

October 14, 2025

Consolidated Financial Results for the Fiscal Year Ended August 31, 2025 (Under Japanese GAAP)



Company name: CURVES HOLDINGS Co., Ltd.

Listing: Tokyo Stock Exchange

Securities code: 7085

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Scheduled date of annual general meeting of shareholders: November 24, 2025

Scheduled date to commence dividend payments: November 25, 2025

Scheduled date to file annual securities report: November 21, 2025

Preparation of supplementary material on financial results: Yes

Holding of financial results briefing: Yes (for institutional investors and analysts)

URL: <https://www.curvesholdings.co.jp/>

Representative Director, President and Group CEO

Director and General Manager, Administration Division

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended August 31, 2025 (from September 1, 2024 to August 31, 2025)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
August 31, 2025	37,566	5.9	6,342	16.2	6,481	18.4	4,303	20.6
August 31, 2024	35,465	18.1	5,458	41.7	5,472	42.4	3,566	39.8

(Note) Comprehensive income: For the fiscal year ended August 31, 2025: ¥2,345 million [(56.3)%]

For the fiscal year ended August 31, 2024: ¥5,369 million [52.9%]

	Basic earnings per share	Diluted earnings per share	Rate of return on equity	Ordinary profit to total assets ratio	Operating profit to net sales ratio
Fiscal year ended	Yen	Yen	%	%	%
August 31, 2025	46.75	-	21.8	16.1	16.9
August 31, 2024	38.75	-	20.7	13.6	15.4

Reference: Share of profit (loss) of entities accounted for using equity method

For the fiscal year ended August 31, 2025: ¥- million

For the fiscal year ended August 31, 2024: ¥- million

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
August 31, 2025	39,205	20,160	51.4	218.99
August 31, 2024	41,374	19,409	46.9	210.83

Reference: Equity

As of August 31, 2025: ¥20,160 million

As of August 31, 2024: ¥19,409 million

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
August 31, 2025	6,211	(727)	(4,892)	8,383
August 31, 2024	5,426	(967)	(4,327)	8,002

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
Fiscal year ended	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
August 31, 2024	-	6.00	-	9.00	15.00	1,407	38.7	8.0
August 31, 2025	-	8.00	-	9.00	17.00	1,595	36.4	7.9
Fiscal year ending August 31, 2026 (Forecast)	-	10.00	-	15.00	25.00		49.0	

(Note) Breakdown of the year-end cash dividend of the fiscal year ending August 31, 2026 (forecast): (Ordinary dividend 10.00 yen and commemorative dividend 5.00 yen)

3. Consolidated financial result forecasts for the fiscal year ending August 31, 2026 (from September 1, 2025 to August 31, 2026)
(% indicates changes from the previous corresponding period.)

YTD Period	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Three months ending November 30, 2025	9,400	6.2	1,610	(5.2)	1,590	(6.5)	1,030	(3.2)	11.19
Six months ending February 28, 2026	19,560	7.5	3,415	1.0	3,385	1.6	2,195	4.1	23.84
Nine months ending May 31, 2026	30,430	9.7	5,415	7.4	5,375	6.0	3,485	7.9	37.86
Full year	41,300	9.9	7,300	15.1	7,250	11.9	4,700	9.2	51.05

(% indicates changes from the previous corresponding period.)

Quarterly	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
1st quarter	9,400	6.2	1,610	(5.2)	1,590	(6.5)	1,030	(3.2)	11.19
2nd quarter	10,160	8.8	1,805	7.3	1,795	10.1	1,165	11.6	12.65
3rd quarter	10,870	13.8	2,000	20.2	1,990	14.3	1,290	15.1	14.01
4th quarter	10,870	10.7	1,885	45.2	1,875	33.0	1,215	13.1	13.20

*** Notes:**

(1) Significant changes in the scope of consolidation during the period: None

Newly included: — (companies:) Excluded: — (companies:)

(2) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: Yes

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(3) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of August 31, 2025 93,857,493 shares As of August 31, 2024 93,857,493 shares

(ii) Number of treasury shares at the end of the period

As of August 31, 2025 1,796,210 shares As of August 31, 2024 1,797,434 shares

(iii) Average number of shares outstanding during the period

Fiscal Year ended August 31, 2025 92,060,520 shares Fiscal Year ended August 31, 2024 92,058,860 shares

