Report for the 122nd Fiscal Year

From April 1, 2025 to March 31, 2026

RAIZNEXT Corporation

Stock exchange code: 6379

I would like to express my deepest gratitude to our shareholders for your valued patronage.

This report provides an overview of our business for the 122nd fiscal year (from April 1, 2025 to March 31, 2026).

I would greatly appreciate it if you could take the time to read this report.

Representative Director
President **Teruhiko Mouri**

Overview of the Business Results for the Fiscal Year Ended March 31, 2026

The economy of Japan for the fiscal year ended March 31, 2026 has been recovering moderately due to the effects of various policies under the improving employment and income environment. On the other hand, the outlook remains uncertain due to factors such as the impact of the situation in the Middle East, fluctuations in financial and capital markets, and developments surrounding U.S. trade policy.

Regarding the Company group's business environment, while we must be mindful of fluctuations in resource and energy prices and uncertainties in investment trends toward carbon neutrality, the need for stable operation of domestic manufacturing facilities, driven by economic security and business continuity planning (BCP) measures, remains robust, and maintenance demand continues to be strong. Furthermore, we are seeing new business opportunities, such as increased demand due to plant consolidation in the petrochemical sector and increased demand for equipment in the high-performance materials sector, particularly in semiconductor-related fields.

For the Company group, while orders in the engineering sector decreased compared to the previous period, orders increased in the maintenance and tank sectors due to strong demand, resulting in an overall increase. The main factors for this increase are regular repairs in the maintenance field and maintenance work in the tank field. Net sales of completed construction contracts increased across all sectors compared to the previous year. The main factors for this increase are regular repairs in the maintenance field, maintenance work in the tank field, and large-scale work in the engineering field. In addition to an increase in net sales of completed construction contracts, improved efficiency in construction execution also contributed to increased profitability in individual projects, resulting in higher gross profit on completed construction contracts and operating income.

For the Company group's consolidated performance, new contracts were 188,205 million yen (up 16.4% YoY), net sales

were 174,531 million yen (up 10.9% YoY), operating income was 14,713 million yen (up 35.5% YoY), ordinary profit was 14,920 million yen (up 34.5% YoY), and profit attributable to owners of parent was 10,459 million yen (up 29.1% YoY).

For the Company's non-consolidated performance, new contracts were 177,446 million yen (up 16.4% YoY), net sales were 163,757 million yen (up 10.1% YoY), operating income was 13,133 million yen (up 32.0% YoY), ordinary profit was 13,565 million yen (up 26.2% YoY), and profit was 9,963 million yen (up 23.0% YoY).

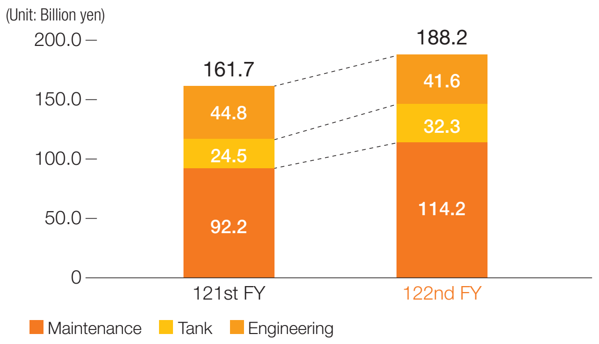
Forecast for the Next Fiscal Year

For the next fiscal year (ending March 31, 2027), the situation is expected to remain uncertain due to the unstable external environment, including the current situation in the Middle East, as well as factors such as labor shortages and inflation. However, maintenance demand for domestic manufacturing facilities remains strong, driven by economic security and disaster response measures.

