



GLORY LTD.

FY2025 Consolidated Financial Results

Q1 -Three Months Ended June 30, 2025

Q1 FY2025

Summary of Financial Results
Akihiro Harada, President

| Financial Results

Yukiya Tanaka
Executive Officer;

Executive General Manager, Management Strategy Headquarters

Interim & Full-year FY2025

Financial Forecast
Yukiya Tanaka
Executive Officer;

Executive General Manager, Management Strategy Headquarters

Q1 FY2025

Summary of Financial Results Akihiro Harada, President

Summary of Financial Results



Consolidated Financial Results Q1 -Three Months ended June 30, 2025

Sales 72.3 billion yen

Operating income

2.0 billion yen

(4.1 billion yen before goodwill amortization)

YoY: -8.8 billion yen (-81.5%)

- YoY: -20.4 billion yen (-22.0%)
- Sales in the overseas market remained flat compared to the previous period (YoY: +0.2billion yen),
 while operating income showed signs of recovery (YoY: +2 billion yen).
- In the domestic market, sales and operating income decreased as anticipated due to the rebound effect from previous year, when hardware replacements and system modifications increased due to the new banknote issuance.

 Net sales exceed those for the fiscal year ended March 2023, before the strong demand associated with new banknote issuance.

Consolidated Financial Forecast for the fiscal year ending March 2026

Japanese GAAP

Sales 340.0 billion yen

Operating income

21.5 billion yen

(30.0 billion yen before goodwill amortization)

YoY: -13.6 billion yen (-38.7%)

IFRS

International Financial Reporting Standards (IFRS) will be applied from the financial results for the fiscal year ending March 2026

Revenue

340.0 billion yen

YoY: -29 billion ven (-7.9%)

Operating profit

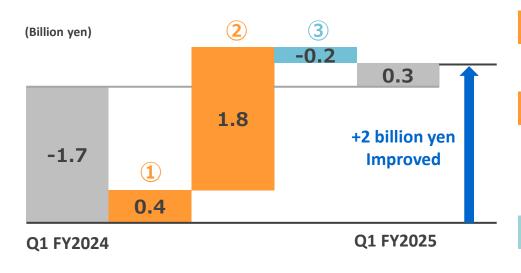
28.5 billion yen

- Expect to continue the need for self-service products both in Japan and overseas.
- While the U.S. trade policy has caused some impacts, the overall effect on our full-year financial forecast remains minimal.

Operating Income Recovery in Overseas Market



Financial Results (Q1 FY2025)



1 Reduction in labor costs

 Reduction in labor costs, which had increased due to system integration in the U.S.

2 Reduction in outsourcing costs for maintenance services

• Improving the efficiency of maintenance services by replacing old Revolution products with Glory products (approximately 5,300 units replaced).

• Internalization of the maintenance services has progressed.

3Other factors

• FX impact, etc.

FX impact (YoY)
Sales -3.06 billion yen
Operating income -0.36 billion yen
FX losses (Q1 FY2025 results) -0.73 billion yen

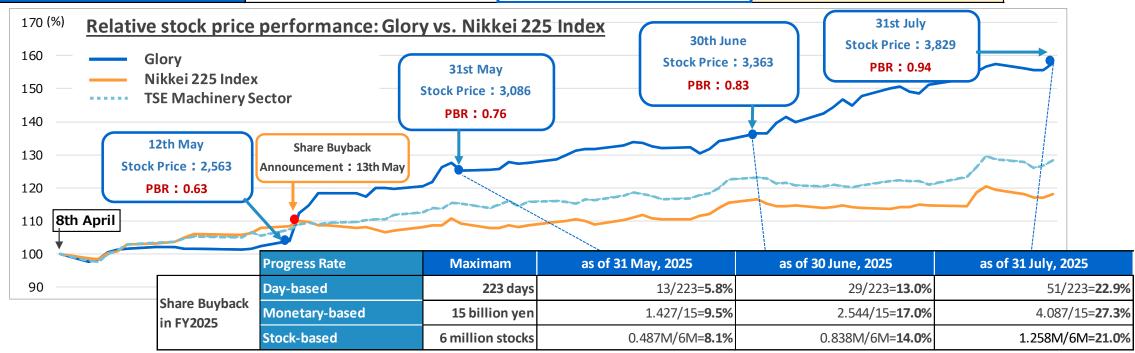
Despite a slight delay in the 1st-half forecast,

Financial Forecast (FY2025) the full-year forecast is expected to meet the target

	<japanese gaap=""></japanese>								
(Billion yen)	Q1 (Results)	Q2	1 st -hal		2 nd -half	Fı	ull-year	Full-year	
FY2024	-1.7	1.8		0.1	8.3		8.4	Before good amortizatio	10.5
FY2025	0.3	1.7		2.0	13.0		15.0	IFRS	23.0
YoY improvement	+2.0	-0.1		+1.9	+4.7		+6.6		+6.1



	2026 MTP	FY2024 (Result)	FY2025 (Forecast)	FY2026 (2026MTP Target)
Ne	et profit (Forecast)	16.0 billion yen	(17.0 billion yen)	(25.0 billion yen)
Number of shares issued (Forecast)		58,938,210	(58,938,210)	(53,000,000) *10% cancellation
Shareholder	DOE	3% or higher	3% or higher	3% or higher
Return	Progressive Dividend	Progressive Dividend	Progressive Dividend	Progressive Dividend
Policy	Total Payout Ratio	П	100% or higher	100% or higher
1	Total Dividends (Forecast)	¥6.1 billion [¥108/share]	(¥6.0 billion) (¥112/share)	
2	Share Buybacks	П	Up to ¥15.0 billion	?
1+2	Total Payout (Forecast)	¥6.1 billion	(¥21.0 billion)	•
Total Payout Ratio (Forecast)		38% [=61/160]	(123%) (=210/170)	(?) (=?/250)



Products Exports to the U.S.

