GLORY LTD.

FY2021 Consolidated Financial Results (Q1 - Three Months ended June 30, 2021)

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Note: We have revised the figures disclosed on August 6, 2021 where required (See the underlined on p.3, 13, 16, 22 and 23).



Consolidated Financial Results Q1/FY2021 - Three Months ended June 30, 2021

Performance Overview (Year-on-Year)



Both net sales and operating income increased as a result of the sales expansion in retail markets.

Domestic Sales from maintenance services increased owing to system modifications required for the scheduled issuance of new 500-yen coin, as well as the replacement demand for our main products.

Overseas Sales of CI-series (Self-service coin and banknote recyclers / Sales proceeds deposit machines) were higher for the retail industry both in Europe and the U.S.

	(Millions of yen)	Three months	ended	Three months	ended	Three months ended		Y-on-Y
	(IVIIIIIONS OF YEN)	June 30, 2019	Ratio	June 30, 2020	Ratio	June 30, 2021	Ratio	1-011-1
	Net Sales	49,076	100.0%	38,077	100.0%	48,215	100.0%	+10,138
	Net Sales	49,070	10010 /0	30,077	100.070	40,213	100.070	+26.6%
	Maintenance Sevices	17,660	36.0%	16,223	42.6%	19,282	40.0%	+3,059
	Maniteriance Sevices	17,000	30.0 /8	10,223	42.0 /6	19,202	40.0 %	+18.9%
	Operating	3,171	6.5%	-972	- %	2,030	- %	+3,002
	Income	3,171	0.3 /0	-912	- 70	2,030	- 76	-
	Ordinary	2,738	5.6%	-1,122	- %	2,097	- %	+3,219
	Income	2,730	3.0 /8	-1,122	- 76	2,097	- 76	-
N	et Income Attributable to	1,545	3.1%	-1,767	- %	631	- %	+2,398
	Owners of Parent	1,545	311 /0	-1,707	- 70	<u>03 1</u>	- 76	-
	EBITDA	6,450	13.1%	2,302	6.0%	5,971	12.4%	+3,669
	EDITUA	0,450	13.1 /6	2,302	0.0 /8	5,971	12.4 /6	+159.4%
E	xchange US\$	¥ 11	0	¥ 10	8	¥ 11	0	
	rate Euro	¥ 12	23	¥ 11	8	¥ 13	32	į.

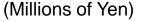
*EBITDA = Operating income (Loss) + Depreciation & Amortization + Goodwill amortization

*

Topics

Factors for Increase in Operating Income

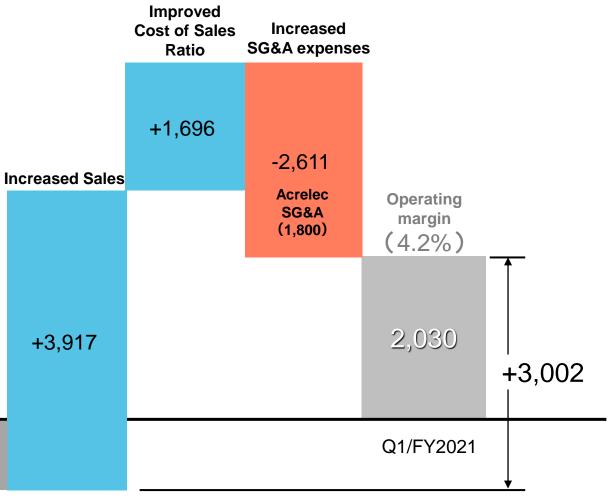






- Cost of Sales ratio <u>Improved</u> Sales of main products increased
- SG&A expenses <u>Increased</u>

