Consolidated Financial Results for the Second Quarter of the Fiscal Year Ending March 31, 2024 (under Japanese GAAP)

November 7, 2023

Company name: for Startups, Inc. Listing: Tokyo Stock Exchange URL: https://forstartups.com/en/ Securities code: 7089

Yuichiro Shimizu, President and CEO Representative:

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Planned date of quarterly report submission: November 7, 2023

Planned start date for payment of dividends:

Preparation of supplemental explanatory material for quarterly results: Yes (published on the Company's website) Holding of briefing for quarterly results: Yes (for institutional investors and analysts)

(Note: Amounts less than one million yen are rounded down)

1. Consolidated Financial Results for the Second Quarter of the Fiscal Year Ending March 31, 2024 (April 1, 2023 to September 30, 2023)

1) Consolidated Operating Results (Percentage figures represent year-on-year changes)								
	Net sale	S	Operating in	ating income Ordinary profit		Profit attributable to owners of parent		
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Six months ended September 30, 2023	1,609	11.9	304	(4.3)	303	(4.6)	214	(5.1)
Six months ended	1,437	31.3	317	25.4	318	26.2	226	29.9

Comprehensive income:

Six months ended September 30, 2023 199 million yen (down 6.9%) Six months ended September 30, 2022 214 million yen (up 22.8%)

	Basic net income	Diluted net income
	per share	per share
	Yen	Yen
Six months ended September 30, 2023	60.49	58.95
Six months ended September 30, 2022	63.86	62.07

(2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio
	Millions of yen	Millions of yen	%
As of September 30, 2023	2,963	2,399	66.9
As of March 31, 2023	2,969	2,190	59.5

(Reference) Equity:

As of September 30, 2023 1,981 million yen As of March 31, 2023 1,767 million yen

2. Divided Status

	1Q-end	2Q-end	3Q-end	4Q-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2023	_	0.00	_	0.00	0.00
Fiscal year ending March 31, 2024	_	0.00			
Fiscal year ending March 31, 2024 (Forecast)				0.00	0.00

Revisions to the dividend forecasts announced most recently: None (Note)

3. Consolidated Earnings Forecasts for the Fiscal Year Ending March 31, 2024 (April 1, 2023 to March 31, 2024)

(Percentage figures represent year-on-year changes)

	Net sales	S	Operating in	come	Ordinary pr	ofit	Profit attributa owners of pa		Basic net income per share
E11	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	3,300	10.0	330	(43.6)	330	(43.8)	240	(45.8)	67.67

(Note) Revisions to the earnings forecasts announced most recently: None

* Notes

Changes in significant subsidiaries during the period
 (Changes in specified subsidiaries resulting in changes in scope of consolidation): None

- (2) Application of special accounting treatment for the preparation of quarterly consolidated financial statements: None
- (3) Changes in accounting policies, changes in accounting estimates, and restatements

(i)	Changes in accounting policies due to revisions to accounting standards:	None
(ii)	Changes in accounting policies due to other reasons:	None
(iii)	Changes in accounting estimates:	None
(iv)	Restatements:	None

- (4) Number of shares issued (common stock)
 - (i) Number of shares issued at the end of the period (including treasury stock)
 As of September 30, 2023 3,555,800 shares
 As of March 31, 2023 3,546,800 shares

(ii) Number of treasury stock at the end of the period

As of September 30, 2023 156 shares As of March 31, 2023 156 shares

(iii) Average number of shares during the period

Six months ended September 30, 2023 3,551,273 shares Six months ended September 30, 2022 3,545,335 shares

^{*} This report is not subject to the quarterly review by certified public accountants or auditing firms.

^{*} Description concerning the appropriate use of earnings forecasts and other remarks

The earnings forecasts and other Forward-Looking statements stated in this document are based on information currently available to the Company and certain assumptions determined to be reasonable, and are not intended to provide the Company's assurances of their achievement. Furthermore, actual results, etc. may significantly differ due to a variety of factors.

