

This is a translation of the original Japanese text of the “Consolidated Financial Results for the First Quarter of Fiscal Year Ending March 31, 2026.” Should there be any discrepancy between any part of this translation and the original Japanese text, the latter shall prevail.

Consolidated Financial Results

for the First Quarter of Fiscal Year Ending March 31, 2026 <Japanese GAAP>

August 7, 2025

Company Name: **GLORY LTD.** Stock exchange listing: Tokyo
Code number: 6457 URL: <https://corporate.glory-global.com/>
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Scheduled date of dividend payments: —
Preparation of earnings supplementary explanatory material: Yes
Holding of earnings presentation: Yes (for analysts and institutional investors)

(Amounts less than one million yen are rounded downward.)

1. Consolidated Financial Results for the First Quarter of Fiscal Year Ending March 31, 2026 (from April 1, 2025 to June 30, 2025)

(1) Consolidated Operating Results (cumulative)

(The percentages show the changes from the corresponding period of the previous year.)

	Net sales		Operating income		Ordinary income		Net income attributable to owners of parent	
	(Millions of yen)	(%)	(Millions of yen)	(%)	(Millions of yen)	(%)	(Millions of yen)	(%)
Three months ended June 30, 2025	72,331	(22.0)	2,057	(81.1)	1,224	(87.2)	342	(94.3)
Three months ended June 30, 2024	92,775	—	10,873	—	9,600	—	6,021	—

(Note) Comprehensive income

Three months ended June 30, 2025: ¥(1,223) million [- %]
Three months ended June 30, 2024: ¥12,602 million [- %]

	Net income per share	Fully diluted net income per share
	(Yen)	(Yen)
Three months ended June 30, 2025	6.17	—
Three months ended June 30, 2024	108.13	—

(Reference) EBITDA (Operating income + Depreciation + Amortization of goodwill)

Three months ended June 30, 2025: ¥7,947 million [53.3%]
Three months ended June 30, 2024: ¥17,007 million [- %]

Net income before amortization of goodwill (Net income attributable to owners of parent + Amortization of goodwill)

Three months ended June 30, 2025: ¥2,464 million [(70.0)%]
Three months ended June 30, 2024: ¥8,207 million [- %]

(Note) During the third quarter of the fiscal year ended March 31, 2025, the Company finalized the provisional accounting treatment for business combinations, and the figures for the first quarter of the fiscal year ended March 31, 2025 reflect the details of the finalization of the provisional accounting treatment.

(Note) The figures for the first quarter of the fiscal year ended March 31, 2025 have been retrospectively adjusted due to changes in accounting policies, and the figures presented reflect the results after retrospective application. Please note that the year-on-year comparison with the same quarter of the previous fiscal year is not provided.

(TRANSLATION FOR REFERENCE ONLY)

(2) Consolidated Financial Position

	Total assets	Equity	Ownership equity ratio	Equity per share
	(Millions of yen)	(Millions of yen)	(%)	(Yen)
As of June 30, 2025	433,651	225,202	51.8	4,068.64
As of March 31, 2025	436,382	231,683	52.9	4,136.42

(Reference) Ownership equity

As of June 30, 2025: ¥224,670 million

As of March 31, 2025: ¥230,919 million

(Note) The figures for the fiscal year ended March 31, 2025 have been retrospectively adjusted due to changes in accounting policies, and the figures presented reflect the results after retrospective application.

2. Dividends

(Record date)	Dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Year-end	Annual
	(Yen)	(Yen)	(Yen)	(Yen)	(Yen)
Year ended March 31, 2025	—	54.00	—	54.00	108.00
Year ending March 31, 2026	—				
Year ending March 31, 2026 (forecast)		56.00	—	56.00	112.00

(Note) Revisions to the latest dividend forecast: None

3. Consolidated Financial Forecast for the Year Ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(The percentages show the changes from the corresponding period of the previous year.)

