## Financial Results for the Six Months Ended April 30, 2020 (J-GAAP)

 June 12, 2020

 Name of listed company: Prored Partners CO., LTD.
 Stock Exchange Listing: TSE Mothers

 Securities code:
 7034
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 Quarterly report filing date:
 June 12, 2020
 Dividend payable date (as planned): —

 Supplemental material of quarterly financial results: Yes
 Yes

Convening briefing of quarterly financial results: Yes (for institutional investors and analysts)

(Rounded down to nearest million yen)

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1. Financial results for the six months ended April 30, 2020 (November 1, 2019 - April 30, 2020)

(1) Operating results (cumulative) (% indicates year-on-year changes)								
	Net sales		Operating income		Ordinary income		Net income	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Six months ended April 30, 2020	1,766	32.3	774	26.3	745	25.2	516	25.2
Six months ended April 30, 2019	1,334	65.9	<b>61</b> 2	58.0	595	52.9	413	62.8

	Net income per share	Diluted net income per share
	Yen	Yen
Six months ended April 30, 2020	48.20	47.08
Six months ended April 30, 2019	40.30	38.73

#### (2) Financial position

	Total asse	Total assets		assets	Equity ratio	
		Million yen		Million yen	%	
Six months ended April 30, 202	20	6,977		5,942	85.2	
Year ended October 31, 2019		4,718		3,670	77.8	
(Reference) Capital stock	Six months ended April 30, 2020	5,94	Million 2 ven	Year ended October 31.	2019 3,670 Million ven	

## 2. Dividends

		Annual dividend					
	1Q-end	1Q-end 2Q-end 3Q-end Year-end Tot					
	Yen	Yen	Yen	Yen	Yen		
Year ended October 31, 2019	—	0.00	_	0.00	0.00		
Year ending October 31, 2020	_	0.00					
Year ending October 31, 2020			_	0.00	0.00		
(forecast)				0.00	0.00		

(Note) Revisions since most recently announced dividend forecast: None

3. Financial forecasts for the year ending October 31, 2020 (November 1, 2019 - October 31, 2020)

(% indicates year-on-year changes)									
	Net sa	les	Operating	income	Ordinary	income	Net inc	ome	Net income per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Full year	3,468	31.3	1,235	16.0	1,233	17.9	766	12.2	73.73
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(Note) Revisions since most recently announced results forecast: None

The Company performed a share split at the ratio of two shares per common share on January 11, 2020. The impact of the share split was considered in the net income per share in the financial forecasts for the year ending October 31, 2020.

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#### \* Notes

(1) Application of special accounting processes for the preparation of the quarterly financial statements: Yes (Note) For details, see "2. Quarterly Financial Statements and Significant Notes (4) Notes to quarterly financial statements (Application of special accounting processes for the preparation of the quarterly financial statements)" on page 7 of the attached materials.

(2) Changes in accounting policies, and changes and restatements in accounting estimates

- 1) Changes in accounting policies associated with accounting standards, etc.: None
  - 2) Changes in accounting policies other than those in 1): None
  - 3) Changes in accounting estimates: None
- 4) Restatements: None

(3) Number of issued and outstanding shares (common shares)

<ol> <li>Number of issued and outstanding shares (including treasury shares)</li> </ol>	As of April 30, 2020	10,965,600 shares	As of October 31, 2019	10,389,200 shares
<ol> <li>Number of treasury shares at the end of period</li> </ol>	As of April 30, 2020	136 shares	As of October 31, 2019	136 shares
<ol> <li>Average number of shares during the period (cumulative)</li> </ol>	Six months ended April 30, 2020	10,725,200 shares	Six months ended April 30, 2019	10,250,066 shares

(Note) The Company performed share splits at the ratio of two shares per common share on June 12, 2019 and two shares per common share on January 11, 2020. The "number of issued and outstanding shares," the "number of treasury shares at the end of period," and the "average number of shares during the period" are calculated based on the assumption that the share splits took place at the start of the previous fiscal year.

\* This quarterly report does not fall within the scope of quarterly review procedures by certified public accountants or an auditing firm.

\* Explanation regarding the appropriate use of financial forecast and other special remarks (Note concerning forward-looking statements, etc.)

Any information contained in this document pertaining to future financial performance etc. is based on the information currently available to the Company and certain other assumptions judged to be reasonable, and the Company does not promise the achievement of this performance. Actual financial performance may vary significantly from the forecasts contained herein. Please refer to "1. Qualitative Information on the Current Quarterly Financial Results (3) Explanation of forecast information such as financial forecasts" on page 2 of the attached materials for the assumptions on which the financial forecast is based and precautionary statements concerning their use.

(How to obtain the supplemental material of financial results and the content of the briefing of financial results)

The Company intends to hold an online results briefing for institutional investors and analysts using a web conferencing system on Tuesday, June 16, 2020.

The content of the briefing will be made available on the Company's website shortly after the briefing is held.

