

# Financial Results for the Quarter ended June 30, 2018

**KITO CORPORATION** 

TSE 1st Section: 6409

August 10, 2018

### 1. Market Environment

The world economy is expected to remain strong overall, although there concerns remain about US protectionism.

Demand in China and Asia will join the consistently robust demand trend in the developed world due to active equipment investment.

#### 2. Business Results

Sales and profit are up across the group due to robust demand related to active equipment investment worldwide.

|                  | (in JPY in million) | Yoy Change |
|------------------|---------------------|------------|
| Sales            | 13,441              | up 12.8%   |
| Operating Income | 992                 | up 84.4%   |
| Net Income *     | 519                 | up 33.6%   |

FX rate twelve months average (USD/JPY) JPY 109.1

#### 3. Overall summary

- 1) Booking has been stable worldwide from infrastructure, energy related industries, and capital spending.
- 2) We will keep a high level of production capacity in response to brisk demand since last fiscal year.
- 3) External risks, including forex and materials costs and US trade policy, will require a careful watch.

## **1** FY2018 1<sup>st</sup> Quarter Financial Results

## 2 FY2018 Forecast

## 3 Reference

- Five Year Financial Results (FY 2013 FY 2017)
- Mid-Term Plan (FY 2016 FY 2020)

### FY2018 1<sup>st</sup> Quarter Financial Highlights

| JPY in million                                      | FY 2017 Q1<br>Apr- Jun | FY 2018 Q1<br>Apr-Jun | YoY Change |
|---|------------------------|-----------------------|------------|
| Sales   | 11,919                 | 13,441                | 12.8%      |
| <b>Operating Income</b><br>Operating Income / Sales | 538<br>4.5%            | <b>992</b><br>7.4%    | 84.4%      |
| Non-operating income                                | 39                     | 58                    |            |
| Non-operating expenses *                            | 225                    | 209                   |            |
| Ordinary Income<br>Ordinary Income / Sales          | <b>351</b><br>3.0%     | 814<br>6.1%           | 131.5%     |
| Income Taxes  | ** (55)                | 260                   |            |
| Net Income<br>Net Income / Sales                    | 388<br>3.3%            | 519<br>3.9%           | 33.6%      |
| EBITDA<br>Op Income + Depreciation                  | 1,095                  | 1,653                 |            |

Note: Exchange Rate (FY 2017 Q1 $\rightarrow$ FY 2018 Q1) USD 111.1  $\rightarrow$  109.1 CAD 82.6  $\rightarrow$  84.5 EUR 122.2  $\rightarrow$  130.1 RMB 16.6  $\rightarrow$  17.1

\* Including equity losses in non-consolidate subsidiary Kito Chain Italia, JPY 91 million in FY2017 and JPY 34 million in FY2018 respectively.

\*\* Influence of tax effects related to unrealized profit for the previous term JPY (193) million yen.

