#### **GLORY LTD.**



## Consolidated Financial Results for the Six Months ended September 30, 2018

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# Consolidated Financial Results for the Six Months ended September 30, 2018



#### Financial Results Performance Overview Year-on-Year



Net Sales

Sales were higher thanks to sales growth in Financial and Retail & Transportation Markets

Income

Operating income increased year-on-year mainly due to higher sales

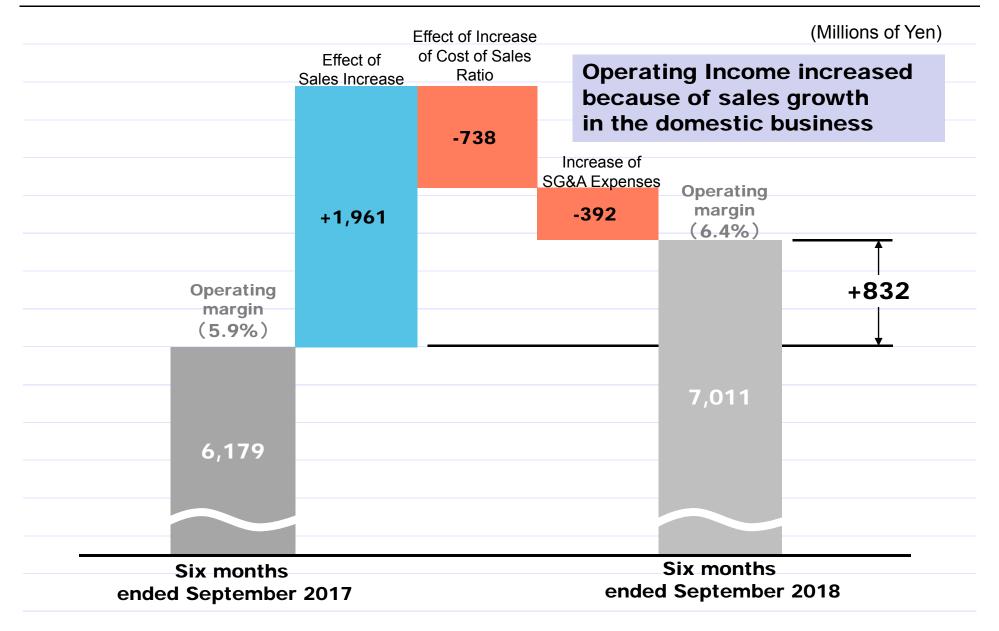
(Millions of yen)		FY2017		FY2018		VonV
(IVIIIIONS	or yen)	Six months ended September 30, 2017	Ratio	Six months ended September 30, 2018	Ratio	Y-on-Y
Net S	Sales	104,387	100.0%	109,587	100.0%	+5.0%
Maintena	ince Sevices	33,250	31.9%	33,830	30.9%	+1.7%
Operating	g Income	6,179	5.9%	7,011	6.4%	+13.5%
Ordinary	Income	4,757	4.6%	6,913	6.3%	+45.3%
Net Income Attributable to Owners of Parent		2,041	2.0%	3,822	3.5%	+87.2%
EBITDA		12,825	12.3%	13,189	12.0%	+2.8%
Exchange rate	US\$ Euro	¥ 111 ¥ 126		¥ 110 ¥ 130		

<sup>\*</sup>EBITDA=Operating income(loss) + Depreciation and amortization + Goodwill amortization



#### **Factors of Operating Income Change**







### Consolidated Financial Results Sales and Operating Income by Business Segment



		Sales		Ор	erating Income	
(Millions of yen)	Six months ended September 30, 2017	Six months ended September 30, 2018	ended September 30, Y-on-Y		Six months endedSeptember 30, 2018	Y-on-Y
Overseas Market	46,441	45,839	-602 -1.3 %	2,548	1,187	-1,361 -53.4 %
Financial Market	24,814	28,461	+3,647	1,595	3,537	1, <b>942</b> +121.8 %
Retail & Transportation Market	20,630	24,149	+3,5 <b>19</b> +17.1 %	1,547	2,069	+ <b>522</b> +33.7 %
Amusement Market	11,312	9,586	-1,726 -15.3 %	823	760	-63 -7.7 %
Others	1,189	1,551	+ <b>362</b> +30.4 %	-335	-542	<b>-207</b> - %
Total	104,387	109,587	+5,200 +5.0 %	6,179	7,011	+ <b>832</b> +13.5 %



