GLORY LTD.



Consolidated Financial Results for the Three Months ended June 30, 2020

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Consolidated Financial Results for the Three Months ended June 30, 2020



Impact of COVID-19 (Overseas)



As of the end of June 2020

	As of the end of June 2020				
Americas	 [sales] Many orders and deliveries are postponed because the business activities are limited. But, no cancellation of large orders. [Maintenance services] Operating rate is around 60% of normal times due to the closures of customers' stores, etc. 				
EMEA	 [sales] Economic activities in major countries are gradually resuming, but many orders and deliveries are postponed in major countries similarly to the U.S. [Maintenance services] Operation rate is around 70% of normal times due to the closure of customers' stores, etc. [sales] Many orders and deliveries are postponed because the business activities in major countries are limited. [Maintenance services] Operation rate is around 70% of normal times in major countries. 				
Asia					
China	[sales] Normal sales activities and maintenance services [Maintenance services] are carried out without major restrictions.				
Production	China Production and procurement have resumed since April.				
Base	Philippines Production resumed gradually from early May and product shipment is not delayed.				



Impact of COVID-19 (Japan)



As of the end of June 2020

Financial Market	Many orders and deliveries are postponed because the business activities were limited.
Retail and Transportation Market	Some orders and deliveries are postponed to 2nd half. Increasing demands for self-service products as a COVID-19 prevention measures.
Amusement Market	Business has resumed in almost all pachinko parlors, but customers are slow to return. Many parlors are cautious about opening new stores and making capital investments. Increasing number of parlors are being closed.



*

Performance Overview Year-on-Year



Net Sales

Sales decreased due to business activity restrictions from COVID-19.

Income

Income decreased significantly from the corresponding period of the previous year due to a decrease in sales, etc.

(Milliona of you)	FY2019		FY2020		V on V	
(Millions of yen)	Three months ended June 30, 2019	Ratio	Three months ended June 30, 2020	Ratio	Y-on-Y	
Net Sales	49,076	100.0%	38,077	100.0%	-22.4%	
Maintenance Sevices	17,660	36.0%	16,223	42.6%	-8.1%	
Operating Income	3,171	6.5%	-972	- %	- %	
Ordinary Income	2,738	5.6%	-919	- %	- %	
Net Income Attributable to Owners of Parent	1,545	3.1%	-1,555	- %	- %	
EBITDA	6,450	13.1%	2,302	6.0%	-64.3%	

 Exchange rate
 US\$
 ¥ 110
 ¥ 108

 ¥ 123
 ¥ 118

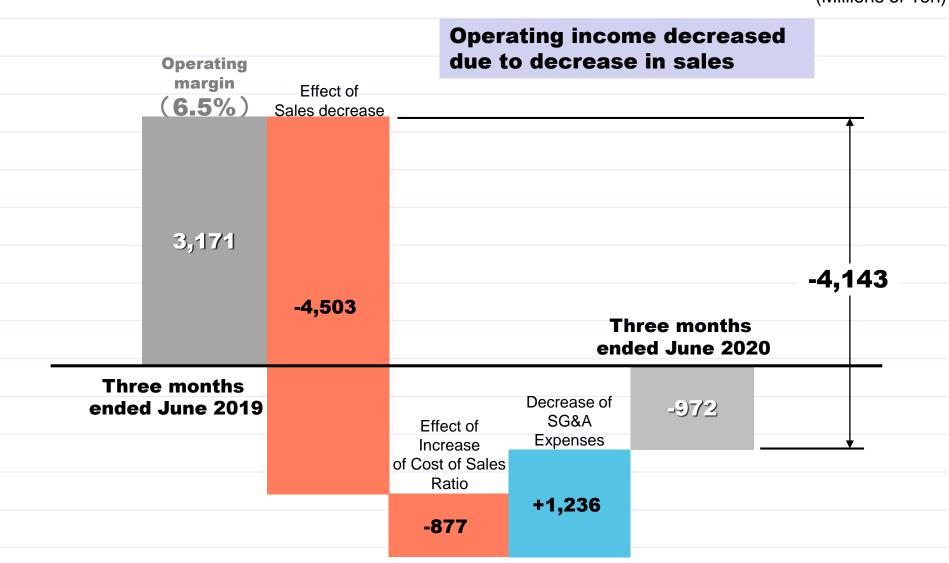
^{*}EBITDA=Operating income(loss) + Depreciation and amortization + Goodwill amortization