## Sales/profit and production capacity will continue growing on globally strong demand

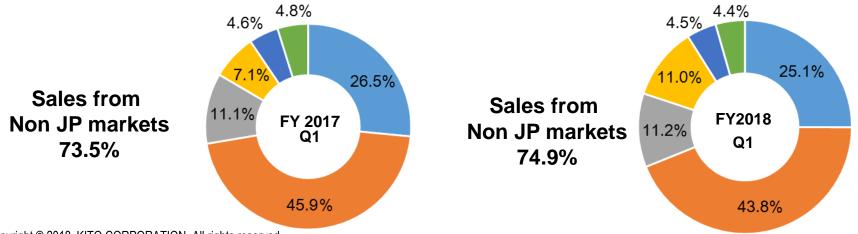
|              |               |        | 2016<br>es 51,141<br>me 4 208 |         |                   | Net Sale | 2017<br>s 55,168<br>ne 4,698 |        |               | Net Sale | Forecast<br>es 58,000<br>me 5,500 |    |     |
|--------------|---------------|--------|-------------------------------|---------|-------------------|----------|------------------------------|--------|---------------|----------|-----------------------------------|----|-----|
| OP<br>Income | <u>561</u>    | 876    | 532                           | 2,239   | <u>538</u>        | 730      | 1,338                        | 2,091  | <u>992</u>    |          |                                   |    |     |
| Ū            | Q1            | Q2     | Q3                            | Q4      | Q1                | Q2       | Q3                           | Q4     | Q1            | Q2       | Q3                                | Q4 | 070 |
| 0            |               |        |                               |         |                   |          |                              |        |               |          |                                   |    | 0%  |
| 2,000        | _             |        |                               |         |                   |          |                              |        | _             |          |                                   |    |     |
| 4,000        |               |        | 4.2%                          |         |                   |          |                              |        | _             |          |                                   |    | 5%  |
| 6,000        | 5.4%          | 7.1%   | /                             |         | <mark>4.5%</mark> | 5.7%     |                              |        |               |          |                                   |    |     |
| 8,000        |               |        |                               |         |                   |          |                              |        | 7.4%          |          |                                   |    | 10% |
| 10,000       |               |        |                               | $\land$ |                   |          | 9.5%                         |        |               |          |                                   |    |     |
|              | <u>10,323</u> |        |                               | 14.1%   |                   |          |                              | 12.7%  |               |          |                                   |    | 15% |
| 12,000       |               | 12,372 | 12,595                        |         | <u>11,919</u>     | 12,141   |                              |        |               |          |                                   |    |     |
| 14,000       |               | 40.070 | 12,595                        |         |                   | 12,741   | 14,051                       | -      | <u>13,441</u> |          |                                   |    | 20% |
| 16,000       |               |        |                               | 15,850  |                   |          | 44054                        |        |               |          |                                   |    |     |
| 18,000       |               |        |                               | 15,850  |                   |          |                              | 16,455 |               |          |                                   |    | 25% |
|              | n million     | _      | Sales                         | 🔶 Ор    | Income/           | Sales    |                              |        |               |          |                                   |    |     |

### **Globally diversified portfolio / Sales increased YoY in each region**

| JPY in million |              | FY2016 Q1 |         | FY 20  | 17 Q1   | FY 20  | 018 Q1  | YoY Change |          |  |
|----------------|--------------|-----------|---------|--------|---------|--------|---------|------------|----------|--|
|                |              |           | % share |        | % share |        | % share | Change     | % Change |  |
| Tota           | al           | 10,323    | 100.0%  | 11,919 | 100.0%  | 13,441 | 100.0%  | 1,521      | 12.8%    |  |
|                | Japan        | 2,748     | 26.6%   | 3,163  | 26.5%   | 3,367  | 25.1%   | 204        | 6.5%     |  |
|                | the Americas | 5,246     | 50.8%   | 5,466  | 45.9%   | 5,894  | 43.8%   | 428        | 7.8%     |  |
|                | China        | 1,199     | 11.6%   | 1,323  | 11.1%   | 1,501  | 11.2%   | 178        | 13.5%    |  |
|                | Asia         | 685       | 6.6%    | 848    | 7.1%    | 1,475  | 11.0%   | 626        | 73.9%    |  |
|                | Europe       | 313       | 3.0%    | 542    | 4.6%    | 606    | 4.5%    | 63         | 11.7%    |  |
|                | Others       | 129       | 1.3%    | 575    | 4.8%    | 596    | 4.4%    | 20         | 3.6%     |  |

#### Note: Exchange Rate (FY 2017 Q1 $\rightarrow$ FY 2018 Q1)

USD 111.1  $\rightarrow$  109.1 CAD 82.6  $\rightarrow$  84.5 EUR 122.2  $\rightarrow$  130.1 RMB 16.6  $\rightarrow$  17.1



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Brisk demand related to infrastructure, private-sector equipment investment will continue.

