#### **GLORY LTD.**



# Consolidated Financial Results for the Nine Months ended December 31, 2015

1	Consolidated Financial Results	3	Financial Forecast for FY2015		
	1) Performance Overview (Y-on-Y)	P 2	1) Financial Forecast for FY2015	P 15	
	2) Factors of Net Sales Change	P 3	Sales & Operating Income	P 16	
	3) Factors of Operating Income Change	P 4	by Business Segment		
			Sales & Operating Income	P 17	
2	Details of Performance		by Business Segment (Quarterly) 3) Sales by Geographical Segment of	P 18	
	1) Sales & Operating Income by Business	P 5	Overseas Market		
	Segment (Y-on-Y)		4) Capital Expenditures, etc.	P 19	
	2) Capital Expenditures, etc.	P 12	GLOBY		
	3) Consolidated Statements of Income	P 13	2017		
	4) Consolidated Balance Sheets	P 14	MEDIUM-TERM MANAGEMENT PLAN		

#### Notes:

- 1. Revenue and expense accounts of consolidated foreign subsidiaries were previously translated into Japanese yen at the "current exchange rate" prevailing as of the respective balance sheet date. From the first quarter of FY2015, the translation method were changed to one using the "average exchange rate", which change has been applied retrospectively. Therefore, in this material, the financial figures for FY2014 are based on the "average exchange rate".
- 2. From the first quarter of FY2015, "Net income" is presented as "Net income attributable to owners of parent".
- 3. Amounts are rounded down to the nearest million yen for calculating percentages of year-on-year changes and composition ratios.
- 4. The forward-looking statements such as operational forecasts contained in this document are based on the information currently available to the company and certain assumptions which the company regards as legitimate, and are not promises regarding the achievement of forecasts. Actual performance may differ greatly from these forecasts due to various present and future factors. The factors includes changes in the economic conditions in the company's principal markets, changes in demand for the company's products, fluctuations of exchange rates, and impacts of changes in various regulations, accounting principles and practices. Please also take note that forecasts in this document may change without prior notice unless required by laws.



### Performance Overview Year-on-Year



**Net Sales** 

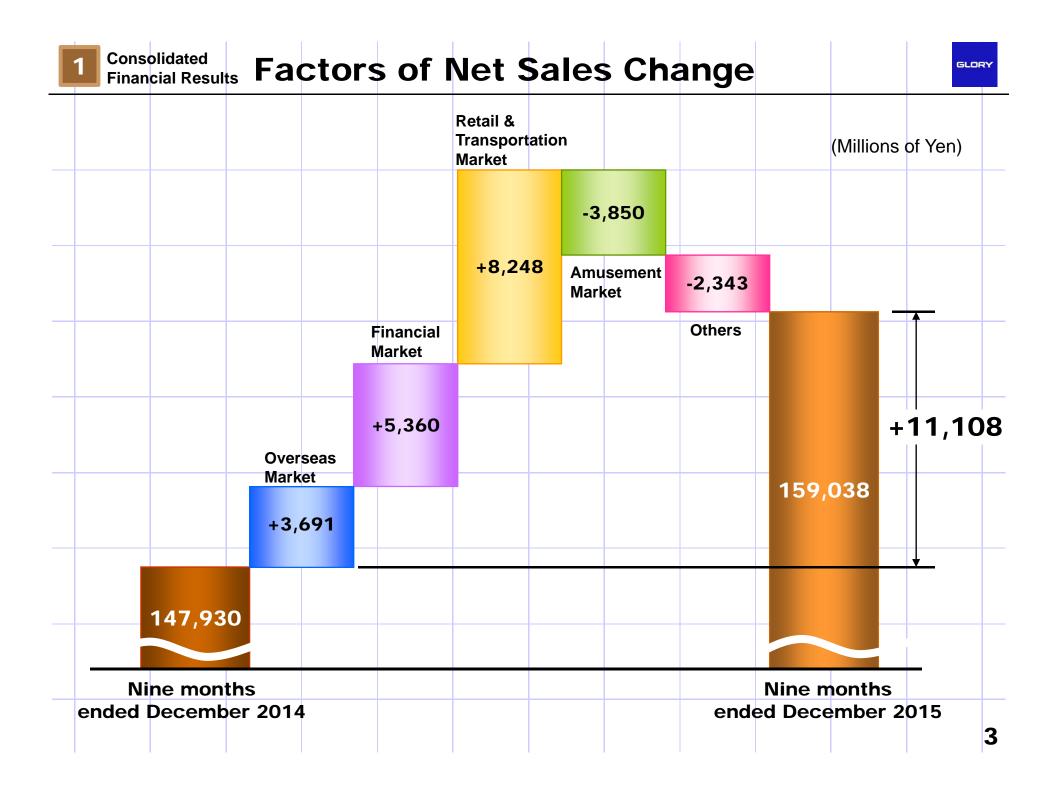
Overall sales were higher than one year earlier, thanks to higher sales in Overseas Market, Financial Market and Retail & Transportation Market.