	Net sales		Operating income		Ordinary income		Net income attributable to owners of parent		Net income per share
<Japanese GAAP>	(Millions of yen)	(%)	(Millions of yen)	(%)	(Millions of yen)	(%)	(Millions of yen)	(%)	(Yen)
Six months ending September 30, 2025	150,000	(19.0)	5,300	(73.0)	4,300	(71.1)	1,300	(83.5)	23.43
Full year	340,000	(7.9)	21,500	(41.6)	19,500	(35.1)	10,000	(41.8)	180.25

(Note) Revisions to the latest consolidated financial forecast: Yes

(Reference) EBITDA

Six months ending September 30, 2025: ¥17,100 million

Year ending March 31, 2026 (full year): ¥45,300 million

Operating income before amortization of goodwill

Six months ending September 30, 2025: ¥9,500 million

Year ending March 31, 2026 (full year): ¥30,000 million

Net income before amortization of goodwill

Six months ending September 30, 2025: ¥5,500 million

Year ending March 31, 2026 (full year): ¥18,500 million

	Revenue		Operating profit		Profit attributable to owners of parent		Basic earnings per share
<IFRS>	(Millions of yen)	(%)	(Millions of yen)	(%)	(Millions of yen)	(%)	(Yen)
Full year	340,000	—	28,500	—	17,000	—	306.43

(Note) As the Company plans to voluntarily adopt International Financial Reporting Standards (IFRS) starting from the fiscal year ending March 31, 2026, we disclose estimated figures based on IFRS in addition to the consolidated financial forecasts based on Japanese GAAP. However, the percentage changes from the fiscal year ended March 31, 2025, which applies Japanese GAAP, are not provided.

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Notes:

(1) Significant changes in the scope of consolidation during the period: Yes

Newly included: 1 company (ACRELEC CANADA INC.)

Excluded: -

(2) Application of accounting methods specific to preparation of the quarterly consolidated financial statements: Yes

(3) Changes in accounting policies and estimates, and restatements

(a) Changes in accounting policies associated with revisions of accounting standards, etc.: None

(b) Changes in accounting policies other than (a): Yes

(c) Changes in accounting estimates: None

(d) Restatements: None

(Note) For details, please refer to “2. Quarterly Consolidated Financial Statements and Significant Notes Thereto, (3) Notes to Quarterly Consolidated Financial Statements, Notes Regarding Changes in Accounting Policies” on page 11 of the Attachment.

(4) Total number of shares issued (common shares)

(a) Total number of shares issued at the end of the period (including treasury shares)

As of June 30, 2025: 58,938,210 shares

As of March 31, 2025: 58,938,210 shares

(b) Number of treasury shares at the end of the period

As of June 30, 2025: 1,979,850 shares

As of March 31, 2025: 1,141,650 shares

(c) Average number of shares (cumulative from the beginning of the period)

Three months ended June 30, 2026: 55,478,163 shares

Three months ended June 30, 2025: 55,685,854 shares

(Note) In addition to the number of treasury shares at the end of the period, there also existed Company shares owned by the “Board Incentive Plan (BIP) Trust Account” and “Employee Stock Ownership Plan (ESOP) Trust Account.” (As of June 30, 2025 1,738,366 shares, As of March 31, 2025: 1,970,637 shares)

(Note) Review of the Japanese-language originals of the attached quarterly consolidated financial statements by certified public accountants or an audit firm: None

(Note) Explanation regarding the appropriate use of financial forecasts and other special items

(Caution concerning forward-looking statements)

The forward-looking statements such as operational forecasts contained in this report are based on the information currently available to the Company and certain assumptions which the Company regards as legitimate, and are not promises regarding the achievement of forecasts. Actual performance may differ greatly from these forecasts due to various present and future factors. For the assumptions and other related matters concerning the financial forecasts, please refer to “1. Overview of Operating Results and Others, (3) Consolidated Financial Forecasts and Other Forward-looking Statements” on page 6 of the Attachment.

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Attachment

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1. Overview of Operating Results and Others

(1) Overview of Operating Results for the Period

In the three months ended June 30, 2025, the global economy was on a recovery trend, despite the effects of uncertainty in the U.S. trade policy and continued high interest rates in the U.S. and Europe. However some regions showed signs of stagnation. In Japan, signs of recovery in capital investment and personal consumption have been observed, supported by improvements in corporate earnings and the employment rate despite the persistence of inflation.

In the business environment surrounding the Group, demand for the self-service products remained steady as measures to improve labor-saving and operational efficiency due to soaring labor costs and workforce shortages in Japan and overseas.

