

## **Consolidated Financial Results for the First Three Months** of the Fiscal Year Ending October 31, 2023 (Japanese GAAP)

			March 17, 2023
Company name:	Prored Partners CO.,	TD. Stock Exchan	nge Listing: TSE Prime Market
Securities code:	7034	URL: https://	/www.prored-p.com/
Representative:	Susumu Satani, Repre	sentative Director	
Contact:	Yoshimaro Toyama, C	eneral Manager of Administration Division	
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Scheduled date for filin	g of securities report:	March 17, 2023	
Scheduled date of divid	end payment:	_	
Supplementary documents for quarterly results:		Yes	
Quarterly results briefing	ng:	Yes (for institutional investors and analysts)	

(Rounded down to nearest million yen)

1. Consolidated Financial Results for the First Three Months of the Fiscal Year Ending October 31, 2023 (November 1, 2022 to January 31, 2023)

(1) Consolidated business results (Percentages below represent increases (decreases) from the same period of

the previous fiscal year)

	Net sale	S	Operating p	orofit	Ordinary p	rofit	Profit attribut owners of p	
Three months ended	million yen	%	million yen	%	million yen	%	million yen	%
January 31, 2023	584	(22.2)	(142)	—	(215)	—	(156)	—
January 31, 2022	752	(14.8)	30	(85.8)	(22)		24	(82.8)

(Note) Comprehensive income

First three months ended January 31, 2023 First three months ended January 31, 2022 -215 million yen (-%) -35 million yen (—%)

	Earnings per share	Diluted earnings per share
Three months ended	Yen	Yen
January 31, 2023	(14.36)	—
January 31, 2022	2.27	—

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio
As of	million yen	million yen	%
January 31, 2023	9,148	7,725	54.8
October 31, 2022	9,322	7,519	55.4

As of January 31, 2023: 5,011 million yen As of October 31, 2022: 5,168 million yen (Reference) Equity:

2. Dividends

		Dividend per share						
	End of first quarter	End of second quarter	End of third quarter	Year-end	Annual			
	Yen	Yen	Yen	Yen	Yen			
Fiscal year ended October, 2022	—	0.00	_	0.00	0.00			
Fiscal year ending October 31, 2023	—							
Fiscal year ending October 31, 2023 (Forecast)		0.00	_	0.00	0.00			

(Note) Revisions to the forecasts of cash dividends most recently announced: None

3. Forecast for Consolidated Financial Results for the Fiscal Year Ending October 31, 2023 (November 1, 2022, to October 31, 2023) (Percentages below represent increases (decreases) from the same period of the previous fiscal year.)

	Net sa	ales	Operating	profit	Ordinary r	profit	Profit attribut		Earnings per share
	1.00 50	105	operating	Operating profit Ordinary profit		owners of parent		Earnings per share	
	million yen	%	million yen	%	million yen	%	million yen	%	Yen
Full year	2,361	(13.1)	—		_		—	—	—

(Note) Revisions to the forecast of results since most recent announcement: None

1. For the earnings forecast, specific forecasts of profit amounts for operating profit and below have not been disclosed from the perspective of requiring investment decisions flexible to rapid changes in the current economic environment.

\* Notes

(1) Changes in significant subsidiaries during the period (changes in specified subsidiaries accompanying changes in scope of consolidation): None

New: None Excluded: None

(2) Adoption of particular accounting treatment concerning preparation of quarterly financial statements: Yes

(Note) For details, please refer to "2. Quarterly Consolidated Financial Statements and Key Notes (3) Notes to quarterly consolidated financial statements (Application of particular accounting treatments concerning preparation of quarterly consolidated financial statements)" on page 6 of the attached materials.

(3) Changes in accounting policies, and changes and restatements in accounting estimates

(i)	Changes in accounting policies associated with revision of accounting standards:	Yes
(ii)	Changes in accounting policies other than (i):	None
(iii)	Changes in accounting estimates:	None
(iv)	Restatement:	None

(iv) Restatement:

(Note) For details, please refer to "2. Quarterly Consolidated Financial Statements and Key Notes (3) Notes to quarterly consolidated financial statements (Changes in accounting policies)" on page 6 of the Supplementary Information.