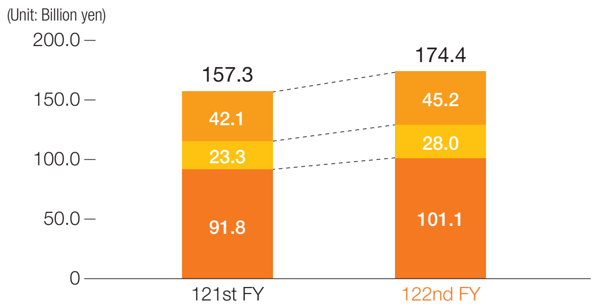
As for the consolidated financial results forecast, new contracts at 167,000 million yen, net sales at 175,000 million yen, operating income at 13,000 million yen, ordinary profit at 13,200 million yen, and profit attributable to owners of parent at 9,000 million yen are forecasted.

We continuously strive to increase new contracts of conventional maintenance-related works, including routine maintenance, regular repair and renovation, centered on our existing bases. By taking on initiatives to respond to changes in the business environment, we also make efforts to secure new contracts for projects, including actively participating in facility plans from the deliberation stage to the construction stage, and projects for plants manufacturing high-performance products related to semiconductors such as

Breakdown of New Contracts (Consolidated) by Construction Type



Breakdown of Net Sales (Consolidated) by Construction Type



(Notes) 1. Due to the increased importance of the tank field, "Tank" is now presented independently.
2. Other business (including temporary staffing services and transportation) is not included in net sales.

general chemicals and electronic materials, and fields related to carbon neutrality. In addition, as announced in the “Notice of Revision of the Third Medium-Term Business Plan,” which was disclosed on May 13, 2026, to achieve the new numerical targets, we will continue to promote the deepening of existing businesses and the pursuit of further growth opportunities to aim for sustainable growth and increased corporate value.

Basic Policy on Profit Distribution and Dividends for This and Next Fiscal Years

The Company has positioned the distribution of dividends as the most important management issue. Taking into consideration the commitment to implementing continuous and stable dividends in line with revenues and profits, the Company targeted a consolidated payout ratio of 60% or higher. Based on this policy, and in comprehensive consideration of our full-year consolidated performance, the year-end dividend for the fiscal year ended March 31, 2026 was determined as 72 yen per share. Adding the interim dividend of 45 yen per share, the total annual dividend is 117 yen per share.

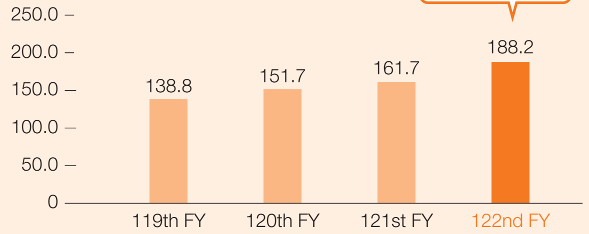
As for the dividends of the next fiscal year, as announced in the “Notice of Change in Dividend Policy” disclosed on May 13, 2026, in order to more clearly communicate to our shareholders the Company’s policy of paying continuous and stable dividends, we have decided to adopt the dividend on equity (DOE) ratio as a new indicator and change our dividend policy to select the higher of either a dividend payout ratio of 60% or a dividend on equity (DOE) ratio of 7%, with a minimum dividend of 117 yen for the fiscal year ended March 31, 2026. The new dividend policy will be applied starting with the interim dividend for the fiscal year ending March 31, 2027.

	Dividend per share			Consolidated dividend payout ratio
	Interim	Year-end	Annual	
122nd FY	45 yen	72 yen	117 yen	60.4%
123rd FY (forecast)	58 yen	59 yen	117 yen	70.2%

Consolidated Financial Results Highlights

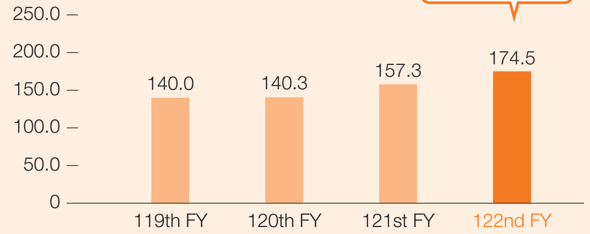
New Contracts
(Unit: Billion yen)