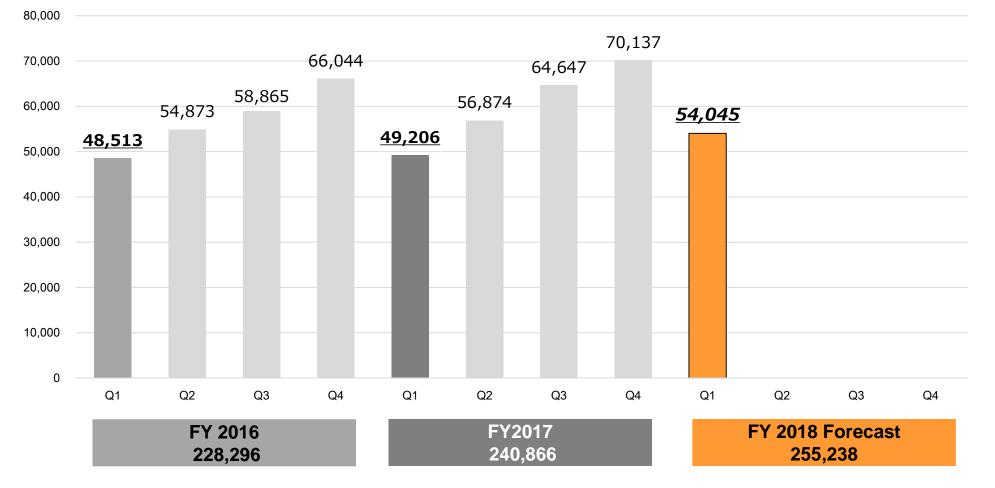
4,500 4,067 3,888 4,000 3,367 3,268 3,255 3,500 3,236 3,163 2,761 3,000 2,748 2,500 2,000 1,500 1,000 500 0 Q2 Q2 Q1 Q3 Q4 Q1 Q3 Q4 Q1 Q2 Q3 Q4 **FY 2016** FY2017 FY 2018 Forecast 13,129 13,261 14,300

JPY in million

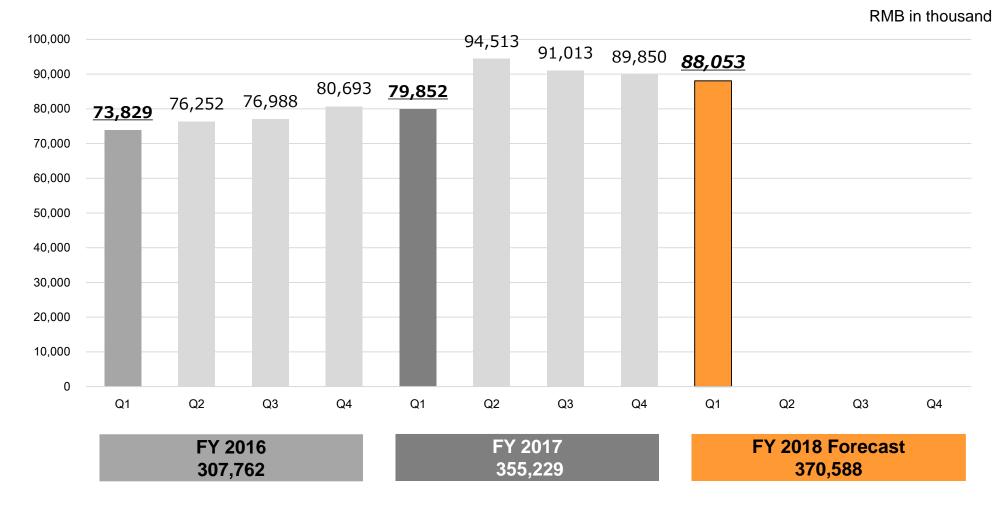
Equipment investment in the manufacturing sector and demand related to infrastructure and natural resources will remain brisk.

Rising materials costs due to protectionist policies is a concern.

