## **GLORY LTD.**



# **Consolidated financial results**

for the first half of fiscal year ending March 31, 2008

- Performance overview
- Details of performance
- **Business forecast for FY2007**
- Approach to medium-term management plan
- Other information

This document may contain forward-looking statements which reflect management's current views with respects to certain future events and financial performances. Actual results may differ materially from those projected or implied in the forward-looking statements and from historical trends. Further, certain forward-looking statements are based upon assumptions of future events which may not prove to be accurate.

So please avoid making investment decision relying only on this document. And please note that we may change the contents of the forward-looking statements without advance notice except that we need legal procedures.

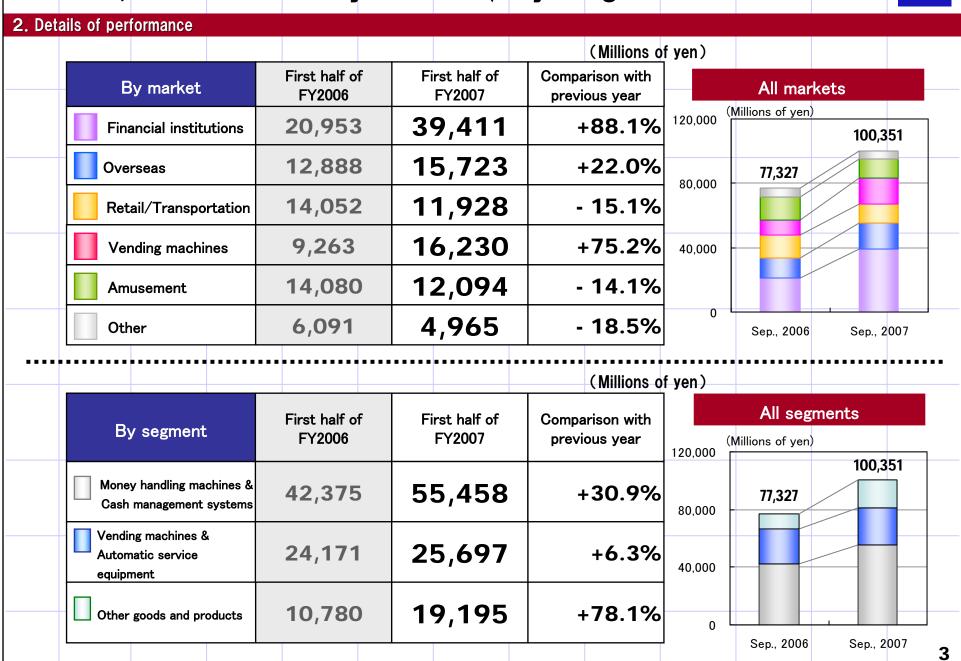
# 1 - 1 ) Business results compared with previous fiscal year



| Sales Enjoyed solid sa | ales in financial institut | tion market, overseas m | narket, and vending machine mar |
|------------------------|----------------------------|-------------------------|---------------------------------|
| Profit Remained smoo   |                            | change of product and   | activities for cost reduction   |
| (Millions of yen)      | First half of FY2006       | First half of FY2007    | Comparison with previous year   |
| Net sales              | 77,327                     | 100,351                 | +29.8%                          |
| Operating profit       | 5,317                      | 14,853                  | +179.3%                         |
| Ordinary profit        | 5,828                      | 14,745                  | +153.0%                         |
| Net income             | 3,752                      | 8,712                   | +132.2%                         |

