GLORY LTD.

## FY2022 Consolidated Financial Results Q3 - Nine Months ended December 31, 2022

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## **Performance Overview**

Q3 - Nine Months ended December 31, 2022

## **Business Environment**



	Business Environment (Q3 Results)					
Demand	<ul> <li>Remained steady in Japan and overseas.</li> <li>Order backlog remained high in the Americas and Europe, despite certain progress in delivery.</li> </ul>					
Procurement	- Parts prices remained high till the end of FY2022 - Parts procurement eased gradually					
Logistics	- Shipping conditions and logistics costs gradually improved as expected					
Sales	- On a recovery trend as production impacts eased in Japan and overseas					

	Measures (Q3 Results)					
Procurement	<ul><li>Ongoing procurement of alternatives parts/materials</li><li>Ongoing optimization of our supply chain</li></ul>					
Price	- Ongoing negotiation with customers for price increase (To be reflected in the earnings in Q4 FY2022 onwards)					

#### **Financial Results**





Decreased due to ongoing production delays caused by procurement problems (e.g. semiconductors), despite an increase by acquisitions and the depreciation of the yen.



Decreased significantly due to sales delays and cost increases caused by high parts prices.

FX Impact: +12.1 billion yen (Sales) / -1.7 billion yen (Operating Income)

			<del>-</del>					
(Millions of yor)	Nine months ended		Nine months e	Nine months ended		Nine months ended		
(Millions of yen)	December 31, 2020	Ratio	December 31, 2021	Ratio	December 31, 2022	Ratio	Y-on-Y	
Net Sales	145,966	100.0%	158,709	100.0%	178,503	100.0%	+19,794 +12.5%	
Maintenance Sevices	57,418	39.3%	59,846	37.7%	74,999	42.0%	+15,153 +25.3%	
Operating Income	7,400	5.1%	8,633	5.4%	-1,621	-	-10,254 -	
Ordinary Income	7,263	5.0%	8,858	5.6%	-1,490	-	-10,348 -	
Net Income Attributable to Owners of Parent	2,989	2.0%	6,681	4.2%	-4,689	-	-11,370 -	
EBITDA	18,719	12.8%	20,987	13.2%	12,369	6.9%	-8,618 -41.1%	
Exchange US\$	¥ 106		¥ 111		¥ 137			
rate Euro	¥ 122		¥ 131		¥ 141			

<sup>\*</sup>EBITDA = Operating income (Loss) + Depreciation & Amortization + Goodwill amortization

\*

## **Factors of Operating Income Change**

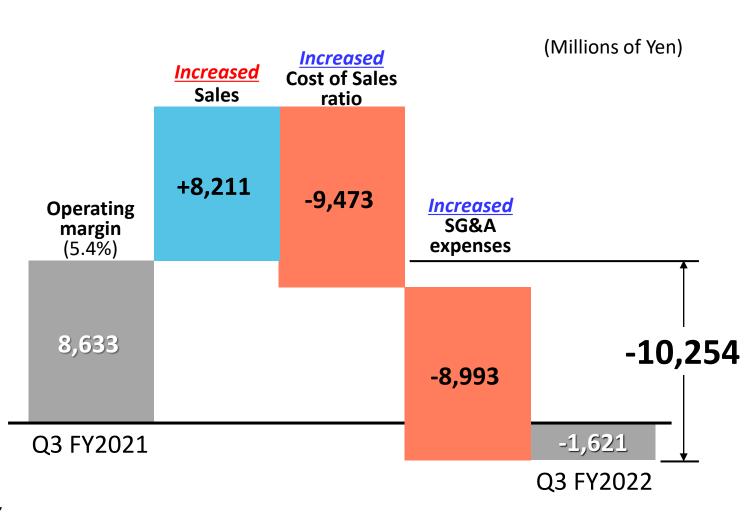


Sales - Increased

Revolution's sales (+13.2 billion yen) included in the scope of consolidation

- Cost of Sales ratio <u>Increased</u>
  - Decrease in sales of main products
  - High parts prices (e.g. semiconductors) (Impact: 9.0 billion yen)
- SG&A expenses <u>Increased</u>
  - Depreciation of the yen
  - Revolution's P&L (Sales: 4.3 billion yen) included in the scope of consolidation
- FX impact <u>Increased</u>
  - -1.7 billion yen

<sup>\*</sup>FX impact is included in 'Sales', 'Cost of Sales ratio', and 'SG&A'