YoY Up 16.4%



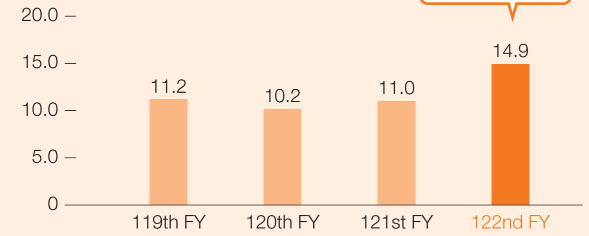
Net Sales
(Unit: Billion yen)

YoY Up 10.9%



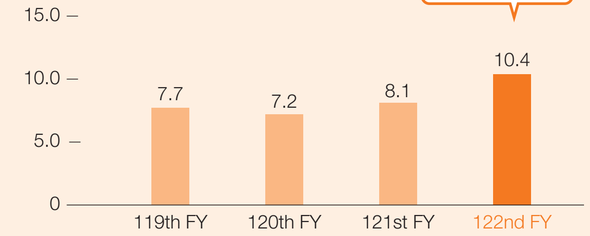
Ordinary Profit
(Unit: Billion yen)

YoY Up 34.5%



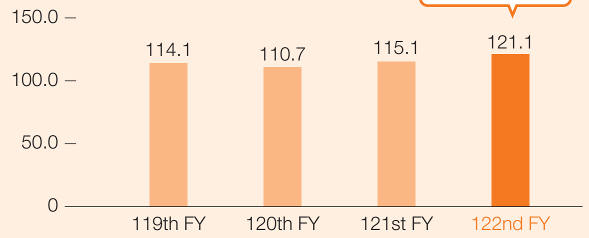
Profit attributable to owners of parent
(Unit: Billion yen)

YoY Up 29.1%



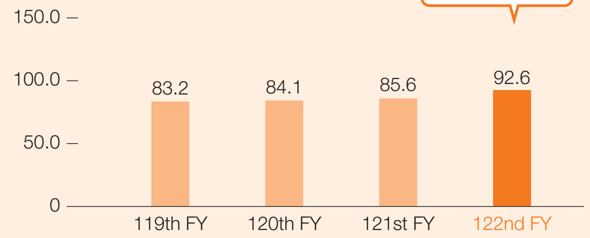
Total Assets
(Unit: Billion yen)

YoY Up 5.2%



Net Assets
(Unit: Billion yen)

YoY Up 8.1%



For detailed financial information, please refer to the “Investor Relations” section of our website.

RAIZNEXT Investor Relations

https://www.raiznext.co.jp/e/ir/

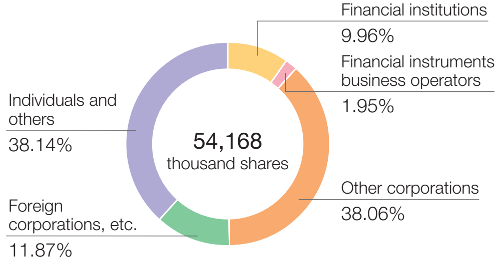
Stock Information (as of March 31, 2026)

- Total number of shares authorized to be issued 160,000,000 shares
- Total number of shares outstanding (including treasury shares) 54,168,053 shares
- Treasury shares 159,809 shares
- Number of shareholders 10,043
- Major shareholders

Shareholder’s name	Number of shares (in thousand shares)	Shareholding ratio (%)
ENEOS Holdings, Inc.	15,541	28.77
UH Partners 2 Investment Limited Partnership	4,904	9.08
The Master Trust Bank of Japan, Ltd. (Trust Account)	3,704	6.85
HIKARI TSUSHIN K.K. Investment Limited Partnership	3,513	6.50
RAIZNEXT Employee Shareholding Association	1,614	2.98
SIL Investment Limited Partnership	1,354	2.50
RAIZNEXT Supplier Shareholding Association	1,317	2.43
BBH FOR FIDELITY LOW-PRICED STOCK FUND	1,302	2.41
Custody Bank of Japan, Ltd. (Trust Account)	871	1.61
FTGroup CO., LTD.	677	1.25

(Notes) 1. Numbers of shares are rounded down to the nearest thousand shares.
2. Shareholding ratios are rounded down to the second decimal place.
3. Shareholding ratios are calculated after deducting treasury shares.

