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-明日の自分にきっと驚く

Supplementary Material: Consolidated Results of Operations for 1Q of FY ending August 31, 2024

January 10, 2024

TSE Prime Market: 7085

CURVES HOLDINGS Co., Ltd.

Damages of the 2024 Noto Peninsula Earthquake ²

We would like to express our deepest sympathies to everyone affected by the 2024 Noto Peninsula Earthquake, and pray for the earliest possible recovery, reconstruction, and restoration of the daily life of the affected. Effects to the Group as reported to-date are as follows:

Updates of clubs affected

Clubs located in areas subject to Disaster Relief Act (Niigata, Toyama, Ishikawa, Fukui Pref):

92 clubs (all franchisees)

•5 clubs in Ishikawa and Niigata temporarily closed on Jan 4. **Reopening updates:**

1/5 (Fri): 2 clubs reopened (Kaga, Ishikawa & Uchinada, Kawakitagun)

1/10 (Wed): 2 clubs reopened for limited hours (Nanao, Ishikawa)

1/12 (Fri): 1 club to reopen (Joetsu, Niigata)

No clubs are closed in Toyama and Fukui.

* 1/1-3/2024 were new year holidays when all clubs were closed chain-wide.

Effects to the Group's Financials

Effects to the consolidated financial results are considered minor.

Any material effects expected in future will be promptly announced.

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Results summary for 1Q of FY 8/2024

□ Total members 809K

From End Previous FY

32K net growth 21K net growth

Year on year

□ Club count: 1,971 clubs

□ Chain-wide sales(1Q) $18.9_{B \text{ yen}}$ ($111.1_{\% \text{ Y-on-Y}}$)

* Chain-wide sales: Total sales of the chain including all franchisees from monthly dues, sign-up fees income and merchandise sales income

□ Sales (1Q)

7.54B yen (108.8% Y-on-Y)

 \square Operating profit(1Q) 1.03B yen (163.9% Y-on-Y)



Results details for 1Q of FY 8/2024

Consolidated Statement of Income

| (million yen) | FY 8/2024(current) 1Q(Sep-Nov)Actual | FY 8/2023(previous) 1Q(Sep-Nov)Actual | Year on year |
|--|---|--|--------------|
| Sales | 7,544 | 6,935 | 108.8% |
| Cost of Sales | 4,319 | 3,895 | 110.9% |
| (COS ratio) | 57.2% | 56.2% | |
| Gross profit | 3,225 | 3,039 | 106.1% |
| (Gross profit ratio) | 42.8% | 43.8% | |
| SGA | 2,189 | 2,406 | 91.0% |
| incl. Amortization expenses for goodwill, trademark rights and intangible fixed assets st | 445 | 428 | 104.1% |
| Operating profit | 1,036 | 632 | 163.9% |
| (Operating profit ratio) | 13.7% | 9.1% | |
| Ordinary profit | 1,053 | 720 | 146.2% |
| (Ord profit ratio) | 14.0% | 10.4% | |
| Net profit | 666 | 466 | 142.9% |
| (Net profit ratio) | 8.8% | 6.7% | |



Consolidated Statement of Income (by region)

| | FY 8/2024(curre | ent) | FY 8/2023(previ | ous) | Voor on woor |
|-------------------------------------|-------------------|----------|-------------------|----------|-----------------------------|
| (million yen) | 1Q(Sep-Nov)Actual | To Sales | 1Q(Sep-Nov)Actual | To Sales | Year on year |
| Sales | 7,544 | 100.0% | 6,935 | 100.0% | 108.8% |
| Domestic | 7,442 | 98.6% | 6,833 | 98.5% | 108.9% |
| International | 101 | 1.4% | 101 | 1.5% | 99.9% |
| Operating profit | 1,036 | 13.7% | 632 | 9.1% | 163.9% |
| Domestic | 1,615 | | 1,185 | | 136.3% |
| International | -162 | | -153 | | - |
| Adjustments | -416 | | -399 | | - |
| Average exchange rate during period | 145.44 yen/\$ | | 138.68 yen/\$ | | Depreciation by 6.76 yen |

* Sales and Operating Profit for the International segment

The international segment comprises of the global franchise business and European franchiser operations by 2 subsidiaries (Curves International, Inc. and Curves Europe B.V.). Sales and operating profit for the international segment do not include incomes from royalty fees and equipment sales from the domestic business to Curves International, as well as the costs for management fee payments from the 2 subsidiaries to the Japanese entity.

* Adjustments for operating profit

Expenses not attributable to specific regions, including amortizations for goodwill and trademark rights.



Composition of Sales

Spot Income: One time incomes from franchise sales and renewal of FA

- Income from license fee and new equipment sales for new club opening
- Income from Franchise Agreement renewal for equipment sales, etc.

Base Income: Ongoing incomes associated with numbers of clubs and members

| Royalty fee, etc. | Royalty fees and membership administrative fees etc. received from franchisees |
|-------------------------|--|
| Franchisees, other | Other incomes from franchisees |
| Merchandise for members | Merchandise sales for members. Direct sale by the group to members and sales commission paid to franchisees. |
| Corporate-owned clubs | Income from operating corporate clubs |
| Others | Others |

Domestic (Japan)