## Sales and Operating Income by Business Segment



	Sales					Operating Inc	ome	
(Millions of yen)	Nine months ended December 31, 2020	Nine months ended December 31, 2021	Nine months ended December 31, 2022	V-on-V		Nine months ended December 31, 2021	Nine months ended December 31, 2022	Y-on-Y
Overseas Market	70,449	85,771	110,239	+24,468 +28.5 %	755	2,584	-511	-3,095 - %
Financial Market	32,907	25,836	23,736	-2,100 -8.1 %	5,779	4,626	-798	<b>-5,424</b> - %
Retail & Transportation Market	33,142	35,964	31,767	-4,197 -11.7 %	1,537	2,723	-595	-3,318 - %
Amusement Market	7,811	9,428	10,731	+1,303 +13.8 %	-159	-114	1,206	+1,320 - %
Others	1,655	1,707	2,028	+321 +18.8 %	-511	-1,186	-923	<b>+263</b> - %
Total	145,966	158,709	178,503	+19,794 +12.5 %	7,400	8,633	-1,621	-10,254 - %



## **Performance Details**

Q3 - Nine Months ended December 31, 2022

#### **Overseas Market - Overview**



(Millions of yen)	Nine months ended December 31, 2020	Nine months ended December 31, 2021	Nine months ended December 31, 2022	Y-on-Y
Sales	70,449	85,771	110,239	+24,468 +28.5 %
Ratio to total net sales	48.3%	54.0%	61.8%	+7.8 pt
Operating income	755	2,584	-511	-3,095 - %
Operating margin	- %	3.0 %	- %	- pt
951	135	2,300 219 1,230 42,03 ,588 30,921	-1,626 -805	1,920 40,728
3Q FY202		2Q 3Q 4Q FY2021	1Q 2Q <b>FY202</b> 2	3Q 2

#### Overview

\*1TCR: Teller cash recycler

\*2CI-series: Cash management solution

#### Sales

**Financial Institutions** 

- Remained moderate for TCR\*1

#### **Retail Industry**

- Increased for CI-series\*2 for the point-of-sale
- Increased for Acrelec and Revolution products

#### **Operating Income**

- Decreased due to high part prices and logistics

#### **Products & Services**

#### **Solutions for Automation & Operational Efficiency**

- Contact-free & Self-service solutions
- Electronic payment solutions

- Cash management solutions
- Solutions with biometric/imagerecognition technologies

Products









etc.

#### **Outline of the Segment**

Sales and maintenance services to overseas financial institutions, cash-in-transit companies (CITs), retail stores etc.

## **Overseas Market - Sales by Geographical Segment**



The Americas: Sales increased for CI-series \*2 for retail industry, meeting the demand for contact-free and self-service solutions

All regions: Sales increased due to depreciation of the yen and increased sales from maintenance services

	<b>Ma</b> (11):	Nine months ended	Nine months ended	Nine months ended	V V	
(1	Millions of yen)	December 31, 2020	December 31, 2021	December 31, 2022	Y-on-Y	Local currency basis
	Americas	23,370	26,914	47,998	+21,084 +78.3 %	+45.1%
	Acrelec	779	2,010	2,033	+23	-
	Revolution	-	409	13,656	+13,247	-
	EMEA	34,454	48,560	50,948	+2,388 +4.9 %	-2.5%
	Acrelec	3,897	11,193	12,915	+1,722	-
	Asia	12,623	10,297	11,293	+996 +9.7 %	-
	Acrelec	386	382	512	+130	-
То	tal overseas sales	70,449	85,771	110,239	+24,468 +28.5 %	-
	Acrelec	5,064	13,586	15,460	+1,874	-
	Revolution	-	409	13,656	+13,247	-

<sup>\*</sup>Acrelec P&L included in the scope of consolidation since Q2 FY2020.

#### **Americas**

\*¹TCR: Teller cash recycler

\*2CI-series: Cash management solution

Financial institutions: TCR\*1 sales decreased Retail industry: CI-series sales decreased Revolution: Exceeded the forecast

#### **EMEA**

Financial institutions: TCR sales decreased Retail industry: CI-series sales decreased

Acrelec: Favorably high

#### Asia

Financial institutions: TCR sales decreased

Retail industry: Sales decreased for main products

Acrelec: Favorably high

<sup>\*</sup>Revolution P&L included in the scope of consolidation (Americas) since Q3 FY2021.

<sup>\*</sup>Sales of OEM included in regional sales since FY2022. (FY2020 and FY2021 also adjusted)

<sup>\*</sup>China included in Asia since FY2022.

#### **Acrelec and Revolution**





	(Million	ns of yen)	Nine months ended December 31, 2021		Nine months ended December 31, 2022		Y-on-Y	
	S	ales	13	586		15,460	)	+1,874
	٨	mericas		2,010	15%	2,033	13%	+23
		EMEA		,193	82%	12,915	_	+1,722
		Asia		382	3%	512	3%	+130
Oper	ating	Before amortization of goodwill		428		-1,228	3	-1,656
Inc	••	After amortization of goodwill	-141		-1,845		-1,704	

## Americas

Sales remained moderate with large orders put on hold

#### **Synergies**

Combined sales of KIOSK and CI-series to QSRs increased in the U.S.



