

Financial Results for the Nine Months Ended July 31, 2019 (J-GAAP)

September 12, 2019

Name of listed company: Prored Partners CO., LTD.

Stock Exchange Listing: TSE Mothers
Securities code: 7034

URL: https://www.prored-p.com/

Representative: Susumu Satani, Representative Director

Koji Sonoda, Executive Officer and General Manager of the Administration Division

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Quarterly report filing date: September 13, 2019 Dividend payable date (as planned): —

Supplemental material of quarterly financial results: None Convening briefing of quarterly financial results: None

(Rounded down to nearest million yen)

1. Financial results for the nine months ended July 31, 2019 (November 1, 2018 - July 31, 2019)

(1) Operating results (cumulative)

(% indicates year-on-year changes)

	Net sales		Operating income		Ordinary income		Net income	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Nine months ended July 31, 2019	1,956	38.4	845	27.7	827	29.3	574	29.8
Nine months ended July 31, 2018	1,413	_	662	_	640	_	442	_

	Net income per share	Diluted net income per share
	Yen	Yen
Nine months ended July 31, 2019	112.00	107.61
Nine months ended July 31, 2018	161.42	148.99

- (Notes) 1. The Company performed share splits at the ratio of 1,000 shares per common share on March 31, 2018, and two shares per common share on June 12, 2019. Net income per share and diluted net income per share are calculated based on the assumption that the share splits took place at the start of the previous fiscal year.
 - 2. The Company's shares were listed on Tokyo Stock Exchange Mothers on July 27, 2018, and diluted net income per share for the nine months ended July 31, 2018 was calculated by deeming the average share price from the listing date until the final day of the nine months ended July 31, 2018 to be the average share price during the period.

(2) Financial position

•	Total assets	Net assets	Equity ratio	
	Million yen	Million yen	%	
Nine months ended July 31, 2019	4,136	3,554	85.9	
Year ended October 31, 2018	3,424	2,977	86.9	

(Reference) Capital stock Nine months ended July 31, 2019 3,554 Million yen October 31, 2018 2,976 Million yen

2. Dividends

		Annual dividend						
	1Q-end	1Q-end 2Q-end 3Q-end Year-end Total						
	Yen	Yen	Yen	Yen	Yen			
Year ended October 31, 2018	_	0.00	_	0.00	0.00			
Year ending October 31, 2019		0.00						
Year ending October 31, 2019 (forecast)				0.00	0.00			

(Note) Revisions since most recently announced dividend forecast: None

3. Financial forecasts for the year ending October 31, 2019 (November 1, 2018 - October 31, 2019)

(% indicates year-on-year changes)

	Net sa	ıles	Operating	income	Ordinary	income	Net inc	ome	Net income per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Full year	2,623	58.8	1,018	65.6	1,000	69.1	623	63.6	121.23

(Notes) 1. Revisions since most recently announced results forecast: Yes

^{2.} The Company's number of issued and outstanding shares has increased due to the exercise of share acquisition rights during the six months ended April 30, 2019. Furthermore, a share split at the ratio of two shares per common share was performed on June 12, 2019. The impact of the exercise of share acquisition rights and the share split were considered in the net income per share in the financial forecasts for the year

ending October 31, 2019.

* Notes

- (1) Application of special accounting processes for the preparation of the quarterly financial statements: Yes (Note) For details, see "2. Quarterly Financial Statements and Significant Notes (3) Notes to quarterly financial statements (Application of special accounting processes for the preparation of the quarterly financial statements)" on page 5 of the attached materials.
- (2) Changes in accounting policies, and changes and restatements in accounting estimates
 - 1) Changes in accounting policies associated with accounting standards, etc.: None
 - 2) Changes in accounting policies other than those in 1): None
 - 3) Changes in accounting estimates: None

4) Restatements: None

(3) Number of issued and outstanding shares (common shares)

1) Number of issued and outstanding shares (including treasury shares)

2) Number of treasury shares at the end of period

3) Average number of shares during the period (cumulative)

on snarcs)			
As of July 31, 2019	5,137,200 shares	As of October 31, 2018	5,116,000 shares
As of July 31, 2019	68 shares	As of October 31, 2018	— shares
Nine months ended July 31, 2019	5,129,109 shares	Nine months ended July 31, 2018	2,742,308 shares

(Note) The Company performed a share split at the ratio of two shares per common share on June 12, 2019, and the number of issued and outstanding shares (common shares) is calculated based on the assumption that the share split took place at the start of the previous fiscal year.

