August 5, 2026

Summary of Consolidated Financial Results
for the First Quarter of Fiscal Year Ending March 31, 2027 (FY2026)
(Three Months Ended June 30, 2026)

[Japanese GAAP]

Company name: ZUKEN Inc. Listing: Tokyo Stock Exchange
Stock code: 6947 URL: https://www.zuken.co.jp
Representative: Jinya Katsube, President and Representative Director
Contact: Susumu Yoshida, General Manager of Finance Department Tel: +81-45-942-1511
Scheduled date of payment of dividend: -
Preparation of supplementary materials for financial results: None
Holding of financial results meeting: None

(All amounts are rounded down to the nearest million yen)

1. Consolidated Financial Results for the First Quarter Ended June 30, 2026 (April 1, 2026 - June 30, 2026)

(1) Consolidated results of operations (Percentages represent year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Three months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Jun. 30, 2026	11,689	28.2	1,575	90.4	1,926	73.2	1,328	89.5
Jun. 30, 2025	9,119	1.1	827	(3.4)	1,112	(1.1)	701	(0.3)

Note: Comprehensive income (Millions of yen) Three months ended Jun. 30, 2026: 2,768 (up 198.3%)
Three months ended Jun. 30, 2025: 928 (up 11.1%)

	Net income per share	Diluted net income per share
Three months ended	Yen	Yen
Jun. 30, 2026	63.04	-
Jun. 30, 2025	32.44	-

(2) Consolidated financial position

	Total assets	Net assets	Shareholders' equity ratio
	Millions of yen	Millions of yen	%
As of Jun. 30, 2026	68,281	41,062	60.1
As of Mar. 31, 2026	67,625	41,277	61.0

Reference: Shareholders' equity (Millions of yen) As of Jun. 30, 2026: 41,062 As of Mar. 31, 2026: 41,277

2. Dividends

	Dividend per share				
	1Q-end	2Q-end	3Q-end	Year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended Mar. 31, 2026	-	50.00	-	150.00	200.00
Fiscal year ending Mar. 31, 2027	-				
Fiscal year ending Mar. 31, 2027 (forecast)		75.00	-	75.00	150.00

Note: Revisions to the most recently announced dividend forecast: None
The year-end dividend for the fiscal year ended March 31, 2026 includes a commemorative dividend of 100 yen.

3. Consolidated Forecast for the Fiscal Year Ending March 31, 2027 (April 1, 2026 – March 31, 2027)

(Percentages represent year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Net income per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	46,000	6.7	6,700	14.2	7,800	9.3	5,700	5.6	270.45

Note: Revisions to the most recently announced consolidated forecast: None
Only the full-year forecast is shown because Zuken manages performance on a fiscal year basis.

* Notes

(1) Significant changes in the scope of consolidation during the period: None

(2) Application of special accounting methods for presenting quarterly consolidated financial statements: None

(3) Changes in accounting policies and accounting-based estimates, and restatements

(a) Changes in accounting policies due to revisions in accounting standards, others:	None
(b) Changes in accounting policies other than (a) above:	None
(c) Changes in accounting-based estimates:	None
(d) Restatements:	None

(4) Number of outstanding shares (common stock)

(a) Number of shares outstanding at the end of the period (including treasury shares)

As of Jun. 30, 2026:	22,249,804 shares	As of Mar. 31, 2026:	22,249,804 shares

(b) Number of treasury shares at the end of the period

As of Jun. 30, 2026:	1,174,048 shares	As of Mar. 31, 2026:	1,174,038 shares

(c) Average number of shares outstanding during the period

Three months ended Jun. 30, 2026:	21,075,759 shares	Three months ended Jun. 30, 2025:	21,616,181 shares

* Review of the attached quarterly consolidated financial statements by a certified public accountant or auditing firm: None

* Cautionary statement with respect to forward-looking statements and other special items

Forecasts of future performance in this report are based on assumption judged to be valid and information available to the Company's management at the time this report was prepared, but are not promises by the Company regarding future performance. Actual results may differ substantially from the forecasts for a number of reasons. Please refer to "1. Overview of Results of Operations, etc., (3) Explanation of Consolidated Forecast and Other Forward-looking Statements" on page 2 for forecast assumptions and notes of caution for usage.