**EMEA** 

Sales increased in Spain, the U.K. and Nordics

Asia

Sales increased mainly in the Philippines and Taiwan

## **Revolution** Retail Systems

	(Millions	s of yen)	Nine months ended December 31, 2021		Nine months ended December 31, 2022		Y-on-Y
	Sales Ref. 8,468		13,656		+5,188		
	•	ge of consolidated s in the Americas region			28%		- pt
Opera		efore amortization f goodwill	Ref. 115		422		+307
Inco		fter amortization of codwill	-		-526		-

Sales favorably increased for medium-sized retailers and CITs

#### **Synergies**

Promoting integration of maintenance centers and production bases







Note: Revolution's P&L has been included in the scope of consolidation since Q3 FY2021.

Performance Overview

Performance Details

**Financial Forecast** 

News & Topics

References

#### **Financial Market**



(Millions of yen)	Nine months ende			Y-on-Y
(minions or yen)	December 31, 202	0 December 31, 2021	December 31, 2022	1 011 1
Sales	32,907	25,836	23,736	-2,100 -8.1 %
Ratio to total net sales	22.5%	16.3%	13.3%	-3.0 pt
Operating income	5,779	4,626		-5,424 - %
			-798	
Operating margin	<b>17.6</b> %	<b>6 17.9</b> %	- %	- pt
3,886	4,082		Sales — Oper	ating income
-			- Suies Oper	acing meome
	1,480	1,716 1,430	1,210	417
	16,970		8	
13,699			2,425	
	8,252	9,600 7,984 10,	8,899 6,463	8,374
3 <b>Q</b>	4Q 1Q	2Q 3Q 4	Q 1Q 2Q	3Q
FY202	FY2020 FY2021 FY			

#### Overview

#### Sales

- Decreased for main products (open teller system) due to delays in production
- Decreased for maintenance services with the completion of system modifications associated with the issuance of the new 500-yen coin

#### **Operating Income**

Decreased due to declining of sales and high parts prices

#### **Products & Services**



#### **Outline of the Segment**

Sales and maintenance services to financial institutions in Japan.

## **Retail and Transportation Market**



(Millions of yen)	Nine months ended December 31, 2020	Nine months ended December 31, 2021	Nine months ended December 31, 2022	Y-on-Y
Sales	33,142	35,964	31,767	-4,197 -11.7 %
Ratio to total net sales	22.7%	22.7%	17.8%	-4.9 pt
Operating income	1,537	2,723		-3,318 - %
			-595	70
Operating margin	4.6 %	7.6 %	- %	- pt
		Sa	les — Operatir	ng income_
915	244 1	.166	•	
915	133	713	0 -206 <sub>-378</sub>	-11
			-3/8	
1	15,936		_	
12,066	11,573	1,985 12,406 11,89	9,936 10,828	11,003
3Q	4Q 1Q	2Q 3Q 4Q	1Q 2Q	3Q
FY202	0	FY2021	FY2022	2

#### Overview

#### Sales

- Decreased for coin and banknote recycler for cashiers, deposit machines and medical payment kiosks due to delays in production
- Decreased for maintenance services with the completion of system modifications associated with the issuance of the new 500-yen coin

#### **Operating Income**

Decreased due to a decline in sales and high parts prices

#### **Products & Services**

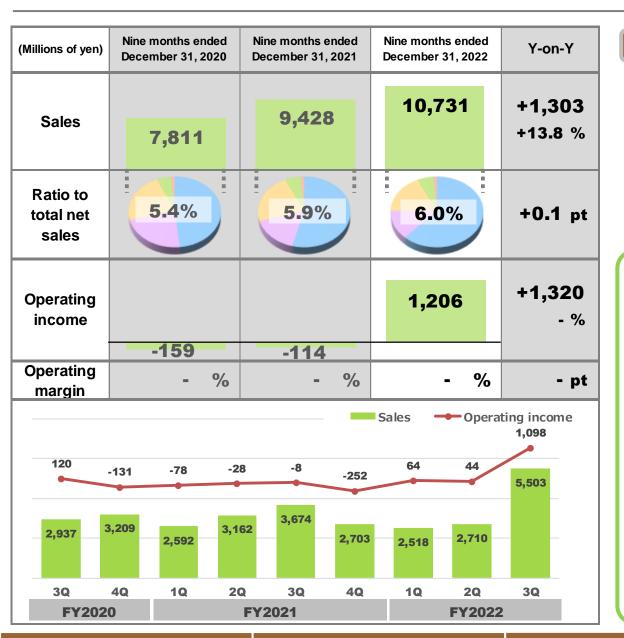


#### Outline of the Segment

Sales and maintenance services to supermarkets, department stores, cash-in-transit companies (CITs), railroad companies, hospitals and local governments in Japan.