Factors of Operating Income Change



(Millions of Yen)





Factors of Operating Income Change



		Sales		Operating Income		
(Millions of yen)	Three months ended June 30, 2019	Three months ended June 30, 2020	Y-on-Y	Three months ended June 30, 2019	Three months ended June 30, 2020	Y-on-Y
Overseas Market	21,541	17,866	-3,675 -17.1 %	1,246	-402	-1,648 - %
Financial Market	8,617	7,829	-788 -9.1 %	297	176	-121 -40.7 %
Retail & Transportation Market	12,531	9,542	-2,989 -23.9 %	1,532	268	-1 ,264 -82.5 %
Amusement Market	5,224	2,262	- 2,962 -56.7 %	702	-316	-1,018 - %
Others	1,161	576	-585 -50.4 %	-608	-698	-90 - %
Total	49,076	38,077	-10,999 -22.4 %	3,171	-972	-4,143 - %





Details of Performance for the Three Months ended June 30, 2020

Overseas Market



Sales of main products were lower



Highlights

- Banknote recyclers for tellers
- Sales proceeds deposit machines for retail industries
 - Lower sales in Europe and the U.S.

Outline of the Segment

Sales and maintenance services to financial institutions, cash-in-transit companies, retail stores, casinos, OEM clients and others in overseas.

Main Products



Banknote recyclers for tellers <RBG series>



Sales proceeds deposit machines <CI-100 series>



Banknote sorters <UW series>



Sales by Geographical Segment of Overseas Market



	(Millions of yen)	(Millions of yen) Three months ended June 30, 2019		Y-on-Y Local currency	
	Americas	7,583	6,036	-1,547 -20.4 %	-18.7%
	EMEA	10,011	7,582	-2,429 -24.3 %	-21.1%
	Asia	2,480	2,912	+432 +17.4 %	-
	China	445	1,063	+618 +138.9 %	+153.0%
	OEM	1,465	1,334	-131 -8.9 %	-8.9%
Total overseas sales		21,541	17,866	-3,675 -17.1 %	-



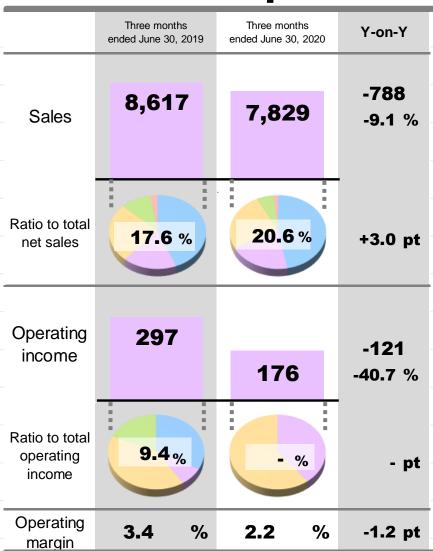
Sales of products for retail industry and financial institutions were lower.

- Asia ··· Sales of products for financial institutions were lower.
- China ··· Sales of products for financial institutions were higher.
 - OEM ··· Sales of banknote recycling units for ATMs were steady.

Financial Market



Sales of main products were lower



Highlights

- Open teller systems
- Coin and banknote recyclers for tellers
 - Lower sales due to restrictions on business activities.

Outline of the Segment

Sales and maintenance services to financial institutions, OEM clients and others in Japan.

Main Products



Open teller systems <WAVE series>



Coin and banknote recyclers for tellers <RB series>



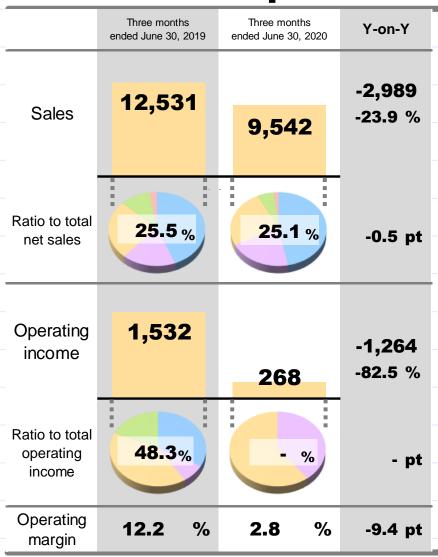
Multi-functional banknote changers <EN series>



Retail and Transportation Market



Sales of main products were lower



Highlights

- Coin and banknote recyclers for cashiers
- ✓ Sales proceeds deposit machine
 - Lower sales due to restrictions on business activities.