(4) Number of shares outstanding (common stock)

(i) Number of shares outstanding (including treat	sury stock)
As of January 31, 2023:	11,195,600 shares
As of October 31, 2022:	11,195,600 shares
(ii) Number of treasury stock at the end of the per	riod
As of January 31, 2023:	276,106 shares
As of October 31, 2022:	276,106 shares
(iii) Average number of shares issued during the p	period
Three months ended January 31, 2023:	10,919,494 shares.
Three months ended January 31, 2022:	10,919,506 shares.

\* Quarterly financial results are outside the scope of the quarterly review by certified public accountants or audit corporations.

\* Explanations and other special notes concerning the appropriate use of business results forecasts

(Notes on forward-looking statements)

The forward-looking statements such as result forecasts included in this document are based on the information available to the Company at the time of the announcement and on certain assumptions considered reasonable, and the Company makes no representations as to their achievability. Actual results may differ materially from the forecast depending on a range of factors. For assumptions underlying the forecasts and notes regarding the use of the forecasts, please refer to "1. Qualitative Information on Financial Results for the First Three Months Ended January 31, 2023 (3) Explanation Regarding Financial Results Forecasts and Other Forward-Looking Statements" on page 3 of the Supplementary Information.

(How to obtain supplementary documents for financial results and details of the results briefing) The Company will hold an online results briefing for institutional investors and analysts using a web conferencing system on Friday, March 17, 2023. The Company will post the details of the results briefing on its website as soon as it has been held.

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#### 1. Qualitative Information on Financial Results for the First Three Months Ended January 31, 2023

The forward-looking statements made below are forecasts determined by the Group at the end of the first three months under review. The forward-looking statements contained in this document are based on the judgment of the Group as of the end of the current quarter.

#### (1) Explanation Regarding Business Results

#### 1. Explanation regarding business results

During the first three months under review, 2023, the Japanese economy has gradually recovered due to the promotion of measures such as vaccinations and the progressive easing of restrictions, although the situation caused by COVID-19 remains difficult. Meanwhile, the economic environment is expected to continue to be uncertain due to factors such as inflation reaching the highest level in 40 years as a result of rising raw material prices, concerns about the situation with Ukraine and Russia affecting economic activity, and the rapid progression of the weakening of the yen caused by interest rate hikes in the United States.

In this business environment, the Company sought to grow the business of pay-per-performance cost management consulting, where it has had one of the strongest track records in Japan.

In the consulting business, given that recent dramatic price increases have made it difficult to make initially anticipated cost reductions and that net sales from customers' industries affected severely by the COVID-19 pandemic were below the initial plan, the business environment remains challenging.

The Company considers that potential demand for pay-per-performance cost management, in which the Company has strengths, is still high and its market position is strong. The Company will return the business to a growth track at a nearly stage by instituting strategies such as accelerating the achievement of sales leads and expanding new business domains.

Regarding the Pro-Sign business, although it began fee-based services in the previous fiscal year, the number of companies charged fees has been sluggish. Therefore, we are reexamining our future approach, including redefining the value provided by Pro-Sign and narrowing down its functions.

As a result, operating results for the first three months under review recorded net sales of 584 million yen (down 22.2% year on year), operating loss of 142 million yen (operating profit of 30 million yen in the same period of the previous year), ordinary loss of 156 million yen (ordinary loss of 22 million yen in the same period of the previous year), and loss attributable to owners of parent of 215 million yen (profit attributable to owners of parent of 24 million yen in the same period of the previous year). Segment information is not shown because the Company's operations are limited to the single segment of consulting business.

(2) Explanation Regarding Financial Position

(Assets)

Net assets at the end of the first three months under review totaled 9,148 million yen, a decrease of 173 million yen from the end of the previous fiscal year.

Current assets decreased 673 million yen from the end of the previous fiscal year, to 4,862 million yen, . This was mainly attributable to a decrease of 489 million yen in cash and deposits and a decrease of 152 million yen in accounts receivable - trade, and contract assets.

Non-current assets increased 499 million yen from the end of the previous fiscal year, to 4,286 million yen. This was attributable primarily to an increase of 507 million yen in investment securities.

#### (Liabilities)

Liabilities at the end of the first three months under review totaled 1,423 million yen, a decrease of 379 million yen from the end of the previous fiscal year.