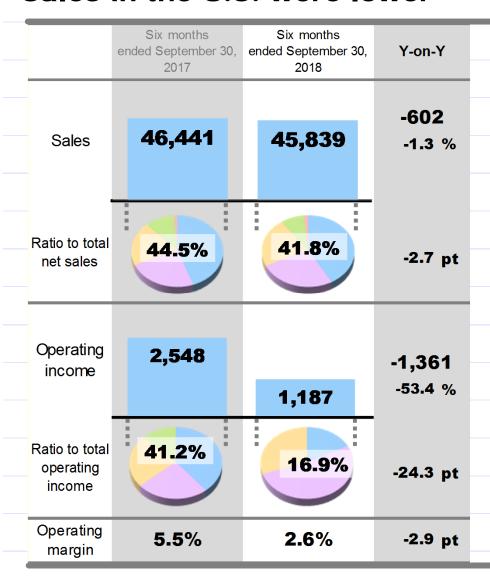
## 2

# Details of Performance for the Six Months ended September 30, 2018

#### **Overseas Market**



#### Sales in the U.S. were lower



#### **Highlights**

- ☑Banknote recyclers for tellers
  - Sales increased in Europe
- ☑Sales proceeds deposit

  machines for retail industries
  - Sales decreased in U.S.

#### **Outline of the Segment**

Sales and maintenance services to financial institutions, cash-in-transit companies, retail stores, casinos, OEM clients and others in overseas.

#### **Main Products**



Banknote recyclers for tellers <RBG series>



Sales proceeds deposit machines <CI-100 series>



Banknote sorters <UW series>



#### **Sales by Geographical Segment of Overseas Market**



(Millions of yen)	Six months	Six months	Y-on-Y	
	ended September 30, 2017	ended September 30, 2018		Local currency basis
Americas	17,324	15,519	-1,805	
7 111011040	17/021	10/017	-10.4 %	-9.8%
	10 /102	20,284	+801	
CIVICA	EMEA 19,483 20		+4.1 %	+1.3%
Asia Dasifia	Asia Danifia E 204	E 400	+112	
Asia Pacific	5,386	5,498	+2.1 %	-
China	1 002	1 154	-426	
China	1,882	1,456	-22.6 %	-24.2%
OEM	1 217	4,537	+290	
OEM	4,247	4,537	+6.8 %	+6.8%
Total overseas	16 111	4E 920	-602	
sales	46,441	45,839	-1.3 %	-

- ■Americas · · · Sales of main products for retail industry were lower.
- ■EMEA ··· Sales of main products for financial institutions were favorable.
- ■Asia Pacific · · · Sales of products for financial institutions were steady .
- ■China · · · Sales of banknote recyclers for tellers were lower .
- OEM ··· Sales of banknote recycling units for ATMs were higher.

#### **Financial Market**



## Operating margin increased mainly due to improvement of product mix

_		<u> </u>					
		Six months ended September 30, 2017	Six months ended September 30, 2018	Y-on-Y			
	Sales	24,814	28,461	3,647 +14.7 %			
	Ratio to total net sales	23.8%	26.0%	+2.2 pt			
	Operating income	1,595	3,537	+ <b>1,942</b> +121.8 %			
	Ratio to total operating income	25.8%	50.4%	+24.6 pt			
	Operating margin	6.4%	12.4%	+6.0 pt			

#### **Highlights**

- ✓Open teller systems
  - → Higher sales particularly for standard type
- ☑Coin and banknote recyclers for tellers
  - Higher sales due to capturing of replacement demand

#### **Outline of the Segment**

Sales and maintenance services to financial institutions, OEM clients and others in Japan.