Outline of the Segment

Sales and maintenance services to supermarkets, department stores, cash-in-transit companies, railroad companies, tobacco companies, hospitals, local governments and others in Japan.

Main Products



Coin and banknote recyclers for cashiers <RT / RAD series>



Sales proceeds deposit machines <DS / DSS series>



Sales proceeds deposit machines <DS series>



Amusement Market



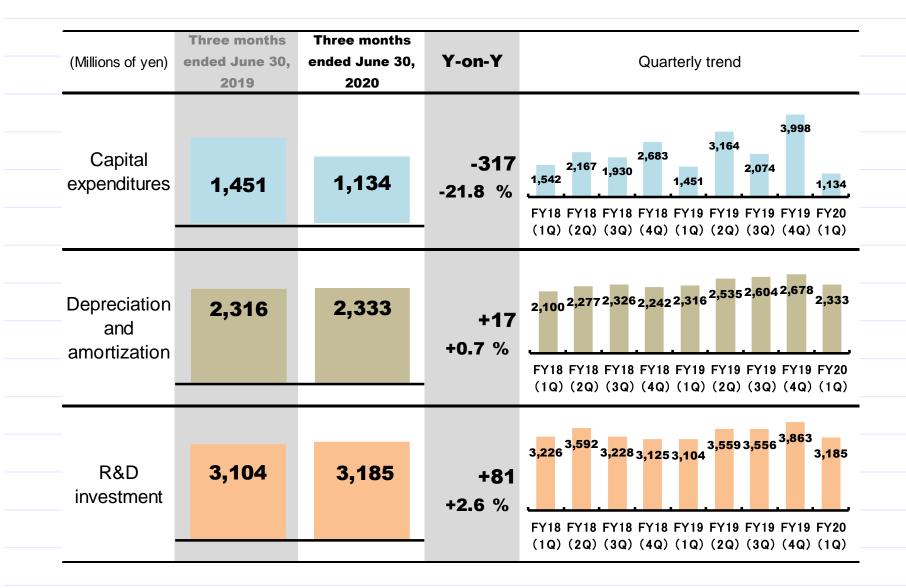
Sales of main products were lower





Capital Expenditures etc.









Financial / Dividend Forecast for FY2020

Business outlook (overseas)



Amoriosa	(sales) Anticipate business activities will continue to be constrained in the 1st half, and recover gradually from the 2nd half.					
Americas	[Maintenance services] Operating rate is expected to recover from the 2nd half					
EMEA	【sales】 Economic activities are expected to recover gradually from the 2nd half, though there are some anxiety factors in major countries.					
EMEA	[Maintenance services] Operating rate is expected to recover from the 2nd half					
Asia	[sales] Business activity recovery in major countries expected from the 2nd half					
ASIA	[Maintenance services] Operating rate is expected to recover from the 2nd half					
China	[sales] Anticipate normal sales activities and maintenance services will					
Cilila	[Maintenance services] continue.					

Financial Forecast for FY2020 Business outlook (Japan)



Financial Market	Many orders and deliveries will be postponed to 2nd-half because the business activities are limited during 1st-half. Budget freezes are also seen at some financial institutions.
Retail and Transportation Market	Some orders and deliveries will be postponed and budget freezes are seen at some retail stores. Increasing demands for self-service products as a COVID-19 prevention measures.
Amusement Market	Customers are slow to return and parlors are cautious about opening new stores and making capital investments. Increasing number of parlors are being closed.

Financial Forecast Financial Forecast for FY2020



Net Sales

Lower sales due to restrictions on business activities from COVID-19 during 1st half.