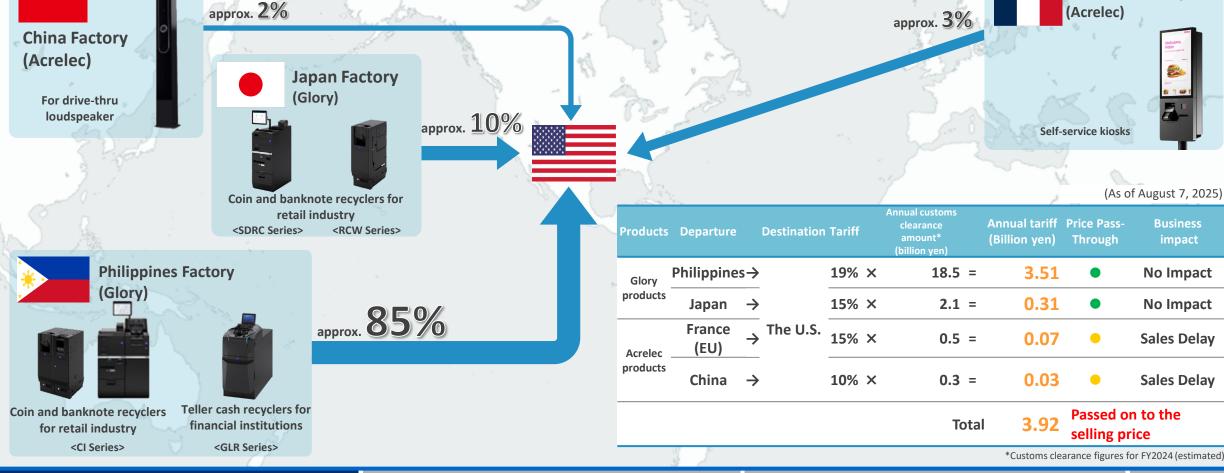


French Factory

(Acrelec)

Major export products to the U.S. and their share of export value

Most cash handling machines exported to the U.S. are shipped from the Philippines.



Financial Results Financial Forecast Summary

Impact of the U.S. Trade Policy



Basic Stance

Our basic stance is to pass on the increased costs caused by the U.S. trade policy to sales prices. However, the impact of the policy-related price increases on customer demand remains uncertain.

Financial Forecasts

The impact of the U.S. trade policy is currently minimal.

We will promptly announce any matters that require disclosure once the details become clear.

Q1 FY2025

Financial Results Yukiya Tanaka Executive Officer;

Executive General Manager, Management Strategy Headquarters



Sales

Decreased due to a rebound in demand related to new banknote issuance last year in Japan, while overseas sales remained at the same level as the same period last year.

Operating income

Decreased due to a decline sales of high-profit products and system modifications associated with new banknote issuance last year in Japan.

Ordinary income and net income also decreased.

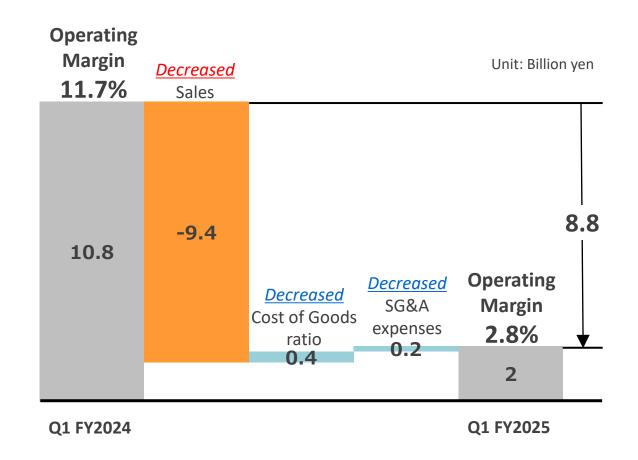
(Dillions of you)	Thre	e months	ended June 30		V on V	Progress	(vs. plan)
(Billions of yen)	FY2024	Ratio	FY2025	Ratio	Y-on-Y	vs. 1st half	vs. Full year
Net Sales	92.7	100.0%	72.3	100.0%	-20.4	46.3%	21.3%
	<i>J2.1</i>	100.070	72.5	100.070	-22.0%	40.570	21.5/0
Maintenance	35.3	38.1%	29.9	41.4%	-5.4	48.6%	24.1%
Sevices	33.3	30.1/0	23.3	41.4/0	-15.3%	40.0%	24.170
Operating	10.8	11 70/	2.0	2.8%	-8.8	24 50/	9.3%
Income	10.8	11.7%	2.0	2.8%	-81.5%	34.5%	9.3%
Ordinary	0.6	10.49/	1.2	1 70/	-8.4	25.00/	C 30/
Income	9.6	10.4%	1.2	1.7%	-87.5%	25.0%	6.2%
Net Income Attributable to	6.0	6.5%	0.3	0.4%	-5.7	10 00/	2.0%
Owners of Parent	0.0	0.5%	0.5	0.4%	-95.0%	18.8%	3.0%
* FDITDA	17.0	10.20/	7.0	10.09/	-9.1	44.00/	17 40/
EBITDA	17.0	18.3%	7.9	10.9%	-53.5%	44.9%	17.4%
Exchange US\$	¥ 156		¥ 145				
rate Euro	¥ 168		¥ 164				

^{*}EBITDA = Operating profit/loss + Depreciation and amortization + Goodwill amortization

Factors Behind Operating Income







Sales - Decreased

Domestic market sales decreased due to the termination of demand for hardware replacements and system modifications associated with new banknote issuance last year.

Cost of Goods ratio – <u>Decreased</u>

Improved maintenance costs in the U.S.

SG&A expenses – <u>Decreased</u>

Cost reduction in overseas subsidiaries.