- Distribution of shares by type of shareholder



(Notes) 1. “Individuals and others” includes treasury shares.
2. The above figures are rounded down to the second decimal place.

RAIZNEXT Completes JGC Demonstration Plant for Green Ammonia Production.

RAIZNEXT was responsible for the Engineering, Procurement, and Construction (EPC*) work for the demonstration plant in Namie, Fukushima Prefecture, owned by JGC HOLDINGS CORPORATION (JGC), as part of the “Large-scale Alkaline Water Electrolysis System Development and Green Chemical Plant Demonstration” project.

Green ammonia is characterized by the fact that it does not generate carbon dioxide during the manufacturing process, compared to conventional methods that use natural gas as a raw material. The plan is demonstrating green ammonia production technology with hydrogen from the nearby Fukushima Hydrogen Energy Research Field (FH2R), which is obtained by applying renewable energy. Production of green ammonia began in early January 2026.

The project began with the execution of an EPC contract in February 2023, followed by the commencement of design work. Based on the basic design developed by JGC, we subsequently carried out detailed design work for civil engineering, architecture, equipment, piping, instrumentation, and electrical systems. Following the procurement of materials and on-site construction, the plant was completed in November 2025. The plant is a so-called “grassroots plant,” involving the new development of all processes from site preparation to construction. It is also the Company’s first project involving the construction of a green ammonia production plant. For this construction project, we applied our technical standards and rules based on our experience in a wide range of fields, including petroleum, petrochemicals, and general chemicals, and proceeded with design and construction using a proposal-based EPC approach.

The Company group aims to contribute to the resolution of social and environmental issues by leveraging our design and construction capabilities, based on our diverse experience, in response to customers’ equipment needs arising from energy transition and decarbonization measures.

*EPC: A business model in which the entire process of E: Engineering, P: Procurement, and C: Construction is undertaken as a single contract.

Green ammonia production demonstration plant Left: Construction in progress Right: Plant overview (supplied by JGC)

Recognized as 2026 Outstanding Organization of KENKO Investment for Health

2026
健康経営優良法人
KENKO Investment for Health
大規模法人部門

RAIZNEXT has been certified as a 2026 Outstanding Organization of KENKO Investment for Health in the Large Enterprise Category under the Outstanding Organizations of KENKO Investment for Health Program run by the Ministry of Economy, Trade and Industry and Nippon Kenko Kaigi.

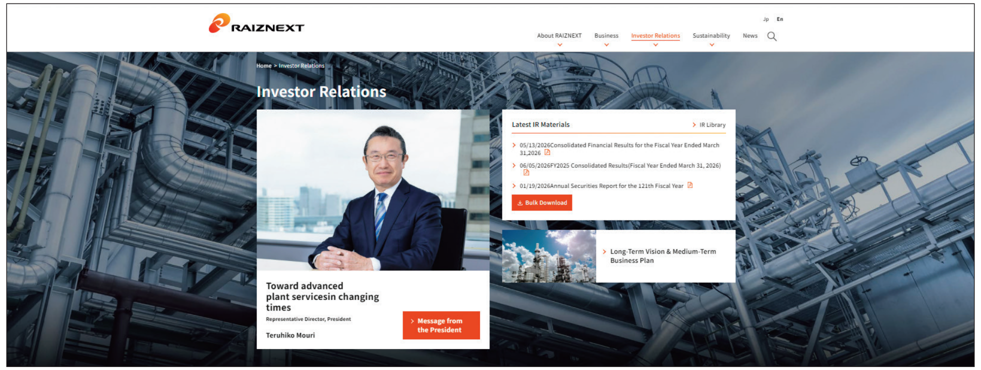
An Outstanding Organization of KENKO Investment for Health is a certification system promoted by the Ministry of Economy, Trade and Industry that aims to bring visibility to companies that practice excellent health management, not only to improve employee health but also to create an environment in which companies can receive social recognition from external sources such as job seekers, related companies, and financial institutions.