#### **Amusement Market**





#### Overview

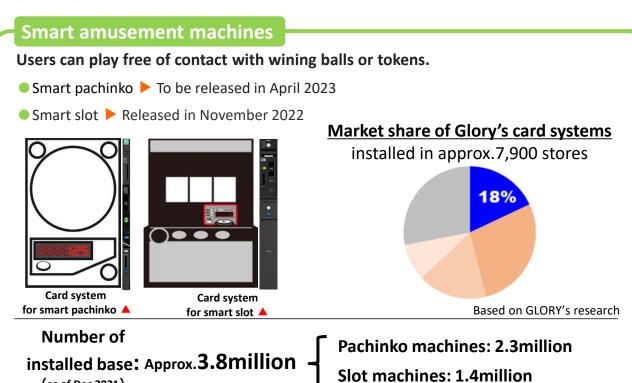
#### Sales

Increased for main products (card systems) as a result of sales increase of units of smart amusement machines

#### **Operating Income**

(as of Dec 2021)

Increased as a result of sales increase



**Performance Overview** 

Performance Details

**Financial Forecast** 

**News & Topics** 

References

Based on National Police Agency survey

#### **Cancellation of Own Shares**



#### Reason

Based on the policy to keep treasury shares within approx. 5% of total shares outstanding

## Details

Type of shares to be cancelled	Common shares of the Company
Total number of shares to be cancelled	4,700,000 shares (7.4% of total number of shares outstanding)
Planned date of cancellation	February 28, 2023
Total number of shares outstanding after cancellation	58,938,210 shares
Number of own shares after cancellation	2,873,173 shares (4.87% of total number of shares outstanding after cancellation)

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## **Financial Forecast**

FY2022 ending March 31, 2023

## **Business Environment Outlook**



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	Business Environment (Outlook )
Demand	- Ongoing demand for our products and services in Japan and overseas.
Procurement	<ul> <li>Ongoing parts shortage with a rise in regular procurement price.</li> <li>Ongoing procurement problems for certain parts, despite the improvement in the overall situation.</li> </ul>
Logistics	- Gradual recovery in shipping conditions and logistics costs.
Sales	- Recovery in sales and operating income (vs Q2 FY2022 forecast) with the production recovery in Japan and overseas.

	Measures									
Procurement	<ul><li>Ongoing procurement of alternative parts/materials</li><li>Ongoing optimization of supply chain</li></ul>									
Price	- Ongoing negotiation with customers for price increase (To be reflected in the earnings of Q4 FY2022)									

Upper row: Released on November 8, 2022 Lower row: Released on February 7, 2023



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Sales

Expected to increase with the ease of parts procurement problems, production recovery, and the depreciation of the yen, despite ongoing production delays for some of our main products.

Income

Expected to improve as a result of increased sales, reduced expenses, improved product mix etc.

(Million	oo of von)	FY2020		FY2021		FY2022		Y-on-Y
(IVIIIIOI)	ns of yen)	Full Year	Ratio	Full Year	Ratio	Full Year (Forecast)	Ratio	1-011-1
Net	t Sales	217,423	100.0%	226,562	100.0%	250,000	100.0%	+28,438
	Jaies	217,423	10010 /0	220,302	1001070	255,000	10010 70	+12.6%
Mai	intenance	78,675	36.2%	83,894	37.0%	99,000	39.2%	+16,106
S	Sevices	70,075	30.2 /	100,00		100,000	39.2%	+19.2%
Operation	na Incomo	44 204	6.5%	10,297	4.5%	-7,000		-10,797
Operaur	ng Income	14,201	0.5%	10,297	4.5%	-500	-	-
Ordinar	n da como	14,137	6.5%	10,507	4.6%	-7,500		-11,507
Ordinar	ryIncome	14,137	0.5 /	10,507	4.0 /0	-1,000	-	-
	Income	5,705	2.6%	6,509	2.9%	-8,500		-11,009
	le to Owners Parent	5,705	2.0%	0,509	2.9%	-4,500	-	-
k FB	NITD A	20 440	42 E0/	27 F0F	12.1%	11,400	7.40/	-9,505
EB	BITDA	29,410	13.5%	27,505	12.1%	18,000	7.1%	-34.6%
Exchange	US\$	¥ 106		¥ 112		¥ 140		
rate	Euro	¥ 124		¥ 131		¥ 140		

\*EBITDA = Operating income (Loss) + Depreciation & Amortization + Goodwill amortization