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## 1. Qualitative Information on the Current Quarterly Financial Results

## (1) Explanation of operating results

During the six months ended April 30, 2020, the Japanese economy rapidly deteriorated due to the contraction of inbound demand and the reduction of business activities in Japan and abroad as a result of the spread of COVID-19 infections. There are concerns about the further spread of infections and the future outlook remains unpredictable.

Due to this uncertain business environment, there are increasing needs matching the Company's services in various industries such as cost management initiatives through the revision of cost structure, profit structure reform matching market changes, and the promotion of business improvement and increased efficiency.

Amid limitations on face-to-face sales activities and consulting services, the Company has continued to conduct business activities through business negotiations and the provision of consulting services over the Internet, and the promotion of remote work. In addition, while continuing to conduct a wide range of cost management, the Company has worked to enable the efficient and effective provision services through the standardization of tasks and the continued implementation of systems such as RPA, OCR and AI.

As a result, during the six months ended April 30, 2020, net sales totaled 1,766 million yen (up 32.3% year-on-year), operating income was 774 million yen (up 26.3% year-on-year), ordinary income was 745 million yen (up 25.2% year-on-year) and net income was 516 million yen (up 25.2% year-on-year), slightly exceeding planned levels.

Segment information is not shown because the Company's operations are limited to the single segment of consulting business.

### (2) Explanation of financial position

(i) Assets, liabilities and net assets

#### (Assets)

Assets stood at 6,977 million yen as of April 30, 2020, an increase of 2,258 million yen from the end of the previous fiscal year. This was mainly attributable to increases of 1,787 million yen in cash and deposits and 396 million yen in accounts receivable - trade.

## (Liabilities)

Liabilities stood at 1,034 million yen as of April 30, 2020, a decrease of 13 million yen from the end of the previous fiscal year. This was mainly attributable to a decrease of 40 million yen in bonds payable.

#### (Net assets)

Net assets stood at 5,942 million yen as of April 30, 2020, an increase of 2,272 million yen from the end of the previous fiscal year. This was mainly attributable to retained earnings increasing by 516 million yen due to net income, share capital increasing by 877 million yen due to the exercise of share acquisition rights and legal capital surplus increasing by 877 million yen.

#### (ii) Cash flows

Cash and cash equivalents (net cash) during the six months ended April 30, 2020, increased by 1,787 million yen from the end of the previous fiscal year to 5,941 million yen.

Cash flows and the factors contributing thereto during the six months ended April 30, 2020 were as follows.

#### (Cash flows from operating activities)

Net cash provided by operating activities was 152 million yen (338 million yen provided during the same period of the previous year). This was mainly attributable to 745 million yen in profit before income taxes, a 396 million yen increase in trade receivables, and 265 million yen in income taxes paid.

#### (Cash flows from investing activities)

Net cash used in investing activities was 71 million yen (72 million yen used during the same period of the previous year). This was mainly attributable to 93 million yen spent on the purchase of investment securities, 31 million yen in proceeds from withdrawal of investment securities and 9 million yen spent on the purchase of intagible assets.

### (Cash flows from financing activities)

Net cash provided by financing activities was 1,705 million yen (5 million yen used during the same period of the previous year). This was mainly attributable to 1,737 million yen in proceeds from issuance of shares resulting from exercise of share acquisition rights and 40 million yen spent on redemption of bonds.

#### (3) Explanation of forecast information such as financial forecasts

There are very heightened concerns about the future outlook for the global economy due to the global spread of COVID-19. Certain effects of measures to prevent the spread of infection have arisen in the company's sales activities as of the date of

publication of this document. Furthermore, there has also been an indirect impact on the progress of consulting service projects due to factors such as constraints on the business activities of client companies. To address this point, the Company has implemented projects to ensure there is no significant impact or delay while thoroughly implementing remote work in general, such as promoting business negotiations over the Internet in order to compensate for the reduction in face-to-face visits to new clients and providing consulting services using digital technology.

Meanwhile, due to this uncertain business environment, there are increasing needs matching the Company's services in various industries such as cost management initiatives through the revision of cost structure, profit structure reform matching market changes, and the promotion of business improvement and increased efficiency. The speed of growth that has been achieved to date is expected to be adequately maintained if the infections and resulting economic confusion quickly subside.

At the present time, the Company has made no changes to the full-year financial forecast announced on December 16, 2019 because there have been no significant changes in the Company's performance yet, but revenue may decrease if the impact of the disease is prolonged.