International



Breakdown of Sales

| | FY 8/2024(current) | | FY 8/2023(previous) | | Year on year |
|--------------------|--------------------|----------|---------------------|----------|--------------|
| (million yen) | 1Q(Sep-Nov)Actual | To Sales | 1Q(Sep-Nov)Actual | To Sales | rear on year |
| Sales | 7,544 | 100.0% | 6,935 | 100.0% | 108.8% |
| Domestic | 7,442 | 98.6% | 6,833 | 98.5% | 108.9% |
| Spot | 120 | 1.6% | 156 | 2.3% | 77.1% |
| Base | 7,322 | 97.1% | 6,676 | 96.3% | 109.7% |
| Royalty,etc | 1,751 | 23.2% | 1,604 | 23.1% | 109.2% |
| Franchisees, other | 503 | 6.7% | 485 | 7.0% | 103.8% |
| Merchandise* | 4,288 | 56.8% | 3,902 | 56.3% | 109.9% |
| Corporate clubs | 739 | 9.8% | 656 | 9.5% | 112.6% |
| Other | 38 | 0.5% | 27 | 0.4% | 138.5% |
| International | 101 | 1.4% | 101 | 1.5% | 99.9% |

^{*} Merchandise Sales include the sales of products sold to franchisees.



Consolidated Statement of Income – Year on Year comparison

| Comparison | to 1Q FY 8/202 | 23 | | |
|--------------------------|---------------------|-------------------|------------------------|------------------|
| | Sales | Operating profit | Ordinary profit | Net profit |
| 1Q 8/2024 | 7.54 B yen | 1.03 B yen | 1.05 B yen | 660 M yen |
| (9-11/2023) | (+600 M yen Y-on-Y) | (+400 M yen) | (+330 M yen) | (+200 M yen) |
| 1Q 8/2023 (9-11/2022) | 6.93 B yen | 630 M yen | 720 M yen | 460 M yen |

Sales 7.54 B yen, +600 M yen Y-on-Y (108.8%)

1 Increase in Royalty Fees Income

• Total Members 787K members $\rightarrow 809K$ members Net growth by 21K members

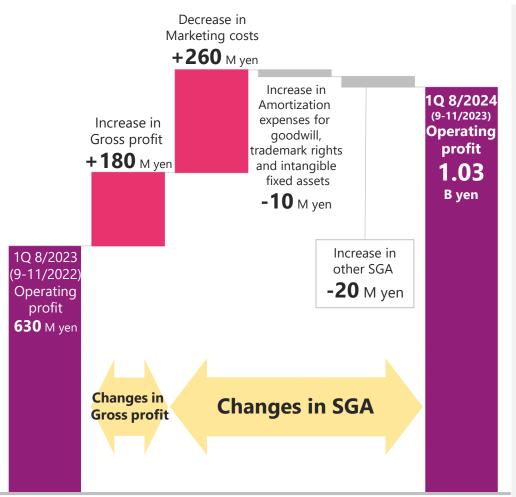
2 Increase in Merchandise Sales

- Merchandise sales grew from $3.90 \text{ B yen} \rightarrow 4.28 \text{ B yen}$
- Growth in Protein products subscribers and steady shift in sales to new high functional products

Consolidated Statement of Income – Year on Year comparison

Operating profit 1.03B yen, +400 M yen Y-on-Y (163.9%)

Changes in 1Q (Sept-Nov) from 1Q FY 8/2023 (Sept-Nov)



Increase in Gross profit:

due to increases of Royalty Fee incomes, Merchandise sales, etc.

Decrease in Marketing costs:

due to improved Ad efficiency, increase in Ad Funds from franchisees, etc.

Increases in Amortization expenses for goodwill, trademark rights and intangible fixed assets:

Increase in Amortization Expenses for overseas assets in terms of yen due to Yen depreciation

(no impact on changes in cash).

Average exchange rate (US\$):

1Q Previous FY 138.68 yen,

1Q Current FY 145.44 yen

Increases in other SGA expenses:

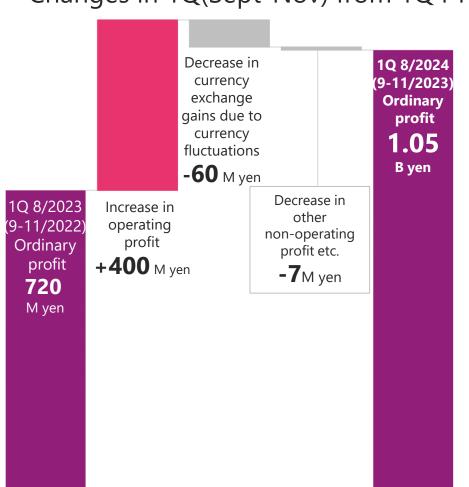
Increase in payroll expenses, etc.



Consolidated Statement of Income – Year on Year comparison

Ordinary profit 1.05 B yen, +330 M yen Y-on-Y(146.2%)

Changes in 1Q(Sept-Nov) from 1Q FY 8/2023(Sept-Nov)



Increase in operating profit:

Gross profit Increased +180 M yen
Decrease in SGA +210 M yen

Decrease in currency exchange gains due to currency fluctuations:

Yen-based Loans from the company to overseas subsidiaries

Decrease in currency exchange gains due to shrink of currency fluctuations in the Yen depreciation

no impact on changes in cash



Consolidated Balance Sheet

| (million yen) | FY 8/2024 | FY 8/2023 | Changes |
|---|------------------|---------------------------|----------------------------|
| Current assets | End 1Q 13,876 | End fiscal year 14,338 | -461 |
| Cash and deposits * 1 | • | - | |
| Notes and accounts receivable | 6,351 4,285 | 8,134 4,444 | -1,782 -159 |
| Merchandise * 2 | 2,333 | 985 | 1,348 |
| Non-current assets | 25,026 | 24,773 | 252 |
| Property, plant and equipment | 438 | 437 | 1 |
| Intangible assets | 23,579 | 23,183 | 396 |
| Goodwill | 1,567 | 1,546 | 21 |
| Trademark rights | 20,411 | 20,126 | 285 |
| Software | 1,515 | 1,361 | 153 |
| Investments and other assets | 1,008 | 1,153 | -144 |
| Total assets | 38,902 | 39,111 | -208 |
| Current liabilities | 10,503 | 10,686 | -183 |
| Current portion of long term borrowings | 3,290 | 3,290 | - |
| Non-current liabilities | 12,608 | 13,354 | -746 |
| Long-term borrowings | 7,843 | 8,665 | -822 |
| Total liabilities | 23,111 | 24,041 | -929 |
| Interest-bearing debts | 11,133 | 11,956 | -822 |
| Total net assets | 15,790 | 15,070 | 720 |
| Shareholders' equity | 10,819 | 10,621 | 197 |
| Total liabilities and net assets | 38,902 | 39,111 | -208 |
| Exchange rate end period | 149.58 yen/\$ | 144.99 yen/\$ | Drepreciateion by 4.59 yen |



^{*1} Includes trust deposits for introduction of J-ESOP and BBT. *2 Increase in inventory for releasing new Protein products and new product line in 12/2023.



Business outline and updates for 1Q

Strategies of FY 8/2024

Members

- ► Seniors (age 65+)
 - Focus on new sign-ups as social restrictions lifted (Word of mouth referrals, marketing activities)
 - Partnership with local governments

► Young seniors (age 50-64)

- Stronger focus as the growth market
- Raising Life-Time Value through word-of-mouth referral marketing and merchandising strategy

Merchandise sales

- Increase Protein products subscribers through enhancing member support (coaching, habit building, diet counseling)
- · Releasing new products to raise sales quantity and purchase per member

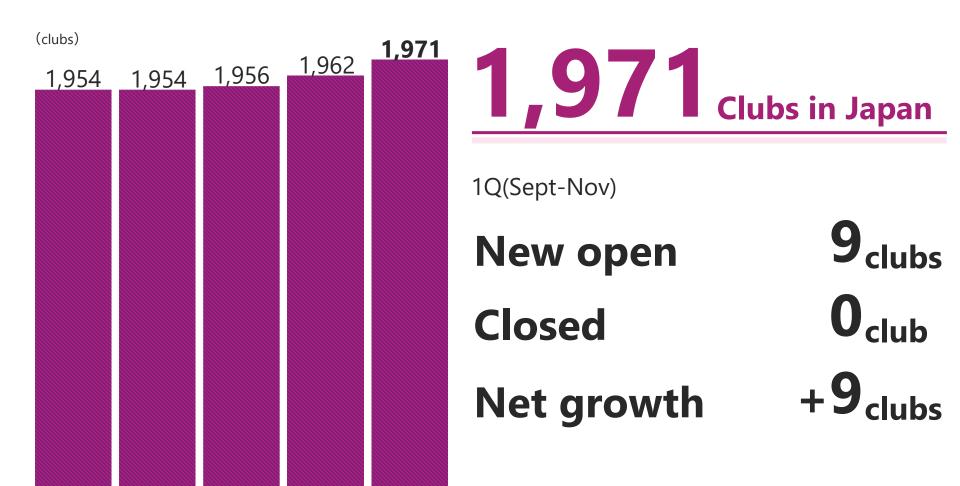
On-line Fitness

Focus on promoting hybrid program (Ouchi-de-Curves Dual Plan)

New Business Development

Build a business model for rolling-out new services such as Men's Curves.

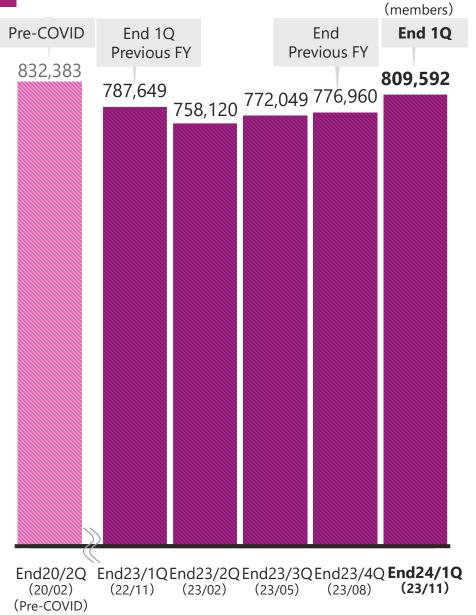
Total Club Count



End23/1QEnd23/2QEnd23/3QEnd23/4Q **End24/1Q** (22/11) (23/02) (23/05) (23/08) **End24/1Q** (23/11)



Total Membership Count



Curves

Total 809 K members

Year on Year

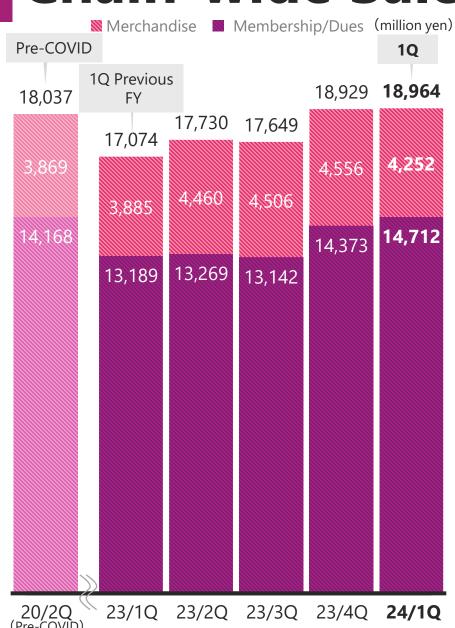
+ 21K

To end FY 8/23

+ 32K

- Net growth achieved by Fall Membership Drive Campaign.
- · Attrition rate maintained low. (2.1% during Sept-Nov)