Contents of Attachments

1. Overview of Results of Operations, etc.

(1) Results of Operations

In the first quarter of the current fiscal year, the economic outlook remained uncertain due to rising tensions in the Middle East and for other reasons. Despite these uncertainties, the economy recovered slowly, supported by growth in corporate earnings. Digital transformation of the manufacturing sector remains strong, and manufacturers in the electronics, automobile and industrial equipment sectors, which are the major customers of the Zuken Group, are continuing to make substantial IT investments for digital transformation.

Net sales in the first quarter increased 28.2% year on year to 11,689 million yen mainly because the order backlog at the end of the previous fiscal year reached a record high. Sales of all solution categories increased, reaching a new record high. In Japan, Europe, and the U.S., strong sales of CR-8000 Design Force electronic design system, which is one of Zuken's core products, and sales of the E3.series of wire harness design systems remained firm. A significant increase in IT solutions sales, mainly network-related products at subsidiaries in Japan, was another reason for the new record.

Earnings increased from one year earlier mainly due to higher sales. Operating profit increased 90.4% to 1,575 million yen, ordinary profit increased 73.2% to 1,926 million yen and profit attributable to owners of parent increased 89.5% to 1,328 million yen. All three are record highs for the first quarter of a fiscal year.

(2) Financial Position

Total assets at the end of the first quarter of the current fiscal year increased 655 million yen from the end of the previous fiscal year to 68,281 million yen.

Current assets decreased by 1,301 million yen. The main factors include decreases of 1,967 million yen in notes and accounts receivable-trade and 750 million yen in cash and deposits, and increases of 840 million yen in prepaid expenses, 305 million yen in merchandise and finished goods and 155 million yen in work in process. Non-current assets increased by 1,956 million yen mainly due to an increase of 1,960 million yen in investments and other assets.

Total liabilities increased 870 million yen from the end of the previous fiscal year to 27,218 million yen. Current liabilities increased by 50 million yen. The main factors include an increase of 1,535 million yen in advances received, and decreases of 593 million yen in income taxes payable and 568 million yen in provision for bonuses. Non-current liabilities increased by 819 million yen mainly due to an increase of 789 million yen in other non-current liabilities.

Net assets decreased by 215 million yen from the end of the previous fiscal year to 41,062 million yen. The main factors include a decrease of 1,684 million yen in retained earnings mainly due to dividends paid of 3,161 million yen and an increase of 1,382 million yen in valuation difference on available-for-sale securities, while there was profit attributable to owners of parent of 1,328 million yen. As a result, the shareholders' equity ratio was 60.1%.

(3) Explanation of Consolidated Forecast and Other Forward-looking Statements

We currently maintain the consolidated forecast for the fiscal year ending March 31, 2027 that was released on May 14, 2026.

2. Quarterly Consolidated Financial Statements and Notes

(1) Quarterly Consolidated Balance Sheet

(Thousands of yen)

	As of Mar. 31, 2026	As of Jun. 30, 2026
Assets		
Current assets		
Cash and deposits	29,381,644	28,631,168
Notes and accounts receivable - trade	8,162,506	6,195,387
Securities	6,700,000	6,700,000
Merchandise and finished goods	509,295	814,455
Work in process	273,481	428,714
Raw materials and supplies	1,906	1,934
Prepaid expenses	6,490,524	7,331,330
Other	630,390	747,324
Allowance for doubtful accounts	(29,377)	(30,980)
Total current assets	52,120,371	50,819,336
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	2,474,120	2,442,917
Land	3,009,821	3,009,821
Other, net	723,747	707,008
Total property, plant and equipment	6,207,689	6,159,746
Intangible assets		
Other	704,644	749,234
Total intangible assets	704,644	749,234
Investments and other assets	8,592,683	10,552,827
Total non-current assets	15,505,017	17,461,809
Total assets	67,625,389	68,281,145

(Thousands of yen)

	As of Mar. 31, 2026	As of Jun. 30, 2026
Liabilities		
Current liabilities		
Accounts payable - trade	1,245,136	1,310,097
Income taxes payable	905,881	312,469
Advances received	15,885,927	17,421,423
Provision for bonuses	1,330,816	762,226
Other provisions	122,554	44,600
Other	3,340,126	3,030,454
Total current liabilities	22,830,442	22,881,272
Non-current liabilities		
Retirement benefit liability	3,276,335	3,306,585
Other	240,813	1,030,545
Total non-current liabilities	3,517,149	4,337,131
Total liabilities	26,347,591	27,218,404
Net assets		
Shareholders' equity		
Share capital	10,117,065	10,117,065
Capital surplus	7,625,112	7,625,112
Retained earnings	25,819,383	24,134,637
Treasury shares	(5,502,533)	(5,502,577)
Total shareholders' equity	38,059,027	36,374,237
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,663,721	3,046,386
Foreign currency translation adjustment	1,362,970	1,458,859
Remeasurements of defined benefit plans	192,078	183,258
Total accumulated other comprehensive income	3,218,770	4,688,504
Total net assets	41,277,797	41,062,741
Total liabilities and net assets	67,625,389	68,281,145