Under these circumstances, the Group launched the "2026 Medium-Term Management Plan," a three-year plan started in April 2024. With the concept of "GLORY TRANSFORMATION 2026 -Shape the future with Glory-", the Group aims to drive customers' Digital Transformation (DX) with best-in-class products and software platforms combined.

In the overseas market, sales of key products in financial institutions increased, supported by steady demand for products and services that promote labor-saving and operational efficiency. In the retail industry in the Americas, sales increased due to consistent demand for products and services, and product deliveries to major global retailers progressed steadily. Furthermore, profitability has been improved due to the internalization of the maintenance business and the integration efforts between consolidated subsidiaries. In Europe, sales of the coin and banknote recyclers for cashiers were steady. The sales of the Flooid group remained steady. In the food and beverage industry, sales of the Acrelec group, including self-service kiosks, declined, attributable to the postponement of certain sales processes.

In the Japanese market, sales in the financial market decreased due to a rebound effect from the previous year when large orders were received. Sales in retail/transportation market and amusement market also decreased reflecting a reactionary decline from the previous year's demand for hardware replacements and system modifications associated with the new banknote issuance. However, across all markets, sales exceeded those of the first quarter of the fiscal year ended March 31, 2023, which did not include large orders or initiatives related to new banknote issuance.

As a result, sales in this three-month period totaled ¥72,331 million (down 22.0% year on year). Of this, net sales of merchandise and finished goods were ¥42,374 million (down 26.2% year on year), and net sales from maintenance services were ¥29,957 million (down 15.3% year on year). Operating income was ¥2,057 million (down 81.1% year on year), ordinary income was ¥1,224 million (down 87.2% year on year), and net income attributable to owners of parent was ¥342 million (down 94.3% year on year).

Results of operations in each business segment are as follows.

Financial market

Sales of this segment's key products, open teller systems and coin and banknote recycler for tellers, decreased from the previous year when sales were at a high level due to large orders.

As a result, net sales in this segment were ¥6,675 million (down 47.8% year on year), and operating income was ¥222 million (down 92.4% year on year).

Retail and transportation market

Sales of this segment's key products, coin and banknote recyclers for cashiers and sales proceeds deposit machines for cash-in-transit companies, decreased from the previous year when sales were at a high level due to the association with the new banknote issuance. Sales from maintenance services also decreased with the completion of system modifications associated with issuance of new banknotes.

As a result, net sales in this segment were ¥12,812 million (down 46.6% year on year), and operating income was ¥222 million yen (down 96.7% year on year).

Amusement market

Sales of this segment's key products, card systems and banknote changers decreased from the previous year when sales were at a high level due to the association with the new banknote issuance. Sales from maintenance services also decreased with the completion of system modifications associated with issuance of new banknotes.

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As a result, net sales in this segment were ¥5,279 million (down 38.6% year on year), and operating income was ¥1,432 million yen (down 54.3% year on year).

Overseas market

In the Americas, sales of key products, teller cash recyclers for financial institutions (GLR-series) and cash management solutions in the retail industry (CI-X-series), were strong. Net sales totaled ¥20,883 million (up 4.7% year on year).

In Europe, sales of key products, teller cash recyclers for financial institutions (GLR-series) were strong. However, sales of cash management solutions in the retail industry (CI-X-series) were sluggish. Net sales were ¥21,469 million (down 1.5% year on year).

In Asia, sales of cash management solutions in the retail industry (CI-X-series) were sluggish. Net sales were ¥3,616 million (down 10.0% year on year).

Net sales of Acrelec group's totaled ¥7,096 million (down 4.1% year on year). Net sales of Flooid Group's totaled ¥2,528 million (up 7.7% year on year).

As a result, net sales in this segment were ¥45,968 million (up 0.5% year on year), and operating income was 328 million yen (vs. operating loss of ¥1,733 million yen in the previous year).

Outside the above four business segments, net sales were ¥1,596 million (down 2.6% year on year) and operating loss was ¥148 million (vs. operating loss of ¥118 million in the corresponding period of the previous year).

(2) Overview of Financial Position for the Period

The following is the financial position at the end of the first quarter of the fiscal year under review:

Total assets were ¥433,651 million, a decrease of ¥2,731 million compared with the end of the previous fiscal year. This is mainly the result of an increase of ¥8,569 million in cash and deposits, and 4,748 million in inventories, and a decrease of ¥13,619 million in notes and accounts receivable - trade, and contract asset, and ¥3,441 million in goodwill.

