7% increase in the dividend per share to ¥64 per share.
- In the six months ended September 30, 2017, overall progress is well on track, and we see some performance indicators such as investment income were above our expectation. At this time, there is no change to our forecast of consolidated financial results and the dividend per share for the fiscal year ending March 31, 2018.
- This concludes my presentation. Thank you for your attention.

APPENDIX		

Initiatives for ESG - Environmental

■ We actively contribute to environmental protection activities through donation to environmental organizations and investments in ESG themes

Promoting Environment Conservation Activities

- Contributions to environmental organizations based on the number of customers who choose to use the online versions of the contract guidelines and policy conditions (contributions of ¥52.1 million since July 2015)
- Reduction of CO₂ emission through energy savings (CO₂ emissions cut by 23% from 32,000 tons in FY2014 to 24,000 tons in FY2016)
- Participating in the JP forest campaign (planting and growing trees) as a member of the Japan Post Group

(Reference) Japan Post Insurance Co., Ltd. Basic Environmental Declaration Basic Principles

Japan Post Insurance Co., Ltd. is looking towards the future with its customers and taking social responsibility in providing peace of mind by protecting the earth and the local environment as "Japan's most familiar and trusted insurance company." We are taking active and sustainable initiatives in environmental conservation activities.

ESG Investments

- Investments in green bonds which dedicates to support funding of global warming countermeasures and environmental project activities
- As part of our renewable energy investments and loans, invested in mega-solar projects in Japan
- Outsourced investments in Japan Equity ESG funds (also performing ESG-themed analysis for our direct investments)
- Signed the U.N. Principles for Responsible Investment (October 2017)

FSG Investments

LOO IIIVCSI	illents	
June 2016	World Bank (International Bank for Reconstruction and Development) green bond	About ¥10 billion (US\$100 million)
Since January 2017	Solar power generation project (project finance)	¥13.5 billion
March 2017	ESG equity fund in Japan (outsourced)	¥5.0 billion
June 2017	Japan International Cooperation Agency social bond	¥3.7 billion

Initiatives for ESG – Social (Social and Community Contributions)

Social and community contributions by selling endowment and whole life insurance products at post offices, promoting radio exercise participation, and offering Kampo Platinum Life Services

▶ Provision of Universal Service Products

- Supply endowment and whole life insurance products to approx. 20,000 post offices in Japan as part of the universal service products
- There is an insurance counter sales contract¹ with Japan Post Co.

This contract stipulates sales activities, and benefit and other payment procedures by Japan Post Co. for endowment and whole life insurance policies, which are universal service products



➤ Promoting Radio Exercises

- During the summer, radio exercise events were held at 43 locations in all areas of Japan
- A radio exercise competition was held at elementary schools nationwide



▶ Promoting Kampo Platinum Life Services

- Extended the upper age limit of our endowment and whole life insurance
- Publishing of an information magazine for elderly customers
- Free telephone consultation service for policyholders



Contribute to health promotion, and the development of local communities and society, building a business model that is friendly to older customers

Initiatives for ESG – Social (Diversity Management)

■ Promoting diversity in four fields: "Promotion of expanding roles for female employees", "Promoting employment of persons with disabilities", "Work-life balance" and "LGBT friendly"

Expanding Roles for Female **Employees**

■ Ratio of female directors/executives

Avg. for all listed companies in Japan is 2.8%1

 Ratio of female managers² **10.5** %³ Increased by 4 points from 6.4%4

- According to "Yakuin Shikiho" of Toyo Keizai Inc. (2017)
 The goal is 14% by April 1, 2021
 As of October 1, 2017
 As of April 1, 2015

Employment of Persons with **Disabilities**

- Established administrative support
- There are **2.25%**¹ of employees with disability

1. As of September 30, 2017

Work-Life Balance

Avg. overtime per month

10.6 hours1

Down by 30%2 thanks to work style reforms

- Paid vacation used was at 88.2%
- Implemented minimum interval between end and start of work