Operating income

Operating income increased year-on-year, driven by sales increase in Financial Market and Retail & Transportation Market.

	(Millions of yen)		FY2014		FY2015		VanV
	(IVIIIIIONS (	or yen)	Nine months ended December 31, 2014	Ratio	Nine months ended December 31, 2015	Ratio	Y-on-Y
	Net Sales		147,930	100.0%	159,038	100.0%	+7.5%
	Maintenan	ce Sevices	Sevices 46,786 31.6% 48,98		48,987	30.8%	+4.7%
Op	Operating Income		8,010	5.4%	11,072	7.0%	+38.2%
0	rdinary	ncome	11,354	7.7%	10,665	6.7%	-6.1%
Ne	et Income Atti Owners of		6,823	4.6%	4,911	3.1%	-28.0%
	EBITDA*		19,368	13.1%	22,721	14.3%	+17.3%
E	vehange	US\$	¥ 107		¥ 122		
	xchange rate	Euro	¥ 140		¥ 135		
	Tale	GBP	¥ 176		¥ 187		

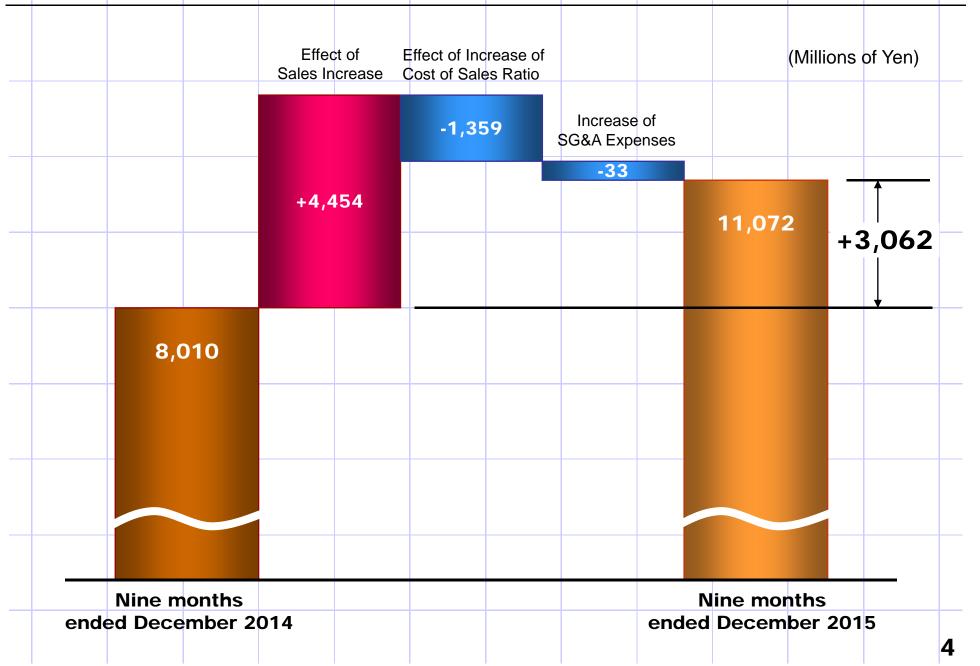
<sup>\*</sup>EBITDA=Operating income(loss) + Depreciation and amortization + Goodwill amortization