Chain-wide Sales



Curves

1Q FY 8/2024 **18.96** B yen

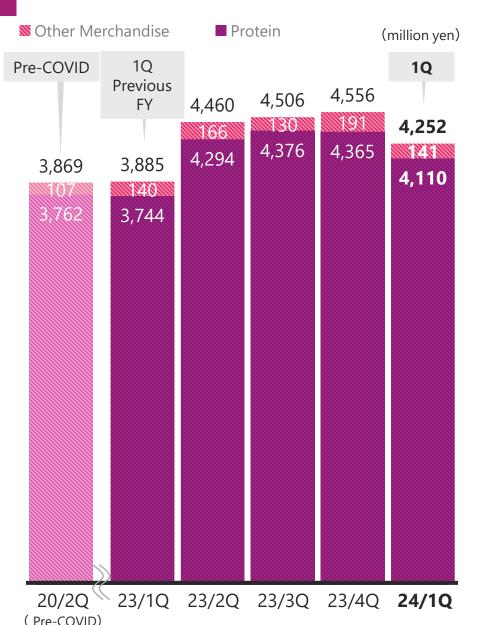
Year on Year
To 1Q FY 8/23

Previous Quarter To 4Q FY 8/23

111.1%

100.2%

Merchandise Sales



Curves

1Q FY 8/2024
Actual

4.25 B yen

Year on Year To 1Q FY 8/23

Previous Quarter To 4Q FY 8/23

93.3%

109.5%

Membership Drive Campaign

Total 809K members at end 1Q, +32K from end last FY

Membership Drive Campaign rolled out



- Massive TVCM for 10 days in September and October
- Media-mix marketing including TV, online and local marketing activities

Achieved steady growth of new sign-ups by younger seniors (age 50 – 64).

Re-signups by seniors have also increased year-on-year.

Service quality continues rising.

Attrition rate maintained low. (2.1% during Sept-Nov)

Enhancing Online Programs

Online Fitness

11/2023

Hybrid service of in-club and online workout

Dual Plan with Ouchi-de-Curves was promoted in campaign to regular in-club members

Nearly 20K members have switched to Dual Plan.

→ 42K out of total 809K members switched to Dual Plan at End 1Q of FY 8/2024.

Total users of online programs including members of "Ouchi-de-Curves only" reached approximately 60K members.

Curves App

Free App for members

As of 11/2023

Nearly 250K members enrolled

Strongly supported by users commenting "Helpful for making exercise a habit".



Launch of Joint Research Project²²

Joint Research on "Effects of women-only exercise facilities on the control of social security costs" has been launched with Center for Preventive Medical Sciences, Chiba University.

■ Background of the Research

As the society rapidly aging, the needs for nursing care are expected to rise with an increase of care-needing aged populations and prolonged nursing care periods. The Ministry of Health, Labor and Welfare advocates preventing nursing care by building communities centered with local venues for use by citizens. Under circumstances, scientific evidence is needed on private sector's nursing care prevention business.

■ Objective of the Research

To verify the efficacy of the aged population's exercise habits, and to identify clues for resolving social issues through improving daily habits and promoting health of individuals and consequently contributing to the social security cost control.

■ Periods of the Research

Nov 2023 - End March 2026

Materiality1:

Serving as community-based health infrastructure to help customers and society get mentally and physically healthier https://www.curvesholdings.co.jp/en/sustainability/materiality01.html





Collaborations with Medical Institutions²³

Medical Collaborations for Cardiac Rehabilitation started with Sapporo Tokeidai Memorial Hospital (Sapporo-shi, Hokkaido)



カーブスと心臓リハビリ連携開始について



時計台記念病院 心臓リハビリチームは、 カープスジャパンと2023年11月20日より 心臓リハビリに関する医療連携を開始し ました。

心臓リハビリに関しては、外来リハビリ実施 可能な病院は少なく、通例困難がリハビリ雑続 の障害になっていることがわかっています。 特に北海道では、雪や交通事情がさらに継続 を困難としており、当院では地域や施設との 連携が重要であると考えておりました。 カーブスは女性限定のフィットネスクラブ ですが、札幌市内に多数店舗があり、心臓 リハビリでの医療連携を進めている施設です。 同施設と連携することで札幌市内で少し でも心臓リハビリ継続が容易になればと 2023年6月より協議させていただき、札幌 では初めて心臓リハビリ関連医院として 市内同施設と連携合意させていただきまし

女性で

- ・外来心臓リハビリされている方
- ・冠動脈ステント後・心不全などあるが、運動したいと考えている方!

