

This is a translation of the original Japanese text of the “Consolidated Financial Results for the Fiscal Year Ended March 31, 2026.” Should there be any discrepancy between any part of this translation and the original Japanese text, the latter shall prevail.

May 15, 2026

Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (Under IFRS)



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 Stock exchange listing: Tokyo
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Scheduled date of Ordinary General Meeting of Shareholders: June 26, 2026
 Scheduled date of dividend payments: June 29, 2026
 Scheduled filing date of Annual Securities Report: June 25, 2026
 Preparation of earnings supplementary explanatory material: Yes
 Holding of earnings presentation: Yes (for analysts and institutional investors)

(Amounts less than one million yen are rounded downward.)

1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Consolidated Operating Results

(The percentages show the changes from the corresponding period of the previous year.)

	Revenue		Operating profit		Profit before tax		Profit	
	(Millions of yen)	(%)	(Millions of yen)	(%)	(Millions of yen)	(%)	(Millions of yen)	(%)
Year ended March 31, 2026	339,582	(7.9)	29,752	(29.2)	24,657	(28.8)	15,601	(37.3)
Year ended March 31, 2025	368,645	—	42,032	—	34,612	—	24,892	—

	Profit attributable to owners of parent		Total comprehensive income		Basic earnings per share	Diluted earnings per share
	(Millions of yen)	(%)	(Millions of yen)	(%)	(Yen)	(Yen)
Year ended March 31, 2026	15,388	(37.2)	31,597	33.1	284.71	275.68
Year ended March 31, 2025	24,504	—	23,740	—	439.22	431.56

	Return on equity attributable to owners of parent	Ratio of profit before tax to total assets	Ratio of operating profit to revenue
	(%)	(%)	(%)
Year ended March 31, 2026	7.3	5.5	8.8
Year ended March 31, 2025	12.5	7.6	11.4

(Reference) Share of profit (loss) of investments accounted for using equity method

Year ended March 31, 2026:	¥475 million
Year ended March 31, 2025:	¥(2,512) million
EBITDA (Operating profit + Depreciation and amortization)	
Year ended March 31, 2026:	¥50,147 million
Year ended March 31, 2025:	¥62,207 million

(2) Consolidated Financial Position

	Total assets	Total equity	Equity attributable to owners of parent	Ratio of equity attributable to owners of parent to total assets	Equity attributable to owners of parent per share
	(Millions of yen)	(Millions of yen)	(Millions of yen)	(%)	(Yen)
As of March 31, 2026	452,489	218,454	217,878	48.2	4,158.59
As of March 31, 2025	445,667	206,143	205,373	46.1	3,678.83

(3) Consolidated Cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	(Millions of yen)	(Millions of yen)	(Millions of yen)	(Millions of yen)
Year ended March 31, 2026	42,780	(6,758)	(38,984)	50,042
Year ended March 31, 2025	51,310	(9,825)	(24,918)	51,468

2. Dividends

(Record date)	Dividends per share					Total dividends (annual)	Dividend payout ratio (consolidated)	Ratio of dividends to equity attributable to owners of parent (consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Year-end	Annual			
	(Yen)	(Yen)	(Yen)	(Yen)	(Yen)	(Millions of yen)	(%)	(%)
Year ended March 31, 2025	—	54.00	—	54.00	108.00	6,148	24.6	3.1
Year ended March 31, 2026	—	56.00	—	56.00	112.00	6,156	39.3	2.9
Year ending March 31, 2027 (forecast)	—	77.00	—	77.00	154.00		41.6	

3. Consolidated Financial Forecast for the Year Ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

	Revenue		Operating profit		Profit attributable to owners of parent		Basic earnings per share
	(Millions of yen)	(%)	(Millions of yen)	(%)	(Millions of yen)	(%)	(Yen)
Full year	360,000	6.0	32,000	7.6	20,000	30.0	370.03

Notes:

- (1) Significant changes in the scope of consolidation during the period: Yes
 Newly included: 1 company (ACRELEC CANADA INC.)
 Excluded: 12 companies (Glory Global Solutions (Shanghai) Co., Ltd., Glory Global Solutions Ltd., Glory Global Solutions (Topco) Ltd., Glory Global Solutions (Midco) Ltd., Glory Global Solutions (Holdings) Ltd., Flooid Topco Limited and other 6 companies)
- (2) Changes in accounting policies and estimates
 (a) Changes in accounting policies required by IFRS: None
 (b) Changes in accounting policies other than (a): None
 (c) Changes in accounting estimates: None
- (3) Total number of shares issued (common shares)
 (a) Total number of shares issued at the end of the period (including treasury shares)
 As of March 31, 2026: 58,938,210 shares
 As of March 31, 2025: 58,938,210 shares
 (b) Number of treasury shares at the end of the period
 As of March 31, 2026: 4,817,876 shares
 As of March 31, 2025: 1,141,650 shares
 (c) Average number of shares (cumulative from the beginning of the period)
 Year ended March 31, 2026: 54,049,254 shares
 Year ended March 31, 2025: 55,790,113 shares