# **Factors of Operating Income Change**







### Sales & Operating Income by Business Segment



				Sales			Operating Income				
(Millions of yen)		Nine meet Dec.		Nine months ended Dec. 31,2		Y-on-Y	Nine mo		Nine months ended Dec. 31,2		Y-on-Y
Overs Mark	rseas ket	68,	411	72,10	)2	+3,691 +5.4 %	2,	819	2,58	30	<b>-239</b> -8.5 %
Finar Mark		29,	400	34,76	50	+5,360 +18.2 %	1,	465	4,25	<b>.</b> 9	+ <b>2,794</b> +190.7 %
Retail Trans Marke	sportation	20,	302	28,55	50	+8,248 +40.6 %	1,	465	3,11		+ <b>1,652</b> +112.8 %
Amus Mark	sement ket	20,	104	16,25	54	-3,850 -19.2 %	2,	360	1,20	8	1,152 -48.8 %
Othe	ers	9,	712	7,36	59	-2,343 -24.1 %	-	100	-9	93	+ <b>7</b> - %
Tota	al	147	,930	159,0	38 +	11,108 +7.5 %	8,	010	11,07	/2	+3,062 +38.2 %

#### **Overseas Market**



### Strong sales of banknote recyclers

(Millions of Yen)

Y-on-Y

+3,691

+5.4 %

-0.9 pt

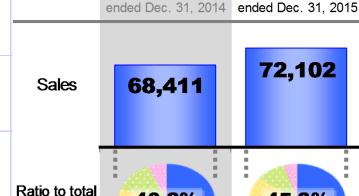
Nine months

45.3%

23.3%

3.6%

Although sales of "banknote sorters" were slow in Europe and Asia, sales of this segment's main product, "banknote recyclers," were strong in the Americas and Europe. Moreover, sales of "coin and banknote recyclers" for the retail market were strong in Europe. Therefore, sales for the market overall were steady.



46.2%

Nine months

#### Outline of the Segment

Sales and maintenance services to financial institutions, cash-in-transit companies, retail stores, casinos, OEM clients and others in overseas.