札幌市内カーブスでの運動について当院で相談可能ですので、 当院心臓リハビリ・CPX 外来などにご相談いただければ幸いです



心臓リハビリ・CPX 外来担当 心臓リハビリ指導士・循環器内科医師 小原 雅彦



Medical institutions collaborations include:

Cardiac Rehabilitation Collaboration

- CR-Gnet
- (Gifu Cardiac Rehabilitation Network)
- 7 Cardiac Rehabilitation Hospitals in Yokohama
- · Ageo Chuo Sogo Hospital

Plastic Surgery Collaborations

- Mori Orthopedic Rehabilitation Clinic
- Sugamo Kitaguchi Plastic Surgery Clinic
- Yokohama Machida Orthopaedic Hospital

etc

Materiality 5: Contributing to local communities https://www.curvesholdings.co.jp/en/sustainability/materiality05.htm



Information for medical institutions https://www.curves.co.jp/medical/



Men's Curves

As of end 11/2023

Total 17 Clubs in Operation



- No new opening is planned in 1Q.
- Brushing up guest production know-how



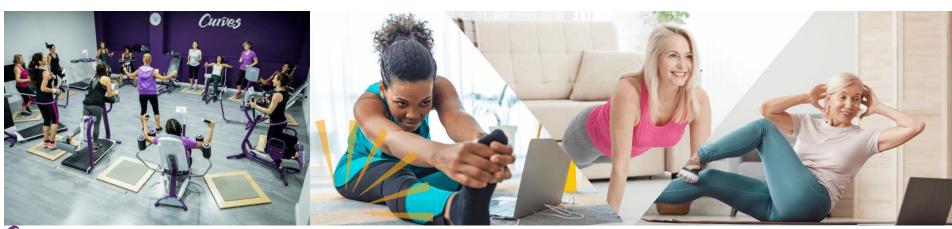
International Segments Updates of Key Markets

Europe (8 countries including Spain, Italy and UK):

Total 135 clubs open as of end 9/2023

- * Direct territories only where the group runs the franchise headquarters.
- *2 months delay in consolidating the international segments.

Currently building a new business model with growth strategy in markets post-COVID.





Forecasts and strategies of 2Q and beyond

Forecasts

Forecasts for the 1st Half and Full Year remain unchanged.

| | FY 8/2024(c | urrent) | FY 8/2023 | (previous) |
|--------------------------|---------------|-------------|---------------|-------------|
| | 1st Half(9-2) | Annual(9-8) | 1st Half(9-2) | Annual(9-8) |
| (million yen) | Forecast | Forecast | Actual | Actual |
| Sales | 16,400 | 34,000 | 14,482 | 30,022 |
| Operating profit | 2,080 | 4,700 | 2,033 | 3,851 |
| (Operating profit ratio) | 12.7% | 13.8% | 14.0% | 12.8% |
| Ordinary profit | 2,055 | 4,650 | 1,914 | 3,841 |
| (Ord profit ratio) | 12.5% | 13.7% | 13.2% | 12.8% |
| Net profit | 1,290 | 2,900 | 1,178 | 2,551 |
| (Net profit ratio) | 7.9% | 8.5% | 8.1% | 8.5% |

<2Q Forecast>

Sales

- ·Membership grew on plan in 1Q (32K net growth in 1Q to reach 809K members total) 2Q normally sees a net decrease in members seasonally.
- ·Merchandise Sales: Will drive monthly "Diet Counseling" promotion in Dec in 2Q.

 Sales growth expected over 1Q with releases of new Protein and new product lines.

Operating profit

- ·Cost of Sales and SGA expenses expected to increase in 2Q year on year.
- → due to sales promotion costs for releases of new Protein products and new product line.
- ·2Q in normal years sees lower marketing costs than 1Q for seasonal reasons.

Ordinary profit

· Currency exchange gains expected to decrease in 2Q compared to 1Q due to currency fluctuations. (no impacts on cash)

Seasonality of 2Q (in comparison with 1Q)

Forecasted net decrease of membership

[Historical Changes of Total Members by Quarter (in 000)]

Total members drop in net in 2Q due to seasonal factors



FY20/1Q FY20/2Q FY21/1Q FY21/2Q FY22/1Q FY22/2Q FY23/1Q FY23/2Q FY24/1Q

- 2Q normally sees lower new member sign-ups compared to 1Q due to seasonal factors.
 Total members normally drop in net from end 1Q.
- Marketing costs also drop in 2Q in normal years.



Strategies in 2Q of FY 8/2024

Promoted the Month of Diet Counseling

First time in 6 years since FY 12/2017

Release of New Protein products

Full renewal of the Protein Products with our proprietary ingredient prescriptions based on scientific evidences to further enhance the efficacy of muscle development and maintaining/promoting health

Major product line following the Protein

Release of New Product Lines (subscriptions)

The new product designed specifically for young senior members (age 50-64) was uniquely developed to respond to negative issues they feel discontent, inconvenient or uneasy about, and address their concerns as identified from their direct voices, dietary surveys and insight research.

Jan-Feb 2024

Service enhancement Improving customer satisfaction

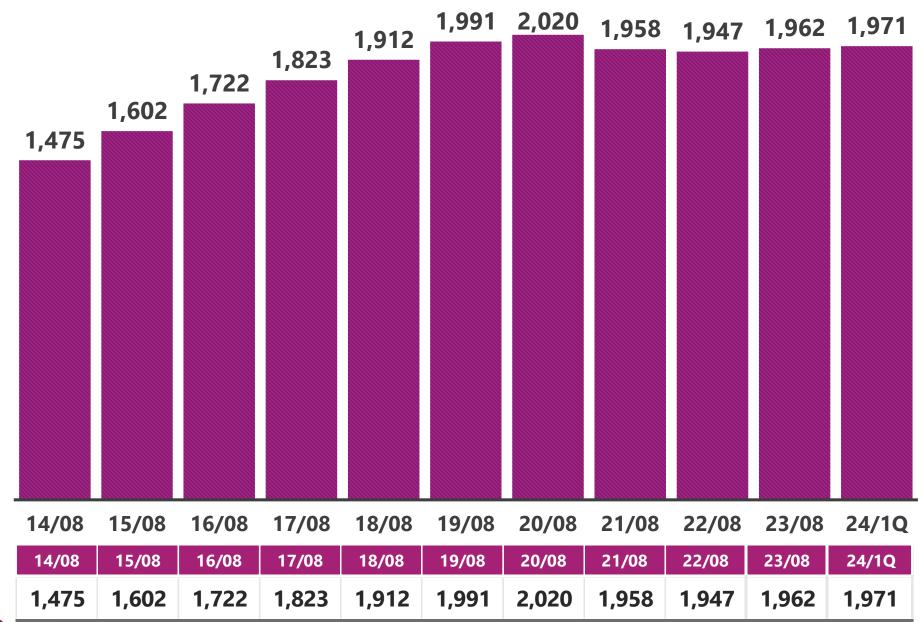
Total membership growth beyond this spring