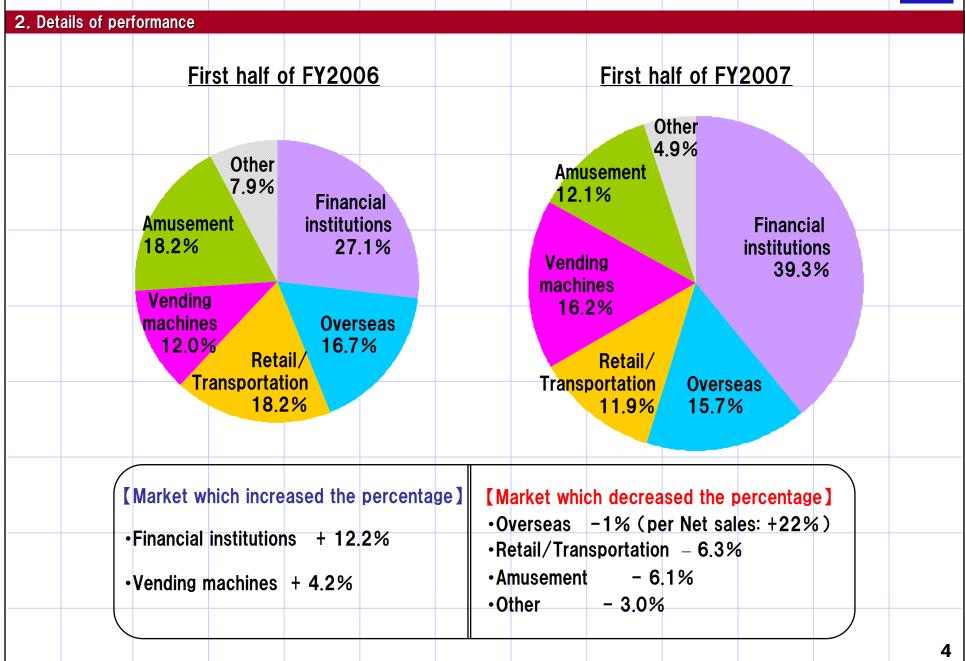
# 2-1) Net sales by market/by segment











# 2-3) Financial institution market



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#### 2. Details of performance

## Expansion of demand for our core products

•In financial institutions, willingness to invest is rising related to reduction in human error in cash handling services thanks to improving business results.

•There are expansion of demand due to promotion of mechanization for rationalization and efficiency caused by privatization of postal business.

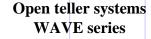
[Sales comparison with previous year]+88.1%

#### Our main products influenced business results

🕇 Open teller systems "WAVE series"

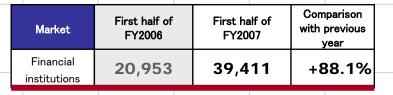
Banknote/coin depositing and dispensing machines "RB series"





Banknote/coin depositing and dispensing machines

RB series



39.3%

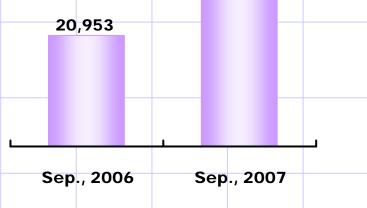
39,411

Net sales ratio to total sales

27.1%

Net sales

(Millions of yen)



#### 2-4) Overseas market GLORY 2. Details of performance Expansion of demand for system devices in Europe Comparison First half of First half of with previous Market Demands for system devices increased due to obligated FY2006 FY2007 year fitness sorting, and to taking a measure against 12,888 15,723 +22.0% Overseas counterfeit euro banknotes and also to growing needs of automated processing machines. Net sales ratio to total sales [Sales comparison with previous year]+22.0% 16.7% 15.7% Our main products influenced business results **Net sales** Banknote depositing and dispensing machines "RBU series/RZ series" (Millions of yen) Banknote depositing units for ATMs "UD series" 157 OEM Asia/ 128 (7,081)Oceania (5,425)China/ (509)Taiwan/ (955)(1,192)Korea, etc. (799)(3,168)(1,588)Europe Banknote depositing and Banknote depositing and **Banknote depositing** (4,119)(3,774)U.S.A. dispensing machines dispensing machines units for ATMs **RBU** series **RZ** series **UD** series Sep., 2006 Sep., 2007 6

#### 2-5) Retail/Transportation market GLORY 2. Details of performance Low demand for cash recyclers for cashiers Comparison First half of First half of with previous Market FY2006 FY2007 year Sales of system around cashiers maintain the same Retail/ 14,052 11,928 - 15.1% standard as usual although there are no large demand in Transportation this term. Sales of money exchange machines and money deposit machines remained smoothly. Net sales ratio to total sales [Sales comparison with previous year]-15.1% 18.2% 11.9% Our main products influenced business results **Net sales** Multi-functional banknote exchange machines "EN series" (Millions of yen) Small-sized automatic deposit machines "DS series" 14,052 11,928 Multi-functional banknote **Small-sized automatic** Sep., 2006 Sep., 2007 exchange machines deposit machines EN series DS series 7