USD in thousand



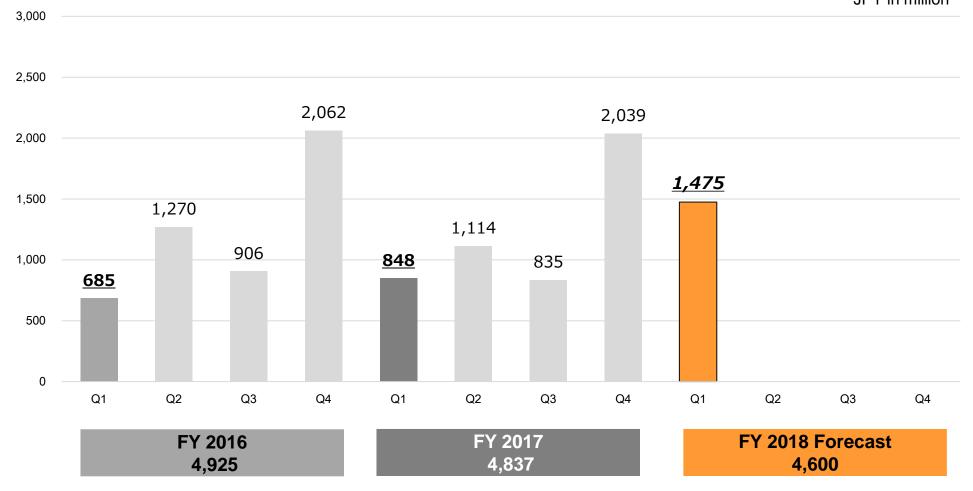
Demand related to equipment investment in growth industries, like automobiles and semiconductors, is a motivating factor.



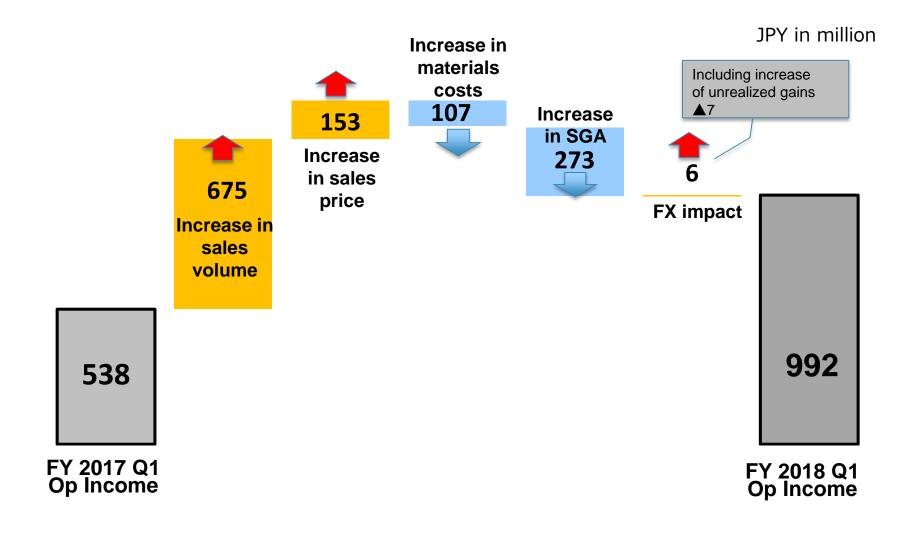
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## Net Sales by Region (Asia)

- We will fulfill brisk demand across Asia.
- Large projects, such as ones in South Korea, in last year has been contributed to the increase of sales.