Appendix

History of Curves Business

Trends in Club Count

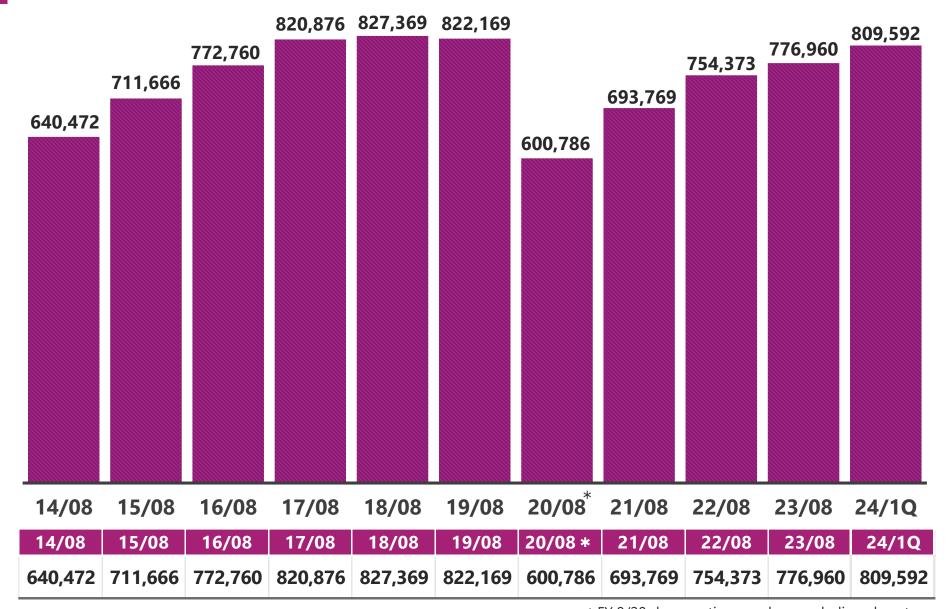
(clubs)



Curves

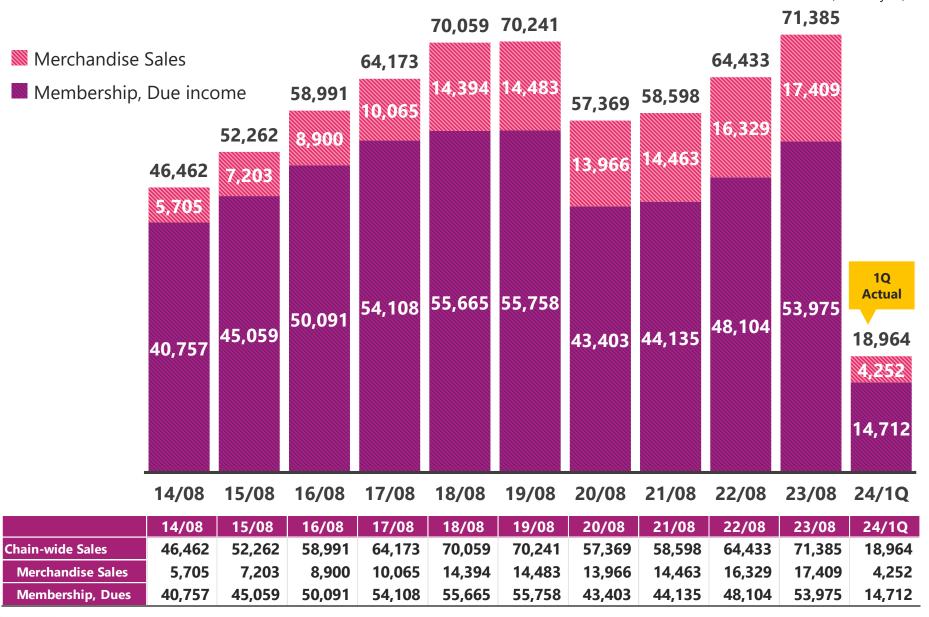
Trends in Membership

(members)