(Note) In addition to the number of treasury shares at the end of the period, there also existed Company shares owned by the “Board Incentive Plan (BIP) Trust Account” and “Employee Stock Ownership Plan (ESOP) Trust Account.” (As of March 31, 2026: 1,727,991 shares, As of March 31, 2025: 1,970,637 shares)

(Reference) Summary of Non-consolidated Financial Results

1. Non-consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Non-consolidated Operating Results

(The percentages show the changes from the corresponding period of the previous year.)

	Revenue		Operating profit		Ordinary profit		Profit	
	(Millions of yen)	(%)	(Millions of yen)	(%)	(Millions of yen)	(%)	(Millions of yen)	(%)
Year ended March 31, 2026	152,615	(13.0)	13,619	(45.1)	24,316	(29.7)	20,208	(20.4)
Year ended March 31, 2025	175,396	—	24,814	—	34,606	—	25,387	—

	Basic earnings per share	Diluted earnings per share
	(Yen)	(Yen)
Year ended March 31, 2026	373.90	—
Year ended March 31, 2025	455.06	—

(Note) The figures for the fiscal year ended March 31, 2025 have been retrospectively adjusted due to changes in accounting policies, and the figures presented have been reflected the results after retrospective application. Please note that the year-on-year comparison is not provided.

(2) Non-consolidated Financial Position

	Total assets	Equity	Ownership equity ratio	Equity per share
	(Millions of yen)	(Millions of yen)	(%)	(Yen)
As of March 31, 2026	356,005	228,291	64.1	4,357.34
As of March 31, 2025	353,579	225,864	63.9	4,045.87

(Reference) Ownership equity

As of March 31, 2026: ¥228,291 million As of March 31, 2025: ¥225,864 million

(Note) The figures for the fiscal year ended March 31, 2025 have been retrospectively adjusted due to changes in accounting policies, and the figures presented have been reflected the results after retrospective application.

(Note) These financial results are not subject to audit by independent auditors.

(Note) Explanation regarding the appropriate use of financial forecasts and other special items

(Caution concerning forward-looking statements)

The forward-looking statements such as operational forecasts contained in this report are based on the information currently available to the Company and certain assumptions which the Company regards as legitimate, and are not promises regarding the achievement of forecasts. Actual performance may differ greatly from these forecasts due to various present and future factors. For the assumptions and other related matters concerning the financial forecasts, please refer to “1. Overview of Operating Results and Others (4) Future Outlook” on page 8 of the Attachment.

(Application of International Financial Reporting Standards (IFRS))

The Group has applied International Financial Reporting Standards (hereinafter referred to as “IFRS”) since the fiscal year ended March 31, 2026. In addition, the financial data for the previous fiscal year has been presented in accordance with IFRS.

Attachment

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1. Overview of Operating Results and Others

(1) Overview of Operating Results for the Fiscal Year

In fiscal year 2025, the global economy was on a recovery trend, although uncertainty persisted due to U.S. trade policy, economic slowdown in certain regions, and heightened geopolitical tensions in the Middle East toward the end of the year.

In Japan, signs of recovery in capital investment and personal consumption have been observed, supported by improvements in corporate earnings and the employment situation, despite persistent inflation.

In the business environment surrounding the Group, demand for self-service products remained steady, driven by efforts to improve labor-saving and operational efficiency in response to soaring labor costs and workforce shortages in Japan and overseas.

Under these circumstances, the Group launched the "2026 Medium-Term Management Plan," a three-year plan started in April 2024. With the concept of "GLORY TRANSFORMATION 2026 -Shape the future with Glory-", the Group aims to drive customers' Digital Transformation (DX) with best-in-class products and software platforms integrated.