### **Operating Income Comparison**



## FY2018 1<sup>st</sup> Quarter Consolidated Balance Sheet

| JPY in million             | FY 2017 | FY 2018<br>Q1 | Change  | JPY in million |                      | FY 2017 | FY 2018<br>Q1 | Change   |
|----------------------------|---------|---------------|---------|----------------|----------------------|---------|---------------|----------|
| Current assets             | 38,975  | 37,122        | (1,853) | С              | urrent liabilities   | 18,616  | 16,825        | (1,791)  |
| Cash                       | 10,780  | 9,378         | (1,402) |                | Accounts payable     | 6,143   | 6,563         | 420      |
| Accounts receivable        | 11,447  | 10,467        | (979)   |                | Short-term debt *    | 5,719   | 5,929         | 210      |
| Inventories                | 15,503  | 16,225        | 721     |                | Others               | 6,753   | 4,331         | (2,421)  |
| Others                     | 1,243   | 1,050         | (192)   | Fi             | ixed liabilities     | 19,541  | 19,023        | (517)    |
| Fixed assets               | 22,879  | 22,618        | (260)   |                | Long-term debt       | 15,731  | 15,391        | (339)    |
| Tangible fixed assets      | 11,549  | 11,210        | (338)   |                | Others               | 3,810   | 3,631         | (178)    |
| Intangible<br>fixed assets | 6,841   | 6,896         | 54      | Тс             | otal net assets      | 23,697  | 23,891        | 194      |
| Investment & other assets  | 4,488   | 4,511         | 22      | Тс             | otal liabilities and | 61.954  | 50 740        | (2 11 4) |
| Total assets               | 61,854  | 59,740        | (2,114) |                | et assets            | 61,854  | 59,740        | (2,114)  |

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\* Including current portion of long term loans payable

## **1 FY2018 1<sup>st</sup> Quarter Financial Results**

# 2 FY2018 Forecast

## 3 Reference

- Five Year Financial Results (FY 2013 FY 2017)
- Mid-Term Plan (FY 2016 FY 2020)

### **FY2018 Forecast**





- Market Private-sector equipment investment will remain brisk, and continuing growth is expected.
  - Greater demand is projected for infrastructure investment, construction and civil engineering projects.
- Initiatives Efficient operation of the new IT infrastructure.
  - Continue production increase to meet robust demand.
  - Launch new products and continue to broaden product lines.
  - Strengthen ties with crane-builders.

the Americas



- Market Firm demand expected in a broader industrial mix.
  - We have hope for investment related to the infrastructure and energy industries.
- Initiatives Increase customer satisfaction, with shorter lead time and higher service quality
  - Expand product offerings to meet broader customer demand

### FY2018 Forecast

#### China

- Market Demand related to equipment investment in the electric-vehicle, semiconductor and robotics industries will be brisk.
  - Chinese official's strengthening its environmental policies.
- Initiatives We will expand sales by meeting demand related to equipment investment in currently prosperous industries.
  - Continue implementing cost-reduction measures to build profits.

#### Asia



- Market A recovery of equipment investment is expected.
- **Initiatives** Enhance service and maintenance business for crane users, and hoist sales.
  - Continue measures to enhancing business efficiency.

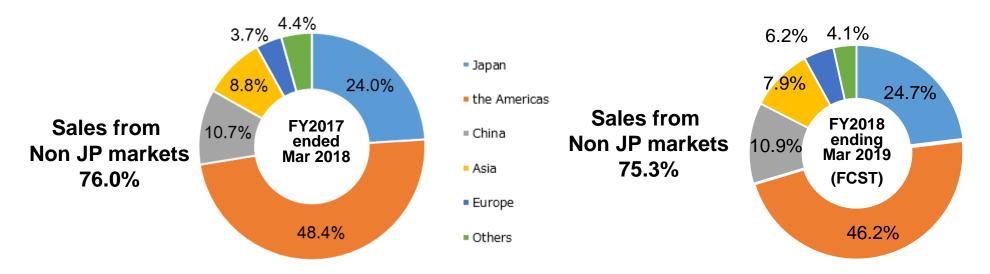
#### Europe



- Market Expect moderate demand growth in broader industries.
- **Initiatives** Cultivate new market and synergies among Kito group companies.