The Company positions “promoting health management” as a key measure of our management foundation, and we continue to invest in human capital. By creating an environment in which each employee can maintain both physical and mental well-being and work with energy and engagement, we strive to enhance our corporate value.

Renewal of the Investor Relations Section on the Company’s Website

https://www.raiznext.co.jp/e/ir/

We have revised the navigation and structure of the Investor Relations section on our website to ensure that shareholders and investors can easily access the information they require. By improving usability and accessibility, we are creating an environment that enables a deeper understanding of the Company. We will continue to enhance information from the user’s perspective.



Shareholder Memo

Fiscal Year	Ending March 31
General Shareholders' Meeting	During June
Record Date	March 31 for the General Meeting of Shareholders Additional announcements will be made as necessary.
Dividend Payout Confirmation Date	March 31; if an interim dividend is to be paid, confirmation of payout will be made on September 30
Administrator of Shareholders' Registry	Mitsubishi UFJ Trust and Banking Corporation
Contact	Stock Transfer Agency Department Mitsubishi UFJ Trust and Banking Corporation 1-1 Nikko-cho, Fuchu-shi, Tokyo Phone: 0120–232–711 (toll free) Mailing address: PO Box 29, Shin-Tokyo Post Office, 137-8081 Stock Transfer Agency Department Mitsubishi UFJ Trust and Banking Corporation
Announcement Method	Announcements are delivered electronically. In the event that electronic delivery is not possible, we will publish announcements in the Nihon Keizai Shimbun.

Company Overview (as of March 31, 2026)

Trade name	RAIZNEXT Corporation
Location of head office	1-1-8, Sakuragicho, Naka-ku, Yokohama-shi, Kanagawa, 231-0062, Japan +81-45-415-1111
Established on	July 20, 1938
Capital	2,754,473,003 yen
Listed stock exchange	Prime Market of the Tokyo Stock Exchange
No. of employees	Consolidated: 2,153 Non-consolidated: 1,704

Board of Directors (as of June 25, 2026)

Representative Director President	Teruhiko Mouri
Representative Director Executive Vice President	Hideki Ueda
Director Executive Vice President	Hiroyuki Kimura
Director Executive Vice President	Daisaku Nakatakuma
Director Executive Vice President	Yutaka Sakuma
Director Managing Executive Officer	Masahiko Kawamura
Outside Director	Noriaki Isa
Director (Audit & Supervisory Committee Member)	Tomohide Arima (New appointment)
Outside Director (Audit & Supervisory Committee Member)	Toshio Saburi
Outside Director (Audit & Supervisory Committee Member)	Keiko Suichi
Outside Director (Audit & Supervisory Committee Member)	Mayumi Nishida
Outside Director (Audit & Supervisory Committee Member)	Kazuhiko Umemura (New appointment)

Shareholder Benefits

In order to enhance returns to our shareholders, we have decided to expand the range of products offered in our shareholder benefits program, the "RAIZNEXT Premium Yutai (Benefit) Club," as of the fiscal year ended March 31, 2026.

Additional Shareholder Benefit Product "ENEOS PRECA"

The ENEOS PRECA can be used at ENEOS gas stations nationwide (excluding some outlets) or at QUO Card-participating stores (excluding JA-SS).
•1,000 yen •3,000 yen •5,000 yen •10,000 yen
(Any card can be selected within the range of points held.)

List of Local Specialties from Business Locations

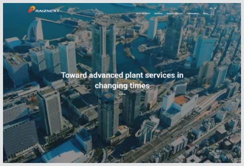
Local specialties associated with our business locations throughout Japan are listed as items available for exchange.
We hope that these distinctive local specialty products will help shareholders gain a deeper understanding of our business.

Start date: May 18, 2026

Published on the RAIZNEXT Premium Yutai Club website.

About our website

Our website provides information about the Company, business and services, investor relations, and more.
We are looking forward to your visiting us.



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https://www.raiznext.co.jp/e/