In the overseas markets, sales of key products in financial institutions in the Americas increased, supported by steady demand for products and services that promote labor-saving and operational efficiency. In the retail industry in the Americas and Europe, sales increased due to consistent demand for products and services, and product deliveries to major global retailers progressed steadily. Revenue from the Flooid Group decreased compared to the previous year, when software license sales to a specific customer had temporarily increased. In the food & beverage industry, sales of the Acrelec Group, including self-service kiosks, declined due to the postponement of certain projects. Despite the mixed performance across the Group, the overseas operations achieved record-high revenue and operating profit. In addition, the Group made Acrelec a wholly owned subsidiary in November 2025 to further accelerate the implementation of our strategies.

In the Japanese market, sales in the financial market decreased due to a rebound from the previous year when large orders were received. Sales in the retail/transportation market and the amusement market also decreased, due to a reactionary decline from the previous year's demand for hardware replacements and system modifications associated with the new banknote issuance. However, across all markets, revenue exceeded that of the fiscal year ended March 31, 2023, which did not include initiatives related to new banknote issuance.

As a result, revenue in fiscal 2025 totaled ¥339,582 million (down 7.9% year-on-year). Of this, revenue of merchandise and finished goods was ¥214,314 million (down 9.2% year-on-year), and revenue from maintenance service was ¥125,268 million (down 5.6% year-on-year). Operating profit was ¥29,752 million (down 29.2% year-on-year), profit before taxes was ¥24,657 million (down 28.8% year-on-year), and profit attributable to owners of parent was ¥15,388 million (down 37.2% year-on-year).

The results of operations in each business segment are as follows.

Financial market

Sales of key products, open teller systems and coin and banknote recyclers for tellers, decreased from the previous year, when sales were at a high level due to large orders.

As a result, revenue for this segment was ¥37,062 million (down 31.9% year-on-year), and operating profit was ¥3,909 million (down 50.3% year-on-year).

Retail and transportation market

Sales of key products, coin and banknote recyclers for cashiers and sales proceeds deposit machines for cash-in-transit companies, decreased from the previous year, when sales were at a high level due to the association with the new banknote issuance. Revenue from maintenance services decreased due to the completion of system modifications associated with the new banknotes issuance.

As a result, revenue for this segment was ¥57,637 million (down 17.3% year-on-year), and operating profit was ¥0 million (vs. operating profit of ¥8,723 million in the previous year).

Amusement market

Sales of key products, card systems and banknote changers decreased from the previous year, when sales were at a high level due to the association with the new banknote issuance. Revenue from maintenance services decreased due to the completion of system modification associated with the new banknote issuance.

As a result, revenue for this segment was ¥21,088 million (down 23.2% year-on-year), and operating profit was ¥5,123 million (down 33.7% year-on-year).

Overseas market

In the Americas, sales of key products, teller cash recyclers for financial institutions (GLR series), and cash management solutions (CI-X series) in the retail industry were favorable. Revenue from maintenance services decreased. Revenue in this region totaled ¥98,979 million (down 1.9% year-on-year).

In Europe, sales of key products, teller cash recyclers for financial institutions (GLR series), remained weak. Sales of cash management solutions (CI-X series) in the retail industry were robust. Revenue in this region totaled ¥100,070 million (up 11.2% year-on-year).

In Asia, sales of cash management solutions (CI-X series) in the retail industry were favorable and sales of banknote sorters remained weak. Revenue in this region totaled ¥17,041 million (down 11.1% year-on-year).

Revenue from the Acrelec Group was ¥32,768 million (down 1.3% year-on-year). Revenue from the Flooid Group was ¥10,773 million (down 11.1% year-on-year).

As a result, revenue for this segment was ¥216,091 million (up 2.9% year-on-year), and operating profit was ¥21,107 million (up 17.1% year-on-year).

Outside the four business segments, revenue was ¥7,703 million (up 10.0% year-on-year) and operating loss was ¥388 million (vs. operating loss of ¥313 million in the previous year).

(2) Overview of Financial Position for the Fiscal Year

The following is the financial position at the end of fiscal 2025:

Total assets at the end of fiscal 2025 were ¥452,489 million, an increase of ¥6,822 million compared with the end of the previous fiscal year. This is mainly the result of a decrease of ¥4,207 million in inventories, and increases of ¥2,716 million in other current assets, ¥2,521 million in goodwill and intangible assets, and ¥1,673 million in deferred tax assets.

Liabilities were ¥234,035 million, a decrease of ¥5,488 million compared with the end of the previous fiscal year. This is mainly the result of an increase of ¥5,318 million in other current liabilities, and decreases of ¥4,656 million in employee benefits accruals, ¥3,641 million in bonds and borrowings, and ¥2,610 million in other financial liabilities. The increase in other current liabilities was mainly attributable to a rise in contract liabilities, and the decrease in other financial liabilities was mainly attributable to a decrease due to the exercise of written put options granted to non-controlling interests.