Any information contained in this document pertaining to future financial performance etc. is based on the information currently available to the Company and certain other assumptions judged to be reasonable, and the Company does not promise the achievement of this performance. Actual financial performance may vary significantly from the forecasts contained herein. Please refer to "1. Qualitative Information on the Current Quarterly Financial Results (3) Explanation of forecast information such as financial forecasts" on page 2 of the attached materials for the assumptions on which the financial forecast is based and precautionary statements concerning their use.

^{*} This quarterly report does not fall within the scope of quarterly review procedures by certified public accountants or an auditing firm.

^{*} Explanation regarding the appropriate use of financial forecast and other special remarks

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1. Qualitative Information on the Current Quarterly Financial Results

(1) Explanation of operating results

During the nine months ended July 31, 2019, the Japanese economy continued to face uncertain conditions due to uncertainty in the global economy caused by the trade dispute between the U.S. and China, and Brexit. Meanwhile, the domestic economy is believed to be on a moderate recovery due to solid inbound consumption and the improvement of the employment environment.

Under such conditions, there continues to be great demand for cost reduction in the cost reduction area of the consulting market in which the Company does business due to factors such as rising personnel expenses and uncertain economic conditions.

In such an economic environment, the Company has proceeded to conclude agreements by expanding sales partners, strengthening relations and increasing the number of sales personnel. In addition, while continuing to conduct a wide range of cost management spanning from BPO to BPR, the Company has conducted business activities enabling the efficient and effective provision services through the standardization of tasks and the implementation of systems such as RPA, OCR and AI. As a result, during the nine months ended July 31, 2019, net sales totaled 1,956 million yen (up 38.4% year-on-year), operating income was 845 million yen (up 27.7% year-on-year), ordinary income was 827 million yen (up 29.3% year-on-year) and net income was 574 million yen (up 29.8% year-on-year).

Segment information is not shown because the Company's operations are limited to the single segment of consulting business.

(2) Explanation of financial position

(Assets)

Assets stood at 4,136 million yen as of July 31, 2019, an increase of 712 million yen from the end of the previous fiscal year. This was mainly attributable to increases of 388 million yen in cash and deposits and 179 million yen in accounts receivable - trade.

(Liabilities)

Liabilities stood at 582 million yen as of July 31, 2019, an increase of 134 million yen from the end of the previous fiscal year. This was mainly attributable to an 89 million yen increase in income taxes payable and a 53 million yen increase in provision for bonuses.

(Net assets)

Net assets stood at 3,554 million yen as of July 31, 2019, an increase of 577 million yen from the end of the previous fiscal year. This was mainly attributable to a 574 million yen increase in retained earnings from net income.

(3) Explanation of forecast information such as financial forecasts

The financial forecast for the year ending October 31, 2019 has been revised from the figures announced on December 17, 2018. See "Notice on Revision of Financial Forecast for the Year Ending October 31, 2019" announced today (September 12, 2019) for details.