Quarterly Consolidated Financial Statements and Notes

(1) Quarterly Consolidated Balance Sheet

	Fiscal Year 2023 (As of March 31, 2023)	(Units: thousand yen) Second Quarter of Fiscal Year 2024 (As of September 30, 2023)
Assets		(
Current assets		
Cash and deposits	1,745,270	1,622,405
Accounts receivable - trade	331,195	459,263
Operational investment securities	463,408	463,458
Other	27,648	30,896
Allowance for doubtful accounts	_	(225)
Total current assets	2,567,522	2,575,799
Non-current assets		
Property, plant and equipment	123,336	117,263
Intangible assets	68	40
Investments and other assets		
Other	278,871	273,549
Allowance for doubtful accounts	_	(3,465)
Total Investments and other assets	278,871	270,084
Total non-current assets	402,276	387,388
Total assets	2,969,798	2,963,188
Liabilities		
Current liabilities		
Accounts payable - other	426,509	240,082
Current portion of long-term borrowings	66,674	25,000
Income taxes payable	2,607	16,263
Accrued consumption taxes	52,979	21,559
Provision for bonuses	94,296	90,537
Other	136,261	170,101
Total current liabilities	779,327	563,543
Total liabilities	779,327	563,543
Net assets		
Shareholders' equity		
Share capital	226,446	227,511
Capital surplus	226,763	227,511
Retained earnings	1,311,752	1,526,580
Treasury shares	(540)	(540)
Total shareholders' equity	1,764,422	1,981,380
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	3,228	357
Total accumulated other comprehensive income	3,228	357
Share acquisition rights	17,415	24,951
Non-controlling interests	405,404	392,955
Total net assets	2,190,470	2,399,644
Total liabilities and net assets	2,969,798	2,963,188
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(2) Quarterly Consolidated Statements of Income and Comprehensive Income (Quarterly Consolidated Statement of Income) (For the six-month period)