Liabilities were ¥208,448 million, an increase of ¥3,749 million compared with the end of the previous fiscal year. This is mainly the result of an increase of ¥6,999 million in short-term borrowings, and 8,652 million in other current liabilities, and decreases of ¥6,944 million in provision for bonuses. The increase in other current liabilities was mainly attributable to a rise in contract liabilities and the reclassification of put option liabilities granted to non-controlling interests of overseas consolidated subsidiaries applying IFRS, from other non-current liabilities to other current liabilities.

Total equity was ¥225,202 million, a decrease of ¥6,481 million compared with the end of the previous fiscal year. This is mainly the result of decrease of ¥2,778 million in retained earnings, and ¥1,961 million due to the acquisition of own shares.

As a result, the ownership equity ratio became 51.8% compared with 52.9% at the end of the previous fiscal year.

(3) Consolidated Financial Forecasts and Other Forward-looking Statements

In the overseas market, a recovery in sales and operating income are expected in the second half of the fiscal year, despite the postponement in certain sales processes due to uncertainty surrounding the U.S. trade policy.

In domestic market, there is a strong appetite capital for investment in financial institution supported by positive interest rates, and early replacement of key products is expected. In the retail and transportation market, steady demand for self-service products and services will continue to address labor-saving and operational efficiency improvements.

Accordingly, we have revised the consolidated financial forecast for the six months ending September 30, 2025 announced on May 13, 2025. However, the consolidated financial forecast for the full year, is maintained. The exchange rate assumptions underlying the forecast have been maintained at US\$=¥145, 1€=¥160.

2. Quarterly Consolidated Financial Statements and Significant Notes Thereto**(1) Quarterly Consolidated Balance Sheet**

(Millions of yen)

	As of March 31, 2025	As of June 30, 2025
Assets		
Current assets		
Cash and deposits	51,580	60,150
Notes and accounts receivable - trade, and contract assets	66,492	52,873
Electronically recorded monetary claims - operating	2,091	1,917
Merchandise and finished goods	41,028	46,174
Work in process	9,385	9,847
Raw materials and supplies	38,909	38,050
Other	10,159	12,023
Allowance for doubtful accounts	(1,339)	(1,531)
Total current assets	218,308	219,505
Non-current assets		
Property, plant and equipment	46,062	45,573
Intangible assets		
Customer relationships	32,877	31,313
Goodwill	66,031	62,589
Other	13,276	12,383
Total intangible assets	112,185	106,287
Investments and other assets		
Investment securities	11,011	11,233
Other	50,915	53,153
Allowance for doubtful accounts	(2,101)	(2,101)
Total investments and other assets	59,826	62,285
Total non-current assets	218,074	214,146
Total assets	436,382	433,651
Liabilities		
Current liabilities		
Notes and accounts payable - trade	14,018	14,008
Electronically recorded obligations - operating	5,376	5,279
Short-term borrowings	15,117	22,117
Current portion of long-term borrowings	4,617	4,544
Income taxes payable	968	1,311
Provision for bonuses	11,271	4,327
Provision for bonuses for directors	300	42
Provision for stock grant	554	128
Other	59,471	68,124
Total current liabilities	111,698	119,883
Non-current liabilities		
Bonds payable	24,200	24,200
Long-term borrowings	35,307	34,882
Provision for stock grant	347	335
Retirement benefit liability	1,852	1,890
Other	31,294	27,256
Total non-current liabilities	93,001	88,565
Total liabilities	204,699	208,448

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GLORY LTD. (6457)
Consolidated Financial Results
for the First Quarter of Fiscal Year Ending
March 31, 2026

(Millions of yen)

	As of March 31, 2025	As of June 30, 2025
Equity		
Shareholders' equity		
Share capital	12,892	12,892
Capital surplus	150	138
Retained earnings	170,900	168,121
Treasury shares	(7,705)	(9,667)
Total shareholders' equity	176,237	171,485
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	2,495	2,605
Foreign currency translation adjustment	39,666	38,631
Remeasurements of defined benefit plans	12,520	11,947
Total accumulated other comprehensive income	54,682	53,184
Non-controlling interests	764	532
Total equity	231,683	225,202
Total liabilities and equity	436,382	433,651