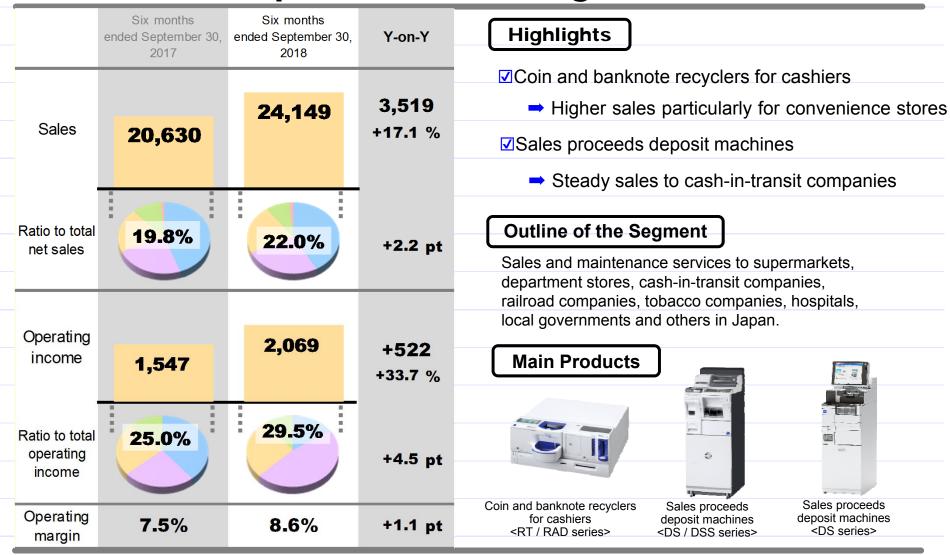
Coin and banknote recyclers for tellers <RB series>