Sales & Operating Income by Business Segment

<Japanese GAAP>



			Sales				Oper	ating Income		
(Billions of yen)	Three months ended June 30		VonV	Progress	(vs. plan)	Three months ended June 30		V on V	Progress	(vs. plan)
	FY2024	FY2025	Y-on-Y	vs. 1st-half	vs. Full-year	FY2024	FY2025	Y-on-Y	vs. 1st-half	vs. Full-year
Overseas Market	45.7	45.9	+0.2 +0.4 %	46%	21%	-1.7	0.3	+2.0 - %	8%	2%
Financial Market	12.7	6.6	-6.1 -48.0 %	39%	18%	2.9	0.2	-2.7 -93.1 %	40%	13%
Retail & Transportation Market	23.9	12.8	-11.1 -46.4 %	47%	21%	6.6	0.2	-6.4 -97.0 %	-	20%
Amusement Market	8.5	5.2	-3.3 -38.8 %	58%	27%	3.1	1.4	-1.7 -54.8 %	82%	40%
Others	1.6	1.5	-0.1 -6.3 %	50%	21%	-0.1	-0.1	0.0 - %	-	-
Total	92.7	72.3	-20.4 -22.0 %	46%	21%	10.8	2.0	-8.8 -81.5 %	34%	9%

Overseas

Sales remained flat year-on-year, supported by favorable sales in retail sstry in the Americas and EMEA. Income improvement in the Americas also progressed.

Domestic

Decrease in sales and operating income due to the termination of demands associated with the new banknote issuance.

Goodwill amortization

Amortization of goodwill : 2.1 billion yen →

[Operating income before goodwill amortization] Overseas market: 2.3 billion yen,

Consolidated : 4.1 billion yen

Overseas Market

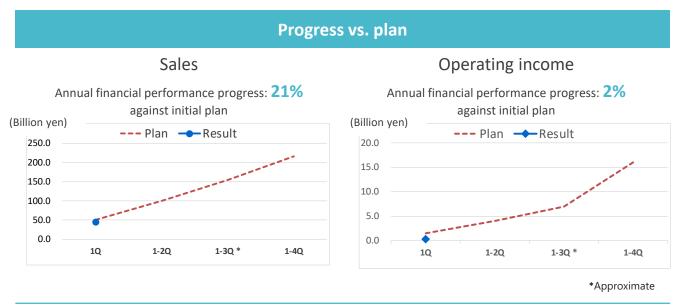




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(Billions of Yen)	Three months	ended June 30	Y-on-Y
(Billions of Yen)	FY2024	FY2025	Y-on-Y
Sales	45.7	45.9	0.2 +0.4 %
Sales ratio	49%	63%	+14 pt
Operating		0.3	2.0
income	-1.7		- %
Operating margin	- %	0.7 %	- pt
v	v/o Products Pro	ducts — Operating in	ncome
	1.8	.3 4.0	0.3
-1.7	27.3	2.1 33.8	24.4
23.2	23.7	1.2 22.8	21.5
1Q	2Q 3 FY2024	Q 4Q	1Q Y2025







(Dillions of con)	Three months ended	Three months ended	V -	- V	Progre	ess (vs Plan)	
(Billions of yen)	June 30, 2024	June 30, 2025	Ү-о	n-Y	USD Basis	vs. 1st-half	vs. Full-year
Americas	19.9	20.8	+0.9	+4.5%	+12.9%	44%	20%
GGS	17.5	18.5	+1.0	+5.7%	+14.1%	46%	20%
Acrelec	1.3	1.0	-0.3	-23.1%	-12.2%	29%	14%
Flooid	1.1	1.3	+0.2	+18.2%	+23.0%	37%	17%
EMEA	21.7	21.4	-0.3	-1.4%	+6.2%	48%	23%
GGS	11.0	10.2	-0.8	-7.3%	-1.5%	47%	22%
Sitrade	4.2	4.7	+0.5	+11.9%	+21.4%	52%	28%
Acrelec	5.4	5.4	0.0	0.0%	+9.2%	45%	22%
Flooid	1.1	1.1	0.0	0.0%	+8.9%	44%	20%
Asia	4.0	3.6	-0.4	-10.0%	-2.9%	45%	21%
GGS	3.4	3.1	-0.3	-8.8%	-1.1%	52%	24%
Acrelec	0.6	0.5	-0.1	-16.7%	-11.8%	25%	13%
Total	45.7	45.9	+0.2	+0.4%	+8.3%	46%	21%
GGS	31.9	31.7	-0.2	-0.6%	+7.1%	47%	21%
Sitrade	4.2	4.7	+0.5	+11.9%	+21.4%	52%	28%
Acrelec	7.3	7.0	-0.3	-4.1%	+3.5%	40%	19%
Flooid	2.3	2.5	+0.2	+8.7%	+16.1%	42%	19%

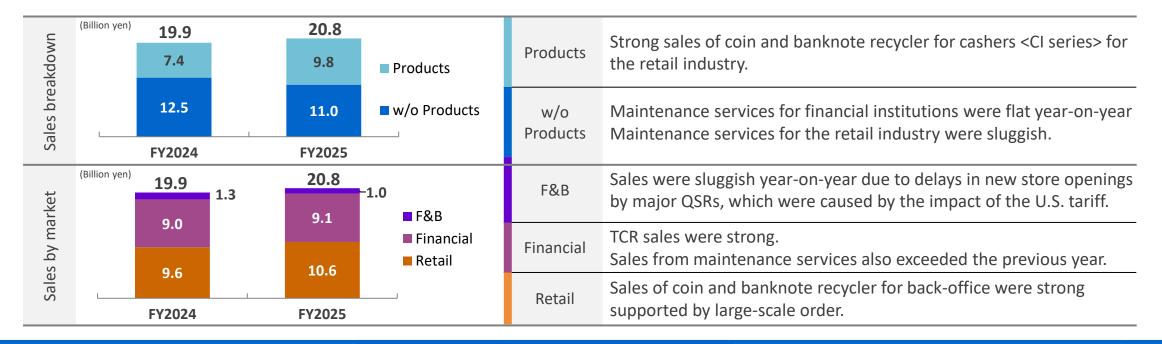


(Dillions of you)	Three months	Three months	Y-on-Y		Progress (vs Plan)		
(Billions of yen)	ended June 30, 2024	ended June 30, 2025	1-011-1	USD Basis	vs. 1st-half	vs. Full-year	
Americas	19.9	20.8	+0.9 +4.5 %	+12.9%	44%	20%	
GGS	17.5	18.5	+1.0 +5.7 %	+14.1%	46%	20%	
Acrelec	1.3	1.0	-0.3 -23.1 %	-12.2%	29%	14%	
Flooid	1.1	1.3	+0.2 +18.2 %	+23.0%	37%	17%	

Market trends & Topics

Sales in teller cash recyclers for financial institutions <GLR series> were strong.