(Note) The total number of treasury shares at the end of the period include shares of the Company (1,795,970 shares on August 31, 2025 and 1,797,250 shares on August 31, 2024) held by Custody Bank of Japan, Ltd. (Trust Account E). In addition, shares of the Company held by Custody Bank of Japan, Ltd. (Trust Account E) are included in treasury shares that are subtracted in calculating the average number of shares during the period. (1,796,757 shares during the fiscal year ended August 31, 2025 and 1,798,500 shares during the fiscal year ended August 31, 2024)

* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

(Note on forward-looking statements, etc.)

The financial results forecast and other forward-looking statements contained in this document are based on information currently available to the Company and certain assumptions deemed reasonable by the Company. Such forward-looking statements are not intended to represent a commitment on the part of the Company to achieve them. Actual results may vary significantly due to various factors. Please refer to “1. Overview of Operating Results, etc. (4) Future Outlook,” on page 6 of the attached material for the assumptions used in the financial results forecast, as well as precautions for using the financial results forecast.

(How to obtain supplementary briefing material on the financial results)

The Company will hold a financial results briefing for institutional investors and analysts on Wednesday, October 15, 2025. The Company plans to post materials to be used at the briefing on TDnet and the Company’s website (<https://www.curvesholdings.co.jp/>) on the same day.

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1. Overview of Operating Results, etc.

(1) Overview of Operating Results for the Year under Review

The Group (the Company and consolidated subsidiaries, hereinafter referred to as the “Group”) has been striving to contribute to the extension of health life expectancy through its core business, Curves, 30-minute Women-only Wellness Fitness Club, and to solving social issues as “Community-based Wellness Infrastructure.” The Group endeavors to enhance the satisfaction of its members and expand and increase membership and the number of Curves clubs by strengthening customer services.

Operating results for the fiscal year (September 2024 - August 2025) under review are as follows. Net sales, operating profit, ordinary profit, and profit attributable to owners of the parent all reached record highs.

	Previous fiscal year (Million yen)	Fiscal year under review (Million yen)	Change (Million yen)	Change (%)
Sales	35,465	37,566	2,100	5.9
Operating profit (Operating profit ratio)	5,458 (15.4%)	6,342 (16.9%)	883	16.2
Ordinary profit	5,472	6,481	1,009	18.4
Profit attributable to owners of parent	3,566	4,303	736	20.6

The number of Curves members increased by 46,000 from 817,000 at the end of the previous consolidated fiscal year to 863,000 at the end of the consolidated fiscal year, a record high. Curves conducted new member recruitment campaigns three times during the fiscal year under review and media mix-oriented marketing campaign including TV commercials and online advertising, word-of-mouth referral marketing, as well as community-based promotional activities. As a result, steady progress was made in the acquisition of new members.

Moreover, customer satisfaction was further increased as indicated in the fact that Curves was ranked number one for the 11th consecutive year (in the fitness club industry) in the Japanese Customer Satisfaction Index (JCSI) survey conducted by the Service Productivity & Innovation for Growth (SPRING). Curves succeeded in keeping the monthly membership attrition rate the lowest level ever.

Merchandise sales reached a new record high in the consolidated fiscal year as a result of the enhanced Dietary Counseling Month for members. The number of regular service subscribers at the end of the fiscal year under review also reached a record high.

As a result of the above, chain-wide sales (total amount of revenue from Membership fee & monthly dues income, and merchandise sales to members) came to 85,600 million yen, achieving a record-high. Both Membership fee & monthly dues income and merchandise sales to members reached record highs.

The number of Curves clubs, members, and chain-wide sales in Japan at the end of the fiscal year under review (August 31, 2025) were as follows.