2. Quarterly Financial Statements and Significant Notes

(1) Quarterly balance sheet

As of October 31, 2018			(thousand yen)
Current assets 2,722,937 3,111,290 Accounts receivable - trade 113,558 293,318 Securities 399,720 400,000 Work in process 7,066 1,329 Supplies 274 215 Other 28,680 148,420 Total current assets 3,272,237 3,954,574 Non-current assets 5,427 6,163 Investments and other assets 114,760 124,209 Total non-current assets 152,519 182,274 Total assets 3,424,757 4,136,848 Liabilities 2 4,117 12,267 Accounts payable - trade 4,117 12,267 Current liabilities 4,117 12,267 Accounts payable - trade 4,117 12,267 Accounts payable - trade 4,117 12,267 Accounts payable - trade 18,000 10,000 Accounts payable - other 32,368 61,177 Accounts payable - other 32,368 61,177 Accounts payable - oth		As of October 31, 2018	As of July 31, 2019
Cash and deposits 2,722,937 3,111,290 Accounts receivable - trade 113,558 293,318 Securities 399,720 400,000 Work in process 7,066 1,329 Supplies 274 215 Other 28,680 148,420 Total current assets 3,272,237 3,954,574 Non-current assets 32,331 51,901 Intrangible assets 5,427 6,163 Investments and other assets 114,760 124,209 Total non-current assets 152,519 182,274 Total assets 3,424,757 4,136,848 Liabilities 4,117 12,267 Current liabilities 4,117 12,267 Current portion of bonds 18,000 10,000 Accounts payable - other 32,368 61,177 Account accounts payable - other 32,368 61,177 Account portion of bonds 18,000 10,000 Accounts payable - other 32,368 61,177 Accounts payable - other	Assets		
Accounts receivable - trade 113,558 293,318 Securities 399,720 400,000 Work in process 7,066 1,329 Supplies 274 215 Other 28,680 148,420 Total current assets 3,272,237 3,954,574 Non-current assets 32,331 51,901 Intragible assets 5,427 6,163 Investments and other assets 114,760 124,209 Total non-current assets 152,519 182,274 Total assets 3,424,757 4,136,848 Liabilities 4 4,117 12,267 Current labilities 4 4,117 12,267 Current portion of bonds 18,000 10,000 Accounts payable - trade 4,117 12,267 Current portion of bonds 18,000 10,000 Accounts payable - other 32,368 61,177 Accounts payable - other 32,368 61,177 Posticity 5,527 71,252 Total current liabili	Current assets		
Securities 399,720 400,000 Work in process 7,066 1,329 Supplies 274 215 Other 28,680 148,420 Total current assets 3,272,237 3,954,574 Non-current assets	Cash and deposits	2,722,937	3,111,290
Work in process 7,066 1,329 Supplies 274 215 Other 28,680 148,420 Total current assets 3,272,237 3,954,574 Non-current assets 32,331 51,901 Intragible assets 5,427 6,163 Investments and other assets 114,760 124,209 Total ann-current assets 3,242,757 4,136,848 Liabilities 2 4,117 12,267 Current liabilities 4,117 12,267 Current portion of bonds 18,000 10,000 Accounts payable - trade 4,117 12,267 Accounts payable - other 32,368 61,177 Accrued expenses 109,477 59,502 Income taxes payable 186,448 276,118 Provision for bonuses - 53,301 Other 67,787 71,252 Total current liabilities 418,200 543,620 Non-current liabilities 29,013 38,576 Total iabilities 447,21	Accounts receivable - trade	113,558	293,318
Supplies 274 215 Other 28,680 148,420 Total current assets 3,272,237 3,954,574 Non-current assets	Securities	399,720	400,000
Other 28,680 148,420 Total current assets 3,272,237 3,954,574 Non-current assets 32,331 51,901 Intangible assets 5,427 6,163 Investments and other assets 114,760 124,209 Total non-current assets 152,519 182,274 Total assets 3,424,757 4,136,848 Liabilities Current liabilities Accounts payable - trade 4,117 12,267 Current portion of bonds 18,000 10,000 Accounts payable - other 32,368 61,177 Accoun		7,066	1,329
Total current assets 3,272,237 3,954,574 Non-current assets 2,331 51,901 Intangible assets 5,427 6,163 Investments and other assets 114,760 124,209 Total non-current assets 152,519 182,274 Total assets 3,424,757 4,136,848 Liabilities	Supplies	274	215
Non-current assets S. S. S. S. S. S. S. S	Other	28,680	148,420
Property, plant and equipment 32,331 51,901 Intangible assets 5,427 6,163 Investments and other assets 114,760 124,209 Total non-current assets 152,519 182,274 Total assets 3,424,757 4,136,848 Liabilities Current liabilities Accounts payable - trade 4,117 12,267 Current portion of bonds 18,000 10,000 Accounts payable - other 32,368 61,177 Accrued expenses 109,477 59,502 Income taxes payable 186,448 276,118 Provision for bonuses - 53,301 Other 67,787 71,252 Total current liabilities 418,200 543,620 Non-current liabilities 29,013 38,576 Total inon-current liabilities 29,013 38,576 Total inon-current liabilities 29,013 38,576 Total propertion of the contraction	Total current assets	3,272,237	3,954,574