Business integration between overseas subsidiaries has been progressing well, along with successful cost reduction efforts such as internalizing maintenance services and reducing labor costs.





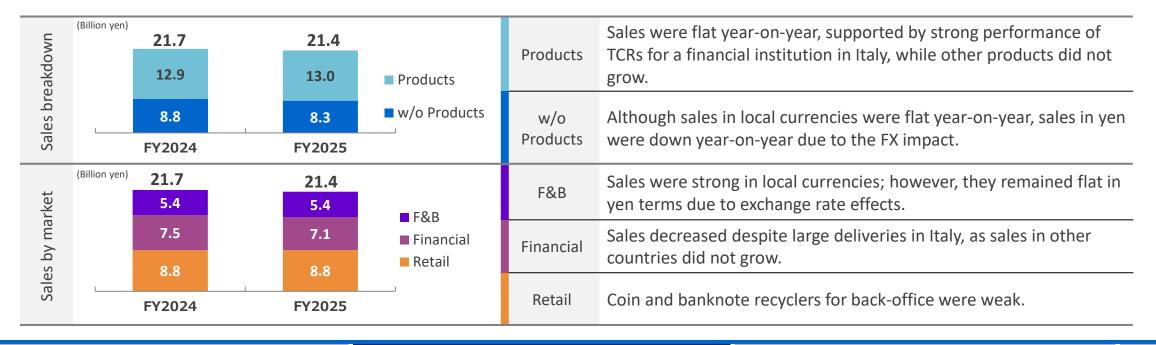


/p:	llions of you	Three months	Three months	Y-on-Y		Progress	(vs Plan)
(BI	llions of yen)	ended June 30, 2024	ended June 30, 2025	Y-0N-Y	USD Basis	vs. 1st-half	vs. Full-year
	EMEA	21.7	21.4	-0.3 -1.4 %	+6.2%	48%	23%
	GGS	11.0	10.2	-0.8 -7.3 %	-1.5%	47%	22%
	Sitrade	4.2	4.7	+0.5 +11.9 %	+21.4%	52%	28%
	Acrelec	5.4	5.4	0.0 0.0 %	+9.2%	45%	22%
	Flooid	1.1	1.1	0.0 0.0 %	+8.9%	44%	20%

Market trends & Topics

Installation started in large orders for a financial institution in Italy.

Retail product sales were strong in the U.K.







	(Billions of yen)		Three months	Three months	Y-on-Y r		Progress (vs Plan)	
			ended June 30, 2024	ended June 30, 2025	Y-On-Y	USD Basis	vs. 1st-half	vs. Full-year
		Asia	4.0	3.6	-0.4 -10.0 %	-2.9%	45%	21%
		GGS	3.4	3.1	-0.3 -8.8 %	-1.1%	52%	24%
		Acrelec	0.6	0.5	-0.1 -16.7 %	-11.8%	25%	13%

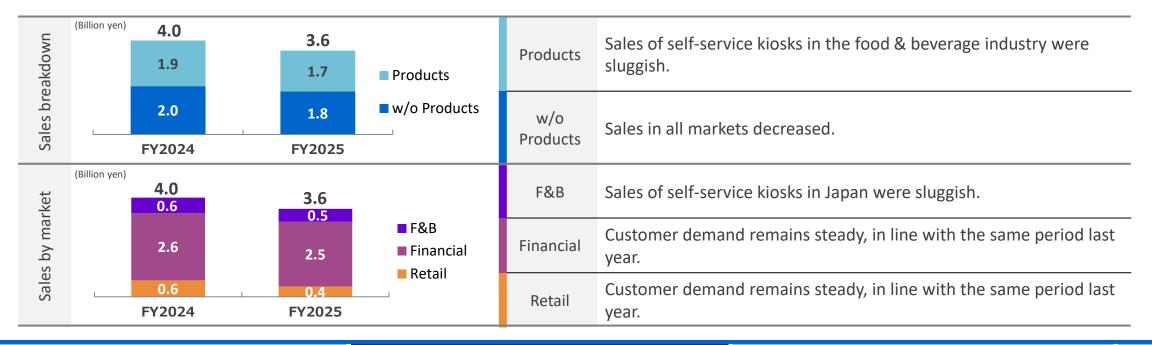
^{*}Including Acrelec's sales in Japan

Market trends & Topics

Sales decreased due to weak sales of coin and banknote recyclers for cashers <CI-Series> in the retail industry.

Sales of self-service kiosks in Japan were sluggish.

Reduction of business activities in China.