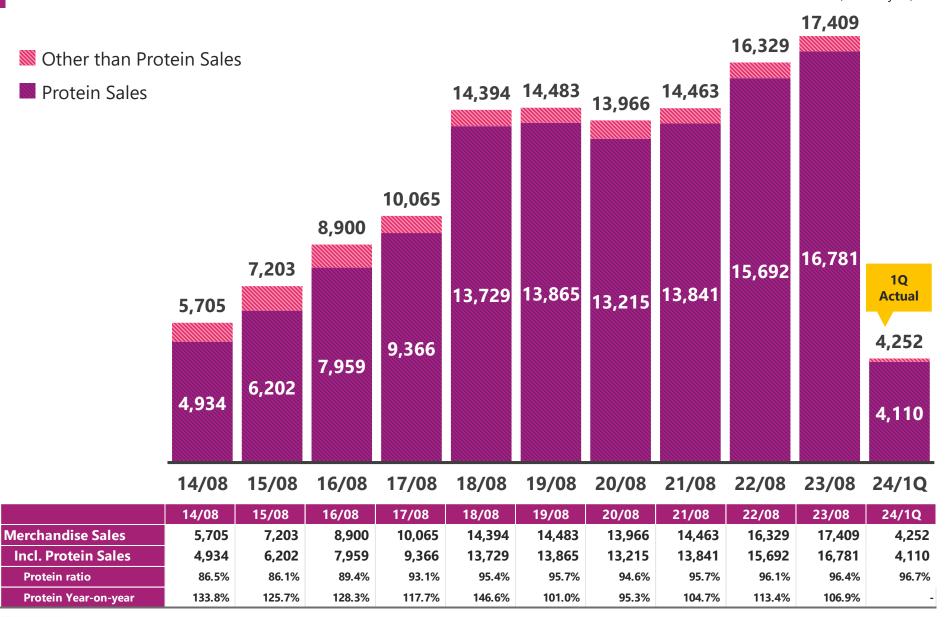
Trends in Chain-wide Sales

(million yen)



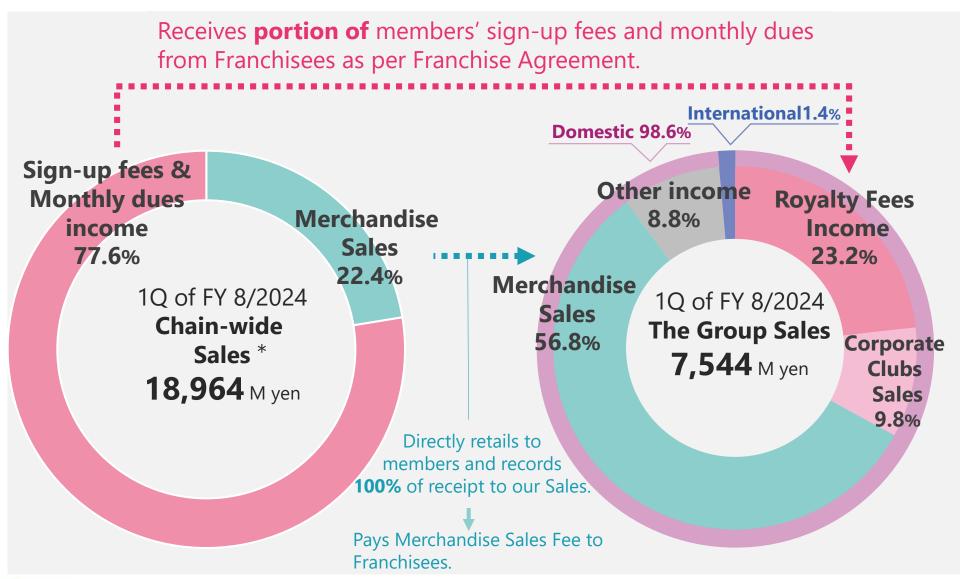
Trends in Merchandise Sales

(million yen)



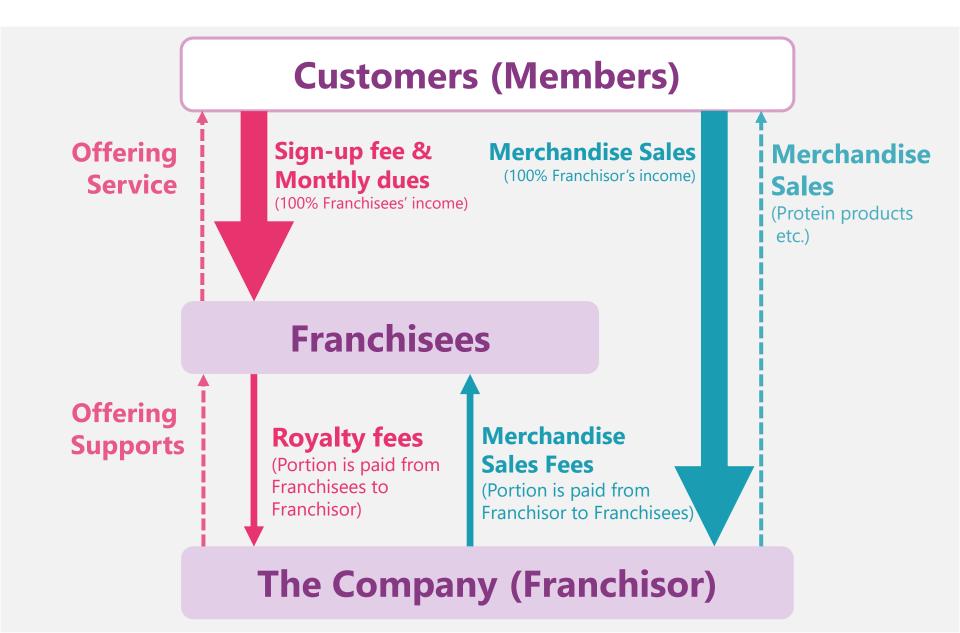


Difference in Sales Recording for Sign-up fees & Monthly dues Income and Merchandise sales 1





Difference in Sales Recording for Sign-up fees & Monthly dues Income and Merchandise sales 2



Goodwill and Trademark Rights posted in US dollars at the time of a US entity acquisition 1

Impacts of currency fluctuations to the Financials for FY 8/2024

BS Intangible assets (goodwill/trademark rights)

From End Previous FY

+300 M yen (End of 1Q: 21.97 B yen)

Net assets (Foreign currency translation adjustment)

From End Previous FY

+510 M yen (End of 1Q: 4.96 B yen)

PL Amortization of Goodwill/trademark rights

Year on year

+ 10 M yen (1Q 360 M yen)