### FY2018 Forecast / Net Sales by Region

|    | JPY in million | FY201<br>(ended Ma |         |        | 8 FCST<br>Mar 2019) | YoY Change |        |  |
|----|----------------|--------------------|---------|--------|---------------------|------------|--------|--|
|    |                | , ,                | % Share | , J    | % Share             | Amount     | %      |  |
| Тс | otal           | 55,168             | 100.0%  | 58,000 | 100.0%              | 2,832      | 5.1%   |  |
|    | Japan          | 13,261             | 24.0%   | 14,300 | 24.7%               | 1,039      | 7.8%   |  |
|    | the Americas   | 26,700             | 48.4%   | 26,800 | 46.2%               | 100        | 0.4%   |  |
|    | China          | 5,903              | 10.7%   | 6,300  | 10.9%               | 396        | 6.7%   |  |
|    | Asia           | 4,837              | 8.8%    | 4,600  | 7.9%                | (238)      | (4.9%) |  |
|    | Europe         | 2,060              | 3.7%    | 3,600  | 6.2%                | 1,540      | 74.8%  |  |
|    | Others         | 2,404              | 4.4%    | 2,400  | 4.1%                | (5)        | (0.2%) |  |



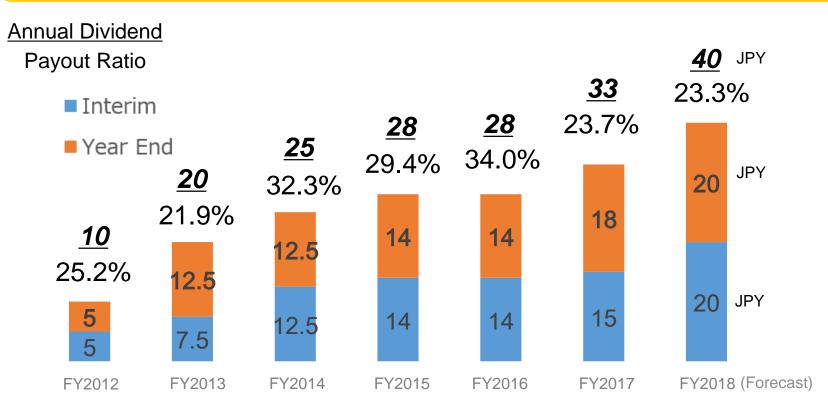
| JPY in million                            | FY 2017         | FY 2018      | YoY Change |
|---|-----------------|--------------|------------|
| Sales                                     | 55,168          | 58,000       | 5.1%       |
| <b>Operating Income</b>                   | <b>4,698</b>    | <b>5,500</b> | 17.1%      |
| Operating Income / Sales                  | 8.5%            | 9.5%         |            |
| Ordinary Income                           | 3,791           | 5,100        | 34.5%      |
| Ordinary Income / Sales                   | <sub>6.9%</sub> | 8.8%         |            |
| Net Income                                | <b>2,836</b>    | <b>3,500</b> | 23.4%      |
| Net Income / Sales                        | 5.1%            | 6.0%         |            |
| <b>EBITDA</b><br>Op Income + Depreciation | 7,142           | 8,300        | 16.2%      |

Note: Exchange Rate (FY2017  $\rightarrow$  FY2018)

USD/JPY 110.9→105.0 CAD/JPY 86.5→85.0 EUR/JPY 129.7→130.0 RMB/JPY 16.6→17.0

## Dividend

### Payout ratio at 20% or higher, with total annual dividend of JPY40 per share



Note: Per share dividends are calculated on the assumption that the stock split below are at the beginning of the FY2011

- 100 for 1 stock split was effective on April 1, 2013
- 2 for 1 stock split was conducted on October 1, 2014

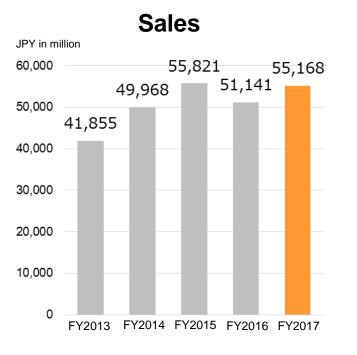
## 1 FY2018 1<sup>st</sup> Quarter Financial Results