Acrelec and Flooid





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/p:	llions of	(non)	Three months		Three months	;	Y-on-Y	Progress	(vs Plan)
(DI	(Billions of yen)		ended June 30, 2024		ended June 30, 2	ended June 30, 2025		vs. 1st-half	vs. Full-year
	Sales		7.3		7.0		-0.3	40%	19%
	Ame	ricas	1.3	18%	1.0	18%	-0.3	29%	14%
	EM	EA	5.4	74%	5.4	74%	0.0	45%	22%
	Asia		0.6	8%	0.5	8%	-0.1	25%	13%
Oper	Operating Before goodw		0.0		-0.2		-0.2		
inco	income After goodwill amortization		-0.1		-0.4		-0.3		

flooid
a GLORY company

/p:	llione	ofvon	Three months		Three months		Y-on-Y	Progress	(vs Plan)
(DI	(Billions of yen)		ended June 30, 2024		ended June 30, 2025		1-011-1	vs. 1st-half	vs. Full-year
	Sales		2.3		2.5		+0.2	42%	19%
	An	nericas	1.1	48%	1.3	52%	+0.2	37%	17%
	Е	MEA	1.1	48%	1.1	44%	0.0	44%	20%
Ope	rating	Before goodwill amortization	0.0		0.0		0.0		
inc	ome	After goodwill amortization	-0.7		-0.3		+0.4		

\mericas

Sales were sluggish year-on-year due to delays in new store openings by major QSRs, which were caused by the impact of the U.S. tariff.

EMEA

Sales in France, the major country, were strong.

rio V

Sales were sluggish due to weak sales in Japan.

Americas

Steady progress in securing orders from new and existing customers.

EMEA

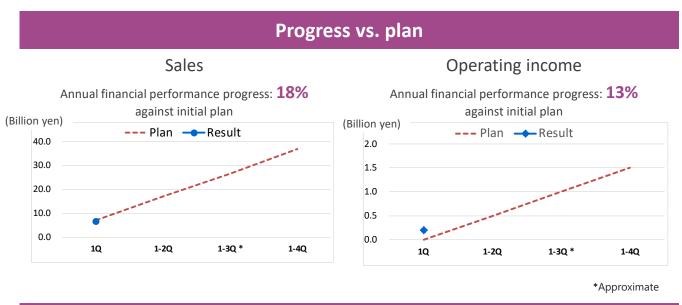
Steady sales performance centered on SaaS business.





(B:11: (V)	Three months	ended June 30	V V
(Billions of Yen)	FY2024	FY2025	Y-on-Y
Sales	12.7	6.6	-6.1 -48.0 %
Sales ratio	14%	9%	-5 pt
Operating income	2.9	0.2	-2.7 -93.1 %
Operating margin	22.8 %	3.0 %	-19.8 pt
w/e	Products Pro	oducts — Operatin	g income
2.9	2.1 2.	0.9	0.2
8.4	10.9	8.0	3.0
4.3	3.1		3.6
1Q	2Q 30	Q 4Q	1Q
	FY2024	F	Y2025



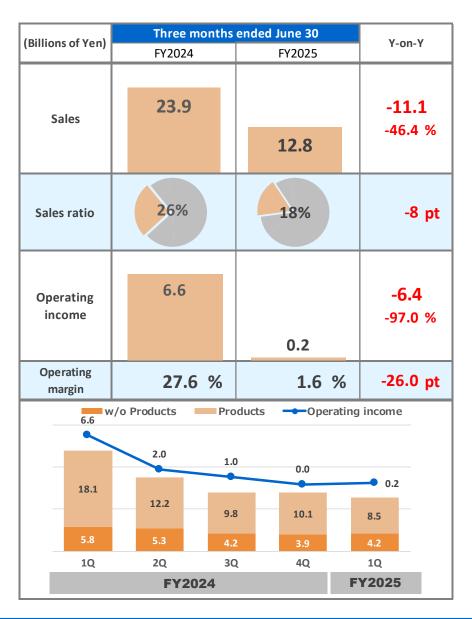


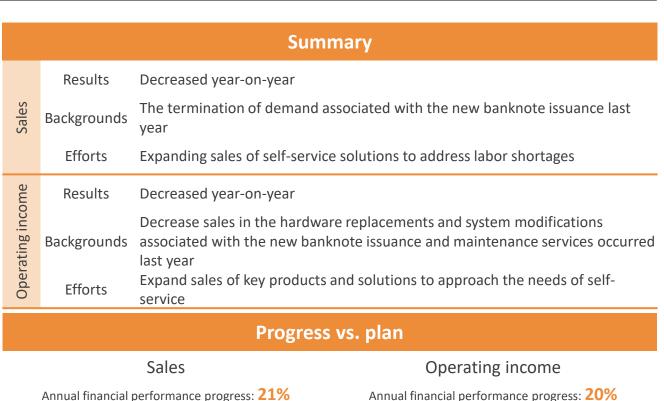
Retail and Transportation Market





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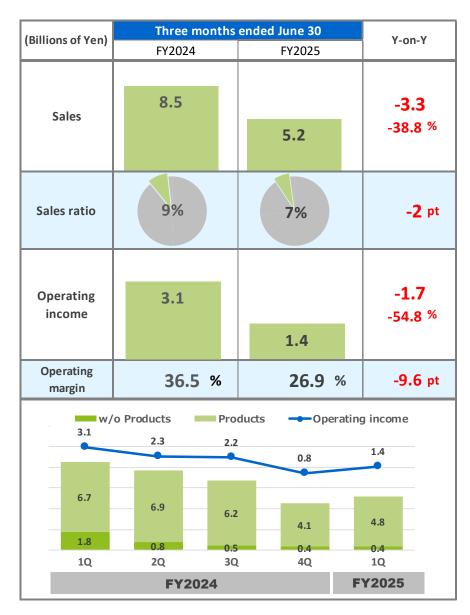
Annual financial performance progress: 21%





*Approximate











Sales



*Approximate

Interim & Full-year FY2025

Financial Forecast

3 Yukiya Tanaka

Executive Officer;

Executive General Manager, Management Strategy Headquarters

Business Environment for FY2025



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Overseas market

Americas

Major retailers are keen to capital investment and demand remains steady. In the food and beverage industry, although there is some effect of the U.S. trade policy, the impact on full-year forecasts is minimal.

EMEA

Demand for hardware replacement continue at major retailers.

Asia

Despite the need for labor-saving measures, future uncertainty has led to a slightly cautious investment stance.

Financial market

With positive interest rates, the appetite for capital investment is strong.

Increasing demand for new products and services that support small-scale store operations.