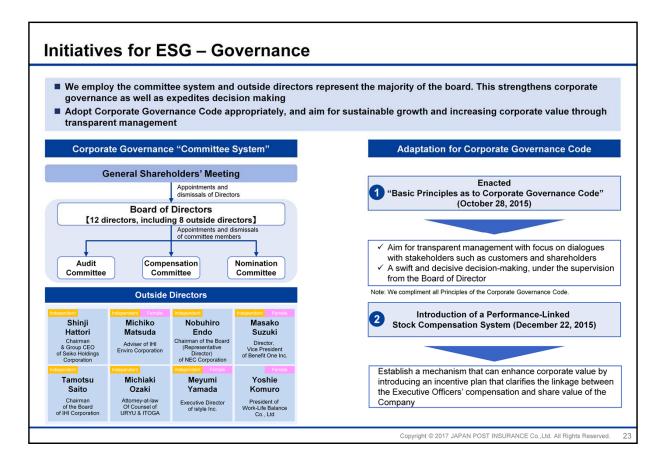
- FY3/2017 actual data
 Percentage decreased compared to FY3/2015 (15.7 hours)
 Certification for companies that provide support for raising children based on the "Act on Advancement of Measures to Support Raising Next-Generation Children" by the Ministry of Health, Labour and Welfare

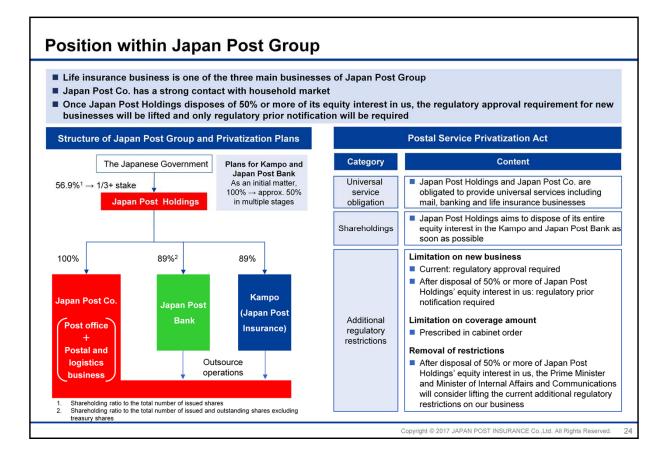
LGBT Friendly

- Received the Pride Indicator of Gold Award from the work with Pride1 association
- Established LGBT consultation service



1. An association formed to promote diversity management concerning the LGBT





Additional Restrictions under the Postal Service Privatization Act

- Additional regulatory restrictions relating to new businesses under Postal Service Privatization Act will change from an approval system to a prior notification system upon disposal of half or more of Kampo's shares by Japan Post Holdings, although regulations imposed under the Insurance Business Act will continue to be applicable
- The limit on the coverage amount is prescribed in cabinet order, and any revision will require a hearing at the Postal **Services Privatization Committee**

Category

Contents

New business

[Until Japan Post Holdings disposes of half or more of all the shares of Kampo]

- Approval by specified ministers¹ (a hearing at the Postal Service Privatization Committee is required)
- [After Japan Post Holdings disposes of a half or more of all the shares of Kampo until the designated date²]
- Prior notification to competent ministers (obligation to consider competitors, notification to Postal Service Privatization Committee is required)

[After designated date]

No regulations under Postal Service Privatization Act (regulations under Insurance Business Act will continue)

Limit on coverage amount

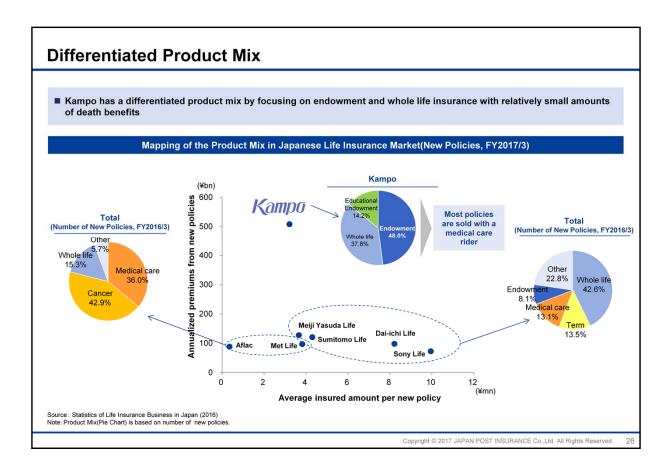
- Prescribed in cabinet order (a hearing at the Postal Service Privatization Committee is required to revise)
 - Limit on coverage amount: in principle, ¥10 mn, total of ¥13 mn after 4 years have elapsed since start of coverage (age 20-55)