Equity at the end of fiscal 2025 was ¥218,454 million, an increase of ¥12,310 million compared with the end of the previous fiscal year. This is mainly the result of an increase of ¥13,039 million in translation adjustments on foreign operation within other components of equity.

As a result, the equity ratio became 48.2% compared with 46.1% at the end of the previous fiscal year.

(3) Overview of Cash Flows for the Fiscal Year

Cash and cash equivalents (“cash”) at the end of fiscal 2025 decreased ¥1,426 million from one year earlier to ¥50,042 million.

The following is a summary of cash flows:

Cash flows from operating activities

Net cash provided by operating activities was ¥42,780 million, compared to ¥51,310 million provided in the previous fiscal year. This was mainly because despite cash increases of ¥24,657 million from profit before tax, ¥20,394 million from depreciation and amortization, and ¥7,586 million from decrease in inventories, there were capital outflows of ¥7,136 million used for income taxes paid.

Cash flows from investing activities

Net cash used in investing activities was ¥6,758 million, compared to ¥9,825 million used in the previous fiscal year. This was mainly because despite cash increases of ¥1,305 million from proceeds from sale of other financial assets, there were capital outflows of ¥4,492 million used for purchase of property, plant and equipment in relation to molds and jigs for product manufacturing, and ¥3,856 million used for purchase of intangible assets.

As a result, the free cash flows or total cash flows from operating and investing activities were positive ¥36,022 million.

Cash flows from financing activities

Net cash used in financing activities was ¥38,984 million, compared to ¥24,918 million used in the previous fiscal year. This was mainly because capital outflows of ¥13,481 million used for purchase of treasury shares, ¥7,024 million used for payments for additional acquisition of shares of Acrelec Group S.A.S., and ¥6,410 million used for payment of dividends, among others.

(4) Future Outlook

The Company forecasts full-year consolidated business performance <IFRS> as follows: revenue of ¥360.0 billion (up 6.0% year-on-year), operating profit of ¥32.0 billion (up 7.6% year-on-year), and profit attributable to owners of parent of ¥20.0 billion (up 30.0% year-on-year). The forecast uses exchange rate assumptions of US\$1=¥150, €1=¥170.

The Company has not incorporated into the forecasts the potential impact of uncertainties such as developments in U.S. trade policy, rising geopolitical risks in the Middle East, resulting in supply chain disruptions that may cause difficulties in procuring materials, increases in crude oil prices, and rising prices of petroleum-derived raw materials, as it is currently difficult to reasonably estimate their impact.

The Company will promptly disclose any material impacts once they are determined.

(5) Basic Policy on Profit Distributions and Dividends for the Current and Next Fiscal Years

Returning profits to shareholders is an important management priority for the Company. We therefore set out the basic policy for the period of the Company's 2026 Medium-Term Management Plan (from fiscal year ended March 2025 to fiscal year ending March 2027) to pay stable dividends, while balancing our investment for future business growth and maintaining financial position. Under this policy, we aim to pay progressive dividends using the annual dividend paid for the fiscal year ended March 2024 (106 yen per share) as a standard, while achieving a DOE (Dividend on shareholders' Equity) of 3.0% or more. In addition, for the fiscal year ended March 2026 and the fiscal year ending March 2027, the Company aims to achieve a total return ratio of 100% or more.

The Articles of Incorporation of the Company stipulates, except as otherwise provided by applicable laws and ordinances, that dividends of surplus and other matters set forth in each item of paragraph 1 of Article 459 of the Companies Act shall be determined by the Company's general meeting of shareholders or the Board of Directors meeting, and the Company distributes dividends from retained earnings at the interim and the year-end period.

Based on the above basic policy and the targets, the Company will propose a year-end dividend of ¥56 per share for the 80th Ordinary General Meeting of Shareholders scheduled on June 26, 2026. As the Company previously paid out ¥56 per share as an interim-period dividend, the total dividend for the fiscal year ended March 2026 will be ¥112 per share if this proposal is approved as originally proposed, which brings the DOE to 3.0%.

In addition, at a meeting of the Board of Directors held on May 13, 2025, the Company resolved acquisition and cancellation of treasury shares. The total number of shares acquired by March 31, 2026 was 3,676,100 shares, with a total amount of shares acquired was ¥13,481,005,600. As a result, together with the above dividends, the total return ratio for fiscal year ended March 2026, amounted to 126.4%.