Current liabilities decreased 540 million yen from the end of the previous fiscal year, to 471 million yen. This was largely due to decreases 212 million yen in other current liabilities, 147 million yen in accounts payable - other, and 108 million yen in accrued expenses.

Non-current liabilities increased 161 million yen from the end of the previous fiscal year, to 951 million yen. This was chiefly reflects an increase of 161 million yen in long-term borrowings.

(Net assets)

Net assets at the end of the first three months under review totaled 7,725 million yen, an increase of 205 million yen from the end of the previous fiscal year. This was mainly attributable to increase of 346 million yen in non-controlling interests, despite decrease of 156 million yen in retained earnings due to recording loss attributable to owners of parent.

(3) Explanation Regarding Financial Results Forecasts and Other Forward-Looking Statements

With regard to the consolidated earnings forecast for the fiscal year ending October 31, 2023, it is our policy not to disclose specific forecasts of profit amounts for operating profit and below from the perspective of requiring investment decisions flexible to rapid changes in the current economic environment.

# 2. Quarterly Consolidated Financial Statements and Key Notes

(1) Quarterly Consolidated Balance Sheets

Assets Curent assets Cash and deposits Accounts receivable - trade, and contract assets Other 297,249 Total current assets Property, plant and equipment Total current assets Property, plant and equipment Total current assets Tododwill 307,545 Software 27,106 Other 26 Total intangible assets Investment securities 3246,78 Investment securities 3246,654 Other 177,050 Total investments and other assets Investment securities 3,204,654 Other 177,050 Total investments and other assets Investment securities 3,204,654 Other 177,050 Total investments and other assets Investment securities 3,204,654 Other 177,050 Total investments and other assets Investment securities 3,381,704 Total assets Uiabilities Current liabilities Current portion of bonds payable Current portion of long-term borrowings Accounts payable - other 226,622 Accrued consumption taxes 13,044 Total current liabilities Income taxes payable 66,696 Provision for bonuese 1,30,40 Other 225,320 Total current liabilities Non-current liabilities Non-c	period , 2023)
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Total current assets       5,336,104         Non-current assets       70,211         Intangible assets       307,545         Goodwill       307,545         Software       27,106         Other       26         Total intagible assets       334,678         Investments and other assets       177,050         Total investments and other assets       3,381,704         Total one-current assets       9,322,699         Liabilities       9,322,699         Current liabilities       9,322,699         Current liabilities       36,800         Current portion of bonds payable       80,000         Current portion of long-term borrowings       45,600         Accounts payable - trade       36,800         Current portion of long-term borrowings       45,600         Accound expenses       230,953         Accrued expenses       13,040         Other       225,320         Total current liabilities       1,012,058         Non-current liabilities       1,012,058         Non-current liabilities       1,012,058         Non-current liabilities       1,012,058         Non-current liabilities       1,90,000         Long-term borrowings       68	356,94
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Property, plant and equipment70,211Intangible assets307,545Goodwill307,545Software27,106Other26Total intangible assets334,678Investments and other assets3,204,654Other177,050Total investments and other assets3,381,704Total non-current assets3,786,594Total assets9,322,699Liabilities9,322,699Current liabilities36,800Current portion of bonds payable80,000Current portion of long-term borrowings45,600Accounts payable - trade36,800Current portion of long-term borrowings45,600Accounts payable - other226,622Accured expenses230,953Accrued expenses87,024Income taxes payable66,696Provision for bonuses13,040Other225,320Total current liabilities1,012,058Non-current liabilities1,022,059Non-current liabilities1,996Total current liabilities1,3,847Asset retirement obligations14,996Total liabilities1,802,903Net assets1,802,903Net assets1,802,903Share holders' equity1,842,925Share capital2,025,925Capital surplus2,015,925	4,862,39