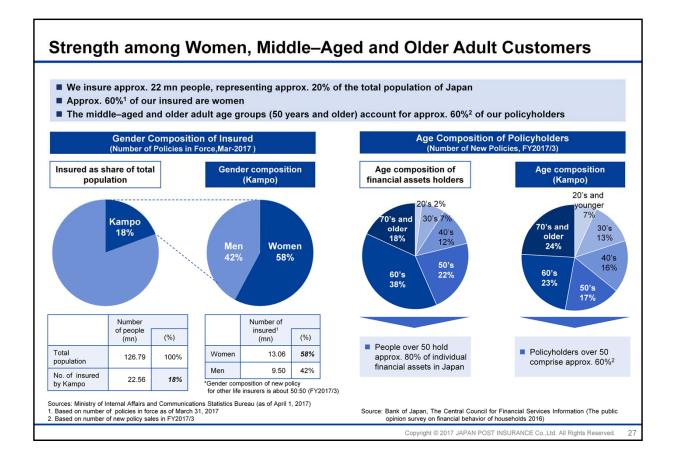
[After designated date]

■ No regulations based on Postal Service Privatization Act

April 1, 2016~ Increased to a total of ¥20 mn after 4 years have elapsed since start of coverage (age 20 – 55)

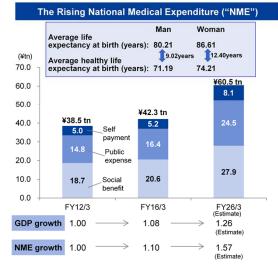
- 1. Specified ministers: Prime Minister (Commissioner of the Financial Services Agency) and Minister of Internal Affairs and Communications
 2. Designated date: Earlier of (i) the disposal of 50% or more of Japan Post Holdings' equity interest in Kampo and the determination by the Prime Minister and the Minister for Internal Affairs and Communications that the additional restriction can be lifted and (ii) the disposal of Japan Post Holdings' entire equity interest in Kampo



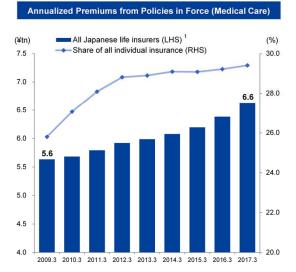




- As national medical expenditures continue to increase due to the aging population, private-sector health insurance is playing a more important role to supplement self-pay medical cost
- As the cost of medical care increases, Japan's medical care insurance market continues to grow



Source: Ministry of Health, Labour and Welfare ("MHLW"), Cabinet Office,
"Overview of Interim Report of the Next Generation Health Care Industry
Commission" (METI, June 5, 2014)
Note: Figures are estimated amount at official announcement.



Source: The Life Insurance Association of Japan: Summary of Life Insurance Business in Japan 1. Japanese life insurers include Management Organization for Postal Savings and Postal Life Insurance

Performance of Our Medical Care Insurance as a Policy Rider

- Although we offer medical care insurance only in the form of rider, our market share exceeds 10%
- Our medical care riders provide coverage for hospitalization, surgery and extended hospital stays for a variety of diseases

Market Share of Medical Care

Rank	Company	Annualized Premiums from Policies in Force (¥bn)	Share (%)				
1	Aflac	1,054.7	15.9				
2	Kampo	736.1	11.1				
3	Nippon Life	622.3	9.4				
4 Dai-ichi Life		Dai-ichi Life 606.3					
5	Sumitomo Life	ife 532.6					
6	Meiji Yasuda Life	5.8					
7	MetLife	MetLife 364.5					
8	NN	269.5	4.1				
9	Gibraltar	218.2	3.3				
10	Axa	206.3	3.1				
L	ife insurance total (41 companies)	6,630.9	100.0				