Key in the part of Six months ended September 30, 2022 (April 1, 2022 to September 30, 2023) Six months ended September 30, 2023 (April 1, 2023 to September 30, 2023) Net sales 1,437,801 1,609,042 Cost of sales 261,356 259,737 Gross profit 1,176,444 1,349,304 Selling, general and administrative expenses 858,476 1,045,067 Operating income 317,967 304,236 Non-operating income 5 6 Gain on sales of investment securities - 429 Outsourcing Service Income 1,251 788 Total non-operating income 1,357 1,357 Non-operating expenses 436 1,367 Interest expenses 436 1,36 Loss on investments in investment partnerships 349 2,253 Other 1 - Total non-operating expenses 788 2,389 Ordinary profit 318,536 303,840 Profit before income taxes 318,536 303,840 Income taxes - current 117,200 9,462	•		(Units: thousand yen)
Cost of sales 261,356 259,737 Gross profit 1,176,444 1,349,304 Selling, general and administrative expenses 858,476 1,045,067 Operating income 317,967 304,236 Non-operating income 5 6 Gain on sales of investment securities - 429 Outsourcing Service Income 100 770 Miscellaneous income 1,251 788 Total non-operating income 1,357 1,357 Non-operating expenses 436 136 Loss on investments in investment partnerships 349 2,253 Other 1 - Total non-operating expenses 788 2,389 Ordinary profit 318,536 303,840 Profit before income taxes 318,536 303,840 Income taxes - current 117,290 99,462 Income taxes - deferred (12,952) 2,000 Total income taxes 104,337 101,462 Profit 214,199 202,378 Profit (loss		September 30, 2022 (April 1, 2022 to	September 30, 2023 (April 1, 2023 to
Gross profit 1,176,444 1,349,304 Selling, general and administrative expenses 858,476 1,045,067 Operating income 317,967 304,236 Non-operating income 5 6 Interest income 5 6 Gain on sales of investment securities - 429 Outsourcing Service Income 100 770 Miscellaneous income 1,251 788 Total non-operating income 1,357 1,357 Non-operating expenses 436 136 Loss on investments in investment partnerships 349 2,253 Other 1 - Total non-operating expenses 788 2,389 Ordinary profit 318,536 303,840 Profit before income taxes 318,536 303,840 Income taxes - current 117,290 99,462 Income taxes - deferred (12,952) 2,000 Total income taxes 104,337 101,462 Profit 214,199 202,378 Profit (loss) attribut	Net sales	1,437,801	1,609,042
Selling, general and administrative expenses 858,476 1,045,067 Operating income 317,967 304,236 Non-operating income 5 6 Interest income 5 6 Gain on sales of investment securities — 429 Outsourcing Service Income 100 770 Miscellaneous income 1,251 788 Total non-operating income 1,357 1,357 Non-operating expenses 436 136 Interest expenses 436 136 Loss on investments in investment partnerships 349 2,253 Other 1 — Total non-operating expenses 788 2,389 Ordinary profit 318,536 303,840 Profit before income taxes 318,536 303,840 Income taxes - current 117,290 99,462 Income taxes - deferred (12,952) 2,000 Total income taxes 104,337 101,462 Profit 214,199 202,378 Profit (loss) attributable to	Cost of sales	261,356	259,737
Operating income 317,967 304,236 Non-operating income 5 6 Interest income 5 6 Gain on sales of investment securities - 429 Outsourcing Service Income 100 770 Miscellaneous income 1,251 788 Total non-operating income 1,357 1,357 Non-operating expenses 436 136 Loss on investments in investment partnerships 349 2,253 Other 1 - Total non-operating expenses 788 2,389 Ordinary profit 318,536 303,840 Profit before income taxes 318,536 303,840 Income taxes - current 117,290 99,462 Income taxes - deferred (12,952) 2,000 Total income taxes 104,337 101,462 Profit 214,199 202,378 Profit (loss) attributable to non-controlling interests (12,205) (12,449)	Gross profit	1,176,444	1,349,304
Non-operating income 5 6 Gain on sales of investment securities — 429 Outsourcing Service Income 100 770 Miscellaneous income 1,251 788 Total non-operating income 1,357 1,357 Non-operating expenses 436 136 Loss on investments in investment partnerships 349 2,253 Other 1 — Total non-operating expenses 788 2,389 Ordinary profit 318,536 303,840 Profit before income taxes 318,536 303,840 Income taxes - current 117,290 99,462 Income taxes - deferred (12,952) 2,000 Total income taxes 104,337 101,462 Profit 214,199 202,378 Profit (loss) attributable to non-controlling interests (12,205) (12,449)	Selling, general and administrative expenses	858,476	1,045,067
Interest income 5 6 Gain on sales of investment securities — 429 Outsourcing Service Income 100 770 Miscellaneous income 1,251 788 Total non-operating income 1,357 1,357 Non-operating expenses 436 136 Loss on investments in investment partnerships 349 2,253 Other 1 — Total non-operating expenses 788 2,389 Ordinary profit 318,536 303,840 Profit before income taxes 318,536 303,840 Income taxes - current 117,290 99,462 Income taxes - deferred (12,952) 2,000 Total income taxes 104,337 101,462 Profit 214,199 202,378 Profit (loss) attributable to non-controlling interests (12,205) (12,449)	Operating income	317,967	304,236
Gain on sales of investment securities — 429 Outsourcing Service Income 100 770 Miscellaneous income 1,251 788 Total non-operating income 1,357 1,357 Non-operating expenses 436 136 Loss on investments in investment partnerships 349 2,253 Other 1 — Total non-operating expenses 788 2,389 Ordinary profit 318,536 303,840 Profit before income taxes 318,536 303,840 Income taxes - current 117,290 99,462 Income taxes - deferred (12,952) 2,000 Total income taxes 104,337 101,462 Profit 214,199 202,378 Profit (loss) attributable to non-controlling interests (12,205) (12,449)	Non-operating income		