Upper row: Released on November 8, 2022 Lower row: Released on February 7, 2023



#### **Sales & Operating Income by Business Segment**

		S	ales			Operation	ong Income		
(Millions of yen)	FY2021	FY2022	FY2023	V 25 V	FY2021	FY2022	FY2023	V on V	
	Full Year	Full Year	Full Year (Forecast)	Y-on-Y	Full Year	Full Year	Full Year (Forecast)	Y-on-Y	
Overseas	404 765	407.003	152,000	+27,197	2 447	4 004	-1,000	-2,884	
Market	104,765	127,803	155,000	+21.3 %	3,417	4,884	2,000	- <b>59.0</b> 9	
Financial	40.077	20.070	35,000	-79	0.004	4 6 4 4	-2,000	-5,544	
Market	49,877	36,079	36,000	-0.2 %	9,861	4,644	-900	-	
Retail &	40.070	47.050	48,000	-1,859	4 670	0.542	-2,000	-4,043	
Transportation Market	49,078	47,859	46,000	-3.9 %	1,670	2,543	-1,500	-	
Amusement	44.000	40 424	12,000	+2,869	200	200	-500	+1,560	
Market	11,020	12,131	15,000	+23.7 %	-290	-366	1,200	-	
041	2 620	2 622	3 000	+312	AEC	4 400	-1,500	+108	
Others	2,680	2,688	3,000	+11.6 %	-456	-1,408	-1,300	- '	
Tatal	247 422	226 562	250,000	+28,438	44 204	40.207	-7,000	-10,797	
Total	217,423	226,562	255,000	+12.6 %	14,201	10,297	-500	- '	



#### **Overseas Market - Sales by Geographical Segment**

All regions: Sales expected to increase with production recovery and the depreciation of the yen. Acrelec & Revolution: As per the plan.

	(Milliana of von)		Full Year		V on V	
	(Millions of yen)	FY2020	FY2021	FY2022 (Forecast)	Y-on-Y	Local currency basis
	Americas	35,524	44,684	67,000	+24,316	+24.0%
		•		69,000	+54.4 %	
	Acrelec	1,125	2,686	3,500	+314	
	7.0.0.0	1,120	2,000	3,000	+11.7 %	
	Revolution	_	3,774	18,000	+14,226	
	Revolution	-	3,774	10,000	+376.9 %	-
	EME 4	F0 004	CO 0C7	70,000	+2,033	4.00/
	EMEA	MEA 52,981 68,9	68,967	71,000	+2.9 %	-4.0%
	Acrelec	elec 7,297 16,		17,800	+1,949	
	Acreiec	1,291	16,301	18,250	+12.0 %	- 1
		40.050	44.454	45 000	+849	
	Asia	16,259	14,151	15,000	+6.0 %	-
		450	007	700	+143	
	Acrelec	450	607	750	+23.6 %	-
		404 705	407.002	152,000	+27,197	
lota	al overseas sales	104,765	127,803	155,000	+21.3 %	- 1
	Acrelec	8,873	19,594	22,000	+2,406	
	ACIGIGO	0,073	13,334	22,000	+12.3 %	-
	Revolution	_	3,774	18,000	+14,226	
	110101411011	-	0,174	10,000	+376.9 %	

# **News & Topics**

## **Opportunity with New Banknote Issuance**



#### Number of installed base in the domestic market **Number of Number of Glory's products** installed base (thousand) For financial institutions 330 Coin and Banknote recycler 53 (Coin and Banknote recycler for tellers) for tellers Teller machine 17 (Open teller system) Money changer 5 (Money changer) Others 227 270 (Coin and banknote recycler for 550 Change machine cashiers) Vending machine 2,440 62 (Ticket vending machine) 4,000 563 (Card system) Gaming peripherals **Total number of units** 970 (407 excluding card systems) 7,320

#### Main products



Coin and Banknote recycler for tellers



Open teller system



**Ticket vending machine** 



Coin and banknote **Recycler for cashiers** 

**Card system** 

## **Next-Generation Monitoring System for Health Care Field**



## Released 'mirAI-EYE', a fall detection system







Detects falls/injuries of residents in nursing homes with Glory's skeletal recognition technology supported by 3D sensors of EcoNaviSta Co., Ltd.

- 1. Prompt detection reduces the load of staff
- 2. 3D sensors enable thorough monitoring
- 3. Notification history kept on the administration devices to prevent further accidents









## **Self-Service Solutions for Overseas Retail Industry**



## **Expand sales of self-checkout systems**

### **'CI-X' New generation CASHINFINITY™ solutions**

✓ Consists of coin and banknote recyclers for point-of-sales and back offices, and software that manages cash balance and operating status in real time.

Contributes to efficient store management with support for currencies of more than 60 countries and centralized management of multiple stores on the cloud

Coin and banknote recycler for back offices CI-500X CI-10 sales trend by regions (¥billion) Asia Americas banknote recycler EMEA 10 5

Performance Overview

**Cash management software** 

**CI-SERVERX** 

Coin and

CI-10X

for cashiers

Performance Details

**Financial Forecast** 

**News & Topics** 

2018

2019

FY2017

2020

References

2021

2022 (Forecast)

#### **Self-Service Solutions for Overseas Financial Institutions**



### For efficient bank branch teller operations:



Coin and banknote recyclers for tellers <GLR-200>

Versatile cash recyclers that enable self operations by customers





- 1. Enables customer-operated deposits and withdrawals
- 2. Supports banknotes of more than 70 countries
- 3. Enables stable operations via remote monitoring and optimized store management with 'UBIQULAR™', our cloud-based solutions



In-branch multi-transactional branch banking solution <TellerConcierge>

Caters for self-operated large cash transactions and check deposits that cannot be handled by ATMs





Enables efficient store management with a minimum number of attending staff

Customer-operated large cash transactions, check deposits, money exchange, bill payment, and remittance.