Acrelec P&L included in the scope of consolidation



Q1/FY2020

-972

Sales and Operating Income by Business Segment



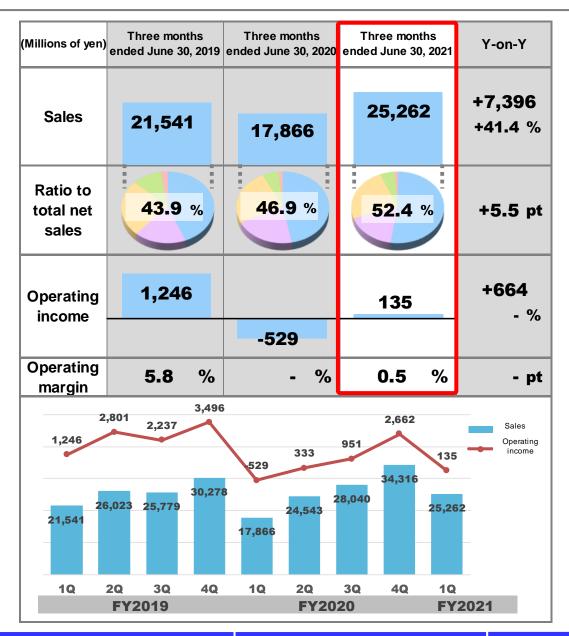
		Sa	les			Operatin	g Income	
(Millions of yen)	Three months ended June 30, 2019	Three months ended June 30, 2020	Three months ended June 30, 2021	Y-on-Y	Three months ended June 30, 2019	Three months ended June 30, 2020	Three months ended June 30, 2021	Y-on-Y
Overseas Market	21,541	17,866	25,262	+7,396 +41.4 %	1,246	-529	135	+664 - %
Financial Market	8,617	7,829	8,252	+423 +5.4 %	297	176	1,480	+1,304 +740.9 %
Retail & Transportation Market	12,531	9,581	11,573	+1,992 +20.8 %	1,532	-61	844	+905 - %
Amusement Market	5,224	2,262	2,592	+330 +14.6 %	702	-316	-78	+238 - %
Others	1,161	537	533	-4 -0.7 %	-608	-242	-351	-109 - %
Total	49,076	38,077	48,215	+10,138 +26.6 %	3,171	-972	2,030	+3,002 - %



Details of Performance Q1/FY2021 - Three Months ended June 30, 2021

Overseas Market





Overview

*TCR: Teller cash recycler

Financial institutions

- ✓ Higher sales by promoting the purchase for the replacement of TCR*
 - ➤ Recovered almost to the pre-COVID levels

Retail industry

- ✓ Higher sales for major retailers in EMEA and the Americas
 - **▶**Beyond pre-COVID levels
- Favorably high sales for Acrelec products
 - ➤ Recovered almost to the pre-COVID levels

Values Offered

Solutions for Automation & Operational Efficiency

- Contact-free & Self-service solutions -
 - On both and a still-to
- Electronic settlement solutions
- Cash management solutions
- Solutions utilizing biometric and imagerecognition technologies

Products

Services

UBIQULAR Online cash settlement platform

Outline of the Segment

Sales and maintenance services to financial institutions, cash-in-transit companies, retail stores, casinos, OEM clients and others in overseas.

Sales by Geographical Segment of Overseas Market



(Millions of yen)	Three months	Three months	Three months	Y-on-Y			
(Millions of yell)	ended June 30, 2019	ended June 30, 2020 ended June 30, 2021		ended June 30, 2020 ended June 30, 2021		1-011-1	Local currency basis
Americas	7,583	6,036	7,753	+1,717 +28.4 %	+26.2%		
EMEA	10,011	7,582	12,978	+5,396 +71.2 %	+53.7%		
Asia	2,480	2,912	2,558	-354 -12.2 %	-		
China	445	1,063	591	-472 -44.4 %	-50.3%		
OEM	1,465	1,334	1,972	+638 +47.8 %	+47.8%		
Total overseas sales	21,541	17,866	25,262	+7,396 +41.4 %	-		

∧ ACRELEC

Three months ended March 31, 2020	Three months ended March 31, 2021	前年同期比
-	515	- - %
-	2,947	- - %
	181	- - %
-	-	- - %
-	-	- - %
-	3,643	- - %

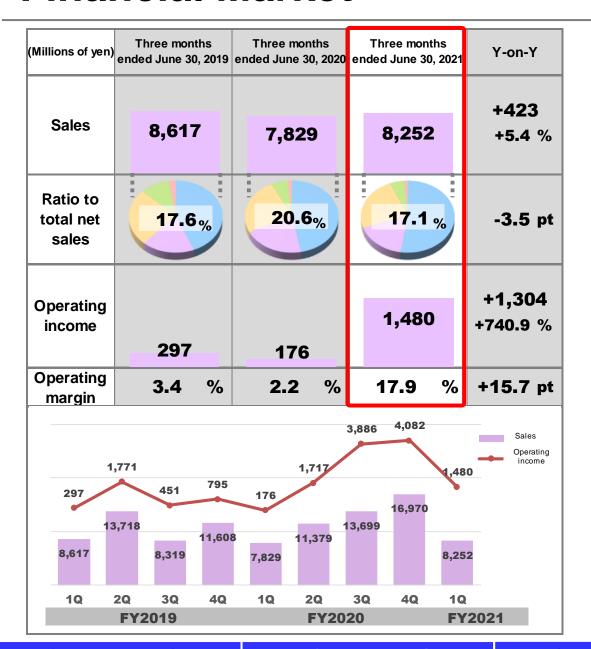
Acquisition of Acrelec took place in Q1/FY2020. Acrelec P&L included in the scope of consolidation from Q2/FY2020.