Outsourcing Service Income 100 770 Miscellaneous income 1,251 788 Total non-operating income 1,357 1,357 Non-operating expenses 349 2,253 Interest expenses 436 136 Loss on investments in investment partnerships 349 2,253 Other 1 - Total non-operating expenses 788 2,389 Ordinary profit 318,536 303,840 Profit before income taxes 318,536 303,840 Income taxes - current 117,290 99,462 Income taxes - deferred (12,952) 2,000 Total income taxes 104,337 101,462 Profit 214,199 202,378 Profit (loss) attributable to non-controlling interests (12,205) (12,449)	Interest income	5	6
Miscellaneous income 1,251 788 Total non-operating income 1,357 1,357 Non-operating expenses 8 136 Interest expenses 436 136 Loss on investments in investment partnerships 349 2,253 Other 1 - Total non-operating expenses 788 2,389 Ordinary profit 318,536 303,840 Profit before income taxes 318,536 303,840 Income taxes - current 117,290 99,462 Income taxes - deferred (12,952) 2,000 Total income taxes 104,337 101,462 Profit 214,199 202,378 Profit (loss) attributable to non-controlling interests (12,205) (12,449)	Gain on sales of investment securities	_	429
Total non-operating income 1,357 1,357 Non-operating expenses 436 136 Loss on investments in investment partnerships 349 2,253 Other 1 - Total non-operating expenses 788 2,389 Ordinary profit 318,536 303,840 Profit before income taxes 318,536 303,840 Income taxes - current 117,290 99,462 Income taxes - deferred (12,952) 2,000 Total income taxes 104,337 101,462 Profit 214,199 202,378 Profit (loss) attributable to non-controlling interests (12,205) (12,449)	Outsourcing Service Income	100	770
Non-operating expenses 436 136 Loss on investments in investment partnerships 349 2,253 Other 1 - Total non-operating expenses 788 2,389 Ordinary profit 318,536 303,840 Profit before income taxes 318,536 303,840 Income taxes - current 117,290 99,462 Income taxes - deferred (12,952) 2,000 Total income taxes 104,337 101,462 Profit 214,199 202,378 Profit (loss) attributable to non-controlling interests (12,205) (12,449)	Miscellaneous income	1,251	788
Interest expenses 436 136 Loss on investments in investment partnerships 349 2,253 Other 1 - Total non-operating expenses 788 2,389 Ordinary profit 318,536 303,840 Profit before income taxes 318,536 303,840 Income taxes - current 117,290 99,462 Income taxes - deferred (12,952) 2,000 Total income taxes 104,337 101,462 Profit 214,199 202,378 Profit (loss) attributable to non-controlling interests (12,205) (12,449)	Total non-operating income	1,357	1,357
Loss on investments in investment partnerships 349 2,253 Other 1 - Total non-operating expenses 788 2,389 Ordinary profit 318,536 303,840 Profit before income taxes 318,536 303,840 Income taxes - current 117,290 99,462 Income taxes - deferred (12,952) 2,000 Total income taxes 104,337 101,462 Profit 214,199 202,378 Profit (loss) attributable to non-controlling interests (12,205) (12,449)	Non-operating expenses		
Other 1 - Total non-operating expenses 788 2,389 Ordinary profit 318,536 303,840 Profit before income taxes 318,536 303,840 Income taxes - current 117,290 99,462 Income taxes - deferred (12,952) 2,000 Total income taxes 104,337 101,462 Profit 214,199 202,378 Profit (loss) attributable to non-controlling interests (12,205) (12,449)	Interest expenses	436	136
Total non-operating expenses 788 2,389 Ordinary profit 318,536 303,840 Profit before income taxes 318,536 303,840 Income taxes - current 117,290 99,462 Income taxes - deferred (12,952) 2,000 Total income taxes 104,337 101,462 Profit 214,199 202,378 Profit (loss) attributable to non-controlling interests (12,205) (12,449)	Loss on investments in investment partnerships	349	2,253
Ordinary profit 318,536 303,840 Profit before income taxes 318,536 303,840 Income taxes - current 117,290 99,462 Income taxes - deferred (12,952) 2,000 Total income taxes 104,337 101,462 Profit 214,199 202,378 Profit (loss) attributable to non-controlling interests (12,205) (12,449)	Other	1	_
Profit before income taxes 318,536 303,840 Income taxes - current 117,290 99,462 Income taxes - deferred (12,952) 2,000 Total income taxes 104,337 101,462 Profit 214,199 202,378 Profit (loss) attributable to non-controlling interests (12,205) (12,449)	Total non-operating expenses	788	2,389
Income taxes - current 117,290 99,462 Income taxes - deferred (12,952) 2,000 Total income taxes 104,337 101,462 Profit 214,199 202,378 Profit (loss) attributable to non-controlling interests (12,205) (12,449)	Ordinary profit	318,536	303,840
Income taxes - deferred (12,952) 2,000 Total income taxes 104,337 101,462 Profit 214,199 202,378 Profit (loss) attributable to non-controlling interests (12,205) (12,449)	Profit before income taxes	318,536	303,840
Total income taxes 104,337 101,462 Profit 214,199 202,378 Profit (loss) attributable to non-controlling interests (12,205) (12,449)	Income taxes - current	117,290	99,462
Profit 214,199 202,378 Profit (loss) attributable to non-controlling interests (12,205) (12,449)	Income taxes - deferred	(12,952)	2,000
Profit (loss) attributable to non-controlling interests (12,205) (12,449)	Total income taxes	104,337	101,462
	Profit	214,199	202,378
Profit attributable to owners of parent 226,404 214,827	Profit (loss) attributable to non-controlling interests	(12,205)	(12,449)
	Profit attributable to owners of parent	226,404	214,827