#### 2-6) Vending machine market GLORY 2. Details of performance Slightly increased sales in cigarette vending machines Comparison First half of First half of with previous Market Sales of cigarette vending machines equipped with an adult FY2006 FY2007 identification function started officially in July, 2008 Vending 9,263 +75.2% 16,230 machines remained smoothly. Remodeling operation started in October, 2006 also contributed to the sales. Net sales ratio to total sales 16.2% [Sales comparison with previous fiscal year]+75.2% 12.0% Our main products influenced business results **Net sales** Cigarette vending machines (Millions of yen) 16,230 9,263 Sep., 2006 Sep., 2007 **Cigarette Vending machines** TNR series 8

#### 2-7) Amusement market GLORY 2. Details of performance Decline in capital investment due to industry-wide downturn Comparison First half of First half of with previous Market FY2006 FY2007 Under regulation revision of pachinko and pachislo machines, year demand for peripheral equipments was low. Sales of card-12,094 14,080 - 14.1% Amusement related devices of NASCA remained smoothly. The number of pachinko players decreases, and the market Net sales ratio to total sales continues to shrink. 18.2% **(Sales comparison with previous year)-14.1%** 12.1% Our main products influenced business results **Net sales** Card system devices for pachinko parlors "NASCA G8" (Millions of yen) Banknote-carrier system 14,080 12,094 Sep., 2006 Sep., 2007 Card system devices for *pachinko* parlors **Banknote-carrier** system NASCA G8 9

#### 2-8) Other markets GLORY 2. Details of performance Enjoyed solid sales in election-related system Comparison First half of First half of with previous Market Demand for automatic contact machines and card-related FY2006 FY2007 year devices were low. Products related to public offices market - 18.5% 6,091 4,965 Other enjoyed solid sales because we certainly satisfied demand for the Upper House election with new version of ballot paper sorters. Net sales ratio to total sales [Sales comparison with previous year]-18.5% 7.9% 4.9% **Business results in main markets Net sales** Automatic contact machines [Composition with previous year] -44.8% (Millions of yen) • Card-related devises [Composition with previous year] +8.5% •Hospital-related systems [Composition with previous year] -42.8% 6,091 • Election-related systems [Composition with previous year] +149.8% 4,965 Sep., 2006 Sep., 2007 **Ballot paper sorters GTS-series** 10

#### 2-9) Maintenance sales GLORY 2. Details of performance Enjoyed solid sales in remodeling operation for an adult identification function Comparison First half of First half of with previous Market FY2006 FY2007 year Sales remained smoothly because of remodeling operation Maintenance +34.0% 14,637 19,620 to make cigarette vending machines equipped with an sales adult identification function and increasing sales of system devices for financial institutions. Net sales ratio to total sales 19.6% [Sales comparison with previous year]+34.0% 18.9% Our main products influenced business results **Net sales** Remodeling operation of cigarette vending machines (Millions of yen) 19,620 Remodeling operation of 14,637 cigarette vending machines Results About 88,000 operations Target date for completion The end of March, 2008 Sep., 2007 Sep., 2006 Maintenance staff remodeling operation of cigarette vending machines 11