Source: Company disclosures, The Life Insurance Association of Japan: Summary of Life Insurance Business in Japan (2016)
Note: Figures for Kampo include reinsured postal life insurance policies

Medical Care Rider Coverage

Example for Standard Benefit of ¥3 million

Hospitalization Benefit

- ¥4,500 / day Up to 120 days (¥540,000) for each hospital stay

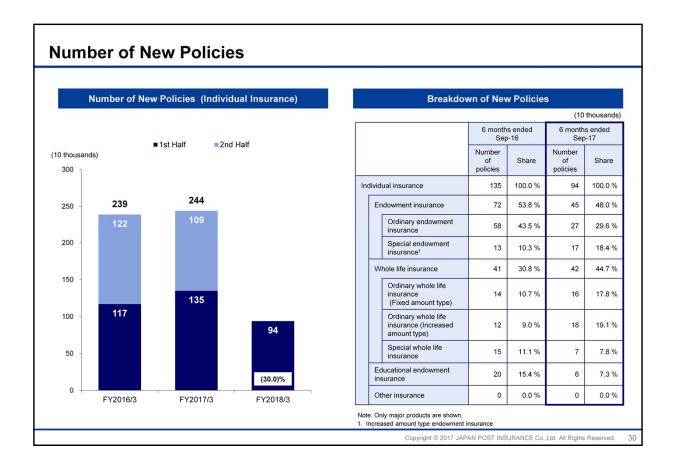
Initial Payment¹ \blacksquare ¥22,500 (5 times daily benefit²) for the first day in a hospital

Surgery Benefit

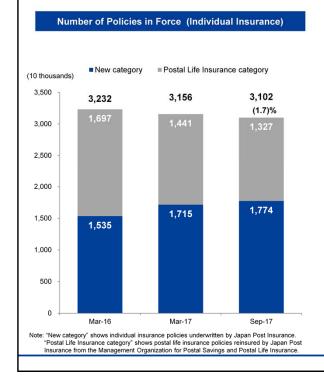
- Hospital surgery ¥90,000 (20 times daily benefit²)
- Outpatient surgery ¥22,500 (5 times daily benefit²)
- Radiology treatment ¥45,000 (10 times daily benefit²)

Coverage amount is determined and Kampo is not responsible for increases in the cost of medical care

- Optional (Type II policies have no initial payment on the first day)
 Multiple of the daily hospitalization benefit



Number of Policies in Force



Breakdown of Policies in Force

(10 thousands)

	(10 triousarius)							
			Mai	r-17	Sep	-17		
			Number of policies	Share	Number of policies	Share		
Ind	livid	ual insurance	3,156	100.0 %	3,102	100.0 %		
	En	ndowment insurance	1,349	42.8 %	1,298	41.9 %		
		Ordinary endowment insurance	846	26.8 %	822	26.5 %		
		Special endowment insurance ¹	482	15.3 %	457	14.8 %		
	W	hole life insurance	1,279	40.6 %	1,294	41.7 %		
		Ordinary whole life insurance (Fixed amount type)	406	12.9 %	413	13.3 %		
		Ordinary whole life insurance (Increased amount type)	239	7.6 %	251	8.1 %		
		Special whole life insurance	633	20.1 %	629	20.3 %		
		ducational endowment surance	512	16.2 %	494	15.9 %		
	Ot	her insurance	14	0.5 %	14	0.5 %		

Note: Only major products are shown.

1. Increased amount type endowment insurance

Fair Value Information of Securities

Fair Value Information of Securities

(¥bn)