Retail and transportation market

Labor shortages in retail and restaurants are prominent, and demand for self-service products remains strong.

Amusement market

Demands for smart-slot machine related products has peaked.

Monitor the demands related to newly approved regulation to smart-pachinko machines.

Interim Financial Forecast for FY2025





Forecast Revised

Sales

Sales decrease year-on-year due to the impact of the U.S. trade policy in the overseas market, and rebound effect of hardware replacements and system modifications associated with last year's new banknote issuance in Japan.

Operating income

Operating income decrease year-on-year due to a sales decline caused by the rebound effect associated with last year's new banknote issuance in Japan, while profitability improvement in the overseas market will continue.

		Increase/					
(Billions of yen)	September 30, 2024	Patio	Septembe	September 30, 2025			
	(A)	Natio	May,13 Forecast (B)	Aug,7 Forecast (C)	Natio	(C) - (A)	
Net Sales	185.0	100.0%	156.0	150.0	100.0%	-35.0	
Maintenance Sevices	68.5	37.0%	61.5	61.5	41.0%	-7.0	
Operating Income	19.1	10.3%	5.8	5.3	3.5%	-13.8	
Ordinary Income	14.3	7.7%	4.8	4.3	2.9%	-10.0	
t Income Attributable to Owners of Parent	7.3	3.9%	1.6	1.3	0.9%	-6.0	
EBITDA	30.9	16.7%	17.6	17.1	11.4%	-13.8	
	Net Sales Maintenance Sevices Operating Income Ordinary Income et Income Attributable to Owners of Parent	Net Sales 185.0 Maintenance Sevices 68.5 Operating Income 19.1 Ordinary Income 14.3 et Income Attributable to Owners of Parent	(Billions of yen)September 30, 2024 (A)RatioNet Sales185.0100.0%Maintenance Sevices68.537.0%Operating Income19.110.3%Ordinary Income14.37.7%et Income Attributable to Owners of Parent7.33.9%	September 30, 2024 Ratio September 30, 2024 May,13 Forecast (B)	(A) Ratio May,13 Forecast (B) Aug,7 Forecast (C) Net Sales 185.0 100.0% 156.0 150.0 Maintenance Sevices 68.5 37.0% 61.5 61.5 Operating Income 19.1 10.3% 5.8 5.3 Ordinary Income 14.3 7.7% 4.8 4.3 et Income Attributable to Owners of Parent 7.3 3.9% 1.6 1.3	September 30, 2024 Ratio September 30, 2025 Ratio May,13 Forecast (B) Aug,7 Forecast (C)	(Billions of yen) September 30, 2024 (A) Ratio September 30, 2025 (C) - (A) Ratio Decrease (C) - (A) Net Sales 185.0 100.0% 156.0 150.0 100.0% -35.0 Maintenance Sevices 68.5 37.0% 61.5 61.5 41.0% -7.0 Operating Income 19.1 10.3% 5.8 5.3 3.5% -13.8 Ordinary Income 14.3 7.7% 4.8 4.3 2.9% -10.0 Int Income Attributable to Owners of Parent 7.3 3.9% 1.6 1.3 0.9% -6.0

Increase/ Decrease (C) - (B)
-6.0
0.0
-0.5
-0.5
-0.3
-0.5

Exchange	¥	153	¥	145
rate	¥	166	¥	160

*EBITDA = Operating profit/loss + Depreciation and amortization + Goodwill amortization



Sales & Operating Income by Business Segment

Forecast Revised

				Increase/			
(Billions	of yen)	September 30,	Ratio	Septembe	r 30, 2025	Ratio	Decrease
		2024 (A)	ОРМ	May,13 Forecast (A)	Aug,7 Forecast (B)	ОРМ	(C)-(A)
Overseas	Sales	96.8	52.3%	100.0	95.0	63.3%	-1.8
Market	Operationg Income	0.1	0.1%	4.0	2.0	2.1%	+1.9
Financial	Sales	26.9	14.5%	17.0	15.5	10.3%	-11.4
Market	Operationg Income	5.1	19.0%	0.5	0.7	4.5%	-4.4
Retail &	Sales	41.6	22.5%	27.0	26.0	17.3%	-15.6
Transportation Market	Operationg Income	8.7	20.9%	0.0	0.5	1.9%	-8.2
Amusement	Sales	16.3	8.8%	9.0	10.5	7.0%	-5.8
Market	Operationg Income	5.4	33.1%	1.7	2.5	23.8%	-2.9
Others	Sales	3.3	17.3%	3.0	3.0	2.0%	-0.3
Others	Operationg Income	-0.2	-	-0.4	-0.4	-	-0.2
Total	Sales	185.0	100.0%	156.0	150.0	100.0%	-35.0
Total	Operationg Income	19.1	10.3%	5.8	5.3	3.5%	-13.8

(C)-(B) -5.0 -2.0 -1.5 +0.2 -1.0 +0.5 +1.5 +0.8 0.0 0.0	Increase/ Decrease
-2.0 -1.5 +0.2 -1.0 +0.5 +1.5 +0.8 0.0 0.0	
-1.5 +0.2 -1.0 +0.5 +1.5 +0.8 0.0	-5.0
+0.2 -1.0 +0.5 +1.5 +0.8 0.0 0.0	-2.0
-1.0 +0.5 +1.5 +0.8 0.0	-1.5
+0.5 +1.5 +0.8 0.0 0.0	+0.2
+1.5 +0.8 0.0 0.0	-1.0
+0.8 0.0 0.0	+0.5
0.0	+1.5
0.0	+0.8
	0.0
	0.0
-6.0	-6.0
-0.5	-0.5