#### **Main Products**



Banknote recyclers for tellers <RBG series>



Banknote sorters <UW series>



Cash recycling systems <CI-100 series>

Operating income

net sales



Operating margin

2,819 2,580













### Sales by Geographical Segment of Overseas Market

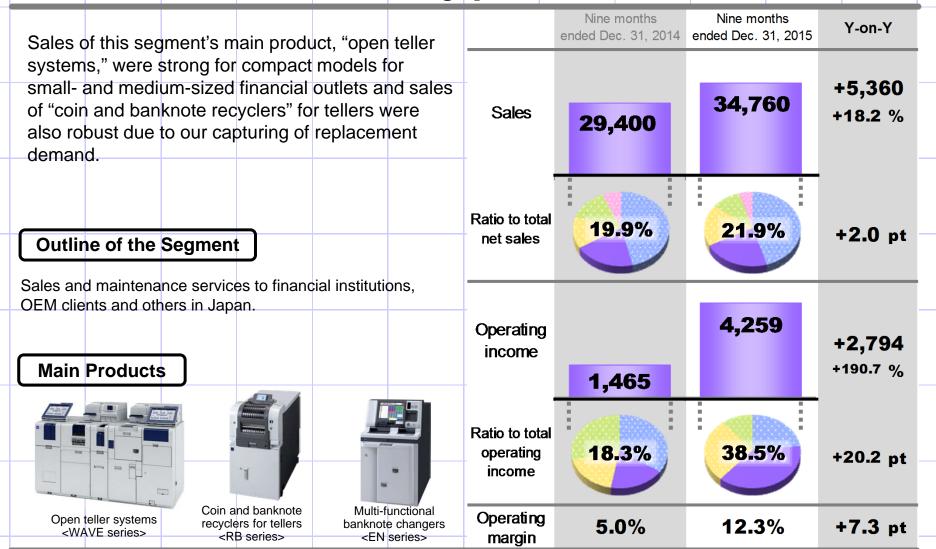


	(Millions of yen)	Nine month ended Dec. 31		Nine mo ended Dec. 3		Y-on-Y
	Americas	21,	841	25	5,836	+3,995 +18.3 %
	Europe	27,	549	30	0,940	+3,391 +12.3 %
	Asia	13,	895	Ç	9,360	-4,535 -32.6 %
	China	6,	048	4	1,211	-1,837 -30.4 %
Т	otal direct sales	63,	286	66	5,137	+2,851 +4.5 %
	OEM	5,	124	Ę	5,965	+841 +16.4 %
	Total overseas sales	68,	411	72	2,102	+3,691 +5.4 %

#### **Financial Market**



### Robust sales of mainstay products



## **Retail and Transportation Market**



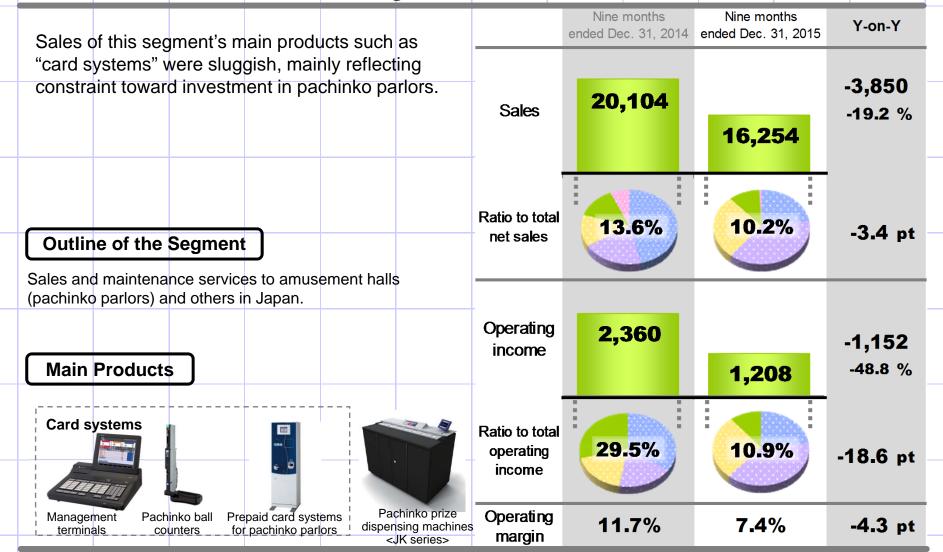
#### Favorable sales of coin and banknote recyclers for cashiers

- 4					
	Sales of "coin and banknote recyclers" for cashiers,		Nine months ended Dec. 31, 2014	Nine months ended Dec. 31, 2015	Y-on-Y
	the main product in this segment, were strong.  Moreover, sales of "sales proceeds deposit machines" for the retail market and "sales proceeds deposit machines" for the cash-in-transit market were robust due to our capturing of replacement	Sales	20,302	28,550	+8,248 +40.6 %
	Outline of the Segment  Sales and maintenance services to supermarkets	Ratio to total net sales	13.7%	18.0%	+4.3 pt
	Sales and maintenance services to supermarkets, department stores, cash-in-transit companies, railroad companies and others in Japan.  Main Products	Operating income	1,465	3,117	<b>+1,652</b> +112.8 %
		Ratio to total operating income	18.3%	28.2%	+9.9 pt
	Coin and banknote recyclers for cashiers deposit machines <rt rad="" series=""> Sales proceeds deposit machines <ds series=""> Sales proceeds deposit machines <ps series=""> <ds series=""></ds></ps></ds></rt>	Operating margin	7.2%	10.9%	+3.7 pt