Number of Curves clubs (excluding Men's Curves) and membership in Japan

	As of August 31, 2024	As of August 31, 2025		
			Changes from August 31, 2024	
Club count	1,978 clubs	1,996 clubs	18 clubs	0.9%
Of which, number of corporate operated clubs	79 clubs	82 clubs	3 clubs	3.8%
Number of franchisee clubs	1,899 clubs	1,914 clubs	15 clubs	0.8%
Membership	817K	863K	46K	5.6%

- (Notes) 1. In the fiscal year under review, the number of new clubs opened was 25 and the number of clubs closed and merged was 7.
2. Membership of Curves in Japan includes members of Ouchi-de-Curves, an online fitness program, and the Ouchi-de-Curves Dual Plan, a hybrid service offering online and in-club programs.

Chain-wide sales of Curves clubs (excluding Men's Curves) in Japan

	Previous fiscal year (September 2023 - August 2024)	Fiscal year under review (September 2024 - August 2025)		
			YoY change	
Chain-wide sales	80,970 million yen	85,600 million yen	4,620 million yen	5.7%
Of which, membership fee/ dues income	58,910 million yen	62,640 million yen	3,730 million yen	6.3%
Merchandise sales	22,060 million yen	22,950 million yen	890 million yen	4.0%

The fitness club for men, Men's Curves, opened 6 new locations during the fiscal year under review, making the total number of clubs to 25. In addition to the increase in membership at existing clubs, the Company has been able to achieve a smooth start-up of new clubs and will accelerate the opening of new clubs.

The total number of new clubs under the new brand was 37 with the opening of 27 new clubs. Details of the new brand will be disclosed at the financial results for the fiscal year ended August 31, 2025 and the medium-term vision presentation to be held on October 15, 2025.

In overseas business, the Group considers Europe where it acquired the Curves franchiser operations in July 2019 to be its priority market. As of the end of the fiscal year under review (June 30, 2025 (two-month lag due to difference in fiscal year end)), the number of Curves clubs in Europe (UK, Italy, Spain and five other countries) stood at 124. The number of members and sales per club are at an all-time high.

Selling, general and administrative expenses increased 19 million yen year on year. This is mainly due to the strengthening of human capital, including an increase in training expenses and personnel costs associated with the implementation of training programs that brought together more than 7,000 instructors nationwide, including those at franchisees. On the other hand, advertising expenses decreased from the year-ago level. The decrease mainly reflected an increase in advertising funds collected from franchisee clubs as a result of a rise in the number of members and an improvement in marketing efficiency.

As a result, net sales for the fiscal year under review were 37,566 million yen (up 5.9% year on year), leading to operating profit of 6,342 million yen (up 16.2% year on year). Ordinary profit was 6,481 million yen (up 18.4% year on year). All figures represent new record highs. Profit attributable to owners of parent was 4,303 million yen (up 20.6% year on year) mainly due to the posting of income taxes - current of 2,590 million yen. Comprehensive income came to 2,345 million yen (down 56.3% year on year) as a result of foreign currency

translation adjustment decreased 3,758 million yen due to the appreciation of the yen compared to the end of the previous consolidated fiscal year.

The following exchange rates were adopted for relevant items in financial statements for overseas subsidiaries, etc.

1 USD	1st quarter September-November	2nd quarter December-February	3rd quarter March-May	4th quarter June-August
Average foreign exchange rates for the quarter	150.26 yen[145.44 yen]	151.94 yen[145.74 yen]	151.72 yen[146.98 yen]	149.88 yen[149.58 yen]
Foreign exchange rates at the end of the quarter	142.73 yen[149.58 yen]	158.18 yen[141.83 yen]	149.52 yen[151.41 yen]	144.81 yen[161.07 yen]

Figures in parentheses are exchange rates for the same period of the previous year.

Since the Group operates in a single business segment, the Curves business, the segment information is omitted.

(2) Overview of Financial Position for the Year under Review

(Assets)

Total assets as of the end of the fiscal year under review decreased by 2,169 million yen from the end of the previous fiscal year to 39,205 million yen (down 5.2% from the end of the previous fiscal year).

Current assets increased by 1,426 million yen to 16,916 million yen (up 9.2% year on year). The main factors were increases of 407 million yen in cash and deposits and 464 million yen in notes and accounts receivable-trade.

Property, plant and equipment increased by 119 million yen to 602 million yen (up 24.6% year on year).

Intangible assets decreased by 3,858 million yen to 20,379 million yen (down 15.9% year on year) (Note).

Investments and other assets increased by 143 million yen to 1,307 million yen (up 12.4% year on year).