References

America	Higher for the products for retail industry
EMEA	Higher for the products for financial institutions (TCR)
Asia	••• Higher for the products for retail industry
China	••• Lower for the products for financial institutions (Banknote sorters)
OEM	••• Significantly higher for banknote recycling units for ATMs as a result of contract review

Financial Market





Overview

- Higher sales for Open teller systems by the demand for replacement.
- Lower sales for Coin and banknote recyclers for tellers due to the largescale demand of the previous year having gone through its cycle.
- Favorably higher sales from maintenance services, owing to the system modifications required in connection with the scheduled issuance of new 500-yen coin.

Values Offered

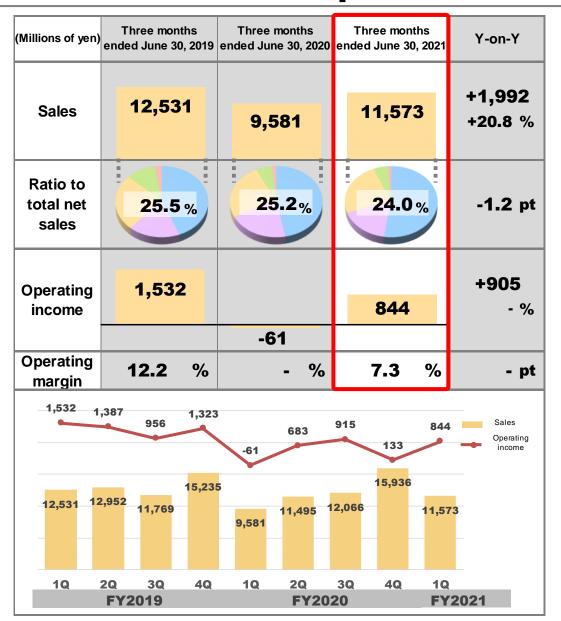


Outline of the Segment

Sales and maintenance services to financial institutions, OEM clients and others in Japan.

Retail and Transportation Market





Overview

- Favorably higher sales for *Coin and banknote recyclers for cashiers*, addressing labor shortages and the growing demands for contact-free and self-service.
- Higher sales from maintenance services, owing to the system modifications required in connection with the scheduled issuance of new 500-yen coin.

Values Offered

- Contact-free & Self-service solutions
- Electronic settlement solutions
- Solutions utilizing biometric and imagerecognition technologies

Products

- Cash management solutions
- Solutions utilizing biometric and imagerecognition technologies

etc.

Products

- Products

- Services

- Services

- DMP

(Data Management solutions processing system pro

Outline of the Segment

Sales and maintenance services to supermarkets, department stores, cash-in-transit companies, railroad companies, tobacco companies, hospitals, local governments and others in Japan.

Platform)

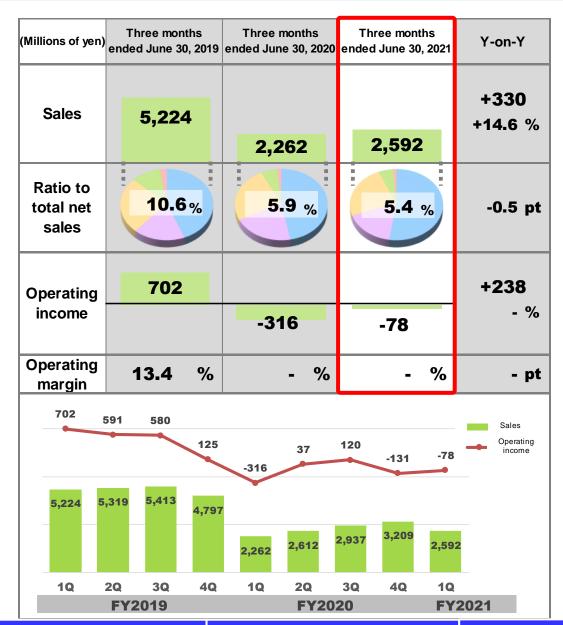
'Zero waiting time'

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Amusement Market



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Overview

- Lower sales reflecting the constraint toward investment in pachinko parlors due to the decrease of customers under the COVID-19 pandemic.
- Favorably higher Pachinko prize dispensing machines for pachinko parlors
- Sluggish sales of *Card systems*, the main product of this segment.