			Mar-17		Sep-17			
		Book value	Fair value	Net unrealized gains (losses)	Book value	Fair value	Net unrealized gains (losses)	
Total		65,541.9	73,242.5	7,700.5	64,349.2	72,064.9	7,715.7	
Held-to-maturity bonds		40,441.8	46,518.6	6,076.8	39,593.7	45,544.4	5,950.6	
Poli	icy-reserve-matching	12,517.3	13,697.4	1,180.0	11,387.0	12,490.2	1,103.1	
	ilable-for-sale urities	12,582.7	13,026.4	443.6	13,368.3	14,030.3	661.9	
	Securities etc.	10,836.4	10,899.3	62.9	11,314.6	11,491.6	176.9	
	Bonds	4,758.4	4,796.8	38.4	4,690.8	4,725.2	34.4	
	Domestic stocks	50.2	54.0	3.8	100.5	109.2	8.6	
	Foreign securities	4,224.6	4,253.7	29.1	4,414.5	4,534.5	120.0	
	Other securities	1,428.0	1,417.1	(10.8)	1,704.2	1,715.8	11.6	
	Deposits etc.	375.1	377.5	2.4	404.5	406.7	2.2	
	Money held in trust ¹	1,746.3	2,127.0	380.7	2,053.6	2,538.6	484.9	
	Domestic stocks	1,252.1	1,571.9	319.8	1,382.5	1,773.5	390.9	
	Foreign stocks	267.1	309.0	41.9	270.1	340.7	70.5	
	Foreign bonds	166.9	185.9	18.9	319.9	343.3	23.4	

Note: This table only shows securities with a fair value. It also includes the handling of securities under the Financial Instruments and Exchange Act. 1.Total money held in trust includes cash and deposits and others.

Compliance with the Stewardship Code

■ Committed to contribute the growth of Japan's economy by adhering to the Stewardship Code and conducting constructive engagement with investee companies

Compliance with the Stewardship Code

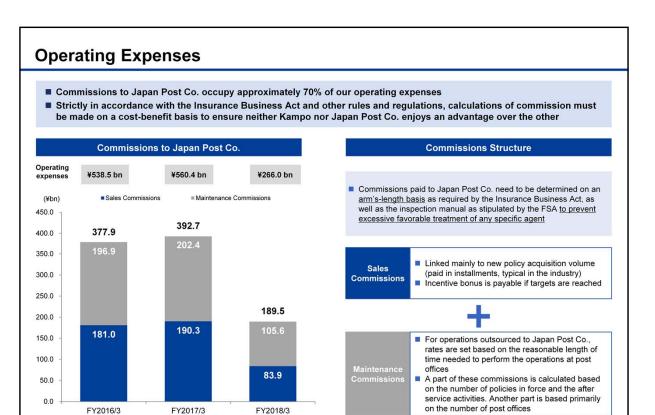
> Major activities of the past year

■ Established a Responsible Investing Advisory Committee

- The committee, which includes prominent outside individuals, helps reinforce governance with respect to exercising voting rights and manage conflicts of interest
- Dialogues with investee companies (engagement)
 - Building relationships with investee companies since the start of in-house investment in November 2016
 - For outsourced investments, engaging mainly with companies in actively managed portfolios, as well as with certain companies in passively managed portfolios, such as companies with a large market cap or a relatively low ROE

Copyright © 2017 JAPAN POST INSURANCE Co.,Ltd. All Rights Reserved.

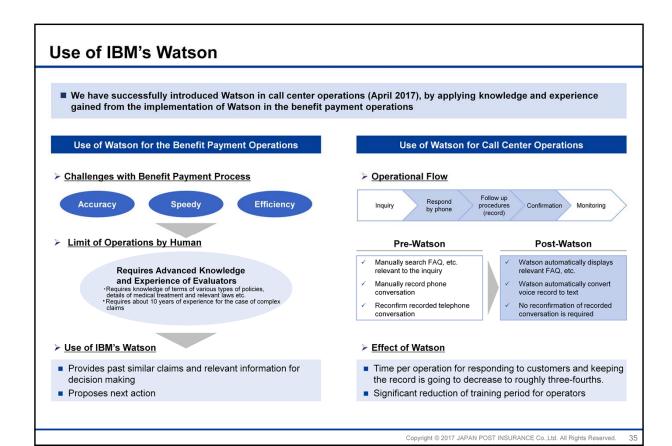
33



Copyright © 2017 JAPAN POST INSURANCE Co.,Ltd. All Rights Reserved.