For the fiscal year ending March 2027, we will maintain our targets of paying progressive dividends using the annual dividend paid for the fiscal year ended March 2024 (106 yen per share) and a total return ratio of 100% or more*. As for DOE, we will raise it from our previous 3.0% or more to 4.0% or more. For the next Medium-Term Management Plan period, we will aim for further improving our DOE.

The dividend for the fiscal year ending March 31, 2027 is planned to be 154 yen per share (77 yen at interim and 77 yen at year-end), based on the policies and revised targets.

As per the Notes Regarding Subsequent Events in this document, the Company's Board of Directors resolved at its meeting held on May 15, 2026, to acquire its own shares (maximum acquisition price : 12 billion yen, maximum number of shares to be acquired: 4 million). All own shares acquired pursuant to this resolution are scheduled to be cancelled on June 30, 2027.

*Total return ratio is calculated by deducting business reorganization costs, impairment losses, and loss or gain on sale of shares of subsidiaries and associates from profit attributable to owners of parent.

2. Basic Approach to Selection of Accounting Standard

The Group has voluntarily applied the International Financial Reporting Standards (IFRS) starting from the consolidated financial results for the fiscal year ended March 2026, with the aim of providing stakeholders with highly useful information by enhancing the international comparability of its financial information.

3. Consolidated Financial Statements and Significant Notes Thereto

(1) Consolidated Statement of Financial Position

(Millions of yen)

	Date of transition (April 1, 2024)	As of March 31, 2025	As of March 31, 2026
Assets			
Current assets			
Cash and cash equivalents	35,472	51,468	50,042
Trade and other receivables	86,157	66,636	67,110
Inventories	103,387	89,667	85,459
Other financial assets	2,634	2,321	3,379
Other current assets	9,889	9,818	12,535
Subtotal	237,541	219,913	218,527
Non-current assets held for sale	—	—	863
Total current assets	237,541	219,913	219,390
Non-current assets			
Property, plant and equipment	36,471	36,000	36,110
Right-of-use assets	17,586	18,075	18,764
Goodwill and intangible assets	125,673	124,936	127,457
Investments accounted for using equity method	3,665	462	938
Other financial assets	16,308	16,492	17,927
Deferred tax assets	23,396	23,437	25,110
Other non-current assets	5,497	6,348	6,789
Total non-current assets	228,597	225,753	233,099
Total assets	466,139	446,667	452,489

(Millions of yen)

	Date of transition (April 1, 2024)	As of March 31, 2025	As of March 31, 2026
Liabilities			
Current liabilities			
Trade and other payables	27,361	19,395	16,782
Bonds and borrowings	43,881	19,700	23,204
Lease liabilities	6,179	6,570	7,169
Employee benefits accruals	21,221	17,875	17,162
Other financial liabilities	11,878	10,890	15,228
Income taxes payable	11,054	968	1,810
Other current liabilities	48,915	44,295	49,613
Total current liabilities	170,493	119,696	130,970
Non-current liabilities			
Bonds and borrowings	46,761	59,215	52,070
Lease liabilities	11,960	11,936	11,553
Employee benefits	20,943	19,097	15,154
Other financial liabilities	8,193	8,397	1,448
Deferred tax liabilities	11,643	12,771	15,263
Other non-current liabilities	7,426	8,407	7,574
Total non-current liabilities	106,928	119,826	103,064
Total liabilities	277,422	239,523	234,035
Equity			
Share capital	12,892	12,892	12,892
Capital surplus	10,255	10,525	10,669
Retained earnings	170,580	188,758	199,449
Treasury shares	(8,097)	(7,705)	(20,578)
Other components of equity	2,416	901	15,444
Total equity attributable to owners of parent	188,047	205,373	217,878
Non-controlling interests	669	769	576
Total equity	188,717	206,143	218,454
Total liabilities and equity	466,139	445,667	452,489

(2) Consolidated Statement of Profit or Loss

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Revenue	368,645	339,582
Cost of sales	(203,064)	(184,524)
Gross profit	165,580	155,058
Selling, general and administrative expenses	(123,140)	(125,735)
Impairment loss	(68)	(552)
Other income	1,315	1,573
Other expenses	(1,655)	(591)
Operating profit	42,032	29,752
Finance income	2,590	790
Finance costs	(7,498)	(6,361)
Share of profit (loss) of investments accounted for using equity method	(2,512)	475
Profit before tax	34,612	24,657
Income tax expense	(9,720)	(9,056)
Profit	24,892	15,601
Profit attributable to		
Owners of parent	24,504	15,388
Non-controlling interests	387	212
Profit	24,892	15,601
Earnings per share		
Basic earnings per share (yen)	439.22	284.71
Diluted earnings per share (yen)	431.56	275.68