#### **Amusement Market**



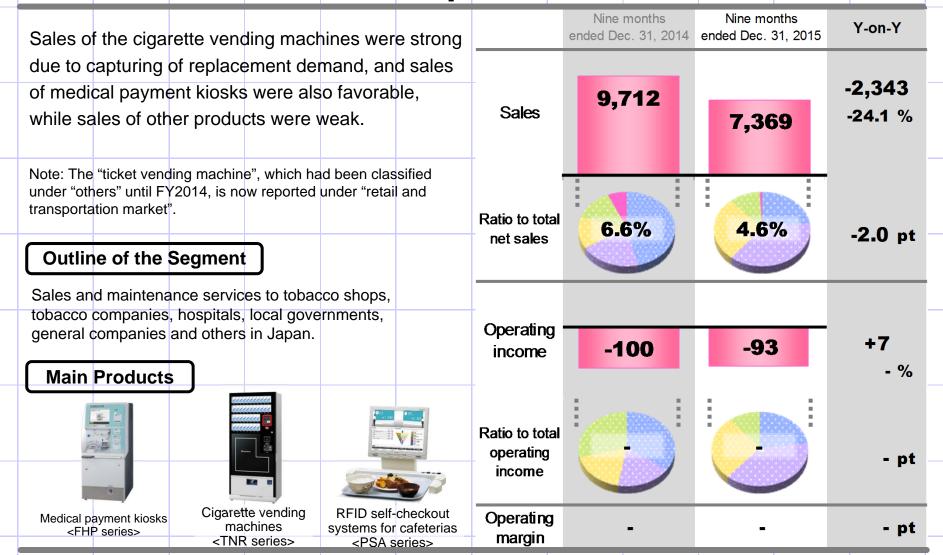
### Weak sales of card systems

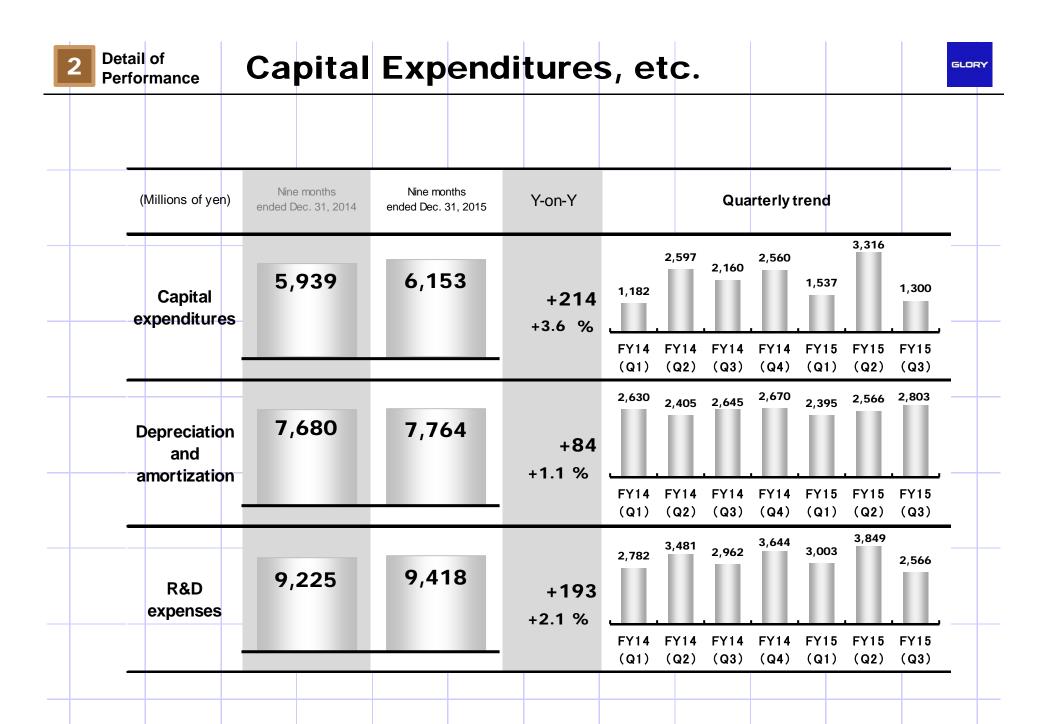


#### **Others**



### Weak sales of non-core products







## **Consolidated Statements of Income**



(Millions of yen)	Nine months ended December 31, 2014	Ratio	Nine months ended December 31, 2015	Ratio	Y-on-Y	
Net sales	147,930	100.0%	159,038	100.0%	+11,108	
Cost of sales	88,612	59.9%	96,625	60.8%	+8,013	
Selling, general and administrative expenses	51,307	34.7%	51,340	32.3%	+33	
Operating income	8,010	5.4%	11,072	7.0%	+3,062	
Non-operating income	4,224	2.9%	919	0.6%	-3,305	Foreign
Non-operating expenses	880	0.6%	1,326	0.8%	+446	exchange losses
Ordinary income	11,354	7.7%	10,665	6.7%	-689	578
Extraordinary income	254	0.2%	15	0.0%	-239	(FY2014 Q3: Foreign exchange gains
Extraordinary loss	258	0.2%	49	0.0%	-209	<b>2,813</b> )
Income before income taxes and minority interests	11,350	7.7%	10,631	6.7%	-719	
Income taxes	3,890	2.6%	4,842	3.0%	+952	Income taxes
Net Income	7,459	5.0%	5,788	3.6%	-1,671	4,842
Net income attributable to owners of parent	6,823	4.6%	4,911	3.1%	-1,912	(FY2014 Q3: <b>3,890</b> )
Net Income	7,459	5.0%	5,788	3.6%	-1,671	
Valuation difference on available- for-sale securities	387		-81		-468	Foreign currency
Foreign currency translation adjustment	5,196		-273		-5,469	translation adjustment
Remeasurements of defined benefit plans	265		-489		-754	(FY2014 Q3: <b>5,196</b> )
otal other comprehensive income	5,849	4.0%	-844	-0.5%	-6,693	
Comprehensive income	13,308	9.0%	4,944	3.1%	-8,364	1