# 2-10) Statements of income



|   |   |   | (Millions of yer | ) |
|---|---|---|------------------|---|
| (Millions of yen)   | First half of FY2006  | First half of FY2007  | Changes          |   |
| Net sales   | 77,327  | 100,351   | 23,023           |   |
| Sales cost  | 51,485  | 63,335  | 11,849           | 1 |
| SG&A  | 20,524  | 22,162  | 1,638            | 2 |
| Operating profit  | 5,317   | 14,853  | 9,535            |   |
| Other income  | 986   | 881   | - 104            |   |
| Other expenses  | 475   | 989   | 514              | 3 |
| Ordinary profit   | 5,828   | 14,745  | 8,916            |   |
| Extraordinary profit  | 134   | 35  | - 99             |   |
| Extraordinary loss  | 378   | 442   | 63               | 4 |
| Income before income taxes and minority interests                             | 5,583   | 14,337  | 8,753            |   |
| Income taxes-deferred   | 1,844   | 5,491   | 3,646            |   |
| Net income  | 3,752   | 8,712   | 4,960            |   |
| ②SG&A ratio: Improved as<br>③Other expense: ◇Loss<br>④Extraordinary loss: ◇Lo | eduction in manufacturing a<br>s a result of cost reduction<br>on disposal of discarded p | and development stages<br>nearts, etc.<br>ments in securities |                  |   |

# 3-1) Business forecast



#### 3. Business forecast for FY2007

Sales

Increased over the previous year due to expansion of demand in financial institution market, overseas market, and vending machine market.

**Profit** 

Increased as a results of the change of product and activities for cost reduction and volume efficiency.

(Millions of yen)

FY2006

FY2007 (estimated)

Comparison with previous year

**Net sales** 

164,539

185,000

+ 12.4%

Operating profit

12,960

**18,000** ⇒ **21,000** 

+ 62.0%

**Ordinary profit** 

13,406

**18,000** ⇒ **21,000** 

+56.6%

**Net income** 

6,461

**12,000** ⇒ **13,000** 

+101.2%

#### 3-2) Projected sales by market GLORY 3. Business forecast for FY2007 FY2006 FY2007 (Millions of yen) Sales composition Sales composition Comparison with Net sales Net sales ratio ratio previous fiscal year Financial 60,500 51,826 31.5% 32.7% +16.7% institutions 35,500 17.3% 19.2% +24.7% 28,476 Overseas Retail/ 26,577 16.1% 26,800 14.5% 0% **Transportation** Vending 27,600 14.9% 19,388 11.8% +42.4% machines **Amusement** 24,600 26,202 13.3% 15.9% - 6.1% game 12,090 10,000 7.3% 5.4% - 17.3% Other 185,000 100.0% 164,539 100.0% +12.4% Total 14

#### 4-1) Activities GLORY 4. Approach to medium-term management plan Three strategies Governance Strategy for efficiency Strategy for growth strategy **Strengthening Development of** Introducing Rationalization of **Improvement** of function as listed new business common functions business structure company system company Financial business **Building of governance Development structure Biometrics** Head office reform innovation structure systems Cashier's operation International operations Rationalization of all **Brand strategy Production innovation** contracting business & OEM indirect departments Personnel-system Card & network Retail & media Marketing innovation reform business industries systems **System integration Print verification** Vending machines & business amusement systems **Building of operational** accounting system Maintenance Div. Improvement of corporate-value by integration "Realization of effect of merger" 15

# 4-2) Review of progress



4. Approach to medium-term management plan

Progress and results by strategy

## Governance strategy

- Building of governance structure
- System integration of 2 companies
- Other

## Strategy

formulation and decision-making

Managing supervision

**Business** operation

Independency of governance functions



Brand strategy
(Penetration of corporate logo)

## Strategy for efficiency

- Improvement of business structure (Development production marketing)
- Rationalization of common functions
- Other





## Strategy for growth

- Improving of response capabilities to operations by introducing company system
- Development of new business and products (in non-cash business)