Total non-current assets decreased by 3,595 million yen to 22,288 million yen (down 13.9% year on year).

(Note) The value of goodwill and trademark rights, which are part of intangible assets and were recorded when the acquisition of Curves International, Inc. took place, decreased 3,732 million yen from the end of the previous fiscal year on a yen basis, reflecting quarterly amortization and a rise in the foreign exchange rate by 16.26 yen for the dollar at the end of the fiscal year under review.

As of the end of the previous fiscal year: 139,304 thousand dollars, 161.07 yen for the dollar, equivalent to 22,437 million yen on a yen basis
Decrease due to amortization: 10,131 thousand dollars
As of the end of the fiscal year: 129,172 thousand dollars, 144.81 yen for the dollar, equivalent to 18,705 million yen on a yen basis

(Liabilities)

Current liabilities decreased by 202 million yen to 11,451 million yen (down 1.7% year on year). This was mainly due to a decrease of 1,250 million yen in current portion of long-term borrowings, while notes and accounts payable-trade increased by 332 million yen and income taxes payable increased by 279 million yen.

Non-current liabilities decreased by 2,717 million yen to 7,593 million yen (down 26.4% year on year). This was mainly due to a decrease of 2,040 million yen in long-term borrowings.

Total liabilities decreased by 2,920 million yen to 19,045 million yen (down 13.3% year on year).

(Net assets)

Net assets increased by 750 million yen, to 20,160 million yen (up 3.9% year on year). Shareholders' equity increased by 2,708 million yen, to 15,866 million yen (up 20.6% year on year).

This chiefly reflected an increase of 2,707 million yen in retained earnings due to the posting of profit attributable to owners of parent of 4,303 million yen and the payment of dividends of 1,595 million yen. In addition, foreign currency translation adjustment decreased by 1,957 million yen to 4,293 million yen (down 31.3% year on year)

due to a stronger yen.

(3) Overview of Cash Flows for the Year under Review

The balance of cash and cash equivalents (hereinafter referred to as “cash”) at the end of the fiscal year under review increased by 381 million yen from the end of the previous fiscal year to 8,383 million yen.

(Cash flows from operating activities)

Net cash provided by operating activities during the fiscal year under review stood at 6,211 million yen (5,426 million yen in the previous fiscal year). This was mainly attributable to profit before income taxes of 6,467 million yen and amortization of trademark rights of 1,410 million yen, which was partly offset by income taxes paid of 2,463 million yen.

(Cash flows from investing activities)

Net cash used in investing activities during the fiscal year under review came to 727 million yen (967 million yen used in the previous fiscal year). This was mainly attributable to purchase of intangible assets of 543 million yen and purchase of property, plant and equipment of 151 million yen.

(Cash flows from financing activities)

Net cash used in financing activities during the fiscal year under review was 4,892 million yen (4,327 million yen used in the previous fiscal year). This was caused primarily by repayments of long-term borrowings of 3,290 million yen and dividends paid of 1,595 million yen.

(Reference) Trends in cash flow-related indicators

	Fiscal year ended August 31, 2021	Fiscal year ended August 31, 2022	Fiscal year ended August 31, 2023	Fiscal year ended August 31, 2024	Fiscal year ended August 31, 2025 (fiscal year under review)
Equity ratio (%)	25.3	32.2	38.5	46.9	51.4
Equity ratio based on fair value (%)	217.3	199.2	171.6	177.3	195.1
Debt redemption period (years)	5.3	4.6	2.4	1.5	0.8
Interest coverage ratio (times)	48.9	58.2	96.9	123.8	102.3

Equity ratio: Shareholders' equity / Total assets

Equity ratio based on fair value: Total market capitalization (Closing share price at the end of the fiscal year × Total number of issued shares at the end of the fiscal year (excluding treasury shares)) / Total assets

Debt redemption period: Interest-bearing debt / Operating cash flows

Interest coverage ratio: Operating cash flows / Interest expenses

(Note 1) Total market capitalization is calculated by multiplying the closing share price at the end of the fiscal year by the total number of issued shares at the end of the fiscal year.

(Note 2) Interest-bearing debt refers to all liabilities on the consolidated balance sheets for which interest is paid.