(3) Consolidated Statement of Comprehensive Income

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Profit	24,892	15,601
Other comprehensive income		
Items that will not be reclassified to profit or loss		
Remeasurements of defined benefit plans	(134)	683
Net change in fair value of equity instruments designated as measured at fair value through other comprehensive income	437	2,164
Total	302	2,848
Items that may be reclassified to profit or loss		
Exchange differences on translation of foreign operations	(1,454)	13,147
Total	(1,454)	13,147
Total other comprehensive income	(1,151)	15,996
Comprehensive income	23,740	31,597
Comprehensive income attributable to		
Owners of parent	23,362	31,276
Non-controlling interests	378	321
Comprehensive income	23,740	31,597

(4) Consolidated Statement of Changes in Equity

Previous Fiscal Year (from April 1, 2024 to March 31, 2025)

(Millions of yen)

	Shareholders' equity					Total
	Share capital	Capital surplus	Retained earnings	Treasury shares	Other components of equity	
Balance at beginning of period	12,892	10,255	170,580	(8,097)	2,416	188,047
Profit	—	—	24,504	—	—	24,504
Other comprehensive income	—	—	—	—	(1,141)	(1,141)
Total	—	—	24,504	—	(1,141)	23,362
Dividends of surplus	—	—	(6,685)	—	—	(6,685)
Share-based payment transactions	—	120	—	—	—	120
Increase (decrease) by business combination	—	—	—	—	—	—
Changes in ownership interest in subsidiaries	—	—	(13)	—	—	(13)
Purchase of treasury shares	—	—	—	(4,332)	—	(4,332)
Disposal of treasury shares	—	150	—	4,724	—	4,874
Transfer from other components of equity to retained earnings	—	—	372	—	(372)	—
Total transactions with owners	—	270	(6,325)	391	(372)	(6,036)
Balance at end of period	12,892	10,525	188,758	(7,705)	901	205,373

	Non-controlling interests	Total equity
Balance at beginning of period	669	188,717
Profit	387	24,892
Other comprehensive income	(9)	(1,151)
Total	378	23,740
Dividends of surplus	(293)	(6,978)
Share-based payment transactions	—	120
Increase (decrease) by business combination	2	2
Changes in ownership interest in subsidiaries	13	(0)
Purchase of treasury shares	—	(4,332)
Disposal of treasury shares	—	4,874
Transfer from other components of equity to retained earnings	—	—
Total transactions with owners	(278)	(6,314)
Balance at end of period	769	206,143

Fiscal 2025 (from April 1, 2025 to March 31, 2026)

(Millions of yen)

	Shareholders' equity					Total
	Share capital	Capital surplus	Retained earnings	Treasury shares	Other components of equity	
Balance at beginning of period	12,892	10,525	188,758	(7,705)	901	205,373
Profit	—	—	15,388	—	—	15,388
Other comprehensive income	—	—	—	—	15,887	15,887
Total	—	—	15,388	—	15,887	31,276
Dividends of surplus	—	—	(6,043)	—	—	(6,043)
Share-based payment transactions	—	146	—	—	—	146
Increase (decrease) by business combination	—	—	—	—	—	—
Changes in ownership interest in subsidiaries	—	(2)	—	—	—	(2)
Purchase of treasury shares	—	—	—	(13,481)	—	(13,481)
Disposal of treasury shares	—	—	—	608	—	608
Transfer from other components of equity to retained earnings	—	—	1,345	—	(1,345)	—
Total transactions with owners	—	144	(4,697)	(12,872)	(1,345)	(18,771)
Balance at end of period	12,892	10,669	199,449	(20,578)	15,444	217,878

	Non-controlling interests	Total equity
Balance at beginning of period	769	206,143
Profit	212	15,601
Other comprehensive income	108	15,996
Total	321	31,597
Dividends of surplus	(365)	(6,409)
Share-based payment transactions	—	146
Increase (decrease) by business combination	—	—
Changes in ownership interest in subsidiaries	(148)	(150)
Purchase of treasury shares	—	(13,481)
Disposal of treasury shares	—	608
Transfer from other components of equity to retained earnings	—	—
Total transactions with owners	(514)	(19,286)
Balance at end of period	576	218,454