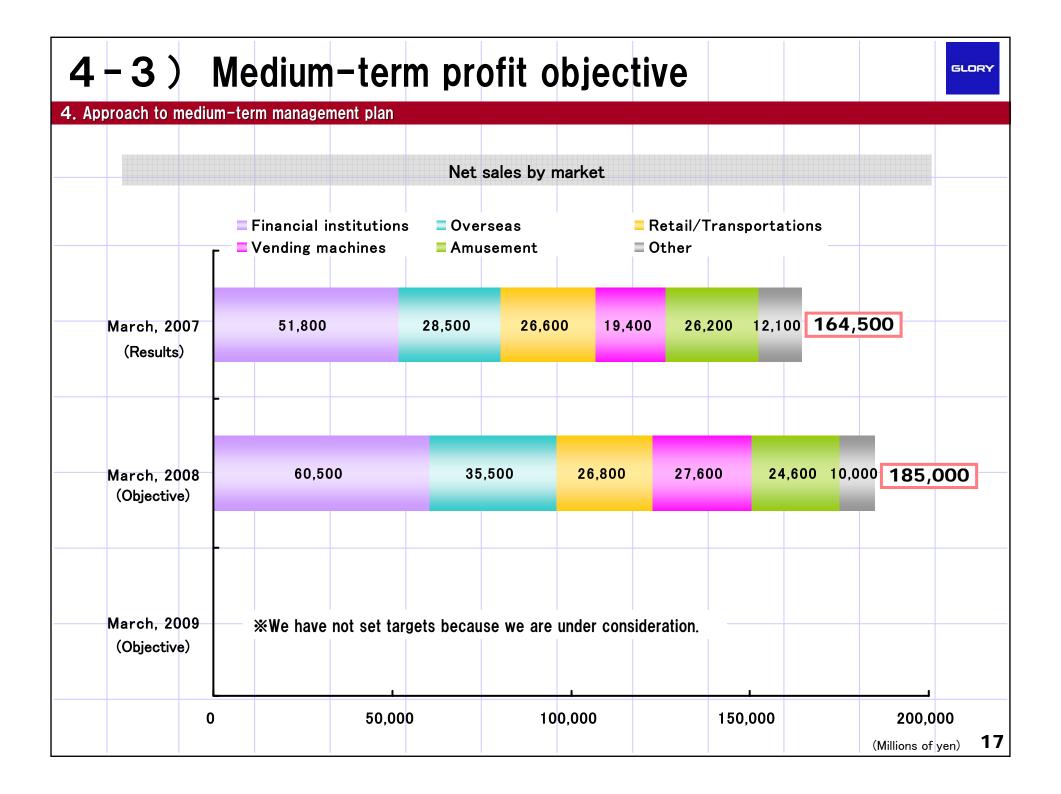
**Biometrics** 



Card & network business



Print verification system



## 4-4) Financial institution market



## 4. Approach to medium-term management plan Increasing our market share due to expansion of business opportunity **Promoting sales for Japan Post** Expanding sales of banknote/coin depositing and dispensing machines Expanding installation of open teller systems **Expanding sales of open teller systems** Improvement of product lineup and function Other Expanding sales of Document processing devices Expansion of next-generation products Market environment Vision of sales ■ Next-generation Postal business Financial institutions Continuing investment under reduction in human error in cash handling services Fiercer competition in money depositing and dispensing machines market End of demand caused by privatization of postal business

FY2006 FY2007 (estimated) FY2008 (estimated)

# 4 - 5 ) Overseas market 4. Approach to medium-term management plan Market development and sales promotion Strengthening our sales structure in Europe Improvement of direct marketing structure Expanding sales of ATM units UD series