(Quarterly Consolidated Statement of Income) (For the six-month period)

		(Units: thousand yen)
	Six months ended September 30, 2022 (April 1, 2022 to September 30, 2022)	Six months ended September 30, 2023 (April 1, 2023 to September 30, 2023)
Profit	214,199	202,378
Other comprehensive income		
Valuation difference on available-for-sale securities	59	(2,870)
Total other comprehensive income	59	(2,870)
Comprehensive income	214,258	199,507
Total comprehensive income attributable to:		
Owners of parent	226,463	211,957
Non-controlling interests	(12,205)	(12,449)

(3) Quarterly Consolidated Statements of Cash Flows

	Six months ended September 30, 2022 (April 1, 2022 to September 30, 2022)	(Units: thousand yen) Six months ended September 30, 2023 (April 1, 2023 to September 30, 2023)
Cash flows from operating activities		
Profit before income taxes	318,536	303,840
Depreciation	9,807	6,100
Share-based payment expenses	7,550	7,550
Increase (decrease) in allowance for doubtful accounts	_	3,690
Increase (decrease) in provision for bonuses	9,218	(3,759)
Interest income	(5)	(6)
Interest expenses	436	136
Loss (gain) on sales of investment securities	_	(429)
Loss (gain) on investments in investment partnerships	349	2,253
Decrease (increase) in trade receivables	(35,192)	(128,068)
Decrease (increase) in operational investment securities	(103,024)	(50)
Decrease (increase) in distressed receivables	_	(3,465)
Increase (decrease) in accounts payable - other	34,548	(185,937)
Increase (decrease) in accrued expenses	27,653	(4,461)
Increase (decrease) in advances received	20,967	8,395
Increase (decrease) in deposits received	4,358	20,790
Increase (decrease) in accrued consumption taxes	(28,166)	(31,561)
Other	(9,940)	(3,495)
Subtotal	257,096	(8,477)
Interest received	5	6
Interest paid	(362)	(82)
Income taxes paid	(164,808)	(84,267)
Net cash provided by (used in) operating activities	91,931	(92,820)
Cash flows from investing activities		
Purchases of property, plant and equipment	(83,257)	(490)
Purchases of investment securities	(10,110)	_
Proceeds from sales of investment securities	_	429
Proceeds from distributions from investment partnerships	_	10,059
Payments of leasehold and guarantee deposits	_	(484)
Proceeds from refund of leasehold and guarantee deposits	3,777	-
Net cash provided by (used in) investing activities	(89,590)	9,514
Cash flows from financing activities		
Repayments of long-term borrowings	(58,332)	(41,674)
Proceeds from issuance of shares resulting from exercise of share acquisition rights	4,212	2,115
Purchase of treasury shares Proceeds from share issuance to non-controlling shareholders	(253) 86,400	
Net cash provided by (used in) financing activities	32,026	(39,558)
Net increase (decrease) in cash and cash equivalents	34,367	(122,864)
Cash and cash equivalents at the beginning of period	1,717,761	1,745,270
Cash and cash equivalents at the end of period	1,752,129	1,622,405
— — — — — — — — — — — — — — — — — — —	1,132,127	1,022,403