(5) Consolidated Statement of Cash Flows

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Cash flows from operating activities		
Profit before tax	34,612	24,657
Depreciation and amortization	20,174	20,394
Impairment losses	68	552
Interest and dividend income	(449)	(569)
Interest expenses	2,576	2,380
Share of loss (profit) of investments accounted for using equity method	2,512	(475)
Loss (gain) on sale and retirement of fixed assets	136	70
Decrease (increase) in trade and other receivables	19,167	890
Decrease (increase) in inventories	13,266	7,586
Increase (decrease) in trade and other payables	(7,299)	(4,872)
Increase (decrease) in employee benefits	(5,230)	(4,987)
Other	(7,166)	6,048
Subtotal	72,370	51,676
Interest and dividends received	443	591
Interest paid	(2,654)	(2,350)
Income taxes paid	(18,848)	(7,136)
Net cash provided by (used in) operating activities	51,310	42,780
Cash flows from investing activities		
Purchase of property, plant and equipment	(4,954)	(4,492)
Proceeds from sale of property, plant and equipment	145	7
Purchase of intangible assets	(4,590)	(3,856)
Purchase of other financial assets	(331)	(54)
Proceeds from sale of other financial assets	855	1,305
Proceeds from dividend of investment partnership	1,756	223
Payments for acquisition in subsidiaries resulting in change in scope of consolidation	(2,655)	—
Other	(50)	107
Net cash provided by (used in) investing activities	(9,825)	(6,758)

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(23,072)	(76)
Proceeds from long-term borrowings	5,245	—
Repayments of long-term borrowings	(8,103)	(4,946)
Repayments of lease liabilities	(6,137)	(6,525)
Proceeds from issuance of bonds	14,125	—
Dividends paid to owners of parent	(6,681)	(6,045)
Dividends paid to non-controlling interests	(293)	(365)
Purchase of treasury shares	(4,332)	(13,481)
Payments for acquisition of interests in subsidiaries from non-controlling interests	—	(7,024)
Other	4,331	(517)
Net cash provided by (used in) financing activities	(24,918)	(38,984)
Effect of exchange rate changes on cash and cash equivalents	(570)	1,535
Net increase (decrease) in cash and cash equivalents	15,996	(1,426)
Cash and cash equivalents at beginning of period	35,472	51,468
Cash and cash equivalents at end of period	51,468	50,042

(6) Notes to Consolidated Financial Statements
Notes Regarding Assumption of a Going Concern
Not applicable.

Notes Regarding Segment Information

(1) Summary of reportable segments

The Company's reportable segments are based on those units within the Company where separate financial information is available and where the Board of Directors periodically reviews matters such as the distribution of management resources and financial performance.

The Group operates business activities after formulating comprehensive strategies for the products and services in each market. Accordingly, the Group is comprised of market-specific segments and has established the "Financial market," "Retail and transportation market," "Amusement market," and "Overseas market," as its four reportable segments.

A summary of each reportable segment is as follows:

Financial market:	Sales and maintenance services to financial institutions, OEM clients and others in Japan.
Retail and transportation market:	Sales and maintenance services to supermarkets, department stores, food & beverage, cash-in-transit companies, railroad companies, hospitals, local governments, and others in Japan.
Amusement market:	Sales and maintenance services to amusement halls (pachinko parlors) and others in Japan.
Overseas market:	Sales and maintenance services to financial institutions, global retailer, food & beverage, cash-in-transit companies, and others in overseas.

(2) Information on reportable segment

The amount of segment profit (loss) is based on operating profit (loss). The intersegment revenue and transfers are based on prevailing market prices.

Previous Fiscal Year (from April 1, 2024 to March 31, 2025)

	Reportable segments					Other (Note)	Total	Reconciliation	Amounts reported on the consolidated financial statements
	Financial market	Retail and transportation market	Amusement market	Overseas market	Total				
Revenue									
Revenue to customers	54,432	69,708	27,448	210,051	361,641	7,004	368,645	—	368,645
Intersegment revenue and transfers	—	—	—	—	—	—	—	—	—
Total	54,432	69,708	27,448	210,051	361,641	7,004	368,645	—	368,645
Segment profit (loss)	7,872	8,723	7,732	18,018	42,346	(313)	42,032	—	42,032
Finance income	—	—	—	—	—	—	—	—	2,590
Finance costs	—	—	—	—	—	—	—	—	7,498
Share of profit (loss) of investments accounted for using equity method	—	—	—	—	—	—	—	—	(2,512)
Profit before tax	—	—	—	—	—	—	—	—	34,612
Others									
Depreciation and amortization	2,740	3,535	845	12,811	19,932	242	20,174	—	20,174
Impairment losses	—	68	—	—	68	—	68	—	68

Note: "Other" segment is a business segment not included in the reportable segments, and includes sales to Japanese coin-operated parking lot operators and new businesses.