(Note 3) Operating cash flows refer to cash flows from operating activities on the consolidated statements of cash flows.

(Note 4) Interest expenses refer to interest paid on the consolidated statements of cash flows.

(4) Future Outlook

In rapidly aging Japan, extending healthy life expectancy has become a major social issue, and people are becoming increasingly aware that one's health is one's own responsibility. Under these circumstances, the Group will promote and protect the health of more customers through its mainstay Curves, 30-minute Women-only Wellness Fitness Club and multiple brands, and contribute to solving social issues as Community-based Wellness Infrastructure.

The Group is now planning to announce its business vision and business plan for 2030 and 2035 on October 15, 2025 at the presentation meeting for the financial results for the fiscal year ended August 31, 2025 and Medium-Term Vision .

In the full-year consolidated financial forecasts for the fiscal year ending August 31, 2026, the Group expects net sales of 41,300 million yen (up 9.9% year on year), operating profit of 7,300 million yen (up 15.1% year on year), ordinary profit of 7,250 million yen (up 11.9% year on year), and profit attributable to owners of parent of 4,700 million yen (up 9.2% year on year).

The quarterly forecasts are as follows.

YTD Period	Sales (Million yen)		Operating profit (Million yen)		Quarterly	Sales (Million yen)		Operating profit (Million yen)	
	Forecast	YoY change	Forecast	YoY change		Forecast	YoY change	Forecast	YoY change
First quarter	9,400	6.2%	1,610	(5.2%)	1st quarter	9,400	6.2%	1,610	(5.2%)
First half	19,560	7.5%	3,415	1.0%	2nd quarter	10,160	8.8%	1,805	7.3%
First nine months	30,430	9.7%	5,415	7.4%	3rd quarter	10,870	13.8%	2,000	20.2%
Full year	41,300	9.9%	7,300	15.1%	4th quarter	10,870	10.7%	1,885	45.2%

Details of the forecast figures are as follows.

(Domestic operations: Curves)

- The number of Curves, 30-minute Women-only Wellness Fitness Club is expected to increase by 11 to 2,007 at the end of the fiscal year.
- The number of members is projected to be between 900,000 and 910,000 at the end of the fiscal year. Reduce the membership attrition rate by further improving customer satisfaction and strengthen new membership through attractive campaigns three times a year, resulting in a net increase of about 37,000 to 47,000 members.
- Merchandise sales are expected to rise due to an increase in the number of subscription contracts and sales volume accompanying an increase in the number of members for our mainstay product Protein, an increase in the subscription rate for Healthy Beauty and an increase in the retention rate of subscribers. The gross profit margin is expected to decline due to price hikes of main raw materials for the main product, protein, and the weaker yen.

(Domestic Business: Men's, Curves, New Brand)

- The number of fitness clubs for men, Men's Curves, is expected to increase by 20 to 45 at the end of the fiscal year. Entering a phase of accelerated club openings against a backdrop of increased membership at existing clubs and the steady start-up of new clubs.
- The number of new brand clubs is expected to increase by 35 to 72 at the end of the fiscal year. Details of the new brand will be disclosed at the financial results for the fiscal year ended August 31, 2025 and the medium-term vision presentation to be held on October 15, 2025.

(Domestic Business: Overall)

- The Group regards investing in human capital as a critical strategy, and expects personnel expenses to rise due to an increase in personnel to accelerate new business development and salary increases, including base salary increases for existing employees.

- Continue to aggressively invest in systems to further improve productivity in club operations.

(Overseas Business)

- In Europe (the U.K., Ireland, Spain, etc.), a key region for the Company, the number of new clubs will be increased against the backdrop of strong performance at existing clubs. Positioned as a period of preparation for growth, the Company expects to continue to post an operating loss for the full year.

* Quarterly forecasts of financial results

The gross profit margin of protein, the main product of merchandise sales, is expected to decline due to the sharp rise in raw material prices and the weak yen. In addition, costs are expected to increase due to greater investment in human capital and in systems to improve on-site productivity. As a result, for the first quarter of the fiscal year ending August 31, 2026, the Company expects net sales to increase by about 6.2% year on year due to an increase in the number of members and merchandising contracts, while operating profit is expected to decrease about 5% year on year.