### **Consolidated Balance Sheets**



(Millions of yen)	As of March 31, 2015	As of Dec. 31, 2015	Increase/ Decrease		As of March 31, 2015	As of Dec. 31, 2015	Increase/ Decrease
Cash, deposits and Securities	66,776	55,445	-11,331	Notes and accounts payable-trade	21,366	18,594	-2,772
Notes and accounts receivable-trade	55,648	48,411	-7,237	Short-term loans payable	29,445	27,625	<mark>(2)</mark> -1,820
Inventories	41,630	49,469	+7,839	Other	40,563	35,033	-5,530
Other	10,600	11,529	+929	Total current liabilities	91,374	81,252	-10,122
Current assets	174,654	164,854	-9,800	Long-term loans payable	32,835	25,048	<mark>(2)</mark> -7,787
Property, plant and equipment	35,509	36,525	+1,016	Other	17,859	18,311	+452
Customer relationships	31,935	30,646	-1,289	Noncurrent liabilities	50,694	43,359	-7,335
Goodwill	74,790	71,572	-3,218	Total liabilities	142,069	124,612	-17,457
Other	6,411	6,010	-401	Capital stock	12,892	12,892	0
Intangible assets	113,136	108,228	-4,908	Retained earnings	145,165	147,738	+2,573
Other	23,312	21,749	-1,563	Other	46,487	46,116	-371
Total noncurrent assets	171,958	166,503	-5,455	Total net assets	204,544	206,746	+2,202
Total assets	346,613	331,358	-15,255	Total liabilities and net assets	346,613	331,358	-15,255

- (1) Customer relationships and goodwill decreased.
- (2) Loans continued to decrease.

**Net Sales** 

Higher sales, thanks to estimated sales increase in Overseas Market, Financial Market and Retail & Transportation Market.

Operating income

Higher earnings, thanks to estimated sales increase of main products and effects of cost reducing measures.