Fiscal 2025 (from April 1, 2025 to March 31, 2026)

(Millions of yen)

	Reportable segments					Other (Note)	Total	Reconcilia- tion	Amounts reported on the consolidated financial statements
	Financial market	Retail and transportation market	Amusement market	Overseas market	Total				
Revenue									
Revenue to customers	37,062	57,637	21,088	216,091	331,879	7,703	339,582	—	339,582
Intersegment revenue and transfers	—	—	—	—	—	—	—	—	—
Total	37,062	57,637	21,088	216,091	331,879	7,703	339,582	—	339,582
Segment profit (loss)	3,909	0	5,123	21,107	30,141	(388)	29,752	—	29,752
Finance income	—	—	—	—	—	—	—	—	790
Finance costs	—	—	—	—	—	—	—	—	6,361
Share of profit (loss) of investments accounted for using equity method	—	—	—	—	—	—	—	—	475
Profit before tax	—	—	—	—	—	—	—	—	24,657
Others									
Depreciation and amortization	2,424	3,742	928	13,011	20,106	288	20,394	—	20,394
Impairment losses	—	552	—	—	552	—	552	—	552

Note: “Other” segment is a business segment not included in the reportable segments, and includes sales to Japanese coin-operated parking lot operators and new businesses.

Notes Regarding Per Share Information

(1) Basis for calculating basic earnings per share

	Previous Fiscal Year (from April 1, 2024 to March 31, 2025)	Fiscal 2025 (from April 1, 2025 to March 31, 2026)
Profit attributable to owners of parent (Millions of yen)	24,504	15,388
Profit not attributable to common shareholders of parent (Millions of yen)	—	—
Profit used for calculating basic earnings per share (Millions of yen)	24,504	15,388
Average number of shares during the fiscal year (Shares)	55,790,113	54,049,254
Basic earnings per share (Yen)	439.22	284.71

(2) Basis for calculating diluted earnings per share

	Previous Fiscal Year (from April 1, 2024 to March 31, 2025)	Fiscal 2025 (from April 1, 2025 to March 31, 2026)
Profit used for calculating basic earnings per share (Millions of yen)	24,504	15,388
Adjustments to profit or loss (Millions of yen)	—	—
Profit used for calculating diluted earnings per share (Millions of yen)	24,504	15,388
Average number of shares during the fiscal year (Shares)	55,790,113	54,049,254
Effect of potentially dilutive common shares Stock compensation (Shares)	991,180	1,770,780
Average number of shares during the fiscal year after dilution (Shares)	56,781,293	55,820,034
Diluted earnings per share (Yen)	431.56	275.68

Note: In calculating basic earnings per share and diluted earnings per share, the Company's shares held in the "Board Incentive Plan (BIP) Trust Account" and "Employee Stock Ownership Plan (ESOP) Trust Account" are included in treasury shares deducted in calculating average number of shares during the fiscal year.

Notes Regarding Subsequent Events

(Acquisition and Cancellation of Own Shares)

The Company's Board of Directors made a decision on May 15, 2026 regarding acquisition of own shares pursuant to the provisions of Article 156 of the Corporation Law (as applied *mutatis mutandis* pursuant to the provisions of Paragraph 3, Article 165 of said Law). Furthermore, the Company decided to cancel the treasury shares in accordance with Article 178 of the Corporation Law, as described below:

1. Reason for the acquisition and cancellation of own shares

The Company will implement the acquisition of its own shares to achieve the "total return ratio of 100% or more" for the fiscal year ending March 2027. Furthermore, all the shares acquired at this time will be cancelled after the acquisition ends.

2. Details of the Decision by the Board of Directors on the Acquisition of Own Shares

(1) Type of shares to be acquired	Common shares of the Company
(2) Total number of shares to be acquired	4,000,000 shares (maximum) (7.4% of total shares issued, excluding treasury shares)
(3) Total amount of shares to be acquired	12.0 billion yen (maximum)
(4) Period of share acquired	From May 18, 2026 to March 31, 2027
(5) Method of share acquired	Market purchase on the Tokyo Stock Exchange

3. Details of the Decision by the Board of Directors on the Cancellation of treasury Shares

(1) Type of shares to be cancelled	Common shares of the Company
(2) Total number of shares to be cancelled	Number of all treasury shares acquired under 2.
(3) Planned date of cancellation	June 30, 2027