FY2016/3

FY2017/3



Figures by New and Postal Life Insurance Categories (Non-Consolidated)

		FY2014/3	FY2015/3	FY2016/3	FY2017/3	FY2017/3 2Q	FY2018/3 20
Total assets Postal Life Insurance category New category	¥mn	87,088,626 67,560,915 19,527,711	84,911,946 61,703,013 23,208,932	81,543,623 55,832,787 25,710,836	80,336,414 51,447,550 28,888,864	80,492,247 52,827,292 27,664,955	78,640,910 48,798,069 29,842,840
Number of policies in force	(000)	34,864	33,489	32,323	31,562	32,067	31,02
Postal Life Insurance category (insurance)		23,195	19,949	16,972	14,411	15,678	13,27
New category (individual insurance)		11,668	13,539	15,350	17,150	16,388	17,74
Insurance premiums and others	¥mn	5,911,643	5,956,716	5,413,862	5,041,868	2,812,554	2,203,550
Postal Life Insurance category		2,155,398	1,697,140	1,322,308	1,002,816	534,645	400,11
New category		3,756,245	4,259,576	4,091,554	4,039,051	2,277,909	1,803,44
Ordinary profit Postal Life Insurance category New category	¥mn	463,506 382,325 81,181	493,169 377,145 116,024	413,023 258,059 154,963	279,347 185,250 94,097	107,711 73,545 34,165	168,674 73,69 94,98
Net income	¥mn	63,428	81,758	86,338	88,520	42,604	51,20
Postal Life Insurance category		43,689	36,969	32,850	26,044	14,361	9,20
New category		19,739	44,789	53,487	62,475	28,242	41,99
Contingency reserve (reversal) provision	¥mn	(94,807)	(90,087)	(123,864)	(120,819)	(60,602)	(67,642
Postal Life Insurance category		(164,732)	(167,144)	(171,199)	(172,881)	(86,548)	(87,379
New category		69,924	77,057	47,335	52,061	25,945	19,73
Price fluctuations reserve (reversal) provision	¥mn	91,360	97,934	70,100	6,444	(29,627)	28,82
Postal Life Insurance category		73,857	72,126	8,957	12,625	(22,711)	8,10
New category		17,502	25,808	61,143	(6,181)	(6,915)	20,72
Additional policy reserve (reversal) provision Postal Life Insurance category New category	¥mn	(77,134) (77,134)	(68,347) (68,347)	(55,533) (55,533)	(50,454) (50,454)	(22,650) (22,650)	(21,325 (21,325

Major Financial Results (Consolidated)

	FY2014/3	FY2015/3	FY2016/3	FY2017/3	FY2017/3 2Q	FY2018/3 2Q
nsurance premiums and others	5,911.6	5,956.7	5,413.8	5,041.8	2,812.5	2,203.5
Ordinary profit	462.7	492.6	411.5	279.7	107.8	168.8
Provision for reserve for policyholder dividends	242.1	200.7	178.0	152.6	77.9	68.
Net income	62.8	81.3	84.8	88.5	42.5	51.
Net assets	1,538.1	1,975.7	1,882.9	1,853.2	1,782.5	2,025.
Total assets	87,092.8	84,915.0	81,545.1	80,336.7	80,492.2	78,639.
Return on equity	4.2 %	4.6 %	4.4 %	4.7 %	-	
Return on shareholders' equity	4.7 %	5.9 %	5.9 %	5.9 %	-	
Dividends to shareholders	16.8	24.5	33.6	36.0	-	
Payout ratio	26.8 %	30.2 %	39.6 %	40.6 %	-	
Reference] Core profit Non-consolidated)	482.0	515.4	464.2	390.0	194.4	194.

<Disclaimer>

The financial results forecasts and other forward-looking statements herein are based on certain assumptions deemed reasonable by Japan Post Insurance at the time of this document's disclosure. Please note that actual results may differ materially from such forward-looking statements due to various factors including changes in the operating environment, interest rates or general economic conditions or other future events and circumstances.

Postal Life Insurance does not accept new applications for insurance policies on and after October 2007. In addition, unlike Postal Life Insurance policies, no government guarantee is given to insurance policies currently underwritten by Japan Post Insurance Co., Ltd. with regard to benefit payments, etc. For Postal Life Insurance policies entered into before September 2007, Japan Post Insurance Co., Ltd. sentrusted by Management Organization for Postal Life Insurance which succeeds the rights and obligations of the insurance policies, to provide services concerning benefit payments and receipt of insurance perintimes, etc.