2. Facilitates individual branch operation needs

## References

## Q3 FY2022

# Consolidated Statement of Income Statement of Comprehensive Income



(MCICana af)	Nine months ended		Nine months ended		Nine months ended		V on V
(Millions of yen)	December 31, 2020	Ratio	December 31, 2021	Ratio	December 31, 2022	Ratio	Y-on-Y
Net sales	145,966	100.0%	158,709	100.0%	178,503	100.0%	+19,794
Cost of sales	87,703	60.1%	92,870	58.5%	113,926	63.8%	+21,056
Selling, general and administrative expenses	50,862	34.8%	57,205	36.0%	66,198	37.1%	+8993
Operating income	7,400	5.1%	8,633	5.4%	-1,621	-	-10,254
Non-operating income	1,117	0.8%	830	0.5%	2,195	1.2%	+1,365
Non-operating expenses	1,254	0.9%	605	0.4%	2,064	1.2%	+1,459
Ordinary income	7,263	5.0%	8,858	5.6%	-1,490	-	-10,348
Extraordinary income	23	0.0%	4,598	2.9%	6	0.0%	-4,592
Extraordinary loss	340	0.2%	1,237	0.8%	1,654	0.9%	+417
Income before income taxes and minority interests	6,946	4.8%	12,219	7.7%	-3,138	-	-15,357
Income taxes	3,502	2.4%	4,882	3.1%	1,100	0.6%	-3,782
Net Income	3,444	2.4%	7,336	4.6%	-4,238	-2.4%	-11,574
Net income attributable to owners of parent	2,989	2.0%	6,681	4.2%	-4,689	-	-11,370
Net Income	3,444	2.4%	7,336	4.6%	-4,238	-	-11,574
Valuation difference on available- for-sale securities	572		-188		503		+691
Foreign currency translation adjustment	-902		2,964		7,487		+4,523
Remeasurements of defined benefit plans	256		-372		-71		+301
Total other comprehensive income	-68	0.0%	2,400	1.5%	7,926	4.4%	+5,526
Comprehensive income	3,375	2.3%	9,737	6.1%	3,688	2.1%	-6,049