(TRANSLATION FOR REFERENCE ONLY)

(2) Quarterly Consolidated Statements of Income and Comprehensive Income

Quarterly Consolidated Statement of Income

(Millions of yen)

	Three months ended June 30, 2024 (From April 1, 2024 to June 30, 2024)	Three months ended June 30, 2025 (From April 1, 2025 to June 30, 2025)
Net sales	92,775	72,331
Cost of sales	49,972	38,550
Gross profit	42,802	33,781
Selling, general and administrative expenses	31,928	31,723
Operating income	10,873	2,057
Non-operating income		
Interest income	34	48
Dividend income	111	113
Share of profit of entities accounted for using equity method	39	168
Income from overseas tax benefits, etc.	58	150
Other	126	78
Total non-operating income	369	560
Non-operating expenses		
Interest expenses	689	565
Foreign exchange losses	812	735
Other	140	91
Total non-operating expenses	1,642	1,392
Ordinary income	9,600	1,224
Extraordinary income		
Gain on sale of non-current assets	12	0
Gain on sale of investment securities	—	114
Total extraordinary income	12	115
Extraordinary losses		
Loss on sale of non-current assets	0	13
Loss on retirement of non-current assets	9	24
Loss on valuation of investment securities	-	0
Loss on restructuring of business	657	—
Total extraordinary losses	667	38
Income before income taxes	8,945	1,302
Income taxes	2,885	1,075
Net income	6,059	226
Net income (loss) attributable to non-controlling interests	38	(115)
Net income attributable to owners of parent	6,021	342

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GLORY LTD. (6457)
Consolidated Financial Results
for the First Quarter of Fiscal Year Ending
March 31, 2026

Quarterly Consolidated Statement of Comprehensive Income

	(Millions of yen)	
	Three months ended June 30, 2024 (From April 1, 2024 to June 30, 2024)	Three months ended June 30, 2025 (From April 1, 2025 to June 30, 2025)
Net income	6,059	226
Other comprehensive income		
Valuation difference on available-for-sale securities	164	110
Foreign currency translation adjustment	6,909	(987)
Remeasurements of defined benefit plans, net of tax	(530)	(572)
Total other comprehensive income	6,542	(1,449)
Comprehensive income	12,602	(1,223)
Comprehensive income attributable to		
Owners of parent	12,515	(1,155)
Non-controlling interests	86	(67)

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(3) Notes to Quarterly Consolidated Financial Statements

Notes Regarding Changes in Accounting Policies

(Change in Classification of Research and Development Expenses)

Effective from the first quarter of the fiscal year ending March 31, 2026, the Company changed its accounting policy for the classification of research and development expenses, which had previously been recorded under cost of sales, and now records them under selling, general and administrative expenses.

In response to significant changes in the business environment surrounding the Company, such as the spread of cashless payments and the global consolidation of financial institution branches, the Group is promoting ROIC-based management aimed at enhancing profitability under the “2026 Medium-Term Management Plan,” with a strong focus on capital cost.

As part of this initiative, the Group is pursuing growth in its DX business by integrating software platforms with conventional cash handling machines, and is working to consistently develop new services and solutions—from hardware development in core businesses to value creation in new business domains. To support this, the Company restructured its development organization and began full-scale operations under the new structure from the current fiscal year.

This change in accounting policy reflects a revision of the scope of cost of sales and selling, general and administrative expenses in line with the organizational restructuring.

As a result, compared to figures before retrospective application, the consolidated balance sheet for the previous fiscal year shows a decrease of ¥5,010 million in merchandise and finished goods, ¥876 million in work in process, and ¥429 million in raw materials and supplies.

In the consolidated statement of income for the first quarter of the previous fiscal year, cost of sales decreased by ¥2,716 million, selling, general and administrative expenses increased by ¥2,298 million, and operating profit, ordinary profit, and quarterly profit before income taxes each increased by ¥417 million.

Additionally, due to the cumulative effect being reflected in the beginning balance of net assets for the previous fiscal year, retained earnings at the beginning of the previous fiscal year decreased by ¥5,513 million.