Income

Lower income because of a decrease in sales and continuing investments in new businesses

	(Millions of yen)		FY2019		FY2020		Y-on-Y	
(1			Full Year	Ratio	Full Year (Forecast)	Ratio	T-OII-T	
	Net S	sales	224,170	100.0%	210,000	100.0%	-6.3%	
	Maintena	nce Sevices	71,099	31.7%	72,000	34.3 %	+1.3%	
Ор	Operating Income		17,927	8.0%	6,000	2.9%	-66.5%	
Or	rdinary I	Income	15,657	7.0%	5,500	2.6%	-64.9%	
Net Income Attributable to Owners of Parent			8,961	4.0%	2,500	1.2%	-72.1%	
Exc	change	US\$	¥ 109		¥ 105			
	rate	Euro	¥ 121		¥ 120			



Measures in FY2020



Build foundations for realizing sustainable business management (Existing Business)

		estic ess Strategy	Respond to the market changes flexibly and promote solution proposals - Realization of next generation branch style, expansion of "non-cash" business sector -
	Key	(Financial)	•Expand sales of products that realize next generation branch style •Expand main financial product sales
	measures	(Retail)	 Expand sales of products for self check-out such as Coin and banknote recyclers for cashiers & Ticket vending machines Expand "non-cash" business sector (electronic settlement, voucher processing, biometric authentication)
	Overs Busine	seas ss Strategy	Further growth of financial market by expanding business of self-operation machines and acceleration of retail business
	Key measures	[Europe/ Americas]	(Financial) Wider use of banknote recycler for tellers & cultivation of "Self" market (Retail) ·Reinforce sales to back-office market and penetrate to front market ·Create synergies with acquired companies
		[Asia]	(Financial) Expand sales of banknote recycler for tellers in main countries (Retail) Investment in potentially high-growth countries

Strengthen collaboration with various partners to solve social issues (New Business)

- ·Shift the business model from products (hardware) to solutions & services
- •Further growth of the biometric/image recognition business & robot system integration

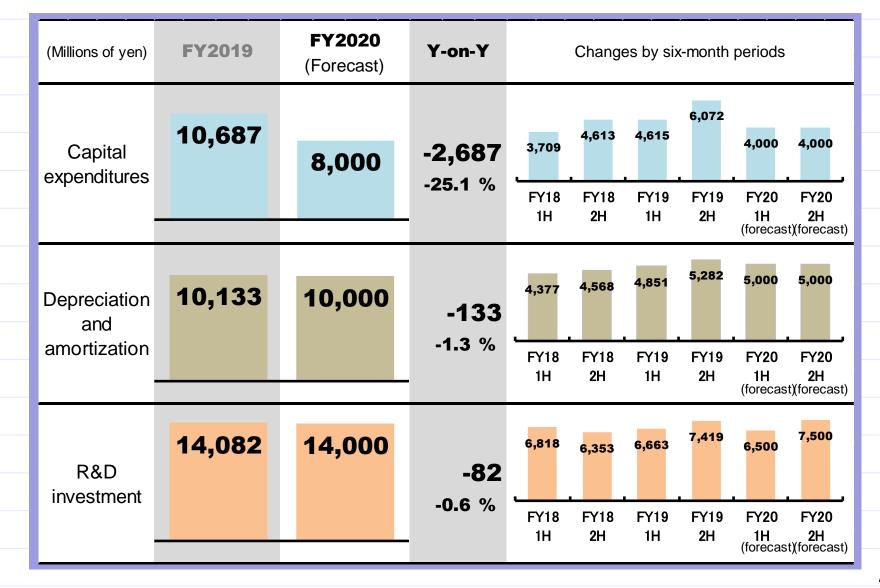


Ī		Sales			Operating Income		
	(Millions of yen)	FY2019 Full Year	FY2020 Full Year (Forecast)	Y-on-Y	FY2019 Full Year	FY2020 Full Year (Forecast)	Y-on-Y
	Overseas Market	103,621	105,000	+1,379 +1.3 %	9,780	1,000	-8,780 -89.8 %
	Financial Market	42,262	45,000	+2,738 +6.5 %	3,314	5,000	+1,686 +50.9 %
	Retail & Transportation Market	52,487	45,000	-7,487 -14.3 %	5,198	2,500	-2,698 -51.9 %
	Amusement Market	20,753	12,000	-8,753 -42.2 %	1,998	0	-1,998 - %
	Others	5,045	3,000	-2,045 -40.5 %	-2,364	-2,500	-136 - %
	Total	224,170	210,000	-14,170 -6.3 %	17,927	6,000	-11,927 -66.5 %