Intangible assets 5,427 6,163 Investments and other assets 114,760 124,209 Total non-current assets 152,519 182,274 Total assets 3,424,757 4,136,848 Liabilities Secounts payable - trade 4,117 12,267 Current portion of bonds 18,000 10,000 Accounts payable - other 32,368 61,177 Accrued expenses 109,477 59,502 Income taxes payable 186,448 276,118 Provision for bonuses - 53,301 Other 67,787 71,252 Total current liabilities 418,200 543,620 Non-current liabilities 29,013 38,576 Total non-current liabilities 29,013 38,576 Total insplications 29,013 38,576 Total liabilities 447,213 582,196 Net assets Share capital 1,134,890 1,136,458 Capital surplus 1,124,890 1,26,458 Retained earnings 717,294	Non-current assets		
Investments and other assets 114,760 124,209 Total non-current assets 152,519 182,274 Total assets 3,424,757 4,136,848 Liabilities Current liabilities Accounts payable - trade 4,117 12,267 Current portion of bonds 18,000 10,000 Accounts payable - other 32,368 61,177 Accrued expenses 109,477 59,502 Income taxes payable 186,448 276,118 Provision for bonuses - 53,301 Other 67,787 71,252 Total current liabilities 418,200 543,620 Non-current liabilities 29,013 38,576 Total non-current liabilities 29,013 38,576 Total liabilities 447,213 582,196 Net assets Share capital 1,134,890 1,136,458 Capital sumplus 1,124,890 1,126,458 Retained earnings 717,294 1,291,737 Treasury shares - (380) Total shareholders' equity 2,977,074 3,554,274 Valuation and translation adjustments (194) - (194) Share caquisition rights 664 378 Total net assets 2,977,544 3,554,652	Property, plant and equipment	32,331	51,901
Total non-current assets 152,519 182,274 Total assets 3,424,757 4,136,848 Liabilities Current liabilities Accounts payable - trade 4,117 12,267 Current portion of bonds 18,000 10,000 Accounts payable - other 32,368 61,177 Accrued expenses 109,477 59,502 Income taxes payable 186,448 276,118 Provision for bonuses - 53,301 Other 67,787 71,252 Total current liabilities 418,200 543,620 Non-current liabilities 29,013 38,576 Total non-current liabilities 29,013 38,576 Total non-current liabilities 447,213 582,196 Net assets Share capital 1,134,890 1,136,458 Capital surplus 1,124,890 1,126,458 Retained earnings 717,294 1,291,737 Treasury shares - (380) Total shareholders' equity 2,977,074 3,554,274		5,427	6,163
Total assets	Investments and other assets	114,760	124,209
Liabilities Current liabilities Accounts payable - trade 4,117 12,267 Current portion of bonds 18,000 10,000 Accounts payable - other 32,368 61,177 Accrued expenses 109,477 59,502 Income taxes payable 186,448 276,118 Provision for bonuses - 53,301 Other 67,787 71,252 Total current liabilities 418,200 543,620 Non-current liabilities 29,013 38,576 Total non-current liabilities 29,013 38,576 Total liabilities 447,213 582,196 Net assets Shareholders' equity 582,196 Net assets 1,134,890 1,136,458 Capital surplus 1,124,890 1,126,458 Retained earnings 717,294 1,291,737 Treasury shares - (380) Total shareholders' equity 2,977,074 3,554,274 Valuation and translation adjustments (194) -	Total non-current assets	152,519	182,274
Current liabilities 4,117 12,267 Current portion of bonds 18,000 10,000 Accounts payable - other 32,368 61,177 Accrued expenses 109,477 59,502 Income taxes payable 186,448 276,118 Provision for bonuses - 53,301 Other 67,787 71,252 Total current liabilities 418,200 543,620 Non-current liabilities 29,013 38,576 Total non-current liabilities 29,013 38,576 Total liabilities 447,213 582,196 Net assets Shareholders' equity 582,196 Net assets Share capital 1,134,890 1,136,458 Capital surplus 1,124,890 1,126,458 Retained earnings 717,294 1,291,737 Treasury shares - (380) Total shareholders' equity 2,977,074 3,554,274 Valuation and translation adjustments (194) - Valuation and translation adjustments (194) - <td>Total assets</td> <td>3,424,757</td> <td>4,136,848</td>	Total assets	3,424,757	4,136,848
Accounts payable - trade 4,117 12,267 Current portion of bonds 18,000 10,000 Accounts payable - other 32,368 61,177 Accrued expenses 109,477 59,502 Income taxes payable 186,448 276,118 Provision for bonuses - 53,301 Other 67,787 71,252 Total current liabilities 418,200 543,620 Non-current liabilities 29,013 38,576 Total non-current liabilities 29,013 38,576 Total liabilities 447,213 582,196 Net assets Share capital 1,134,890 1,136,458 Capital surplus 1,124,890 1,136,458 Capital surplus 1,124,890 1,291,737 Treasury shares - (380) Total shareholders' equity 2,977,074 3,554,274 Valuation and translation adjustments (194) - Valuation difference on available-for-sale securities (194) - Total valuation and translation adjustments	Liabilities		