From the second quarter and beyond, the Company will increase both sales and operating profit on a year-to-year basis thanks to member growth and increased merchandise subscribers.

In addition, new products are being developed to fundamentally address the rising price of protein raw materials. This new product has not been included in the forecast for the fiscal year ending August 31, 2026. The Group aims to launch new products in the fiscal year ending August 2027 or August 2028.

Any further revisions to the financial results forecast necessitated by changes in the business environment will be promptly disclosed.

In addition, the Company will continue to strive to realize the following two five-year consolidated financial index standards, as announced in the August 2024 financial results.

- Annual average growth rate of operating profit, EBITDA, and free cash flow of at least 10% (Note 1)
- Maintain ROIC of at least 12% and aim for 15% (Note 2)

(Note 1) EBITDA (Earnings Before Interest, Taxes, Depreciation and Amortization) = Operating profit + Depreciation + Amortization of goodwill and trademarks

Free cash flow = Net cash provided by (used in) operating activities + Net cash provided by (used in) investment activities

(Note 2) ROIC (Return On Invested Capital) = Operating profit after tax / Invested capital (working capital + non-current assets)

The Company plans to announce its medium-term vision for 2030 and 2035 at the presentation meeting for the financial results for the fiscal year ended August 31, 2025 to be held on October 15, 2025.

2. Basic Policy for the Selection of Accounting Standards

Taking into account the comparability of consolidated financial statements between periods and companies, the Group intends to prepare consolidated financial statements in accordance with Japanese standards in the foreseeable future.

3. Consolidated Financial Statements and Primary Notes

(1) Consolidated Balance Sheet

(Millions of yen)

	As of August 31, 2024	As of August 31, 2025
Assets		
Current assets		
Cash and deposits	8,296	8,703
Notes and accounts receivable - trade	5,128	5,592
Merchandise	1,225	1,373
Raw materials and supplies	218	370
Other	789	990
Allowance for doubtful accounts	(168)	(114)
Total current assets	15,490	16,916
Non-current assets		
Property, plant and equipment		
Buildings and structures	722	782
Accumulated depreciation	(401)	(426)
Buildings and structures, net	321	356
Tools, furniture and fixtures	922	1,079
Accumulated depreciation	(778)	(839)
Tools, furniture and fixtures, net	143	240
Other, net	18	6
Total property, plant and equipment	483	602
Intangible assets		
Goodwill	1,598	1,347
Trademark right	20,842	17,375
Software	1,672	1,654
Other	125	1
Total intangible assets	24,238	20,379
Investments and other assets		
Leasehold and guarantee deposits	331	340
Deferred tax assets	724	854
Other	113	120
Allowance for doubtful accounts	(6)	(8)
Total investments and other assets	1,163	1,307
Total non-current assets	25,884	22,288
Total assets	41,374	39,205

(Millions of yen)

	As of August 31, 2024	As of August 31, 2025
Liabilities		
Current liabilities		
Notes and accounts payable - trade	2,338	2,671
Current portion of long-term borrowings	3,290	2,040
Accounts payable - other	967	793
Accrued expenses	379	402
Income taxes payable	1,066	1,346
Provision for bonuses	384	480
Provision for point card certificates	166	179
Provision for shareholder benefit program	25	28
Other provisions	-	22
Deposits received	2,444	2,698
Other	591	787
Total current liabilities	11,654	11,451
Non-current liabilities		
Long-term borrowings	5,375	3,334
Provision for share awards	326	384
Deferred tax liabilities	4,441	3,706
Asset retirement obligations	161	167
Other	6	-
Total non-current liabilities	10,311	7,593
Total liabilities	21,965	19,045
Net assets		
Shareholders' equity		
Share capital	848	848
Capital surplus	828	828
Retained earnings	12,726	15,434
Treasury shares	(1,245)	(1,244)
Total shareholders' equity	13,158	15,866
Accumulated other comprehensive income		
Foreign currency translation adjustment	6,251	4,293
Total accumulated other comprehensive income	6,251	4,293
Total net assets	19,409	20,160
Total liabilities and net assets	41,374	39,205

(2) Consolidated Statements of Income and Comprehensive Income
Consolidated Statement of Income