Г	(Millions of yen)		Millions of yen) Full Year		Y-on-Y	Local currency basis				
Г	Americas		Americas		38,189	35,000	-3,189 -8.4 %	-5.1%		
	EMEA		EMEA		EMEA 43,31		43,313	50,000	+6,687 +15.4 %	+16.2%
	Asia		Asia 14,802		14,000	-802 -5.4 %	-			
		China	5,694	6,000	+306 +5.4 %	+6.3%				
	OEM		7,316	6,000	-1,316 -18.0 %	-18.0%				
	Total overseas sales		103,621	105,000	+1,379 +1.3 %	-				

Capital Expenditures etc.





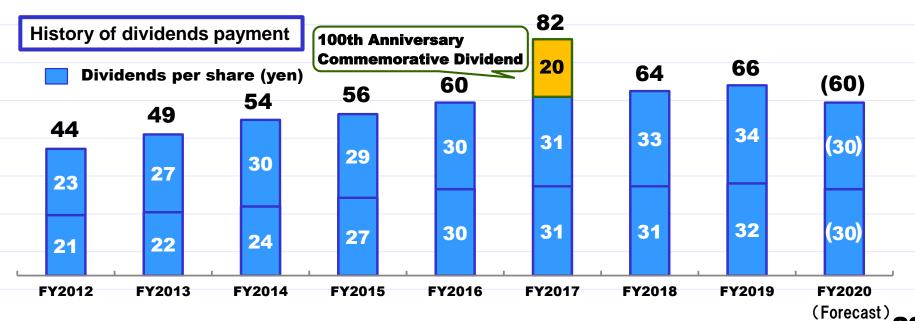
Dividends for FY2020



Basic policy on profit distribution

GLORY considers the return of profits to shareholders to be an important management task and retains a policy to continue stable dividends while striving to maintain and enhance sound financial standing in preparation for future business growth. GLORY has set a target of dividend payout ratio of 30% or higher on a consolidated basis.

	Interim (plan)	Year-end (plan)	Annual (plan)
Dividends per share	V20	V20	¥60
	¥30	¥30	(Dividend payout ratio 145%)







Strategic Investments • Biometric/image Recognition



Strategic Investments



[Total amount of strategic investments] FY2018-FY2019: Approx.¥44.5 billion

1) Expanded and strengthened direct sales & maintenance network (Approx. ¥10 billion)



(Italy)

(Mexico)

- ·Increased ownership ratio of Sitrade to 75%
- Acquired CTS Solutions, a distributor (Italy)

Acquired Sortek, a distributor (Mexico)



Established of Austrian Subsidiary

2) Building synergies between new business model & existing business (Approx. ¥31 billion)

		Expansion of Retail Market									
	Acquisition / Alliance Amount Solutions		SOCASH PIE. LID		FUELFER(O ITA						
			¥24.2billion	¥24.2billion Not available		Not available					
			·Store management platform ·Non cash payment ·Customer experience	esh payment ·Providing a cash payment		• Attracting customers of retail & hospitality industry through data collection & analysis • Web targeting ads					
	Synergies		• Expansion of sales of Coin and banknote recyclers for cashiers to largest quick service restaurant • Expansion of sales of Coin and banknote recyclers for cashiers Banknote recyclers.		Provision various payment methods Provision a high-quality personal authentication system by combining image recognition technology and voice recognition technology	• Provision of analyses & recommendations concerning the improvement of customer service & business flows in retail stores • Provision of solution services based on the use of data analytics technology combining AdInte's data & data from Glory's products.					