## **Q3 FY2022 Consolidated Balance Sheet**

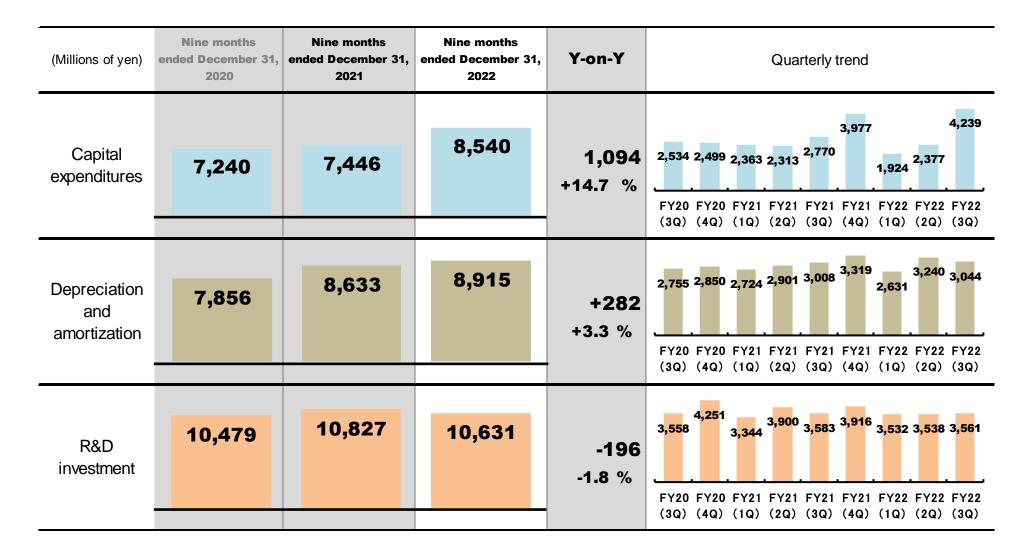


(Millions of yen)	As of December 31, 2021	As of March 31, 2022	As of December 31, 2022	Increase/ Decrease		As of December 31, 2021	As of March 31, 2022	As of December 31, 2022	Increase/ Decrease
Cash, deposits and Securities	53,051	52,426	32,632	-19,794	Notes and accounts payable-trade	21,812	21,631	23,121	+1,490
Notes and accounts receivable-trade	48,221	53,169	51,920	-1,249	Short-term loans payable	29,009	19,328	53,116	+33,788
Inventories	68,905	69,914	96,855	+26,941	Other	53,021	58,939	51,185	-7,754
Other	10,075	12,451	10,683	-1,768	Total current liabilities	103,842	99,898	127,422	+27,524
Current assets	180,252	187,960	192,090	+4,130	Long-term loans payable	0	11,187	12,713	+1,526
Property, plant and equipment	38,436	40,485	41,857	+1,372	Other	42,626	43,576	33,378	-10,198
Customer relationships	20,564	26,790	26,798	+8	Noncurrent liabilities	42,626	54,763	46,091	-8,672
Goodwill	63,817	58,399	56,575	-1,824	Total liabilities	146,468	154,661	173,513	+18,852
Other	8,909	11,718	11,634	-84	Capital stock	12,892	12,892	12,892	0
Intangible assets	93,290	96,907	95,007	-1,900	Retained earnings	166,844	166,566	157,731	-8,835
Total investments and other assets	35,539	37,474	40,881	+3,407	Other	21,133	29,149	25,700	-3,449
Total noncurrent assets	167,085	175,309	177,745	+2,436	Total netassets	200,869	208,607	196,323	-12,284
Total assets	347,338	363,269	369,836	+6,567	Total liabilities and net assets	347,338	363,269	369,836	+6,567

## Q3 FY2022 Results



### **CAPEX, Depreciation & Amortization, and R&D**



## Q3 FY2022 Results (Three Months 1/10/2022 - 31/12/2022)



### **Sales & Operating Income by Business Segment**

		Sales				Operating I	ncome	
(Millions of yen)	Nine months ended December 31, 2019	Nine months ended December 31, 2021	Nine months ended December 31, 2022	Y-on-Y	Nine months ended December 31, 2019	Nine months ended December 31, 2021	Nine months ended December 31, 2022	Y-on-Y
Overseas Market	28,040	30,921	40,728	+9,807 +31.7 %	951	1,230	1,920	+690 +56.1 %
Financial Market	13,699	7,984	8,374	+390 +4.9 %	3,886	1,430	417	-1,013 -70.8 %
Retail & Transportation Market	12,066	12,406	11,003	-1,403 -11.3 %	915	713	-11	<b>-72</b> 4 - %
Amusement Market	2,937	3,674	5,503	+1,829 +49.8 %	120	-8	1,098	+1,106 - %
Others	599	569	754	+185 +32.5 %	-73	-466	-334	+132 - %
Total	57,341	55,555	66,361	+10,806 +19.5 %	5.800	2,898	3,090	+192 +6.6 %

## Q3 FY2022 Results (Three Months 1/10/2022 - 31/12/2022)



## Overseas Market sales by Geographical Segment

	(Millions of yen)	Nine months ended	Nine months ended	Nine months ended	Y-on-Y	
	(willions of yell)	<b>December 31, 2020</b>	<b>December 31, 2021</b>	<b>December 31, 2022</b>	1-011-1	Local currency basis
	Americas	9,601	9,845	18,502	+8,657 +87.9 %	+50.9%
	Acrelec	450	831	981	+150	-
	Revolution	-	409	5,080	+4,671	-
	EMEA	13,447	16,991	18,389	+1,398 +8.2 %	-2.5%
	Acrelec	2,251	4,161	4,522	+361	-
	Asia	4,991	4,086	3,838	-248 -6.1 %	-
	Acrelec	223	122	114	-8	-
T	otal overseas sales	28,040	30,921	40,728	+9,807 +31.7 %	-
	Acrelec	2,924	5,116	5,617	+501	-
	Revolution	-	409	5,080	+4,671	-

<sup>\*</sup>Acrelec P&L included in the scope of consolidation since Q2 FY2020.

<sup>\*</sup>Revolution P&L included in the scope of consolidation (Americas) since Q3 FY2021.

<sup>\*</sup>Sales of OEM included in regional sales since FY2022. (FY2020 and FY2021 also adjusted)

<sup>\*</sup>China included in Asia since FY2022.