Values Offered

Solutions for Automation & Operational Efficiency

- Contact-free & Self-service solutions
- Cash management solutions
- Electronic settlement solutions
- Solutions utilizing biometric and imagerecognition technologies



Outline of the Segment

Sales and maintenance services to amusement halls (pachinko parlors and others) in Japan.

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Financial Forecast Q2/FY2021 - Six Months ending September 30, 2021



The operating income has been revised based on the expectations for; 1) reduction in expenditure; 2) improvement in product mix and; 3) increase in sales form maintenance services for the system modifications required in connection with the issuance of the new 500-yen coin.

(Millions of yon)	Six months end	ded	Six months end	ded	Six months ended Se	ptember	Y-on-Y
(Millions of yen)	September 30, 2019	Ratio	September 30, 2020	Ratio	30, 2021(Forecast)	Ratio	1-011-1
Net Sales	108,505	100.0%	88,625	100.0%	106,000	100.0%	+17,375
Net Sales	100,303	100.070	00,023	100.0 /0	,	100.070	+19.6%
Maintenance	35,489	32.7%	34,750	39.2%		35.8%	+3,250
Sevices	33,409	3217 /0	34,730	3312 /0	30,000	33.0 /0	+9.4%
Operating	9,018	8.3%	1,600	1.8%	3,000	2.8%	+2,400
Income	9,010	0.5 /6	1,000	1.0 /0	4,000	2.0 /0	+150.0%
Ordinary	8,316	7.7%	1,415	<u>1.6%</u>	2,500	2.4%	<u>+2,585</u>
Income	0,310	717 70	1,713	110 /0	4,000	2.4 /0	<u>+182.7%</u>
Net Income Attributable to	4,859	4.5%	-635		1,000	0.9%	<u>+2,435</u>
Owners of Parent	7,039	7.5 /0	-033		1,800	0.5 /0	-
* EBITDA	15,772	14.5%	8,908	10.1%	10,380	10.7%	+2,472
EBITEA	10,772	1 110 /0	0,300	101170	11,380	1011 /0	27.8%
Exchange US\$	¥	109	¥	107	¥ 10		
rate Euro	¥	121	¥	121	¥ 12	25	

*EBITDA = Operating income (Loss) + Depreciation & Amortization + Goodwill amortization

Forecasts

Topics

Upper row: Released on May 13, 2021 Lower row: Released on August 6, 2021



Sales & Operating Income by Business Segment

Sales in Overseas market are expected to exceed those in Domestic market for the first time.

		S	ales		Operationg Income			
(Millions of yen)	Six months ended September 30, 2019	Six months ended September 30, 2020	Six months ended September 30, 2021 (Forecast)	Y-on-Y	Six months ended September 30, 2019	Six months ended September 30, 2020	Six months ended September 30, 2021 (Forecast)	Y-on-Y
Overseas Market	47,564	42,409	54,500 56,000	+13,591 +32.0 %	4,047	-196	500 1,000	+1,196 - %
Financial Market	22,335	19,208	20,000 18,500	-708 -3.7 %	2,068	1,893	2,400 2,500	+607 +32.1 %
Retail & Transportation Market	25,483	21,076	24,000 24,500	+3,424 +16.2 %	2,919	622	1,000 1,500	+878 +141.2 %
Amusement Market	10,543	4,874	6,000 5,500	+626 +12.8 %	1,293	-279	-200 -300	- 21 - %
Others	2,578	1,056	1,500	+444 +42.0 %	-1,309	-438	-700	-262 - %
Total	108,505	88,625	106,000	+17,375 +19.6 %	9,018	1,600	3,000 4,000	+2,400 +150.0 %

Forecasts

Upper row: Released on May 13, 2021 Lower row: Released on August 6, 2021



Sales by Geographical Segment of Overseas Market



	(Millions of yen)	Six months ended September 30, 2019	Six months ended September 30, 2020	Six months ended September 30, 2021 (Forecast)	Y-on-Y	Local currency basis
	Americas	16,954	13,374	19,000	+5,626 +42.1 %	+44.7%
	EMEA	20,345	19,222	27,000 28,000	+8,778 +45.7 %	+41.4%
	Asia	6,511	6,359	6,500 6,000	-359 -5.6 %	-
	China	2,265	2,535	2,200 2,000	-535 -21.1 %	-24.8%
	ОЕМ	3,753	3,453	2,000 3,000	-453 -13.1 %	-13.1%
-	Total overseas sales	47,564	42,409	54,500 56,000	+13,591 +32.0 %	-

Six months ended June 30, 2020	Six months ended June 30, 2021 (Forecast)	前期比
329	1,200	+871 +264.7 %
1,646	6,800	+5,154 +313.1 %
163	400	+237 +145.4 %
-	-	- - %
-	-	- - %
2,140	8,400	+6,260 +292.5 %

Acquisition of Acrelec took place in Q1/FY2020. Acrelec P&L included in the scope of consolidation from Q2/FY2020.