Strategic Investments

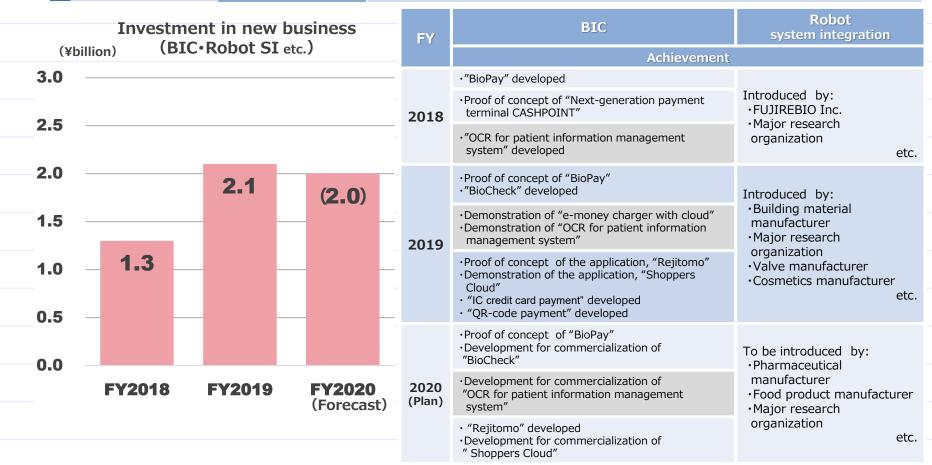


3) Building new business models in Japan (Approx. ¥3.5 billion)

Positioning of new business investment BIC
Business Innovation
Center

Robot

- ·Creating added value for existing business (Short & Medium Term)
- ·Creating a new business model (Medium & Long Term)
- Promotion of automation (Short & Medium Term)



Business Development in the Medical & Nursing Field





The "Glory Medical Engineering Collaborative Research Project" has been established as part of the Advanced Medical Engineering Research Center (AMEC), University of Hyogo. By utilizing Glory's recognition and identification technologies, the aim is to develop technologies that will be useful for early detection, diagnosis, and treatment of various diseases associated with an aging society.



Collaborative research is being conducted with Juntendo University and several other companies. By using Glory's facial expression recognition technology, IBM Japan's Al, and other technologies, the aim is to establish a system that can detect Parkinson's disease and dementia, at an early stage and diagnose their progression based on facial expressions and speech.



Collaborate on health monitoring services for care and welfare facilities. Glory's facial-recognition-driven System When a hospitalized patient tries to leave the hospital, the facial-recognition camera installed will detect them and send a message to hospital staff computers and tablets together with images taken.



Collaborated with EM Systems on a prescription input support system for health insurance pharmacies. Glory's optical character recognition (OCR) technology has been installed into a system provided by EM Systems that manages patient information. Available from October 2019.



Expansion of Biometric/image Recognition Field



Providing solutions for realizing a safe and secure society

Development of walk-through facial recognition system

[Outline]

- •Enable Customers to make payments by biometric identification using their facial images registered on the system.
- •Using facial images linked with credit card and bank account information.





Joint shoplifting prevention project at book stores in Shibuya

Glory's facial recognition system is used in the first project in the industry joined by three bookstores in Shibuya-ku, Tokyo to detect shoplifters by sharing face images.

The project helps to prevent repeat offenses and reduce damage to bookstores, providing customers with a safe and secure store environment.

Development of license plate image clarification technology

Developed the industry's first technology that can read characters with high accuracy even when the license plate image is unclear.

With this technology, the rate of correct reading of license number from the video/image is improved by 20%, and it supports the strengthening of crime prevention.



Commercialized "BioPay" (Biometric payment)

[Features]

- ·Accurate personal identification is possible even in severe environments, such as wearing a mask or sunglasses, backlit or dark place, and a three-quarter face on pre-registered data.
- ·Can manage face images for up to 1000 stores.