П	/Milliana	of von)	FY2014		FY2015		Y-on-Y	
	(Millions o	or yen)	Full year	Ratio	Full year (forecast)	Ratio	1-011-1	
	Net Sales		222,356	100.0%	230,000	100.0%	+3.4%	
	Meintenance Services		63,205	28.4%	65,000	28.3%	+2.8%	
0	Operating Income		18,693	8.4%	20,000	8.7%	+7.0%	
С	Ordinary Income  Net Income Attributable to Owners of Parent		22,211	10.0%	20,000	8.7%	-10.0%	
Ne			12,887	5.8%	11,500	5.0%	-10.8%	
E	Exchange rate US\$  GBP		¥ 110 ¥ 140 ¥ 177		¥ 120 ¥ 130 ¥ 175			

<sup>\*</sup> Exchange rates for FY2015 are assumption rates.

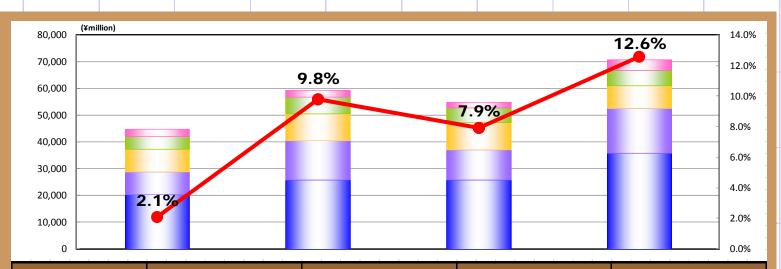
# Financial Forecast Sales & Operating Income Forecast by Business Segment for FY2015 (Full Year)



		Sales		Op	erating Incom	e
(Millions of yen)	FY2014 Full year	FY2015 Full year (forecast)	Y-on-Y	FY2014 Full year	FY2015 Full year (forecast)	Y-on-Y
Overseas Market	104,241	108,000	+3,759 +3.6 %	8,057	7,500	-55 <b>7</b> -6.9 %
Financial Market	48,116	51,500	+3,384 +7.0 %	5,502	7,000	+1,498 +27.2 %
Retail & Transportation Market	29,886	37,000	+7,114 +23.8 %	2,463	3,900	+1,437 +58.3 %
Amusement Market	25,432	22,000	-3,432 -13.5 %	2,460	1,600	-860 -35.0 %
Others	14,679	11,500	-3,179 -21.7 %	210	0	-210 - %
Total	222,356	230,000	+7,644 +3.4 %	18,693	20,000	+1,307 +7.0 %

#### Financial Forecast Sales & Operating Income Forecast by Business Segment for FY2015 (Quarterly)





(M	fillions of yen)	FY2015 Q1		FY2015 Q2		FY2015 Q3		FY2015 Q4 (forecast)	
Ì	, ,	Sales	Operating income	Sales	Operating income	Sales	Operating income	Sales	Operating income
	Overseas Market	20,402	-936	25,782	1,827	25,918	1,689	35,898	4,920
П	Financial Market	8,569	571	14,867	2,330	11,324	1,358	16,740	2,741
	Retail & Transportation Market	8,438	1,094	10,041	1,105	10,071	918	8,450	783
	Amusement Market	4,677	325	6,069	522	5,508	361	5,746	392
	Others	2,689	-130	2,610	16	2,070	21	4,131	93
	Total	44,777	924	59,369	5,801	54,892	4,347	70,962	8,928

#### Sales by Geographical Segment of Overseas Market



(Millions of yen)	FY2014	FY2015	Y-on-Y
(Millions of yell)	Full year	Full year (forecast)	1-011-1
Americas	34,092	38,000	+3,908 +11.5 %
Europe	40,853	42,000 →	+2,147
	7	43,000	+5.3 %
Asia	20,884	19,000 →	-2,884
	20,004	18,000	-13.8 %
China	10,570	9,500 →	-2,070
China	10,570	8,500	-19.6 %
Total dive et e ele e	05.020	00 000	+3,171
Total direct sales	95,829	99,000	+3.3 %
OFM	0.411	0.000	+589
OEM	8,411	9,000	+7.0 %
Total	104 244	100.000	+3,759
Total overseas sales	104,241	108,000	+3.6 %

\*FY2015 full year forecast for Europe, Asia and China;

Upper row: as of November 5, 2015

Under row: as of February 5, 2016



# Capital Expenditures, etc.