Sales by Geographical Segment of Overseas Market

Forecast Revised

			Six months ended	Incre	ease/		
Bill	ions of Yen)	September 30,	r 30, 2025	Deci	USD		
		2024 (A)	May,13 Forecast (A)	Aug,7 Forecast (B)	(C)	- (A)	Basis
An	nericas	44.4	47.0	44.0	-0.4	-0.9%	+4.1%
	GGS	39.5	40.0	38.2	-1.3	-3.3%	+1.9%
	Acrelec	2.2	3.5	2.3	+0.1	+4.5%	+5.9%
	Flooid	2.7	3.5	3.5	+0.8	+29.6%	+34.9%
EIV	1EA	43.4	45.0	43.5	+0.1	+0.2%	+5.3%
	GGS	22.4	21.5	20.0	-2.4	-10.7%	-5.8%
	Sitrade	7.7	9.0	9.0	+1.3	+16.9%	+22.8%
	Acrelec	11.1	12.0	12.0	+0.9	+8.1%	+13.5%
	Flooid	2.2	2.5	2.5	+0.3	+13.6%	+14.5%
Asi	ia	8.8	8.0	7.5	-1.3	-14.8%	-11.3%
	GGS	7.1	6.0	6.3	-0.8	-11.3%	-7.6%
	Acrelec	1.7	2.0	1.2	-0.5	-29.4%	-26.5%
	Total	96.8	100.0	95.0	-1.8	-1.9%	+3.2%
	GGS	69.0	67.5	64.5	-4.5	-6.5%	-1.6%
	Sitrade	7.7	9.0	9.0	+1.3	+16.9%	+22.8%
	Acrelec	15.1	17.5	15.5	+0.4	+2.6%	+7.8%
	Flooid	5.0	6.0	6.0	+1.0	+20.0%	+25.6%

Decrease (C) - (B) -3.0 -1.8 -1.2 0.0 -1.5 -1.5 0.0 0.0 -0.5 +0.3 -0.8 -5.0 -3.0 0.0 -2.0	. ,
-3.0 -1.8 -1.2 0.0 -1.5 -1.5 0.0 0.0 -0.5 +0.3 -0.8 -5.0 -3.0 0.0 -2.0	Increase/
-3.0 -1.8 -1.2 0.0 -1.5 -1.5 0.0 0.0 0.0 -0.5 +0.3 -0.8 -5.0 -3.0 0.0 -2.0	
-1.8 -1.2 0.0 -1.5 -1.5 0.0 0.0 0.0 -0.5 +0.3 -0.8 -5.0 -3.0 0.0 -2.0	
-1.2 0.0 -1.5 -1.5 0.0 0.0 -0.5 +0.3 -0.8 -5.0 -3.0 0.0 -2.0	-3.0
0.0 -1.5 -1.5 0.0 0.0 0.0 -0.5 +0.3 -0.8 -5.0 -3.0 0.0	-1.8
-1.5 -1.5 0.0 0.0 -0.5 +0.3 -0.8 -5.0 -3.0 0.0	-1.2
-1.5 0.0 0.0 0.0 -0.5 +0.3 -0.8 -5.0 -3.0 0.0 -2.0	0.0
0.0 0.0 0.0 -0.5 +0.3 -0.8 -5.0 -3.0 0.0 -2.0	-1.5
0.0 0.0 -0.5 +0.3 -0.8 -5.0 -3.0 0.0	-1.5
0.0 -0.5 +0.3 -0.8 -5.0 -3.0 0.0 -2.0	0.0
-0.5 +0.3 -0.8 -5.0 -3.0 0.0	0.0
+0.3 -0.8 -5.0 -3.0 0.0 -2.0	0.0
-0.8 -5.0 -3.0 0.0 -2.0	-0.5
-5.0 -3.0 0.0 -2.0	+0.3
-3.0 0.0 -2.0	-0.8
0.0 -2.0	-5.0
-2.0	-3.0
	0.0
0.0	-2.0
0.0	0.0



(Billions of yen)			ended September 30, 2024			ending September 30, 2025 (Forecast)			Y-on-Y
Sales			15.1			15.5		+0.4	
	Americas EMEA			2.2	15%		2.3	15%	+0.1
				11.1	74%		12.0	77%	+0.9
		Asia	1.7		11%	1.2		8%	-0.5
Operat	ing	Before goodwill amortization		0.4			0.1		-0.3
incom	ne	After goodwill amortization		0.0		-0.2			-0.2



(Bill	(Billions of yen)		Six months ended September 30, 2024		е	Six months Inded September 2025 (Forecas	Y-on-Y		
Sales		5	5.0			6.0		+1.0	
	Americas			2.7	54%		3.5	58%	+8.0
	EMEA			2.2	44%		2.5	42%	+3.0
Operat	ing	Before goodwill amortization		0.7			0.5		-2.0
incon	-			-0.4			-0.1		+3.0



Forecast Maintained

Sales

Sales decrease year-on-year due to the rebound effect of hardware replacements and system modifications associated with last year's new banknote issuance in Japan. However, sales are increasing in the retail and food/beverage industry in the U.S. and EMEA.

Operating income

Sales decrease year-on-year due to the rebound effect of hardware replacements and system modifications associated with last year's new banknote issuance in the domestic market.

Profitability recovery in the overseas market is expected to start from the second half of FY2025.

(Billions of yen)	FY2024		FY2025	Y-on-Y	
(Billions of yen)	Full-year	Ratio	Full-year (Forecast)	Ratio	1-011-1
Net Sales	369.0	100.0%	340.0	100.0%	-29.0
	303.0	100.070	340.0	100.070	-7.9%
Maintenance	122.6	35.9%	1240	36.5%	-8.6
Sevices	132.6	33.3%	124.0	30.3%	-6.5%
Operating	25.1	0.5%	21 5	6.39/	-13.6
Income	35.1	9.5%	21.5	6.3%	-38.7%
Ordinary	20.4	7.70/	10.5	0	-8.9
Income	28.4	7.7%	19.5	5.7%	-31.3%
Net Income Attributable	16.0	4.30/	10.0	2.00/	-6.0
to Owners of Parent	16.0	4.3%	10.0	2.9%	-37.5%
FDITD 4*	F0.3	16.00/	45.3	12.20/	-13.9
FRIIDA	EBITDA 59.2 16.0% 45.3		13.3%	-23.5%	