(Millions of yen)

	For the fiscal year ended August 31, 2024	For the fiscal year ended August 31, 2025
Net sales	35,465	37,566
Cost of sales	20,320	21,517
Gross profit	15,145	16,048
Selling, general and administrative expenses	9,687	9,706
Operating profit	5,458	6,342
Non-operating income		
Interest and dividend income	0	6
Foreign exchange gains	30	162
Subsidy income	1	1
Income insurance	0	-
Compensation income	27	20
Goods proceeds of sales	9	-
Other	9	16
Total non-operating income	78	206
Non-operating expenses		
Interest expenses	45	61
Commission expenses	2	1
Other	16	4
Total non-operating expenses	63	66
Ordinary profit	5,472	6,481
Extraordinary losses		
Loss on retirement of non-current assets	6	14
Impairment losses	19	-
Total extraordinary losses	26	14
Profit before income taxes	5,446	6,467
Income taxes - current	2,166	2,590
Income taxes - deferred	(286)	(426)
Total income taxes	1,879	2,163
Profit	3,566	4,303
Profit attributable to owners of parent	3,566	4,303

Consolidated Statement of Comprehensive Income

(Millions of yen)

	For the fiscal year ended August 31, 2024	For the fiscal year ended August 31, 2025
Profit	3,566	4,303
Other comprehensive income		
Valuation difference on available-for-sale securities	1	-
Foreign currency translation adjustment	1,801	(1,957)
Total other comprehensive income	1,802	(1,957)
Comprehensive income	5,369	2,345
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	5,369	2,345
Comprehensive income attributable to non-controlling interests	-	-

(3) Consolidated Statement of Changes in Equity

For the fiscal year ended August 31, 2024

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	848	828	10,192	(1,247)	10,621
Changes during period					
Dividends of surplus			(1,032)		(1,032)
Profit attributable to owners of parent			3,566		3,566
Purchase of treasury shares				(0)	(0)
Disposal of treasury shares by stock payment trust				1	1
Net changes in items other than shareholders' equity					
Total changes during period	-	-	2,534	1	2,536
Balance at end of period	848	828	12,726	(1,245)	13,158

	Accumulated other comprehensive income			Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Total accumulated other comprehensive income	
Balance at beginning of period	(1)	4,450	4,448	15,070
Changes during period				
Dividends of surplus				(1,032)
Profit attributable to owners of parent				3,566
Purchase of treasury shares				(0)
Disposal of treasury shares by stock payment trust				1
Net changes in items other than shareholders' equity	1	1,801	1,802	1,802
Total changes during period	1	1,801	1,802	4,339
Balance at end of period	-	6,251	6,251	19,409

For the fiscal year ended August 31, 2025

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	848	828	12,726	(1,245)	13,158
Changes during period					
Dividends of surplus			(1,595)		(1,595)
Profit attributable to owners of parent			4,303		4,303
Purchase of treasury shares				(0)	(0)
Disposal of treasury shares by stock payment trust				0	0
Net changes in items other than shareholders' equity					
Total changes during period	-	-	2,707	0	2,708
Balance at end of period	848	828	15,434	(1,244)	15,866

	Accumulated other comprehensive income			Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Total accumulated other comprehensive income	
Balance at beginning of period	-	6,251	6,251	19,409
Changes during period				
Dividends of surplus				(1,595)
Profit attributable to owners of parent				4,303
Purchase of treasury shares				(0)
Disposal of treasury shares by stock payment trust				0
Net changes in items other than shareholders' equity	-	(1,957)	(1,957)	(1,957)
Total changes during period	-	(1,957)	(1,957)	750
Balance at end of period	-	4,293	4,293	20,160

(4) Consolidated Statement of Cash Flows

(Millions of yen)

