Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

July 11, 2025

Company name: Sanoh Industrial Co., Ltd.
Representative: Genya Takeda, Director & President
(Code No: 6584 TSE Prime)
Contact Person: Yasuo Matsumoto, Executive Officer,
General Manager of General Affairs Headquarters
(Tel: 03-6879-2622)

(Progressive Disclosure) Completion of Acquisition of Equity Interest in Winkelmann Powertrain México S. de R.L. de C.V. (To Make It a Subsidiary)

Sanoh Industrial Co., Ltd. (the "Company") hereby announces that on the July 10, 2025 (local time in Mexico), we have completed the acquisition of all equity interests in Winkelmann Powertrain México S. de R.L. de C.V. ("WPM") , as disclosed in the notice dated June 6, 2025 titled "Acquisition of Equity Interest in Winkelmann Powertrain México S. de R.L. de C.V. (To Make It a Subsidiary)".

1. Overview of Winkelmann Powertrain México S. de R.L. de C.V.

(1) Name	Winkelmann Powertrain México S. de R.L. de C.V.
(2) Address	Lagos de Moreno, Jalisco, Mexico
(3) Representative	Sole Manager, Eiji Tachikawa※1
(4) Business	Manufacturing of automotive components
(5) Capital	MXN 1,066,989 thousand
(6) Date of Incorporation	May 26, 2017
(7) Major Shareholders & Holding Percentage	Sanoh Industrial Co., Ltd. 99% Sanoh Industrial de Mexico S.A. de C.V. 1%
(8) Equity interests held after acquisition	2 Units (Voting Rights: 2 Units | Ownership: 100%)

[Reference] Exchange Rate: MXN 1 = JPY 7.85 (as of July 9, 2025)

※1 Following the completion of the acquisition , Mr. Eiji Tachikawa was appointed as Sole Manager effective as on July 10, 2025 (local time in Mexico).

2. Acquisition Units, Acquisition Price and Ownership Status Before and After the Acquisition

(1) Equity interests held before acquisition	0 Units (Voting Rights: 0 Units | Ownership: 0%)	
(2) Equity interests to be acquired	2 Units (Voting Rights: 2 Units | Ownership: 100%)	
(3) Estimated Acquisition Price	WPM Equity Purchase Cost:	EUR 10 million (approximately JPY 1,719 million)※1 ※2
	Advisory Fees, etc.	JPY 320 million
	Total:	Approximately JPY 2,039 million
(4) Equity interests held after acquisition	2 Units (Voting Rights: 2 Units | Ownership: 100%)	

※1 The yen-equivalent amount has been calculated based on closing rate as of July 9, 2025 i.e.,EUR 1 = JPY 171.93.

※2 The acquisition price may be subject to adjustment following the completion of acquisition of Equity Interest.

3. Future Outlook

The financial impact of this transaction on the Company's consolidated results is currently under evaluation. The Company will promptly disclose any material developments as soon as they are confirmed.