Forecasts

Upper row: Released on May 13, 2021 Lower row: Released on August 6, 2021

Sales in overseas markets are expected to exceed those in Japan for the first time.



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Expecting the increase of sales & decrease of income

<u>Domestic</u> Sales and profit are expected to decrease as a rebound from the temporarily accelerated sales in FY2020 from the maintenance services attributable to the scheduled issuance of the new 500-yen coin. Self-service products are expected to perform strongly to cater for the continued need for contact-free, self-service operations.

Overseas Both sales and profit are expected to increase in Financial and Retail & Transportation markets, as the interests for capital expenditure recover.

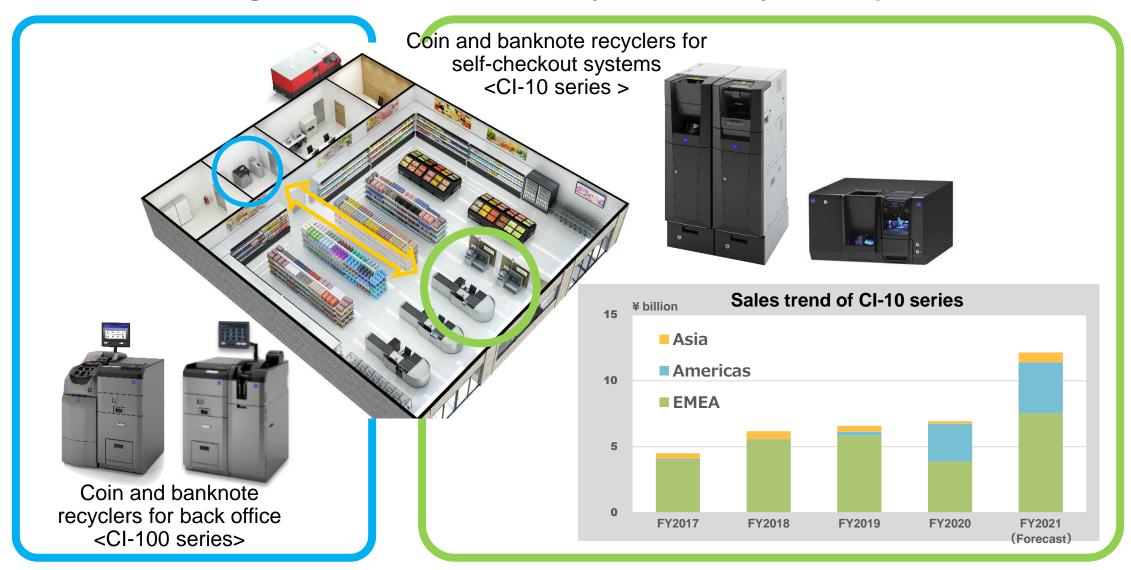
(Milliana of you)	FY2019		FY2020		FY2021		V on V
(Millions of yen)	Full Year	Ratio	Full Year	Ratio	Full Year (Forecast)	Ratio	Y-on-Y
Net Sales	224,170	100.0%	217,423	100.0%	225,000	100.0%	+7,577 +3.5%
Maintenance Sevices	71,099	31.7%	78,675	36.2%	76,000	33.8%	-2,675 -3.4%
Operating Income	17,927	8.0%	14,201	6.5%	10,000	4.4%	-4,201 -29.6%
Ordinary Income	15,514	<u>6.9%</u>	14,137	<u>6.5%</u>	9,500	4.2%	<u>-4,637</u> <u>-32.8%</u>
Net Income Attributable to Owners of Parent	8,486	3.8%	5,705	2.6%	4,500	2.0%	<u>-1,205</u> -21.1%
EBITDA	31,864	14.2%	29,408	13.5%	24,760	11.0%	-4,648 -15.8%
Exchange US\$	¥	109	¥	106	¥ 10		
rate Euro	¥	121	¥	124	¥ 12	5	

*EBITDA=Operating income (Loss) + Depreciation & Amortization + Goodwill amortization



Overseas

Increasing needs for self-checkout systems mainly in Europe and U.S.