Multi-functional banknote changers <EN series>

#### **Retail and Transportation Market**



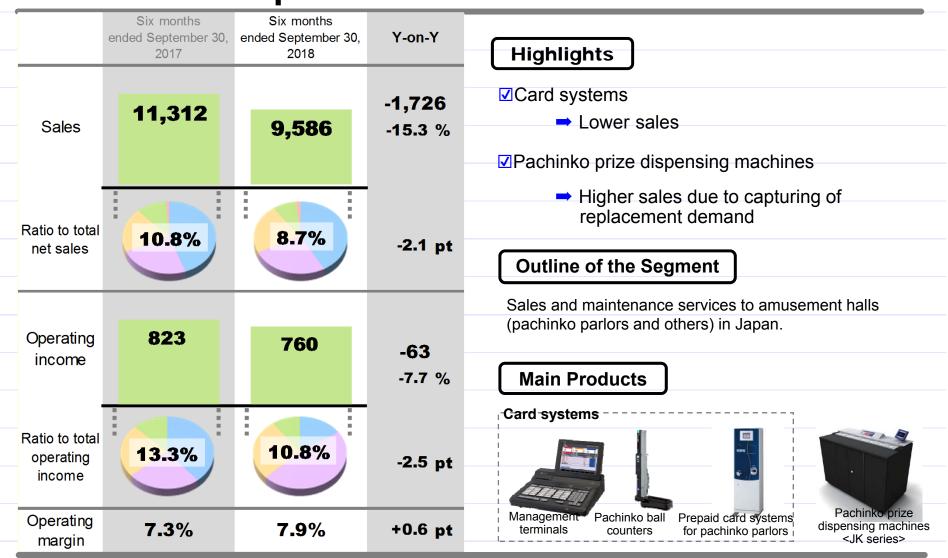
#### Sales of main products were higher



#### **Amusement Market**



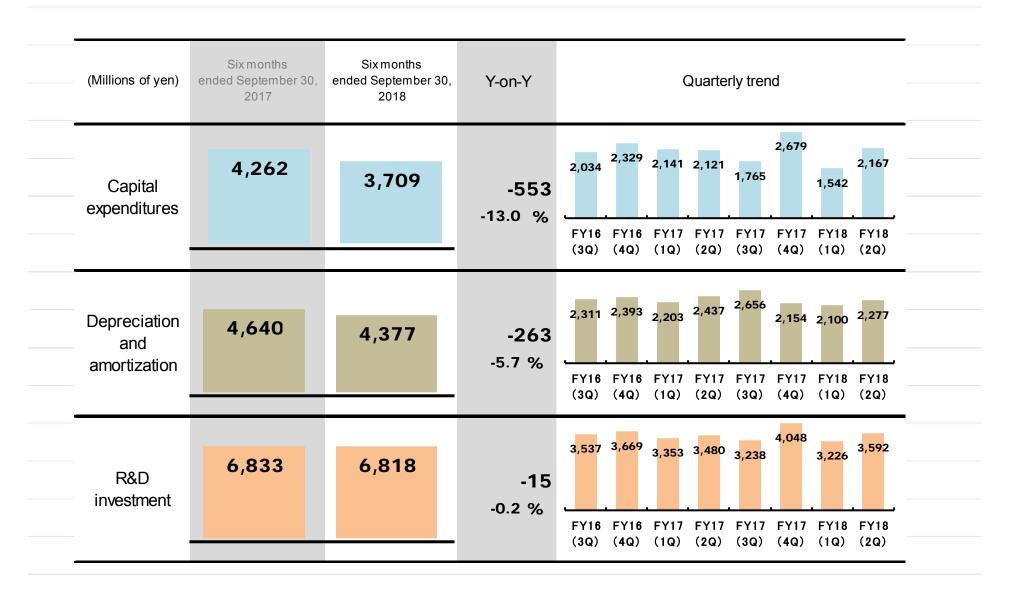
#### Sales of main products were lower





#### Capital Expenditures etc.









## Financial Forecast for FY2018

### Financial Forecast for FY2018 Business Environment of Second Half



#### Overseas Market

Americas	Financial	In the U.S., strong sales are expected due to capturing of the replacement demand of banknote recyclers for tellers and robust business in areas served by dealers.
	Retail	Efforts will be made to receive large orders by reinforcing ties with partner companies and taking other actions, but the outlook for sales is uncertain.
EMEA	Financial	Sales of banknote recyclers for tellers will remain strong, although there are concerns about slowing sales in Russia, Turkey, Saudi Arabia and other countries.
EIVIEA	Retail	Sales of main products will continue to be strong. Activities for capturing large orders will continue.
Asia	Financial	Sales of banknote recyclers for tellers continue to be strong in Indonesia.  Capturing of replacement demand will be promoted for these recyclers in main countries.
Pacific	Retail	Ties with partner companies will be reinforced in order to receive large orders.
China	Financial	Efforts to sell banknote sorters to major financial institutions, as well as to capture large orders, will be intensified.
OEM		Prospect of sales of banknote recycling units for ATMs is uncertain.

## Financial Forecast for FY2018 Business Environment of Second Half



#### Domestic Market

Financial market	Sales of open teller systems to megabanks continue to be very strong.  Sales of coin and banknote recyclers for tellers continue to be strong.
Retail & Transportation Market	Sales of coin and banknote recyclers for cashiers to convenience store, etc. remain strong.  Capturing of large orders for coin and banknote recyclers for self-payment system is promoted.  Growth in sales of products for cash processing centers of cash-intransit companies is anticipated.
Amusement Market	Sales of pachinko prize dispensing machines for replacement and of card systems for pachinko parlors remain robust.
Others	Sales of facial recognition systems continue to be strong due in part to joint activities with other companies.

#### Financial Forecast Financial Forecast for FY2018



#### Net Sales

Higher sales due to estimated sales increase in both domestic and overseas market.

#### Income

Higher income mainly due to estimated sales increase in domestic market.

	(Milliona of yon)	FY2017 (Full Yea	ar)	FY2018 (Full Yea	ar)	VonV
	(Millions of yen)	Results	Ratio	Forecasts	Ratio	Y-on-Y
	Net Sales	227,361	100.0%	240,000	100.0%	+5.6%
	Maintenance Sevices	67,677	29.8%	68,000	28.3%	+0.5%
	Operating Income	19,615	8.6%	20,000	8.3%	+2.0%
	Ordinary Income	17,553	7.7%	20,000	8.3%	+13.9%
Net Income Attributable to Owners of Parent		9,892	4.4%	12,000	5.0%	+21.3%
	change US\$ rate Euro	¥ 111 ¥ 130		¥ 110 ¥ 130		

#### Financial Forecast Sales & Operating Income Forecast by Business Segment (Full Year)



	S	ales (Full Year)		Operating Income (Full Year)		
(Millions of yen)	FY2017	FY2018 Forecasts*	Y-on-Y	FY2017	FY2018 Forecasts*	Y-on-Y
Overseas Market	106,758	113,000 <b>109,000</b>	+2,242 +2.1 %	11,167	11,000 <b>9,000</b>	-2,167 -19.4 %
Financial Market	53,970	57,000	+3,030 +5.6 %	4,043	6,500	+2,457 +60.8 %
Retail & Transportation Market	43,216	50,000 <b>52,000</b>	+8,784 +20.3 %	3,476	4,000 <b>4,800</b>	+1,324 +38.1 %
Amusement Market	20,570	17,500 <b>18,500</b>	-2,070 -10.1 %	1,331	500 <b>1,200</b>	-131 -9.8 %
Others	2,845	2,500 <b>3,500</b>	+655 +23.0 %	-403	-2,000 <b>-1,500</b>	-1,097 - %
Total	227,361	240,000	+12,639 +5.6 %	19,615	20,000	+385 +2.0 %

<sup>\*</sup>In forecasts, upper row is August 6, 2018 forecast and under row is November 6, 2018 forecast.