Notes Regarding Accounting Methods Specific to Preparation of the Quarterly Consolidated Financial Statements

Tax expense is calculated by rationally estimating the effective tax rate after application of tax-effect accounting to income before income taxes for the fiscal year including the first quarter of the fiscal year under review, and then multiplying the income before income taxes for the period by the estimated effective tax rate.

Notes Regarding Segment Information

(a) Three months ended June 30, 2024 (from April 1, 2024 to June 30, 2024)

Information on net sales, profit (loss) by reportable segment

	Reportable segments					Other (Note: 1)	Total	Reconcilia- tion	Amounts reported on the quarterly consolidated statement of income (Note: 2)
	Financial market	Retail and transportation market	Amusement market	Overseas market	Total				
Net sales									
(1) Sales to customers	12,788	23,987	8,598	45,760	91,136	1,638	92,775	—	92,775
(2) Intersegment sales or transfers	—	—	—	—	—	—	—	—	—
Total	12,788	23,987	8,598	45,760	91,136	1,638	92,775	—	92,775
Segment profit (loss)	2,925	6,663	3,137	(1,733)	10,992	(118)	10,873	—	10,873

- Notes:
1. "Other" segment consists of merchandise and finished goods that are not included in the “Reportable segments” above.
 2. Segment profit (loss) corresponds to operating income of quarterly consolidated statement of income.
 3. During the year ended March 31, 2025, the Company finalized the provisional accounting treatment for business combinations, and the figures for the first quarter of the fiscal year ended March 31, 2025 reflect the details of the finalization of the

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provisional accounting treatment.

(b) Three months ended June 30, 2025 (from April 1, 2025 to June 30, 2025)

1. Information on net sales, profit (loss) by reportable segment

(Millions of yen)

	Reportable segments					Other (Note: 1)	Total	Reconcilia- tion	Amounts reported on the quarterly consolidated statement of income (Note: 2)
	Financial market	Retail and transportation market	Amusement market	Overseas market	Total				
Net sales									
(1) Sales to customers	6,675	12,812	5,279	45,968	70,735	1,596	72,331	—	72,331
(2) Intersegment sales or transfers	—	—	—	—	—	—	—	—	—
Total	6,675	12,812	5,279	45,968	70,735	1,596	72,331	—	72,331
Segment profit (loss)	222	222	1,432	328	2,205	(148)	2,057	—	2,057

Notes: 1. “Other” segment is merchandise and finished goods that is not included in the above reportable segments.

2. Segment profit (loss) corresponds to operating income of quarterly consolidated statement of income.

2. Changes in reportable segments

As stated in the Note Regarding Changes in Accounting Policies, the Company has changed the classification of research and development expenses effective from the first quarter of the fiscal year ending March 31, 2026. Accordingly, the segment information for the first quarter of the fiscal year ended March 31, 2025 have been retrospectively adjusted due to changes in accounting policies, and the figures presented reflect the results after retrospective application.

Notes for Significant Change in the Amount of Shareholders’ Equity

(Acquisition of Own Shares)

The Company decided at a meeting of the Board of Directors held on May 13, 2025 to acquire its own shares and, during the three month ended June 30, 2025, it acquired its own shares as follows.

(1) Type of shares acquired	Common shares of the Company
(2) Total number of shares acquired	838,200 shares
(3) Total amount of shares acquired	2,544,273,700 yen
(4) Period of share acquisition	From May 14, 2025 to June 30, 2025
(5) Method of share acquisition	Market purchase on the Tokyo Stock Exchange

Notes Regarding Assumption of a Going Concern

Not applicable.

Notes Regarding Quarterly Consolidated Statement of Cash Flows

A quarterly consolidated statement of cash flows has not been prepared for the three months ended June 30, 2024. Depreciation and amortization (including amortization related to intangible assets excluding goodwill and to long-term prepaid expenses) and amortization of goodwill for the three months ended June 30 are as follows.

(Millions of yen)

	Three months ended June 30, 2024 (from April 1, 2024 to June 30, 2024)	Three months ended June 30, 2025 (from April 1, 2025 to June 30, 2025)
Depreciation	3,947	3,768
Amortization of goodwill	2,186	2,122

(Note) During the year ended March 31, 2025, the Company finalized the provisional accounting treatment for business combinations, and the figures as of June 30, 2024 reflect the details of the finalization of the provisional accounting treatment.