(2) Quarterly Consolidated Statements of Income and Comprehensive Income

Quarterly Consolidated Statement of Income

(Thousands of yen)

	Three months ended Jun. 30, 2025	Three months ended Jun. 30, 2026
Net sales	9,119,949	11,689,645
Cost of sales	2,751,402	3,994,824
Gross profit	6,368,546	7,694,820
Selling, general and administrative expenses	5,540,973	6,119,502
Operating profit	827,573	1,575,317
Non-operating income		
Interest income	7,448	31,846
Dividend income	26,361	32,720
Share of profit of entities accounted for using equity method	230,409	249,841
Subsidy income	18,170	35,274
Other	13,095	10,750
Total non-operating income	295,485	360,433
Non-operating expenses		
Interest expenses	761	987
Foreign exchange losses	8,559	7,614
Other	1,120	237
Total non-operating expenses	10,440	8,839
Ordinary profit	1,112,617	1,926,912
Extraordinary income		
Gain on sale of non-current assets	3	1,741
Total extraordinary income	3	1,741
Extraordinary losses		
Loss on disposal of non-current assets	270	39
Total extraordinary losses	270	39
Profit before income taxes	1,112,350	1,928,613
Income taxes - current	123,355	279,983
Income taxes - deferred	287,873	319,979
Total income taxes	411,228	599,962
Profit	701,122	1,328,650
Profit attributable to owners of parent	701,122	1,328,650

Quarterly Consolidated Statement of Comprehensive Income

(Thousands of yen)

	Three months ended Jun. 30, 2025	Three months ended Jun. 30, 2026
Profit	701,122	1,328,650
Other comprehensive income		
Valuation difference on available-for-sale securities	102,498	1,386,770
Foreign currency translation adjustment	163,687	35,626
Remeasurements of defined benefit plans, net of tax	2,881	(8,820)
Share of other comprehensive income of entities accounted for using equity method	(41,995)	26,379
Total other comprehensive income	227,071	1,439,956
Comprehensive income	928,194	2,768,606
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	928,194	2,768,606

(3) Notes to Quarterly Consolidated Financial Statements

Segment Information

I. Three months ended Jun. 30, 2025

1. Information about reportable segment net sales and profit or loss, and breakdown of revenue

(Thousands of yen)

	Reportable segment					Adjustment amount (Note 1)	Appropriated amount in the quarterly consolidated statement of income (Note 2)
	Japan	Europe	Americas	Asia	Total		
Net sales							
Solutions	3,039,232	1,038,829	398,785	313,884	4,790,732	-	4,790,732
Client services	3,046,819	753,523	241,647	287,226	4,329,217	-	4,329,217
Sales to third parties	6,086,051	1,792,352	640,433	601,111	9,119,949	-	9,119,949
Intersegment sales or transfers	477,833	324,580	28,909	23,858	855,181	(855,181)	-
Total	6,563,885	2,116,933	669,342	624,969	9,975,130	(855,181)	9,119,949
Segment profit (loss)	809,665	17,594	(219,598)	204,257	811,918	15,654	827,573

Notes: 1. Adjustment amount in segment profit (loss) includes amount of 15,654 thousand yen eliminated for intersegment transactions.

2. Segment profit (loss) is adjusted with operating profit in the quarterly consolidated statement of income.

2. Information related to impairment losses on non-current assets, goodwill, etc. for each reportable segment

Not applicable.