Current portion of bonds 18,000 10,000 Accounts payable - other 32,368 61,177 Accrued expenses 109,477 59,502 Income taxes payable 186,448 276,118 Provision for bonuses - 53,301 Other 67,787 71,252 Total current liabilities 418,200 543,620 Non-current liabilities 29,013 38,576 Total non-current liabilities 29,013 38,576 Total liabilities 447,213 582,196 Net assets Share capital 1,134,890 1,136,458 Capital surplus 1,124,890 1,126,458 Retained earnings 717,294 1,291,737 Treasury shares - (380) Total shareholders' equity 2,977,074 3,554,274 Valuation and translation adjustments (194) - Valuation and translation adjustments (194) - Total valuation rights 664 378 Total net assets 2,977,544 3,554,652	Current liabilities		
Accounts payable - other 32,368 61,177 Accrued expenses 109,477 59,502 Income taxes payable 186,448 276,118 Provision for bonuses - 53,301 Other 67,787 71,252 Total current liabilities 418,200 543,620 Non-current liabilities 29,013 38,576 Total non-current liabilities 29,013 38,576 Total liabilities 447,213 582,196 Net assets Share capital 1,134,890 1,136,458 Capital surplus 1,124,890 1,126,458 Retained earnings 717,294 1,291,737 Treasury shares - (380) Total shareholders' equity 2,977,074 3,554,274 Valuation and translation adjustments (194) - Valuation difference on available-for-sale securities (194) - Total valuation and translation adjustments (194) - Share acquisition rights 664 378 Total net assets 2,977,544	Accounts payable - trade	4,117	12,267
Accrued expenses 109,477 59,502 Income taxes payable 186,448 276,118 Provision for bonuses - 53,301 Other 67,787 71,252 Total current liabilities 418,200 543,620 Non-current liabilities 29,013 38,576 Total non-current liabilities 29,013 38,576 Total liabilities 447,213 582,196 Net assets Shareholders' equity Share capital 1,134,890 1,136,458 Capital surplus 1,124,890 1,126,458 Retained earnings 717,294 1,291,737 Treasury shares - (380) Total shareholders' equity 2,977,074 3,554,274 Valuation and translation adjustments (194) - - Valuation rights 664 378 Total net assets 2,977,544 3,554,652	Current portion of bonds	18,000	10,000
Income taxes payable 186,448 276,118 Provision for bonuses - 53,301 Other 67,787 71,252 Total current liabilities 418,200 543,620 Non-current liabilities 29,013 38,576 Total non-current liabilities 29,013 38,576 Total liabilities 447,213 582,196 Net assets Shareholders' equity Share capital 1,134,890 1,136,458 Capital surplus 1,124,890 1,126,458 Retained earnings 717,294 1,291,737 Treasury shares - (380) Total shareholders' equity 2,977,074 3,554,274 Valuation and translation adjustments (194) - Valuation difference on available-for-sale securities (194) - Total valuation rights 664 378 Total net assets 2,977,544 3,554,652	Accounts payable - other	32,368	61,177
Provision for bonuses - 53,301 Other 67,787 71,252 Total current liabilities 418,200 543,620 Non-current liabilities 29,013 38,576 Total non-current liabilities 29,013 38,576 Total liabilities 447,213 582,196 Net assets Share capital 1,134,890 1,136,458 Capital surplus 1,124,890 1,126,458 Retained earnings 717,294 1,291,737 Treasury shares - (380) Total shareholders' equity 2,977,074 3,554,274 Valuation and translation adjustments (194) - Total valuation and translation adjustments (194) - Share acquisition rights 664 378 Total net assets 2,977,544 3,554,652	Accrued expenses	109,477	59,502
Other 67,787 71,252 Total current liabilities 418,200 543,620 Non-current liabilities 29,013 38,576 Total non-current liabilities 29,013 38,576 Total liabilities 447,213 582,196 Net assets Share capital 1,134,890 1,136,458 Capital surplus 1,124,890 1,126,458 Retained earnings 717,294 1,291,737 Treasury shares - (380) Total shareholders' equity 2,977,074 3,554,274 Valuation and translation adjustments (194) - Total valuation and translation adjustments (194) - Share acquisition rights 664 378 Total net assets 2,977,544 3,554,652		186,448	276,118
Total current liabilities 418,200 543,620 Non-current liabilities 29,013 38,576 Total non-current liabilities 29,013 38,576 Total liabilities 447,213 582,196 Net assets Shareholders' equity 582,196 Share capital 1,134,890 1,136,458 Capital surplus 1,124,890 1,126,458 Retained earnings 717,294 1,291,737 Treasury shares - (380) Total shareholders' equity 2,977,074 3,554,274 Valuation and translation adjustments (194) - Valuation difference on available-for-sale securities (194) - Total valuation and translation adjustments (194) - Share acquisition rights 664 378 Total net assets 2,977,544 3,554,652		-	53,301
Non-current liabilities 29,013 38,576 Total non-current liabilities 29,013 38,576 Total liabilities 447,213 582,196 Net assets Shareholders' equity 582,196 Share capital 1,134,890 1,136,458 Capital surplus 1,124,890 1,126,458 Retained earnings 717,294 1,291,737 Treasury shares - (380) Total shareholders' equity 2,977,074 3,554,274 Valuation and translation adjustments (194) - Valuation difference on available-for-sale securities (194) - Total valuation and translation adjustments (194) - Share acquisition rights 664 378 Total net assets 2,977,544 3,554,652	Other	67,787	71,252