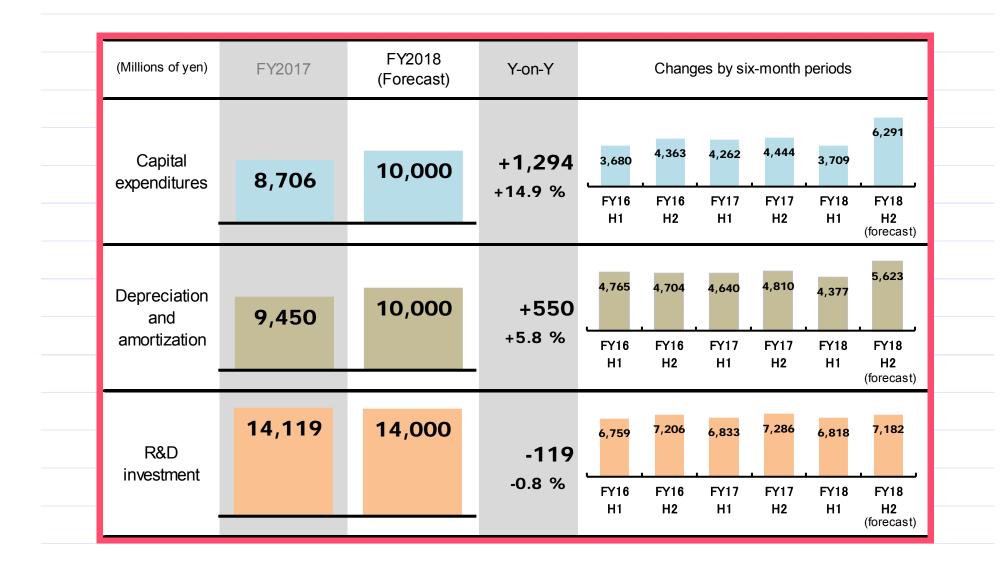


(Millions of yen)	FY2017	FY2018	Y-on-Y	
(IVIIIIIOTIO OT YOTI)	Full Year	Full Year (Forecast*)	1 011 1	Local currency basis
Americas	39,008	44,000	+1,992	
Americas	37,006	41,000	+5.1 %	+5.9%
	4E 062	4E 000	-63	
EMEA	45,063	45,000	-0.1 %	-0.4%
Asia Dacifia	12 755	16,000	+1,745	
Asia Pacific	13,755	15,500	+12.7 %	-
China	E 012	7,000	+88	
China	5,912	6,000	+1.5 %	-0.0%
OEM	9.020	8,000	-1,430	
OEM	8,930	7,500	-16.0 %	-16.0%
otal average selec	104 7F0	113,000	+2,242	
otal overseas sales	106,758	109,000	+2.1 %	- %

\*In forecasts, upper row is August 6, 2018 forecast and under row is November 6, 2018 forecast.

### Financial Forecast Capital Expenditures etc.









## Other Information

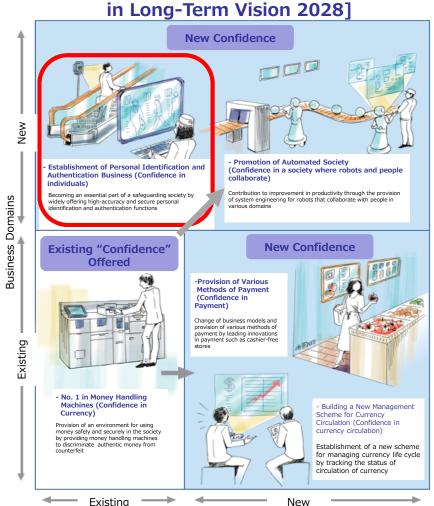


#### **Capital and Business Alliance Agreement** with FueTrek Co., Ltd.



Enhancing biometric authentication technology to realize new business domain of "establishment of a personal identification and authentication business" as upheld in "Long-Term Vision 2028"

**New Business Domain** 



Technology/Business Model

#### [Expected Synergies]

**Technology for** identifying customers



Technology necessary for personal identification



#### **Expected New Services**

- Provision of customer experience improvement services in bases of all fields including financial and retail fields by the utilization of speech
- Provision of advanced security services by the utilization of speech recognition
- Provision of advanced personal identification and authentication system by the integration of image recognition technology and speech recognition technology, etc.