Goodwill and Trademark Rights posted in US dollars at the time of a US entity acquisition 2

When Curves International, Inc. was acquired (April 2018):

Goodwill & trademark rights US\$

Converted to Yen (106.24 yen/\$)

202 Million **21.5** B yen

Amortization for Goodwill/trademark rights (20 years) at \$10 Million fixed annually

| Previous FY (8/202 Goodwill/trademark rights | US\$ | Converted to Yen (144.99 yen/\$) |
|--|---------------------------|--|
| Balance | 149.4 Million | 21.6 B yen |
| Amortization | US\$ | Converted to Yen (137.98 yen/\$ **1Q 138.68yen/\$) |
| Annual total 1Q | 10 Million 2.5 Million | 1.4 B yen 350 M yen |

| Current FY (1Q FY | 8/2024) | |
|---------------------------|---------------|--|
| Goodwill/trademark rights | US\$ | Converted to Yen (149.58 yen/\$) (4.59 yen depreciation YoY) |
| Balance | 146.9 Million | 21.9 B yen (+ 300 M yen From End Previous FY) |
| Amortization | US\$ | Converted to Yen (145.44 yen/\$) (6.76 yen depreciation YoY) |
| 1Q | 2.5 Million | 360 M yen (+10 M yen YoY) |

Curves Group Profile

Our Mission

By spreading the habits of correct exercises, we will help our members and ourselves have a better life,

and solve problems in our society.



Business purpose:

To create a society free from fears of illness, nursing cares and loneliness, filled with vitality for life.







Sustainability Management

Basic Sustainability Policy

In Pursuit of Community-based Health Infrastructure, We Will Contribute to Solving Social Issues.

The CURVES Group has the following management philosophy which dates back to its founding.

Business purpose: To create a society free from fears of illness,

nursing cares and loneliness,

filled with vitality for life.

Our mission: : By spreading the habits of correct exercises,

we will help our members and ourselves have a better life,

and solve problems in our society.

Based on the philosophy, the Group has been operating as the community-based health infrastructure to contribute to provide **solutions to the social challenges.** We will put into practice sustainability management by striving to improve society and the environment in cooperation with all stakeholders including customers, our franchisees and coworkers.

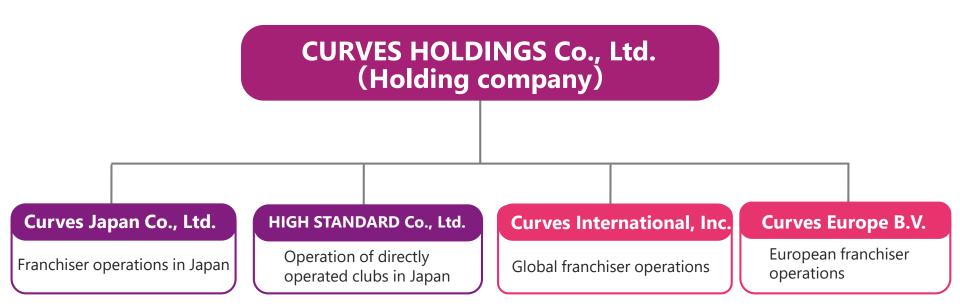
Curves

Sustainability-related Material Issues

- 1. Serving as community-based health infrastructure to help customers and society get mentally and physically healthier
- 2. Business operation aimed at the highest safety and reliability for customers
- **3.** Create business models and operate outlets in a way that is eco-friendly and entails smaller risks of climate change
- 4. Develop human resources and workplaces and operate organizations for each motivated individual to shine
- 5. Contributing to local communities
- 6. Respect fair trade, human rights and human nature in the supply chain
- 7. Effective corporate governance



Group Companies



Company Profile

Business Profile

- Operations of "Curves 30-min fitness clubs for women only"
- 1,971 clubs in Japan (77 corporate owned, 1,894 Franchisees)
 (as of the end November 2023)

Basic Data

- Corporate Address: 11F, Shibaura Renasite Tower, 3-9-1
 Shibaura, Minato-ku, Tokyo
- Founded(1): Feb 2005
- Sales (2) : 30.0 billion Yen
- Capital (2): 800 million Yen

Note:

(1) Shows date of incorporation of Curves Japan Co., Ltd. Curves Holdings was founded in October 2008. (2) Results of the FY August 31, 2023.

History

| 02/2005 | Curves Japan founded by Venture Link Co., Ltd. (Acquired master license from Curves International) |
|---------|--|
| 03/2006 | Rollout in Japan in franchising |
| 06/2006 | Opened 100 clubs |
| 10/2008 | Becomes Koshidaka Holdings' subsidiary |
| 06/2011 | Reached 1,000 clubs |
| 06/2015 | Opened 'Prevention Center Curves Odawara', the 1st Prevention Center certified by Kanagawa Pref |
| 03/2018 | Acquired Curves International, Inc. (global franchiser) |
| 11/2018 | Started Men's Curves (Chino) |
| 07/2019 | Acquired CFW International Management B.V. (currently Curves Europe B.V., European franchiser) |
| 10/2019 | Topped 2,000 clubs |
| 03/2020 | Listed in Tokyo Stock Exchange Section 1 with Stock Allocation Spin-off |
| 04/2022 | Transferred to "Prime Market" of Tokyo Stock Exchange. |
| | |



For more information

► For IR related inquiries :

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The purpose of this presentation is to provide information about the Curves Group based on results of operations for 1st Quarter of the fiscal year ending August 31, 2024. This is not a solicitation to purchase securities issued by CURVES HOLDINGS Co., Ltd.

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