Asset retirement obligations 29,013 38,576 Total non-current liabilities 29,013 38,576 Total liabilities 447,213 582,196 Net assets Shareholders' equity 1,134,890 1,136,458 Capital surplus 1,124,890 1,126,458 Retained earnings 717,294 1,291,737 Treasury shares - (380) Total shareholders' equity 2,977,074 3,554,274 Valuation and translation adjustments (194) - Valuation difference on available-for-sale securities (194) - Total valuation and translation adjustments (194) - Share acquisition rights 664 378 Total net assets 2,977,544 3,554,652	Total current liabilities	418,200	543,620
Total non-current liabilities 29,013 38,576 Total liabilities 447,213 582,196 Net assets Shareholders' equity Share capital 1,134,890 1,136,458 Capital surplus 1,124,890 1,126,458 Retained earnings 717,294 1,291,737 Treasury shares - (380) Total shareholders' equity 2,977,074 3,554,274 Valuation and translation adjustments (194) - Total valuation and translation adjustments (194) - Share acquisition rights 664 378 Total net assets 2,977,544 3,554,652	Non-current liabilities		
Total liabilities 447,213 582,196 Net assets Shareholders' equity 1,134,890 1,136,458 Share capital 1,124,890 1,126,458 Retained earnings 717,294 1,291,737 Treasury shares - (380) Total shareholders' equity 2,977,074 3,554,274 Valuation and translation adjustments (194) - Total valuation and translation adjustments (194) - Share acquisition rights 664 378 Total net assets 2,977,544 3,554,652	Asset retirement obligations	29,013	38,576
Net assets Shareholders' equity 1,134,890 1,136,458 Capital surplus 1,124,890 1,126,458 Retained earnings 717,294 1,291,737 Treasury shares - (380) Total shareholders' equity 2,977,074 3,554,274 Valuation and translation adjustments (194) - Total valuation and translation adjustments (194) - Share acquisition rights 664 378 Total net assets 2,977,544 3,554,652	Total non-current liabilities	29,013	38,576
Shareholders' equity 1,134,890 1,136,458 Capital surplus 1,124,890 1,126,458 Retained earnings 717,294 1,291,737 Treasury shares - (380) Total shareholders' equity 2,977,074 3,554,274 Valuation and translation adjustments (194) - Total valuation and translation adjustments (194) - Share acquisition rights 664 378 Total net assets 2,977,544 3,554,652	Total liabilities	447,213	582,196
Share capital 1,134,890 1,136,458 Capital surplus 1,124,890 1,126,458 Retained earnings 717,294 1,291,737 Treasury shares - (380) Total shareholders' equity 2,977,074 3,554,274 Valuation and translation adjustments (194) - Total valuation and translation adjustments (194) - Share acquisition rights 664 378 Total net assets 2,977,544 3,554,652	Net assets		
Capital surplus 1,124,890 1,126,458 Retained earnings 717,294 1,291,737 Treasury shares - (380) Total shareholders' equity 2,977,074 3,554,274 Valuation and translation adjustments (194) - Total valuation and translation adjustments (194) - Share acquisition rights 664 378 Total net assets 2,977,544 3,554,652	Shareholders' equity		
Retained earnings 717,294 1,291,737 Treasury shares - (380) Total shareholders' equity 2,977,074 3,554,274 Valuation and translation adjustments (194) - Total valuation and translation adjustments (194) - Share acquisition rights 664 378 Total net assets 2,977,544 3,554,652	Share capital	1,134,890	1,136,458
Treasury shares - (380) Total shareholders' equity 2,977,074 3,554,274 Valuation and translation adjustments (194) - Valuation and translation adjustments (194) - Share acquisition rights 664 378 Total net assets 2,977,544 3,554,652	Capital surplus	1,124,890	1,126,458
Total shareholders' equity 2,977,074 3,554,274 Valuation and translation adjustments (194) - Valuation and translation adjustments (194) - Share acquisition rights 664 378 Total net assets 2,977,544 3,554,652	Retained earnings	717,294	1,291,737
Valuation and translation adjustmentsValuation difference on available-for-sale securities(194)-Total valuation and translation adjustments(194)-Share acquisition rights664378Total net assets2,977,5443,554,652	Treasury shares	-	(380)
Valuation difference on available-for-sale securities(194)-Total valuation and translation adjustments(194)-Share acquisition rights664378Total net assets2,977,5443,554,652	Total shareholders' equity	2,977,074	3,554,274
Total valuation and translation adjustments (194) Share acquisition rights 664 378 Total net assets 2,977,544 3,554,652	Valuation and translation adjustments		
Share acquisition rights 664 378 Total net assets 2,977,544 3,554,652	Valuation difference on available-for-sale securities	(194)	
Total net assets 2,977,544 3,554,652	Total valuation and translation adjustments	(194)	
Total net assets 2,977,544 3,554,652	Share acquisition rights	664	378
	-		
	Total liabilities and net assets	3,424,757	4,136,848