Improvement of empower price competitiveness

Improvement of product lineup

**Promoting sales for BRICs market** 

Other

Demand for promoting accuracy and

efficiency in cash management by

Instruction from central bank to

commercial banks to detect unfit

Increase of counterfeit money and

issuance of new banknotes in many

Growing needs of systems which

contribute to rationalization in retail

banknotes from banknote in

Market environment

Basel II

circulation

countries

market

## GLORY

**RBU** series

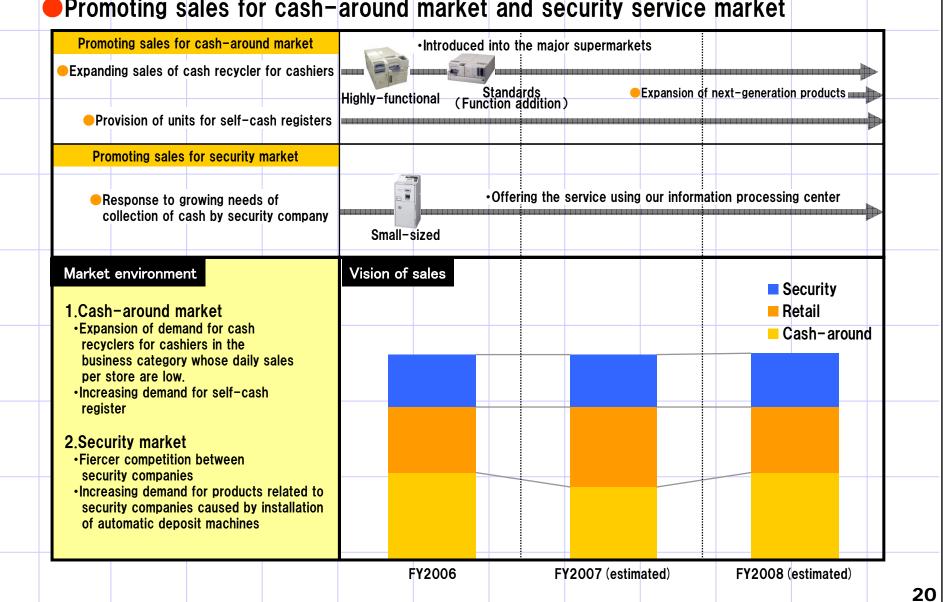
## GFR series New products Expanding sales of retail-market products maked Vision of sales ← Parts Systems around cashiers Banknote/coin depositing and dispensing machines (including OEM supply) **OEM** supplies (Units for ATMs) Money handling machines FY2006 FY2007 (estimated) FY2008 (estimated) 19