IFRS (Billion yen)	FY2025 Forecast
Revenue	340.0
Operating profit	28.5
Profit attributable to owners of parent	17.0
Basic earnings per share	306.43 yen

Exchange	US\$	¥	153	¥	145
rate	Euro	¥	164	¥	160

*EBITDA = Operating profit/loss + Depreciation and amortization + Goodwill amortization



Sales & operating Income by Business Segment

Forecast Revised

			Increase/				
(Billions of yen)		FY2024	Ratio	FY2	Ratio	Decrease	
			ОРМ	May,13 Forecast (B)	Aug,7 Forecast (C)	ОРМ	(C) - (A)
Overseas	Sales	210.0	56.9%	216.0	216.0	63.5%	+6.0
Market	Operationg Income	8.4	4.0%	16.0	15.0	6.9%	+6.6
Financial	Sales	54.4	14.7%	37.0	37.0	10.9%	-17.4
Market	Operationg Income	8.6	15.8%	1.5	1.5	4.1%	-7.1
Retail &	Sales	69.7	18.9%	61.0	61.0	17.9%	-8.7
Transportation Market	Operationg Income	9.8	14.1%	1.0	1.0	1.6%	-8.8
Amusement	Sales	27.7	7.5%	19.0	19.0	5.6%	-8.7
Market	Operationg Income	8.5	30.7%	3.5	4.5	23.7%	-4.0
Others	Sales	7.0	1.9%	7.0	7.0	2.1%	0.0
Others	Operationg Income	-0.2	-	-0.5	-0.5	-	-0.3
Total	Sales	369.0	100.0%	340.0	340.0	100.0%	-29.0
Total	Operationg Income	35.1	9.5%	21.5	21.5	6.3%	-13.6

Increase/ Decrease (C) - (B)		IFRS FY2025 (Forecast)
0.0		216.0
-1.0	*	23.0
0.0		37.0
0.0		1.0
0.0		61.0
0.0		7.0
0.0		19.0
+1.0	*	4.3
0.0		7.0
0.0		-0.5
0.0		340.0
0.0		28.5

Overseas market

Sales and income will increase by capturing large projects in the retail and food/beverage industry.

* Adjusted to reflect changes in Japanese GAAP

Financial market

Sales and income will decrease due to the completion of key product replacements, while orders for non-cash solutions and peripheral devices will maintain sales at high level.

Retail and transportation market

Sales and income will decrease due to the termination of hardware replacements and system modifications associated with last year's new banknote issuance in Japan.

Amusement market

Demand of the card system will be expected to temporarily decline due to shifting of sales from smart-slot machines to smart-pachinko machines.



Overseas sales by region

Forecast Maintained

(m)111		Full-year			
(Billions of yen)	FY2024	FY2025 (Forecast)	Y-on-Y	USD Basis	
Americas	100.8	106.0	+5.2 5.2%	+10.6%	
GGS	87.5	91.5	+4.0 4.6%	+10.1%	
Acrelec	6.3	7.0	+0.7 11.1%	+16.5%	
Flooid	7.0	7.5	+0.5 7.1%	+11.8%	
EMEA	90.0	93.0	+3.0 3.3%	+8.7%	
GGS	45.1	45.5	+0.4 0.9%	+5.9%	
Sitrade	16.6	17.0	+0.4 2.4%	+7.7%	
Acrelec	23.1	25.0	+1.9 8.2%	+13.6%	
Flooid	5.0	5.5	+0.5 10.0%	+14.4%	
Asia	19.1	17.0	-2.1 -11.0%	-6.6%	
GGS	15.4	13.0	-2.4 -15.6%	-11.3%	
Acrelec	3.7	4.0	+0.3 8.1%	+12.7%	
Total	210.0	216.0	+6.0 2.9%	+8.2%	
GGS	148.1	150.0	+1.9 1.3%	+6.6%	
Sitrade	16.6	17.0	+0.4 2.4%	+7.7%	
Acrelec	33.2	36.0	+2.8 8.4%	+14.1%	
Flooid	12.1	13.0	+0.9 7.4%	+12.9%	



nc of you	Full-			ar	Y-on-Y		
ilis of yell)	FY2024		F	FY2025 (Forecast)		1-011-1	
ales	33.2			36.0		+2.8	
Americas	6.3	19%		7.0	19%	+0.7	
EMEA	23.1	70%		25.0	69%	+1.9	
Asia	3.7	11%		4.0	11%	+0.3	
Before goodwill amortization	1.5			2.5		+1.0	
After goodwill amortization	0.7			1.7		+1.0	
	Americas EMEA Asia Before goodwill amortization After goodwill	## Processor FY2024 FY2024 ## Processor FY2024	Americas 6.3 19% EMEA 23.1 70% Asia 3.7 11% g Refore goodwill amortization 1.5	FY2024 F	FY2024 FY2025 (Forecast 33.2 36.0 36.0	Section goodwill Section goo	



(Billions of yen)		Full-year					Y-on-Y
		FY2024		FY2025 (Forecast)			1-011-1
Sales		12.1			13.0		+0.9
A	Americas	7.0	58%		7.5	58%	+0.5
	EMEA	5.0	41%		5.5	42%	+0.5
Operating	Before goodwill amortization	2.7			1.9		-0.8
income	After goodwill amortization	1.4	1.4		0.6		-0.8

Notes

- 1. The forward-looking statements, including operational forecasts, contained in this document are based on the information currently available to the company and on certain assumptions which the company regards as legitimate.
 - Results may differ from forecasts due to changes in the economic conditions in the company's principal markets, demand for the company's products, exchange rate fluctuations, impacts of changes in regulations, and accounting principles and practices. The forecasts may change without prior notice unless required by laws.
- 2. Amounts are <u>rounded down to the nearest ten million yen</u> for the calculation of year-on-year percentage difference and composition ratios.