Overseas

ACRELEC

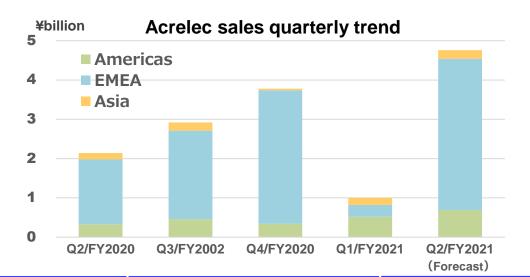
- Realize synergy with Glory promptly
- Promote Acrelec products to big retailers which are Glory's core customer and acquire new customers in "Click & Collect" market





Self-checkout

Self-service kiosks



Strategy by services	Drive- Thru	Kiosk	Click& Collect	Self- Checkout
Restaurants				
QSR、Coffee Shops、	•	•		•
Bakeries Fast casuals	•	•		•
Catering		•		•
Retail market				
DIY, C-stores, pharmacies	•			•
Entertainment		•		
Supermarket, Grocery		•		•









Click & Collect

Shopping style that allows consumers to receive products purchased online at physical/drive-through stores



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Domestic

Expanding needs of products for self payment

Coin and banknote recyclers for self-checkout systems at supermarket RT/RAD-380>series



Sales trend of Coin and banknote recyclers for cashers



Touch panel ticket vending machine supporting e-money, credit cards, and QR-code payment.



Sales trend of Ticket vending machines



References

Q1/FY2021 - Consolidated Statement of Income Statement of Comprehensive Income



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(Milliana of con)	Three months ended		Three months e	nded	Three months ended		V V
(Millions of yen)	June 30, 2019	Ratio	June 30, 2020	Ratio	June 30, 2021	Ratio	Y-on-Y
Net sales	49,076	100.0%	38,077	100.0%	48,215	100.0%	+10,138
Cost of sales	28,983	59.1%	23,364	61.4%	27,889	57.8%	+4,525
Selling, general and administrative expenses	16,921	34.5%	15,685	41.2%	18,296	37.9%	+2,611
Operating income	3,171	6.5%	-972		2,030	4.2%	+3,002
Non-operating income	186	0.4%	289	<u>0.8%</u>	303	0.6%	<u>+14</u>
Non-operating expenses	619	1.3%	439	<u>1.2%</u>	235	0.5%	<u>-204</u>
Ordinary income	2,738	5.6%	<u>-1,122</u>		2,097	4.3%	+3,219
Extraordinary income	0	0.0%	2	0.0%	5	0.0%	+3
Extraordinary loss	59	0.1%	<u>187</u>	<u>0.5%</u>	<u>228</u>	<u>0.5%</u>	<u>+41</u>
Income before income taxes and minority interests	2,679	5.5%	<u>-1,307</u>		<u>1,874</u>	<u>3.9%</u>	+3,181
Income taxes	741	1.5%	282	<u>0.7%</u>	1,121	2.3%	+839
Net Income	1,938	3.9%	-1,590	-	<u>753</u>	<u>1.6%</u>	<u>+2,343</u>
Net income attributable to owners of parent	1,545	3.1%	<u>-1,767</u>		<u>631</u>	<u>1.3%</u>	+2,398
Net Income	1,938	3.9%	-1,590	-	753	1.6%	+2,343
Valuation difference on available- for-sale securities	-248		384		-132		-516
Foreign currency translation adjustment	-2,429		-479		605		+1,084
Remeasurements of defined benefit plans	34		87		-135		-222
Total other comprehensive income	-2,638	-5.4%	2	0.0%	336	0.7%	+334
Comprehensive income	-699	-	<u>-1,587</u>		<u>1,089</u>	<u>2.3%</u>	<u>+2,676</u>