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Accrued expenses230,953Accrued consumption taxes87,024Income taxes payable66,696Provision for bonuses13,040Other225,320Total current liabilities1,012,058Non-current liabilities80,000Long-term borrowings682,000Retirement benefit liability13,847Asset retirement obligations14,996Total non-current liabilities790,844Notal liabilities1,802,903Net assets1,802,903Share capital2,025,925Capital surplus2,015,925	79,38
Income taxes payable66,696Provision for bonuses13,040Other225,320Total current liabilities1,012,058Non-current liabilities80,000Long-term borrowings682,000Retirement benefit liability13,847Asset retirement obligations14,996Total non-current liabilities790,844Total liabilities1,802,903Net assetsShare capitalShare capital2,025,925Capital surplus2,015,925	122,34
Provision for bonuses13,040Other225,320Total current liabilities1,012,058Non-current liabilities80,000Long-term borrowings682,000Retirement benefit liability13,847Asset retirement obligations14,996Total non-current liabilities790,844Total liabilities1,802,903Net assetsShareholders' equityShare capital2,025,925Capital surplus2,015,925	60,34
Other225,320Total current liabilities1,012,058Non-current liabilities80,000Long-term borrowings682,000Retirement benefit liability13,847Asset retirement obligations14,996Total non-current liabilities790,844Total liabilities1,802,903Net assets1,802,903Share holders' equity2,025,925Capital surplus2,015,925	1,98
Total current liabilities1,012,058Non-current liabilities1,012,058Bonds payable80,000Long-term borrowings682,000Retirement benefit liability13,847Asset retirement obligations14,996Total non-current liabilities790,844Total liabilities1,802,903Net assetsShareholders' equityShare capital2,025,925Capital surplus2,015,925	44,44
Non-current liabilitiesBonds payable80,000Long-term borrowings682,000Retirement benefit liability13,847Asset retirement obligations14,996Total non-current liabilities790,844Total liabilities1,802,903Net assets1Shareholders' equity2,025,925Capital surplus2,015,925	12,46
Bonds payable80,000Long-term borrowings682,000Retirement benefit liability13,847Asset retirement obligations14,996Total non-current liabilities790,844Total liabilities1,802,903Net assets1Shareholders' equity2,025,925Capital surplus2,015,925	471,94
Long-term borrowings682,000Retirement benefit liability13,847Asset retirement obligations14,996Total non-current liabilities790,844Total liabilities1,802,903Net assets1Shareholders' equity2,025,925Capital surplus2,015,925	
Long-term borrowings682,000Retirement benefit liability13,847Asset retirement obligations14,996Total non-current liabilities790,844Total liabilities1,802,903Net assets1Shareholders' equity2,025,925Capital surplus2,015,925	80,00
Asset retirement obligations14,996Total non-current liabilities790,844Total liabilities1,802,903Net assets1Shareholders' equity2,025,925Capital surplus2,015,925	843,00
Total non-current liabilities790,844Total liabilities1,802,903Net assets1,802,903Shareholders' equity2,025,925Share capital2,025,925Capital surplus2,015,925	13,84
Total non-current liabilities790,844Total liabilities1,802,903Net assets1,802,903Shareholders' equity2,025,925Share capital2,025,925Capital surplus2,015,925	15,00
Total liabilities1,802,903Net assetsShareholders' equityShare capital2,025,925Capital surplus2,015,925	951,854
Net assets     2,025,925       Capital surplus     2,015,925	1,423,79
Shareholders' equity2,025,925Capital surplus2,015,925	, ,
Share capital2,025,925Capital surplus2,015,925	
Capital surplus 2,015,925	2,025,92
	2,015,92
1,007,0/4	1,732,24
Treasury shares (762,824)	(762,824
Total shareholders' equity 5,168,101	5,011,27
Share acquisition rights -	15,45
Non-controlling interests 2,351,694	2,698,41
Total net assets 7,519,795	7,725,13
Total liabilities and net assets 9,322,699	9,148,93

(2) Quarterly Consolidated Statement of Income and Quarterly Consolidated Statement of Comprehensive Income (Quarterly consolidated statement of income)

(First three-month period)

(First unce-monur period)		(Unit: thousand yen)
	First three-month period of the previous fiscal year (from November 1, 2021 to January 31, 2022)	First three-month period (From November 1, 2022 to January 31, 2023)
Net sales	752,111	584,884
Cost of sales	365,940	448,484
Gross profit	386,170	136,400
Selling, general and administrative expenses	355,842	279,375
Operating profit (loss)	30,328	(142,975)
Non-operating income		
Government subsidies received	530	-
Other	670	613
Total non-operating income	1,200	613
Non-operating expenses		
Interest expenses	59	751
Investment partnership administrative expenses	54,037	61,844
Other	70	10,202
Total non-operating expenses	54,167	72,798
Ordinary profit (loss)	(22,638)	(215,160)
Profit (loss) before income taxes	(22,638)	(215,160)
Income taxes	13,139	677
Profit (loss)	(35,777)	(215,837)
Profit (loss) attributable to non-controlling interests	(60,606)	(59,007)
Profit (loss) attributable to owners of parent	24,829	(156,830)