References

Three Months ended June 30, 2020

Consolidated Statement of Income / Statement of Comprehensive Income

(Millions of yen)

translation adjustment Remeasurements of

defined benefit plans Total other comprehensive

income

Comprehensive income

FY2019

FY2020

-900

87

-1.4%

-5.8%

-418

-1,796

01

Y-on-Y

+1,529

+2,220

-1,097

+53



	Q1	Ratio	Q1	Ratio	
Net sales	49,076	100.0%	30,877	100.0%	-18,199
Cost of sales	28,983	59.1%	23,364	75.7%	-5,619
Selling, general and administrative expenses	16,921	34.5%	15,685	50.8%	-1,236
Operating income	3,171	6.5%	-972	-3.1%	-4,143
Non-operating income	186	0.4%	295	1.0%	+109
Non-operating expenses	619	1.3%	242	0.8%	-377
Ordinary income	2,738	5.6%	-919	-3.0%	-3,657
Extraordinary income	0	0.0%	2	0.0%	+2
Extraordinary loss	59	0.1%	182	0.6%	+123
Income before income taxes and minority interests	2,679	5.5%	-1,099	-3.6%	-3,778
Income taxes	741	1.5%	278	0.9%	-463
Net Income	1,938	3.9%	-1,378	-4.5%	-3,316
Net income attributable to owners of parent	1,545	3.1%	-1,555	-5.0%	-3,100
Net Income	1,938	3.9%	-1,378	-4.5%	-3,316
Valuation difference on available-for-sale securities	-248		384		+632
Foreign currency	-2.429		-900		+1.529

-2,429

-2,638

-699

34

-5.4%

-1.4%

Consolidated Balance Sheet



(N	fillions of yen)	As of March 31, 2020	As of June 30, 2020	Increase/ Decrease		As of March 31, 2020	As of June 30, 2020	Increase/ Decrease
	Cash, deposits and	73,583	51,680	-21,903	Notes and accounts payable-trade	18,500	16,646	-1,854
	Notes and accounts	52,838	43,689	-9,149	Short-term loans payable	24,951	21,202	2 -3,749
	Inventories	51,681	60,435	+8,754	Other	42,172	42,133	-39
	Other	3,306	5,742	+2,436	Total current liabilities	85,623	79,981	-5,642
Cı	ırrent assets	181,408	161,546	-19,862	Long-term loans payable	46	4,408	+4,362
	Property, plant and equipment	38,503	39,310	+807	Other	35,950	45,917	+9,967
	Customer relationships	17,968	17,418	-550	Noncurrent liabilities	35,996	50,325	+14,329
	Goodwill	43,246	60,235	1 +16,989	Total liabilities	121,620	130,307	+8,687
	Other	6,701	7,214	+513	Capital stock	12,892	12,892	0
	Intangible assets	67,915	84,867	+16,952	Retained earnings	163,070	159,448	-3,622
	Total investments and other assets	20,935	22,380	+1,445	Other	11,181	5,457	3 -5,724
Т	otal noncurrent assets	127,354	146,557	+19,203	Total netassets	187,143	177,797	-9,346
-	Total assets	308,763	308,104	-659	Total liabilities and net assets	308,763	308,104	-659

- 1 Goodwill increased due to acquisition of Acrelec.
- 2 Short-term debt decreased.
- 3 Capital surplus decreased due to put option to non-controlling shareholders of Acrelec.

Half Year Forecast



Million	on of von)	FY2019		FY2020		Y-on-Y
(Millions of yen)		First Half		First Half (Forecast)	Ratio	Y-0n- Y
Net Sales		108,505	100.0%	85,000	100.0%	-21.7%
Mainte	nance Sevices	35,489	32.7 %	33,000	38.8%	-7.0%
peratin	ng Income	9,018	8.3%	-2,000	-2.4%	-%
Ordinary Income		8,316	7.7%	-2,000	-2.4%	-%
Net Income Attributable to Owners of Parent Exchange US\$		4,859	4.5%	-3,000	-3.5%	-%
		¥ 109		¥ 105		
	Net Mainte peratir Ordinar Net ributab of F	Maintenance Sevices perating Income Ordinary Income Net Income ributable to Owners of Parent Change US\$	Net Sales 108,505 Maintenance Sevices 35,489 perating Income Ordinary Income Net Income ributable to Owners of Parent US\$ First Half 108,505 35,489 4,859 4,859	Millions of yen) First Half Ratio Net Sales 108,505 100.0% Maintenance Sevices 35,489 32.7% perating Income 9,018 8.3% Ordinary Income 8,316 7.7% Net Income ributable to Owners of Parent 4,859 4.5% change US\$ ¥ 109	Millions of yen) First Half Ratio First Half (Forecast) Net Sales 108,505 100.0% 85,000 Maintenance Sevices 35,489 32.7% 33,000 perating Income 9,018 8.3% -2,000 Ordinary Income ributable to Owners of Parent 4,859 4.5% -3,000 Change US\$ ¥ 109 ¥ 105	Millions of yen) First Half Ratio First Half (Forecast) Ratio Net Sales 108,505 100.0% 85,000 100.0% Maintenance Sevices 35,489 32.7% 33,000 38.8% perating Income 9,018 8.3% -2,000 -2.4% Ordinary Income 8,316 7.7% -2,000 -2.4% Net Income ributable to Owners of Parent 4,859 4.5% -3,000 -3.5% Change US\$ ¥ 109 ¥ 105