# 4-6) Retail/Transportation market



#### 4. Approach to medium-term management plan

## Promoting sales for cash-around market and security service market



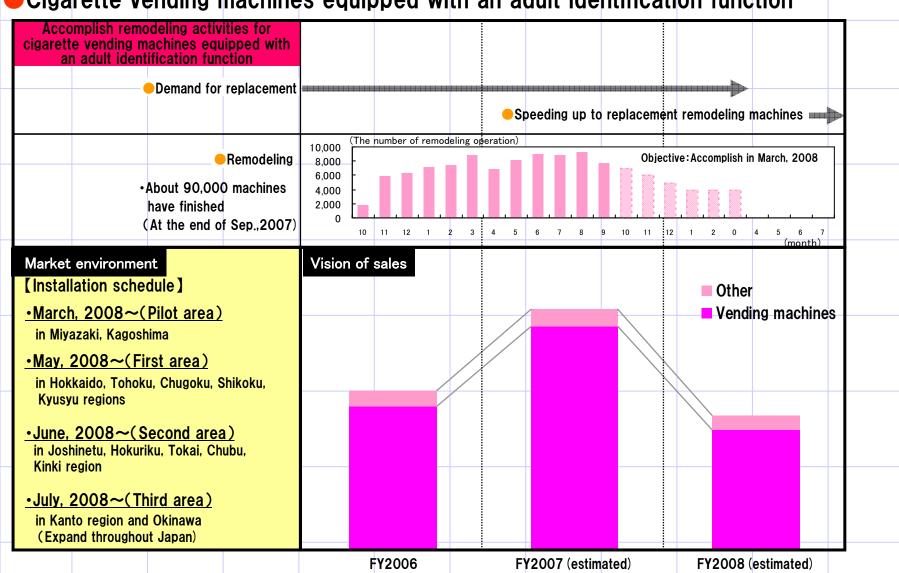


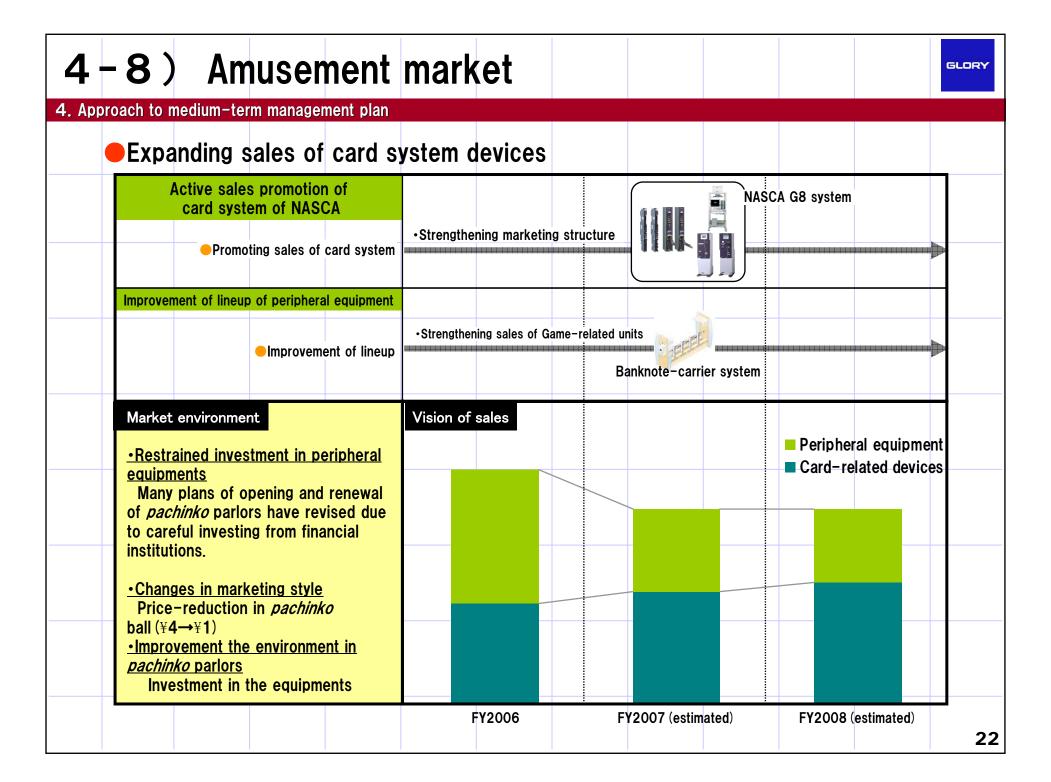


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#### 4. Approach to medium-term management plan

## Cigarette vending machines equipped with an adult identification function





### 4-9) New business GLORY 4. Approach to medium-term management plan Developing new business Advanced to commercialization of product **Expanding business** Planning to do business with in 5 shopping malls partners in security-related fields **Biometrics** Cashier's operation contracting business Card & network business Print verification system (Millions of yen) 260 Business support service Developing market Housing 190 Introduced into the first user in Electronic settlement Support of securities May, 2007 business 23 March, 2007 March, 2008 March, 2009 (estimated) (estimated)

# 5-1) Return to shareholders



#### 5. Other information

Revision of projected dividends for FY2007

## Our dividend policy

We return profits by taking into account the change in the consolidated operational results and other factors, in addition to stable dividend on the basis of equity capital.

We would appreciate shareholders' understanding and support taking into account the consolidated operational results for FY2007.

| Dividends per share |         |   |  |  |  |  |  |  |  |
|---------------------|---------|---|--|--|--|--|--|--|--|
|                     | Interim | Year-end  | Annual                                 |  |  |  |  |  |  |
|                     |         | ¥19   | ¥30                                    |  |  |  |  |  |  |
| FY2006              | ¥11     | Ordinary dividend ¥17 Extraordinary dividend ¥2 | Ordinary dividend ¥28 Extraordinary ¥2 |  |  |  |  |  |  |
| FY2007              | ¥14     | ¥14   | ¥28                                    |  |  |  |  |  |  |

## 5-2) Capital policies GLORY 5. Other information Cancellation of shares We repurchased shares based on cancellation in order to Objective implement flexible capital policies and to return to shareholders. May 18, 2007 through August 16, 2007(42 days) Period to repurchase Type of shares to Common stocks be repurchased Total number of shares **About 1,398,000 shares** to be repurchased (1.88% of number of shares issued) Type of shares Common stocks for cancellation Number of shares **About 1,398,000 shares** (1.88% of number of shares issued) for cancellation Date of cancellation **November 9. 2007** Total number of shares 72,838,210 shares outstanding after cancellation 25