Upper row: Sales

Lower row: Operating income



## **Sales & Operating Income by Business Segment**

(Millions of yen)		Q1-Q3			Q4		Full Year			
(Willions of yen)	FY2020	FY2021	FY2022	FY2020	FY2021	FY2022 (Forecast)	FY2020	FY2021	FY2022 (Forecast	
Overseas	70,449	85,771	110,239	34,316	42,032	44,761	104,765	127,803	155,000	
Market	755	2,584	-511	2,662	2,300	2,511	3,417	4,884	2,000	
Financial	32,907	25,836	23,736	16,970	10,243	12,264	49,877	36,079	36,000	
Market	5,779	4,626	-798	4,082	18	-102	9,861	4,644	-900	
Retail &	33,142	35,964	31,767	15,936	11,895	14,233	49,078	47,859	46,000	
Transportation  Market	1,537	2,723	-595	133	-180	-905	1,670	2,543	-1,500	
Amusement	7,811	9,428	10,731	3,209	2,703	4,269	11,020	12,131	15,000	
Market	-159	-114	1,206	-131	-252	-6	-290	-366	1,200	
Othore	1,655	1,707	2,028	1,025	981	972	2,680	2,688	3,000	
Others	-511	-1,186	-923	55	-222	-377	-456	-1,408	-1,300	
Total	145,966	158,709	178,503	71,457	67,853	76,497	217,423	226,562	255,000	
Total	7,400	8,633	-1,621	6,801	1,664	1,121	14,201	10,297	-500	

Performance Overview

Performance Details

**Financial Forecast** 

News & Topics

References

#### **H2 FY2022 Forecast**



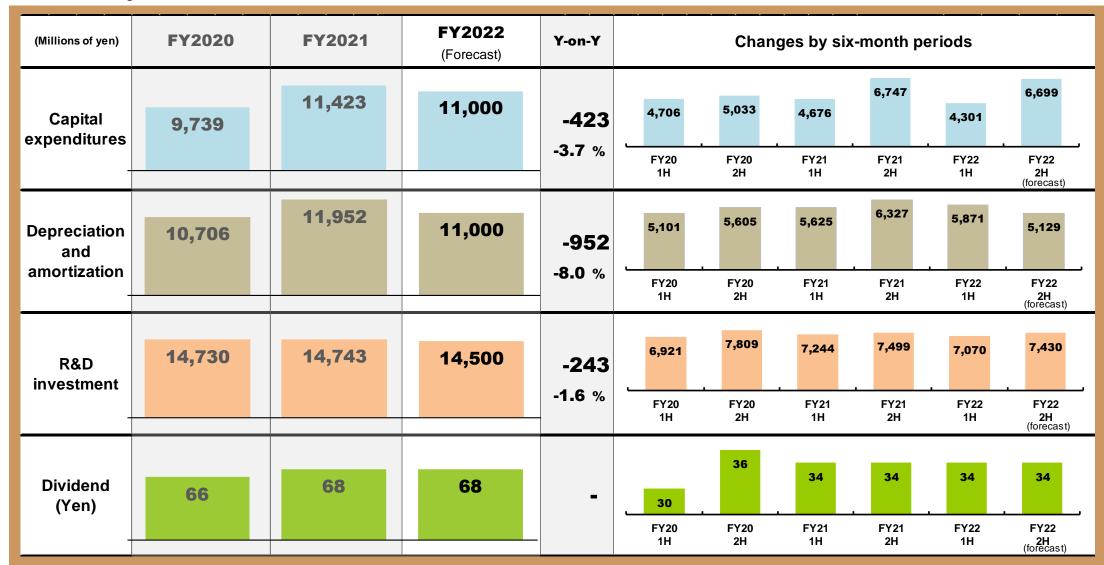
## **Overseas Market sales by Geographical Segment**

(45)	W		Q1-Q3			Q4			Full Year	
(IVII)	llions of yen)	FY2020	FY2021	FY2022	FY2020	FY2021	FY2022 (Forecast)	FY2020	FY2021	FY2022 (Forecast)
	Americas	23,370	26,914	47,998	12,154	17,770	21,002	35,524	44,684	69,000
	Acrelec	779	2,010	2,033	346	676	967	1,125	2,686	3,000
	Revolution	-	409	13,656	-	3,365	4,344	-	3,774	18,000
	EMEA	34,454	48,560	50,948	18,527	20,407	20,052	52,981	68,967	71,000
	Acrelec	3,897	11,193	12,915	3,400	5,108	5,335	7,297	16,301	18,250
	Asia	12,623	10,297	11,293	3,636	3,854	3,707	16,259	14,151	15,000
	Acrelec	386	382	512	64	225	238	450	607	750
Total o	verseas sales	70,449	85,771	110,239	34,316	42,032	44,761	104,765	127,803	155,000
	Acrelec	5,064	13,586	15,460	3,809	6,008	6,540	8,873	19,594	22,000
	Revolution	-	409	13,656	-	3,365	4,344	-	3,774	18,000

#### **FY2022 Forecast**



### CAPEX, Depreciation & Amortization, R&D, and Dividends



#### **Notes**

- 1. The forward-looking statements, including operational forecasts, contained in this document are based on the information currently available to the company and on certain assumptions which the company regards as legitimate. Results may differ from forecasts due to changes in the economic conditions in the company's principal markets, demand for the company's products, and exchange rate fluctuations, and impacts of changes in regulations, accounting principles and practices. The forecasts may change without prior notice unless required by laws.
- 2. Amounts are rounded down to the nearest million yen for the calculation of year-on-year percentage difference and composition ratios.