II. Three months ended Jun. 30, 2026

1. Information about reportable segment net sales and profit or loss, and breakdown of revenue

(Thousands of yen)

	Reportable segment					Adjustment amount (Note 1)	Appropriated amount in the quarterly consolidated statement of income (Note 2)
	Japan	Europe	Americas	Asia	Total		
Net sales							
Solutions	4,642,584	1,335,159	631,161	217,717	6,826,623	-	6,826,623
Client services	3,420,579	862,606	266,831	313,004	4,863,021	-	4,863,021
Sales to third parties	8,063,164	2,197,765	897,992	530,722	11,689,645	-	11,689,645
Intersegment sales or transfers	452,478	425,174	35,943	29,534	943,130	(943,130)	-
Total	8,515,643	2,622,939	933,936	560,257	12,632,776	(943,130)	11,689,645
Segment profit (loss)	1,239,890	247,695	(58,311)	168,649	1,597,924	(22,606)	1,575,317

Notes: 1. Adjustment amount in segment profit (loss) includes amount of -22,606 thousand yen eliminated for intersegment transactions.

2. Segment profit (loss) is adjusted with operating profit in the quarterly consolidated statement of income.

2. Information related to impairment losses on non-current assets, goodwill, etc. for each reportable segment

Not applicable.

Significant Changes in Shareholders' Equity

Not applicable.

Going Concern Assumption

Not applicable.

Notes to Quarterly Consolidated Statement of Cash Flows

A quarterly consolidated statement of cash flows for the first three months of FY2026 has not been prepared. Depreciation (includes amortization expenses related to intangible assets minus goodwill) and amortization of goodwill for the first three months of FY2025 and FY2026 are as follows.

(Thousands of yen)

	Three months ended Jun. 30, 2025	Three months ended Jun. 30, 2026
Depreciation	210,837	204,203
Amortization of goodwill	13,850	-

3. Supplementary Information

(1) Sales and Orders

(a) Sales (Thousands of yen)

Segment	Three months ended Jun. 30, 2025		Three months ended Jun. 30, 2026	
	Amount	Composition (%)	Amount	Composition (%)
Japan	6,086,051	66.7	8,063,164	69.0
Europe	1,792,352	19.7	2,197,765	18.8
Americas	640,433	7.0	897,992	7.7
Asia	601,111	6.6	530,722	4.5
Total	9,119,949	100.0	11,689,645	100.0

(b) Orders received and order backlog (Thousands of yen)

Segment	Three months ended Jun. 30, 2025		Three months ended Jun. 30, 2026	
	Orders received	Order backlog	Orders received	Order backlog
Japan	9,897,426	17,429,300	12,254,568	21,156,489
Europe	1,729,348	4,403,829	1,743,859	5,142,215
Americas	490,273	2,038,238	611,828	2,636,654
Asia	686,361	842,214	610,006	920,139
Total	12,803,410	24,713,583	15,220,262	29,855,498

Note: Intersegment transactions have been eliminated.

(Reference) Results by product category are as follows.

(a) Sales (Thousands of yen)

Product category	Three months ended Jun. 30, 2025		Three months ended Jun. 30, 2026	
	Amount	Composition (%)	Amount	Composition (%)
Printed Circuit Board design solutions	1,176,020	12.9	1,319,642	11.3
Circuit design solutions	1,813,395	19.9	2,225,013	19.0
IT solutions	1,801,211	19.8	3,281,948	28.1
Client services	4,329,217	47.4	4,863,021	41.6
Others	104	0.0	20	0.0
Total	9,119,949	100.0	11,689,645	100.0

(b) Orders received and order backlog (Thousands of yen)

Product category	Three months ended Jun. 30, 2025		Three months ended Jun. 30, 2026	
	Orders received	Order backlog	Orders received	Order backlog
Printed Circuit Board design solutions	1,295,188	1,490,575	1,241,571	1,710,422
Circuit design solutions	2,528,614	3,146,293	2,804,913	3,994,781
IT solutions	2,895,132	2,766,000	4,611,530	3,618,171
Client services	6,083,574	17,309,814	6,557,346	20,526,123
Others	900	900	4,899	5,999
Total	12,803,410	24,713,583	15,220,262	29,855,498

Note: Names of major products by product category are as follows.

Major products of Printed Circuit Board design solutions	CR-8000 Design Force CR-8000 Board Designer CR-8000 DFM Center eCADSTAR
Major products of Circuit design solutions	CR-8000 Design Gateway CR-8000 System Planner E3.series E3.infinite Cabling Designer Harness Designer
Major products of IT solutions	DS-CR DS-2 Expresso DS-E3 DS-E3.infinite GENESYS PreSight visual BOM

This financial report is solely a translation of "Kessan Tanshin" (in Japanese, including attachments), which has been prepared in accordance with accounting principles and practices generally accepted in Japan, for the convenience of readers who prefer an English translation. In the event of any discrepancy, the Japanese version prevails.