	For the fiscal year ended August 31, 2024	For the fiscal year ended August 31, 2025
Cash flows from operating activities		
Profit before income taxes	5,446	6,467
Depreciation	715	720
Impairment losses	19	-
Amortization of goodwill	110	112
Amortization of trademarks	1,407	1,410
Increase (decrease) in allowance for doubtful accounts	(44)	(37)
Increase (decrease) in provision for bonuses	62	99
Increase (decrease) in provision for share awards	55	58
Interest and dividend income	(0)	(6)
Interest expenses	45	61
Foreign exchange losses (gains)	(30)	(162)
Loss on retirement of non-current assets	6	14
Decrease (increase) in trade receivables	(620)	(519)
Decrease (increase) in inventories	(395)	(315)
Decrease (increase) in prepaid expenses	(23)	(16)
Increase (decrease) in trade payables	299	341
Increase (decrease) in accounts payable - other	298	(231)
Increase (decrease) in accrued expenses	55	28
Other, net	136	703
Subtotal	7,546	8,730
Interest and dividends received	0	6
Interest paid	(43)	(60)
Income taxes refund (paid)	(2,076)	(2,463)
Net cash provided by (used in) operating activities	5,426	6,211
Cash flows from investing activities		
Purchase of property, plant and equipment	(149)	(151)
Purchase of intangible assets	(805)	(543)
Purchase of long-term prepaid expenses	(15)	(16)
Proceeds from sale of investment securities	20	-
Payments of leasehold and guarantee deposits	(22)	(11)
Proceeds from refund of leasehold and guarantee deposits	5	1
Other, net	-	(7)
Net cash provided by (used in) investing activities	(967)	(727)
Cash flows from financing activities		
Repayments of long-term borrowings	(3,290)	(3,290)
Purchase of treasury shares	(0)	(0)
Repayments of lease liabilities	(4)	(6)
Dividends paid	(1,032)	(1,595)
Net cash provided by (used in) financing activities	(4,327)	(4,892)
Effect of exchange rate change on cash and cash equivalents	15	(209)
Net increase (decrease) in cash and cash equivalents	147	381
Cash and cash equivalents at beginning of period	7,855	8,002
Cash and cash equivalents at end of period	8,002	8,383

(5) Notes to Consolidated Financial Statements

(Notes on going concern assumption)

Not applicable.

(Changes in accounting policies)

(Application of the Accounting Standard for Current Income Taxes, etc.)

The Company has applied the Accounting Standard for Current Income Taxes (Accounting Standards Board of Japan (ASBJ) Statement No. 27, October 28, 2022), Accounting Standard for Presentation of Comprehensive Income (ASBJ Statement No. 25, October 28, 2022), and Guidance on Accounting Standard for Tax Effect Accounting (ASBJ Guidance No. 28, October 28, 2022) from the beginning of the fiscal year. The adoption of the implementation guidance has no impact on the consolidated financial statements.

(Segment information, etc.)

(Segment information)

Description is omitted as the Group operates in a single segment, which is the Curves business.

(Per share information)

	Previous fiscal year (September 1, 2023-August 31, 2024)	Fiscal year under review (September 1, 2024-August 31, 2025)
Net assets per share	210.83 yen	218.99 yen
Earnings per share	38.75 yen	46.75 yen

(Notes) 1. Diluted earnings per share is not stated since the Group has no dilutive shares.

2. The Company shares held by the Custody Bank of Japan, Ltd. (Trust Account E) as trust assets for the stock benefit trust schemes (J-ESOP) and the board benefit trust (BBT) are included in treasury stock to be deducted in the calculation of average number of shares during the period for the purpose of calculating basic earnings per share (1,797,250 shares for the previous fiscal year, and 1,795,970 shares for the fiscal year under review). In addition, also in the calculation of profit per share, the said shares above are included in the treasury shares that are deducted in the calculation of the average number of shares during the fiscal year (1,798,500 shares for the previous consolidated fiscal year and 1,796,757 shares for the consolidated fiscal year under review).

3. The following is the basis of calculating earnings per share.

	Previous fiscal year (September 1, 2023-August 31, 2024)	Fiscal year under review (September 1, 2024-August 31, 2025)
Earnings per share		
Profit attributable to owners of parent (million yen)	3,566	4,303
Amount not attributable to common shareholders (million yen)	—	—
Profit attributable to owners of parent relating to common shares (million yen)	3,566	4,303
Average number of common shares during the period (Shares)	92,058,860	92,060,520
Overview of residual shares not included in calculation of diluted earnings per share due to lack of dilutive effect	—	

(Significant subsequent events)

Not applicable.