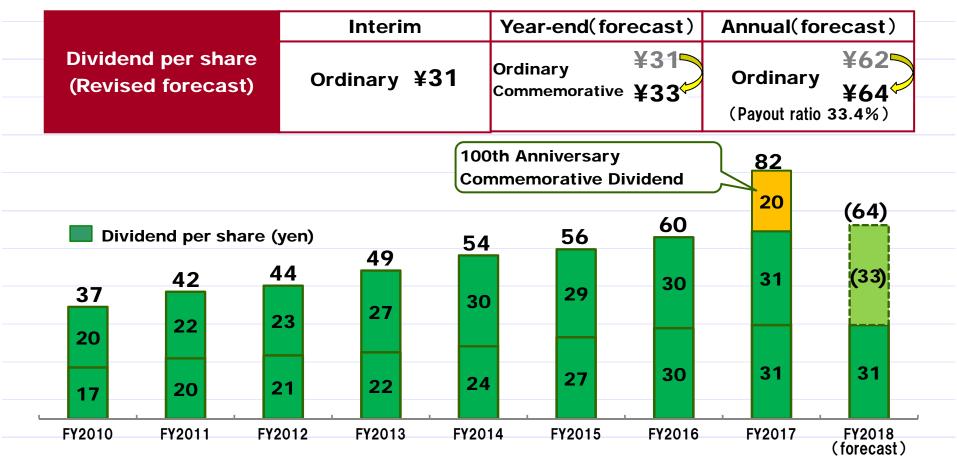


#### **Returning Profits to Shareholders**



#### **Revision of Year-End Dividend Forecast for FY2018**

Forecast was revised to ¥64 per share, an increase of ¥2 (year-end of ¥2) from the previous forecast with the aim of enhancing shareholder returns



#### その他の情報 Returning Profits to Shareholders



#### Acquisition of Own Shares (3 consecutive years)

#### Outline of the acquisition

**Purpose** 

To improve capital efficiency

Total amount of shares to be acquired

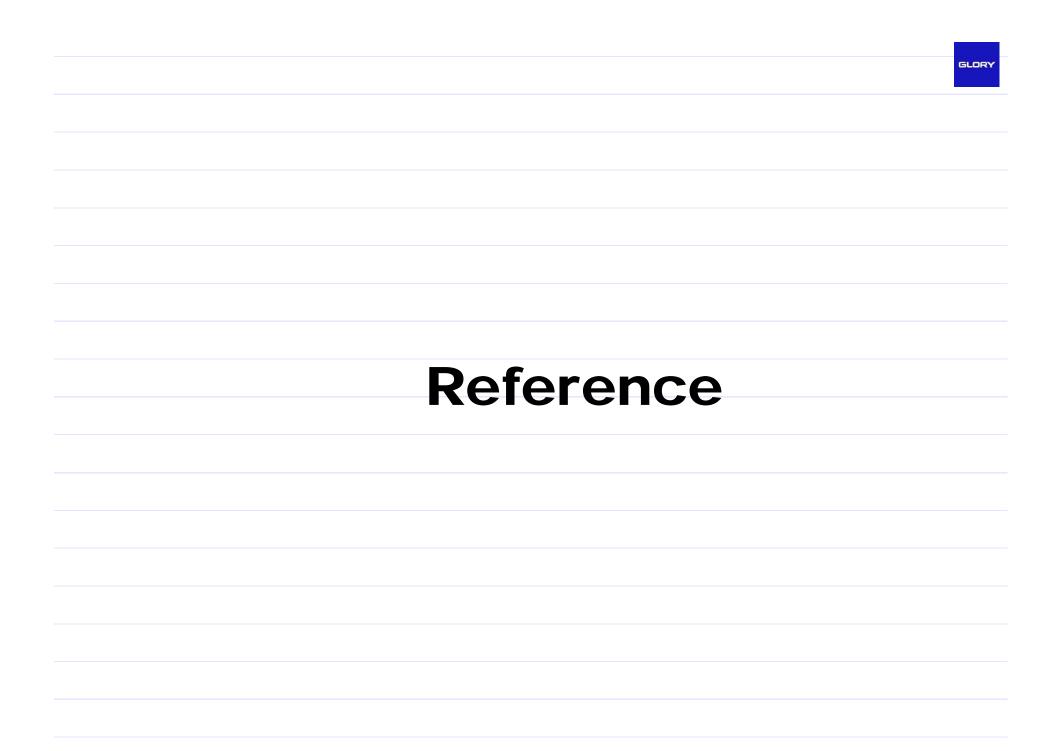
6.0 billion yen (maximum)