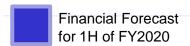
Sales & Operating Income Forecast by Business Segment



			Sales		Operating Income		
	(Millions of yen)	FY2019	FY2020	Y-on-Y	FY2019		
		First Half	First Half (Forecast)		First Half	First Half (Forecast)	
	Overseas Market	47,564	40,000	-7,564 -15.9 %	4,047	-2,000	-6,047 - %
	Financial Market	22,335	19,000	-3,335 -14.9 %	2,068	1,000	-1,068 -51.6 %
	Retail & Transportation Market	25,483	20,000	-5,483 -21.5 %	2,919	500	-2,419 -82.9 %
	Amusement Market	10,543	4,500	-6,043 -57.3 %	1,293	-500	-1,793 - %
	Others	2,578	1,500	-1,078 -41.8 %	-1,309	-1,000	+309
	Total	108,505	85,000	-23,505 -21.7 %	9,018	-2,000	-11,018 - %



(Millions of yen)	FY2019 First Half	FY2020 First Half (Forecast)	Y-on-Y	_ocal currency basis
Americas	16,954	14,000	-2,954 -17.4 %	-14.6%
EMEA	20,345	18,000	-2,345 -11.5 %	-10.5%
Asia	6,511	5,500	-1,011 -15.5 %	-
China	2,265	2,700	+435 +19.2 %	+20.9%
OEM	3,753	2,500	-1,253 -33.4 %	-33.4%
Total overseas sales	47,564	40,000	-7,564 -15.9 %	-



Capital Expenditures etc.



(Millions of yen	FY2019 First Half	FY2020 First Half (Forecast)	Y-on-Y		Change	es by six	k-month	periods	
Capital expenditures	4,615	4,000	-615 -13.3 %	3,709	4,613	4,615	6,072	4,000	4,000
				FY18 1H	FY18 2H	FY19 1H	FY19 2H	FY20 1H (forecas	FY20 2H t)(forecast)
Depreciation and	.,	5,000	+149	4,377	4,568	4,851	5,282	5,000	5,000
amortization			+3.1 %	FY18 1H	FY18 2H	FY19 1H	FY19 2H	FY20 1H (forecas	FY20 2H t)(forecast)
R&D investment	6,663	6,500	-163	6,818	6,353	6,663	7,419	6,500	7,500
vocanora			-2.4 %	FY18 1H	FY18 2H	FY19 1H	FY19 2H	FY20 1H (forecas	FY20 2H t)(forecast)

Topics



July 3, 2020

Included in ESG Investment Indexes

Glory has been Included in FTSE4Good Index Series and FTSE Blossom Japan Index which are leading indexes of ESG investment.

June 29, 2020

Launched Mobile Seal Stamp Scanner

The product reads the seal imprint directly from the seal stamp and enable wireless communication. In addition, the product size is about 50% thinner compared to the conventional model.

Sales staff can perform paperless transaction by using the product with tablet terminal.



<Notes>

1. The forward-looking statements such as operational forecasts contained in this document are based on the information currently available to the company and certain assumptions which the company regards as legitimate, and are not promises regarding the achievement of forecasts. Actual performance may differ greatly from these forecasts due to various present and future factors.

The factors includes changes in the economic conditions in the company's principal markets, changes in demand for the company's products, fluctuations of exchange rates, and impacts of changes in various regulations, accounting principles and practices.

Please also take note that forecasts in this document may change without prior notice unless required by laws.

2. Amounts are rounded down to the nearest million yen for calculating percentages of year-on-year changes and composition ratios.