Q1/FY2021 - Consolidated Balance Sheet



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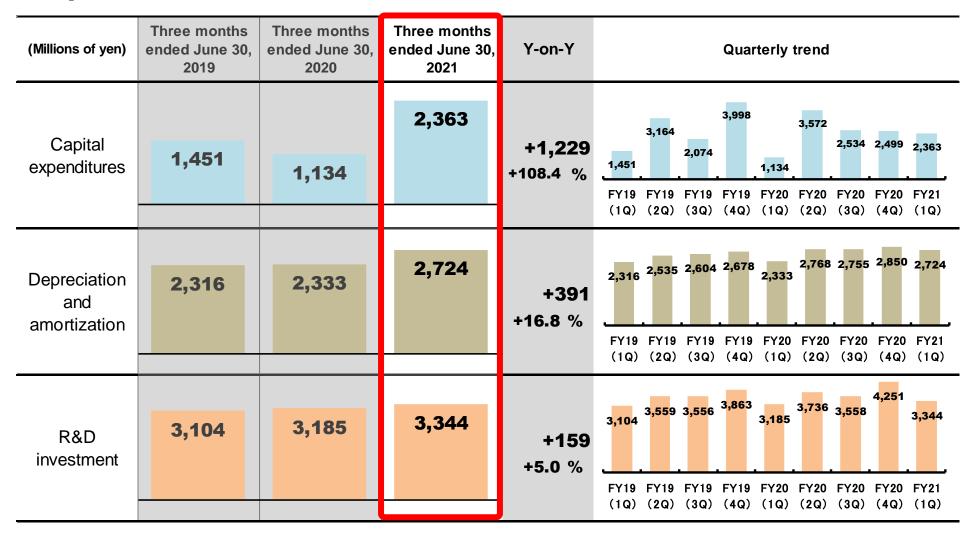
(Millions of yen)	As of June 30, 2020	As of March 31, 2021	As of June 30, 2021	Increase/ Decrease		As of June 30, 2020	As of March 31, 2021	As of June 30, 2021	Increase/ Decrease
Cash, deposits and Securities	<u>51,168</u>	66,238	<u>69,941</u>	+3,703	Notes and accounts payable-trade	16,788	17,072	<u>15,845</u>	<u>-1,227</u>
Notes and accounts receivable-trade	42,264	56,344	44,039	-12,305	Short-term loans payable	21,202	18,786	22,241	+3,455
Inventories	60,435	52,516	51,870	-646	Other	42,112	<u>51,938</u>	<u>49,314</u>	<u>-2,624</u>
Other	<u>7,163</u>	<u>4,680</u>	<u>9,642</u>	+4,962	Total current liabilities	80,102	<u>87,796</u>	<u>87,400</u>	<u>-396</u>
Current assets	<u>161,030</u>	<u>179,778</u>	175,492	<u>-4,286</u>	Long-term loans payable	4,408	3,939	1,091	-2,848
Property, plant and equipment	39,310	39,183	39,132	-51	Other	45,917	42,539	42,253	-286
Customer relationships	17,418	22,473	22,082	-391	Noncurrent liabilities	50,325	46,478	43,344	-3,134
Goodwill	60,235	49,800	48,762	-1,038	Total liabilities	130,428	<u>134,275</u>	<u>130,745</u>	<u>-3,530</u>
Other	7,214	8,369	8,452	+83	Capital stock	12,892	12,892	12,892	0
Intangible assets	84,867	80,642	79,296	-1,346	Retained earnings	158,987	164,411	<u>162,853</u>	<u>-1,558</u>
Total investments and other assets	22,555	31,003	31,085	<u>+82</u>	Other	5,456	19,029	18,515	-514
Total noncurrent assets	146,732	<u>150,829</u>	149,513	<u>-1,316</u>	Total netassets	<u>177,335</u>	<u>196,332</u>	194,260	<u>-2,072</u>
Total assets	307,763	330,608	<u>325,005</u>	<u>-5,603</u>	Total liabilities and net assets	307,763	330,608	<u>325,005</u>	<u>-5,603</u>

Q1/FY2021 Results



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CAPEX, Depreciation & amortization, R&D and Dividends





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Sales & Operating Income by Business Segment

Sales in Overseas market are expected to exceed those in Domestic market for the first time.

Sales				Operationg Income				
(Millions of yen)	FY2019	FY2020	FY2021	Y-on-Y	FY2019	FY2020	FY2021	Y-on-Y
	Full Year	Full Year	Full Year (Forecast)	1-011-1	Full Year	Full Year	Full Year (Forecast)	1-011-1
Overseas Market	103,621	104,765	120,000	+15,235 +14.5 %	9,780	3,417	5,000	+1,583 +46.3 %
Financial Market	42,262	49,877	40,000	-9,877 -19.8 %	3,314	9,861	4,000	-5,861 -59.4 %
Retail & Transportation Market	52,487	49,078	49,000	-78 -0.2 %	5,198	1,670	2,500	+830 +49.7 %
Amusement Market	20,753	11,020	13,000	+1,980 +18.0 %	1,998	-290	0	+290 - %
Others	5,045	2,680	3,000	320 +11.9 %	-2,364	-456	-1,500	-1,044 - %
Total	224,170	217,423	225,000	+7,577 +3.5 %	17,927	14,201	10,000	-4,201 -29.6 %

Overseas Market

Both sales and profit are expected to increase in the Financial and Retail & Transportation markets, as the interests for capital expenditure recover in major Western countries.