Total number of shares to be acquired

2,200,000 shares (maximum)

Period of share acquisition

From November 7, 2018 to January 31, 2019



Financial Forecast for Six months ended September 30, 2018

## Consolidated Statements of Income / Statement of Comprehensive Income



(Millions of yen)	Six months ended September 30, 2017	Ratio	Six months ended September 30, 2018	Ratio	Y-on-Y
Net sales	104,387	100.0%	109,587	100.0%	+5,200
Cost of sales	65,026	62.3%	69,003	63.0%	+3,977
Selling, general and administrative expenses	33,181	31.8%	33,573	30.6%	+392
Operating income	6,179	5.9%	7,011	6.4%	+832
Non-operating income	369	0.4%	301	0.3%	-68
Non-operating expenses	1,791	1.7%	398	0.4%	-1,393
Ordinary income	4,757	4.6%	6,913	6.3%	+2,156
Extraordinary income	21	0.0%	62	0.1%	+41
Extraordinary loss	28	0.0%	19	0.0%	-9
Income before income taxes and minority interests	4,750	4.6%	6,956	6.3%	+2,206
Income taxes	2,098	2.0%	2465	2.2%	+367
Net Income	2,651	2.5%	4,491	4.1%	+1,840
Net income attributable to owners of parent	2,041	2.0%	3,822	3.5%	+1,781
Net Income	2,651	2.5%	4,491	4.1%	+1,840
Valuation difference on available- for-sale securities	223		-28		-251
Foreign currency translation adjustment	1,524		3,435		+1,911
Remeasurements of defined benefit plans	91		26		-65
Total other comprehensive income	1,839	1.8%	3,433	3.1%	+1,594
Comprehensive income	4,491	4.3%	7,925	7.2%	+3,434

#### for Six months ended Consolidated Balance Sheets



(	Millions of yen)	As of March 31, 2018	As of September 30, 2018	Increase/ Decrease		As of March 31, 2018	As of September 30, 2018	Increase/ Decrease
	Cash, deposits and Securities	63,154	56,572	-6,582	Notes and accounts payable-trade	20,106	20,073	-33
1	Notes and accounts receivable-trade	54,275	51,368	-2,907	Short-term loans payable	30,751	31,972	2 +1,221
	Inventories	51,362	56,222	+4,860	Other	40,763	39,484	-1,279
	Other	5,956	5,658	-298	Total	91,620	91,529	-91
	urrent assets	174,747	169,820	-4,927	Long-term loans pavable	4,508	0	<b>2</b> -4,508
	Property, plant and equipment	34,509	34,682	+173	Other	14,531	13,293	-1,238
	Customer relationships	19,683	20,287	+604	Noncurrent liabilities	19,039	13,293	-5,746
	Goodwill	45,113	46,343	+1,230	Total liabilities	110,660	104,823	-5,837
	Other	5,978	5,994	+16	Capital stock	12,892	12,892	0
	Intangible assets	70,774	72,625	+1,851	Retained earnings	165,380	165,713	+333
	Other	22,794	22,980	+186	Other	13,893	16,680	+2,787
٦	Total noncurrent assets	128,078	130,288	+2,210	Total netassets	192,165	195,285	+3,120
	Total assets	302,825	300,109	-2,716	Total liabilities and net assets	302,825	300,109	-2,716

- ① Customer relationships and goodwill increased steadily
- 2 Loans decreased steadily

## for Six months ended Statements of Cash Flows



(Millions of yen)	Six months ended September 30, 2017	Six months ended September 30, 2018	Increase/ Decrease
Cash flows from operating activities	2,505	4,433	+1,928
Cash flows from investing activities	-4,894	-3,442	+1,452
Free cash flows	-2,389	991	+3,380
Cash flows from financing activities	-10,722	-8,627	+2,095
Effect of exchange rate change on cash and cash equivalents	233	438	+205
Net increase (decrease) in cash and cash equivalents	-12,878	-7,197	+5,681
Cash and cash equivalents at end of period	67,328	55,254	-12,074