### (Quarterly consolidated statement of comprehensive income)

(First three-month period)

(i list thee holdin period)		(Unit: thousand yen)
	First three months of the previous fiscal year (From November 1, 2021 to January 31, 2022)	First three-month period (From November 1, 2022 to January 31, 2023)
Profit (loss)	(35,777)	(215,837)
Comprehensive income	(35,777)	(215,837)
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	24,829	(156,830)
Comprehensive income attributable to non-controlling interests	(60,606)	(59,007)

(3) Notes to quarterly consolidated financial statements

(Note regarding going concern assumptions) Not applicable.

(Notes in the case of significant changes in shareholders equity) Not applicable.

(Application of particular accounting treatments concerning preparation of quarterly consolidated financial statements)

(Calculation of tax expenses)

The Company calculates tax expenses by rationally estimating the effective tax rate after applying tax effect accounting to profit before income taxes in the consolidated fiscal year that includes the three months under review and multiplying profit before income taxes by the estimated effective tax rate. However, in cases where the result of calculating using this effective tax rate lacks reasonableness in a significant manner, the Company bases calculations on the legal tax rate. Income taxes - deferred is included in income taxes.

(Changes in accounting policies)

(Application of the Guidance on Accounting Standard for Fair Value Measurement)

The Implementation Guidance on Accounting Standard for Fair Value Measurement (ASBJ Guidance No. 31, June 17, 2021; below, the "Guidance on Accounting Standard for Fair Value Measurement") was applied for the first quarter of the fiscal year ending October 31, 2023, and in accordance with the transitional treatment stipulated in Paragraph 27-2 of the Guidance on Accounting Standard for Fair Value Measurement, the new accounting policy stipulated by the Guidance on Accounting Standard for Fair Value Measurement is to be applied prospectively. Note that this change has no impact on the quarterly consolidated financial statements.

(Additional Information)

(Accounting estimates regarding the impact of the rapid spread of COVID-19 and changes in the international situation related to Ukraine)

The rapid spread of COVID-19 and changes in the international situation related to Ukraine have made the business environment more difficult for some of our client companies in their industries, and to some extent this has affected the orders for consulting services that we provide to our client companies. However, at the time of preparation of the financial statements, we do not believe that this will have a material impact on our accounting estimates.

The Company has made accounting estimates based on information available at the time of preparation of the financial statements, assuming that the impact of COVID-19 and changes in the international situation related to Ukraine will continue for a certain period of time.

Due to the high degree of uncertainty regarding the timing of the normalization of the COVID-19 situation and changes in the international situation related to Ukraine, and the impact on the business environment, any change in the situation could have an impact on our financial position and operating results.

(Segment information, etc.)

Segment information

Segment information is not shown because the Group's operations are limited to the single segment of the consulting business.

(Significant subsequent events)

Decrease in share capital

In the meeting of the Board of Directors held on December 23, 2022, the Company resolved to submit a proposal to reduce the amount of share capital at the 15th Ordinary General Shareholders' Meeting held on January 26, 2023, which was approved by the said shareholders' meeting and became effective on February 28, 2023.

1. Purpose of the reduction in share capital

In accordance with Article 447, paragraph (1) of the Companies Act, the Company has decided to reduce the amount of share capital and transfer the entire amount to other capital surplus for the purpose of ensuring flexibility and mobility of its future capital policy.

2. Details of the reduction in share capital

Pursuant to Article 447, paragraph (1) of the Companies Act, the Company will reduce the amount of share capital, and transfer the entire amount to other capital surplus.

Reduction in share capital Share capital of 2,025,925,500 yen will be reduced by 2,015,925,500 yen to 10,000,000 yen.

3. Schedule of the reduction in share capital

(1) Date of resolution by the Board of Directors: December 23, 2022

(2) Date of resolution of the Ordinary General Shareholders' Meeting: January 26, 2023

(3) Deadline for objection by creditors: February 27, 2023

(4) Effective date: February 28, 2023