Financial Market

Sales from maintenance services are expected to decrease as a rebound from temporarily accelerated sales in FY2020 attributable to the issuance of new 500-yen coin.

Retail & Transportation

Market

In anticipation of the continued demand for contact-free / self-service operations, we aim to expand sales of self-service products.

Amusement Market

As pachinko parlors are expected to continue to curb their capex, it will take reasonable time before we can fully resume the sales of our main products.



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Sales by Geographical Segment of Overseas Market

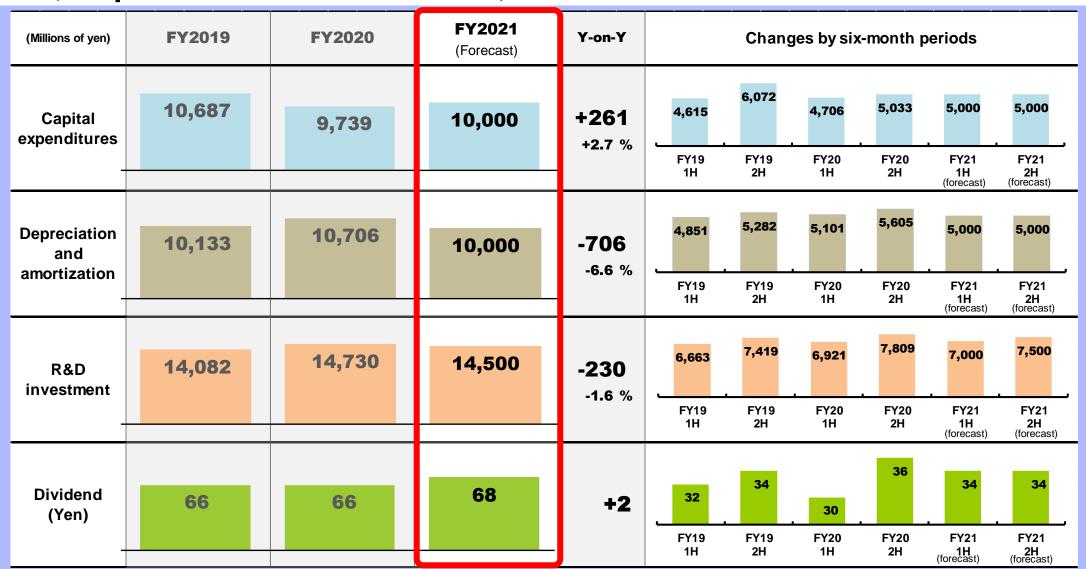
	(Millions of yon)		Full Year *	V on V		
	(Millions of yen)	FY2019 FY2020		FY2021(Forecast)	Y-on-Y	Local currency basis
	Americas	38,189	34,741	42,000	+7,259 +20.9 %	+22.1%
	EMEA	43,313	49,483	59,000	+9,517 +19.2 %	+18.0%
	Asia	14,802	14,153	14,500	+347 +2.5 %	-
	China	5,694	5,521	5,000	-521 -9.4 %	-11.3%
	ОЕМ	7,316	6,386	4,500	-1,886 -29.5 %	-29.5%
-	Total overseas sales	103,621	104,765	120,000	+15,235 +14.5	-

FY2020	FY2021(Forecast)	前期比
1,125	2,650	+1,525 +135.6 %
7,297	14,300	+7,003 +96.0 %
450	950	+500 +111.1 %
-	-	- - %
-	-	- - %
8,873	17,900	+9,027 +101.7 %

Acquisition of Acrelec took place in Q1/FY2020. Acrelec P&L included in the scope of consolidation from Q2/FY2020.



CAPEX, Depreciation & amortization, R&D and Dividends



Notes

1. The forward-looking statements such as operational forecasts contained in this document are based on the information currently available to the company and certain assumptions which the company regards as legitimate, and are not promises regarding the achievement of forecasts. Actual performance may differ greatly from these forecasts due to various present and future factors.

The factors includes changes in the economic conditions in the company's principal markets, changes in demand for the company's products, fluctuations of exchange rates, and impacts of changes in various regulations, accounting principles and practices.

Please also take note that forecasts in this document may change without prior notice unless required by laws.

2. Amounts are rounded down to the nearest million yen for calculating percentages of year-on-year changes and composition ratios.