Financial Forecast for Six months ended September 30, 2018

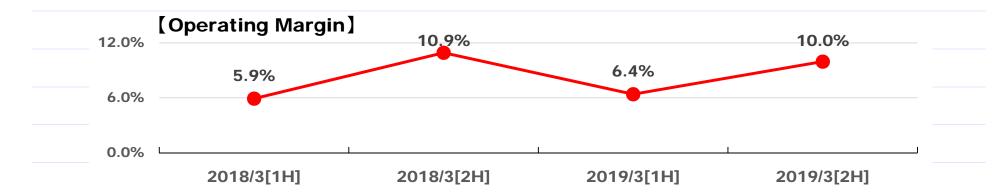
## Sales & Operating Income Forecast by Business Segment (vs. forecast)



	Sales		Operating Income			
(Millions of yen)	Six months ended September 30, 2017	Six months ended September 30, 2018	Y-on-Y	Six months ended September 30, 2017	Six months ended September 30, 2018	Y-on-Y
Overseas Market	52,000	45,839	-6,161 -11.8 %	3,000	1,187	-1,813 -60.4 %
Financial Market	28,000	28,461	+ <b>461</b> +1.6 %	3,000	3,537	+5 <b>37</b> +17.9 %
Retail & Transportation Market	23,500	24,149	+ <b>649</b> +2.8 %	1,500	2,069	+5 <b>69</b> +37.9 %
Amusement Market	8,500	9,586	+1,086	500	760	260 +52.0 %
Others	1,000	1,551	+ <b>551</b> +55.1 %	-1,000	-542	+458
Total	113,000	109,587	-3,413 -3.0 %	7,000	7,011	+11 +0.2 %

## Sales & Operating Income Forecast by Business Segment (Half Year)





Г		FY2018						
	(Millions of yen)	Q1	Q2	First Half	Second Half (Forecast)	Full Year (Forecasst)		
	Overseas	21,447	24,392	45,839	63,161	109,000		
	Market	23	1,164	1,187	7,813	9,000		
	Financial	11,887	16,574	28,461	28,539	57,000		
	Market	1,084	2,453	3,537	2,963	6,500		
	Retail &	10,050	14,099	24,149	27,851	52,000		
	Transportation Market	677	1,392	2,069	2,731	4,800		
	Amusement	4,133	5,453	9,586	8,914	18,500		
	Market	238	522	760	440	1,200		
	Others	713	838	1,551	1,949	3,500		
		-298	-244	-542	-958	-1,500		
	Total	48,232	61,355	109,587	130,413	240,000		
		1,725	5,286	7,011	12,989	20,000		

<sup>\*</sup>Net sales is upper row and operating income is under row.

#### **Topics**



October 17-19, 2018

#### **Exhibits at Japan Robot Week 2018**

Example of a highly advanced method for the automated placement of confectionery products in boxes by using duAro, a dual-arm SCARA (selective compliance assembly robot arm) robot, and NEXTAGE, a humanoid dual-arm robot

#### **September 28, 2018**

## Execution of a Capital and Business Alliance Agreement with FueTrek Co., Ltd. and Commencement of Tender Offer for its shares

Glory announced an capital and business alliance with FueTrek Co., Ltd. and a tender offer to purchase FueTrek stock for the purposes of establishing closer ties between the two companies for more growth of business activities covered by this alliance and increasing the corporate value of Glory and FueTrek.

#### **September 25, 2018**

#### Participation in the S Coin demonstration test

S Coin is a cryptocurrency token that can be used for payments that are charged and processed by using a smartphone. Using a GLORY automatic cash charge machine, this test showed that S Coin can be used for many types of payment situations and requirements by performing exchanges between cash and electronic currencies.

#### **September 24, 2018**

#### Glory enters IDC Fintech Top 20 for first time

Glory was ranked number 20 in the IDC Financial Insights FinTech Rankings Top 100, a list of vendors that derive more than one-third of their revenue from financial institutions, of IDC Financial Insights, a U.S. financial consulting firm.

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#### <Notes>

1. The forward-looking statements such as operational forecasts contained in this document are based on the information currently available to the company and certain assumptions which the company regards as legitimate, and are not promises regarding the achievement of forecasts. Actual performance may differ greatly from these forecasts due to various present and future factors.

The factors includes changes in the economic conditions in the company's principal markets, changes in demand for the company's products, fluctuations of exchange rates, and impacts of changes in various regulations, accounting principles and practices.

Please also take note that forecasts in this document may change without prior notice unless required by laws.

2. Amounts are rounded down to the nearest million yen for calculating percentages of year-on-year changes and composition ratios.