## 2 FY2018 Forecast

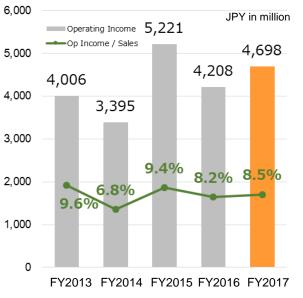
# 3 Reference

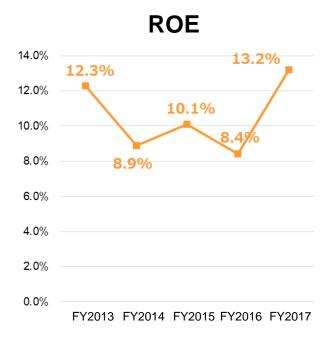
- Five Year Financial Results (FY 2013 FY 2017)
- Mid-Term Plan (FY 2016 FY 2020)

## **Key figures**



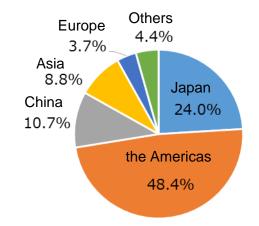
#### **Op Income and Op Margin**





|                               | FY2013 | FY2014 | FY2015 | FY2016 | FY2017 |
|-------------------------------|--------|--------|--------|--------|--------|
| Sales from Non JP Market      | 72.2%  | 76.6%  | 77.3%  | 74.3%  | 76.0%  |
| Average FX Rate               |        |        |        |        |        |
| USD /JPY                      | 100.2  | 109.9  | 120.1  | 108.4  | 110.9  |
| CAD /JPY                      | 95.1   | 96.5   | 91.8   | 82.5   | 86.5   |
| EUR /JPY                      | 134.4  | 138.8  | 132.6  | 118.8  | 129.7  |
| RMB /JPY                      | 15.9   | 17.2   | 19.2   | 16.4   | 16.6   |
| Capex (JPY in million)        | 2,440  | 1,408  | 2,013  | 2,393  | 1,411  |
| Depreciation (JPY in million) | 954    | 1,311  | 1,814  | 1,792  | 2,116  |

#### Sales by Region in FY2017



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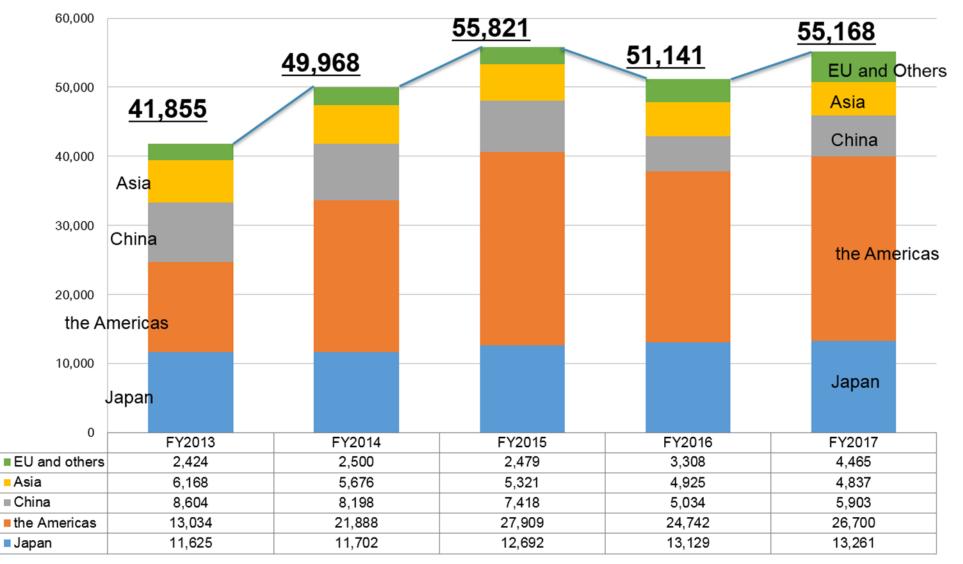
### **Quarterly Sales and Operating Margin**