## 2. Quarterly Financial Statements and Significant Notes

(1) Quarterly balance sheet

	As of October 31, 2019	As of April 30, 2020
Assets		
Current assets		
Cash and deposits	4,154,725	5,941,929
Accounts receivable - trade	277,804	674,05
Work in process	1,683	3,05
Supplies	321	22
Other	36,927	42,00
Total current assets	4,471,462	6,661,27
Non-current assets		
Property, plant and equipment	50,230	47,33
Intangible assets	5,722	13,79
Investments and other assets	191,343	255,18
Total non-current assets	247,296	316,30
Total assets	4,718,758	6,977,58
Liabilities		
Current liabilities		
Accounts payable - trade	17,722	19,39
Current portion of bonds	80,000	80,00
Accounts payable - other	58,692	122,56
Accrued expenses	163,559	138,10
Income taxes payable	285,215	247,96
Provision for bonuses	-	25,12
Other	84,289	82,87
Total current liabilities	689,479	716,03
Non-current liabilities		
Bonds payable	320,000	280,00
Asset retirement obligations	38,646	38,78
Total non-current liabilities	358,646	318,78
Total liabilities	1.048.125	1,034,82
Net assets		
Shareholders' equity		
Share capital	1,140,333	2,017,97
Capital surplus	1,130,333	2,007,97
Retained earnings	1,399,968	1,916,93
Treasury shares	(380)	(380
Total shareholders' equity	3,670,255	5,942,49
Share acquisition rights	378	27(
Total net assets	3,670,633	5,942,762
Total liabilities and net assets	4,718,758	6,977,584

# (2) Quarterly statement of income

(Six months ended April 30)

(one monand ended right 50)		(thousand yen)
	Six months ended April 30, 2019 (November 1, 2018 - April 30, 2019)	Six months ended April 30, 2020 (November 1, 2019 - April 30, 2020)
Net sales	1,334,804	1,766,157
Cost of sales	271,051	431,223
Gross profit	1,063,752	1,334,933
Selling, general and administrative expenses	450,765	560,503
Operating income	612,987	774,429
Non-operating income		
Interest income	160	19
Gain on investments in investment partnerships	-	1,729
Subsidy income	1,440	-
Writing and speaking fees	48	-
Other		. 83
Total non-operating income	1,648	1,832
Non-operating expenses		
Interest expenses	9	200
Loss on investments in investment partnerships	19,259	,
Share issuance cost		9,609
Listing expenses	-	21,166
Other	8	74
Total non-operating expenses	19,277	31,049
Ordinary income	595,357	745,211
Profit before income taxes	595,357	745,211
Income taxes	182,300	228,248
Net income	413,057	516,963

## (3) Quarterly statement of cash flows

	Six months ended April 30, 2019 (November 1, 2018 - April 30, 2019)	
Cash flows from operating activities		
Profit before income taxes	595,357	745,211
Depreciation	3,277	3,932
Increase (decrease) in provision for bonuses	16,892	25,128
Interest income	(160)	(19)
Interest expenses	9	200
Loss (gain) on investments in investment partnerships	19,259	(1,729)
Share issuance cost	-	9,609
Decrease (increase) in trade receivables	(130,741)	(396,251)
Decrease (increase) in inventories	4,112	(1,278)
Decrease (increase) in prepaid expenses	(5,228)	(5,514)
Increase (decrease) in accounts payable - trade	2,136	1,674
Increase (decrease) in accounts payable - other	13,545	63,867
Increase (decrease) in accrued expenses	(5,258)	(25,459
Increase (decrease) in accrued consumption taxes	(5,161)	(2,480
Other	2,115	1,66
Subtotal	510,157	418,55
Interest received	199	19
Interest paid	(9)	(200)
Income taxes paid	(171,386)	(265,494
Cash flows from operating activities	338,960	152,874
Cash flows from investing activities		
Purchase of property, plant and equipment	(14,431)	
Purchase of intangible assets	-	(9,100
Purchase of investment securities	(60,253)	(93,086
Proceeds from withdrawal of investment securities	2,423	31,323
Payments of leasehold deposits		(364
Cash flows from investing activities	(72,261)	(71,227
Cash flows from financing activities		<u> </u>
Redemption of bonds	(8,000)	(40,000)
Purchase of treasury shares	(380)	(10,000
Proceeds from issuance of share acquisition rights	()	7,975
Proceeds from issuance of shares resulting from exercise of share acquisition rights	2,851	1,737,582
Cash flows from financing activities	(5,529)	1,705,557
Net increase (decrease) in cash and cash equivalents	261,169	1,787,204
Cash and cash equivalents at beginning of period	2,722,937	4,154,725
Cash and cash equivalents at beginning of period	2,984,107	5,941,929
Cash and cash equivalents at end of period	2,964,107	5,941,929

(4) Notes to quarterly financial statements

(Notes on ongoing concern) Not applicable.

(Notes on significant changes in shareholders' equity)

The number of shares increased by 576,400 and share capital and legal capital surplus each increased by 877,637,000 yen due to the exercise of share acquisition rights during the six months ended April 30, 2020.

As a result, share capital was 2,017,970,000 yen and legal capital surplus was 2,007,970,000 yen as of April 30, 2020.

(Application of special accounting processes for the preparation of the quarterly financial statements)

(Calculation of tax expenses)

Tax expenses were calculated by rationally estimating the effective tax rate after applying tax effect accounting to profit before income taxes for the business year including the six months ended April 30, 2020, and multiplying the profit before income taxes for the six months ended April 30, 2020 by the estimated effective tax rate.

(Segment information, etc.)

[Segment information]

This information has been omitted because the Company's operations are limited to the single segment of consulting business.

(Significant subsequent events) Not applicable.