		(thousand yen)
	Nine months ended July 31, 2018 (November 1, 2017 - July 31, 2018)	Nine months ended July 31, 2019 (November 1, 2018 - July 31, 2019)
Net sales	1,413,568	1,956,683
Cost of sales	275,611	421,789
Gross profit	1,137,957	1,534,894
Selling, general and administrative expenses	475,694	689,382
Operating income	662,263	845,511
Non-operating income		
Interest income	2	245
Subsidy income	1,500	1,440
Writing and speaking fees	602	48
Total non-operating income	2,104	1,733
Non-operating expenses		
Interest expenses	79	9
Share issuance cost	10,158	-
Going public expenses	13,718	-
Loss on investments in investment partnerships	-	19,259
Other		7
Total non-operating expenses	23,957	19,277
Ordinary income	640,410	827,967
Extraordinary income		
Gain on sales of non-current assets	30	<u> </u>
Total extraordinary income	30	-
Extraordinary losses		
Loss on retirement of non-current assets	244	-
Total extraordinary losses	244	
Profit before income taxes	640,196	827,967
Income taxes	197,545	253,525
Net income	442,650	574,442

(3) Notes to quarterly financial statements

(Notes on ongoing concern)

Not applicable.

(Notes on significant changes in shareholders' equity)

Not applicable.

(Application of special accounting processes for the preparation of the quarterly financial statements)

(Calculation of tax expenses)

Tax expenses were calculated by rationally estimating the effective tax rate after applying tax effect accounting to profit before income taxes for the business year including the nine months ended July 31, 2019, and multiplying the profit before income taxes for the nine months ended July 31, 2019 by the estimated effective tax rate.

(Segment information, etc.)

This information has been omitted because the Company's operations are limited to the single segment of consulting business.

3. Other

Significant matters concerning the ongoing concern assumption Not applicable.