18,000 27% 17,099 16,455 16,285 15,850 16,000 24% 14,468 14,051 14,062 13,726 13,686 14,000 12,595 21% 12,741 12,122 12,372 11,919 12,000 18% 10,323 10,136 9,969 13.9% 9,661 10,000 15% 14.4% 14.<mark>1%</mark> 8,430 7,996 12.7% <sup>12%</sup> 8,000 10.0% 9.1% 6,000 8.4% 9% 8.0% 9.5% 0 7.1% 7.1% Ο 5.8% 4,000 6% 5.4% 6.8% 5.7% **é** 4.5% **0**4.4% 0 4.2% 4.5% 3.3% 2,000 3% 0 0% Q2 Q3 Q2 Q3 Q1 Q2 Q3 Q1 Q3 Q4 Q1 Q2 Q3 Q4 Q1 Q4 Q1 Q4 Q4 Q2 Op 280 360 809 2,030 575 987 **1,553** 966 1,371 561 532 2,239 538 730 1,338 2,091 806 538 2,345 876 Income FY2013 FY2014 **FY2015 FY2016 FY2017** Sales 41,855 Sales 49,968 Sales 55,821 Sales 51,141 Sales 55,168 Op Income 3,395 Op Income 5,221 Op Income 4,006 Op Income 4,208 Op Income 4,698

JPY in million

## **Sales by Regions**

JPY in million



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## Mid-Term Plan FY2016 – FY2020 (Apr 2016 – Mar 2021)

## **Key Directives to Achieve Goals**

### We have set three Key Directives to achieve the MTP goals.

- 1) Our top priority is to Enhance the Customer's Experience
- 2) To make that happen, we will Create a Highly Efficient and Functional Organization
- 3) We actively **Invest in People**, who make up this organization

Management Goals FY2020 ending Mar. 2021

Invest in People

KITO Spirit

**Create Efficient** 

Organization

Enhance Customer Experience

**FY2016** 

through Mar. 2017

#### Phase2

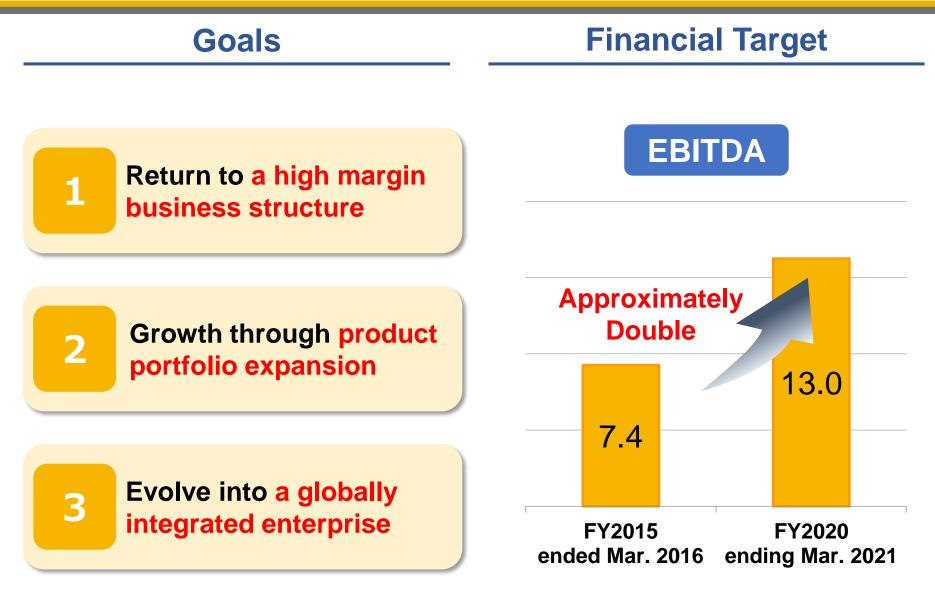
Leverage Platform to Grow

Phase1

Create Strong Platform

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### **Management Goals**



(JPY in billion)



