Results for the Nine Months Ended December 31, 2025

Feb 13, 2026

This datum is based on the data as of December 31, 2025. The opinion and forecast described here is based on our judgment at that time and may possibly be changed without notice.

1. Operating results for the Nine months ended December 31, 2025
2. FY2026 earnings forecasts

1. Summary of Consolidated Financial results for the Nine Months Ended December 2025

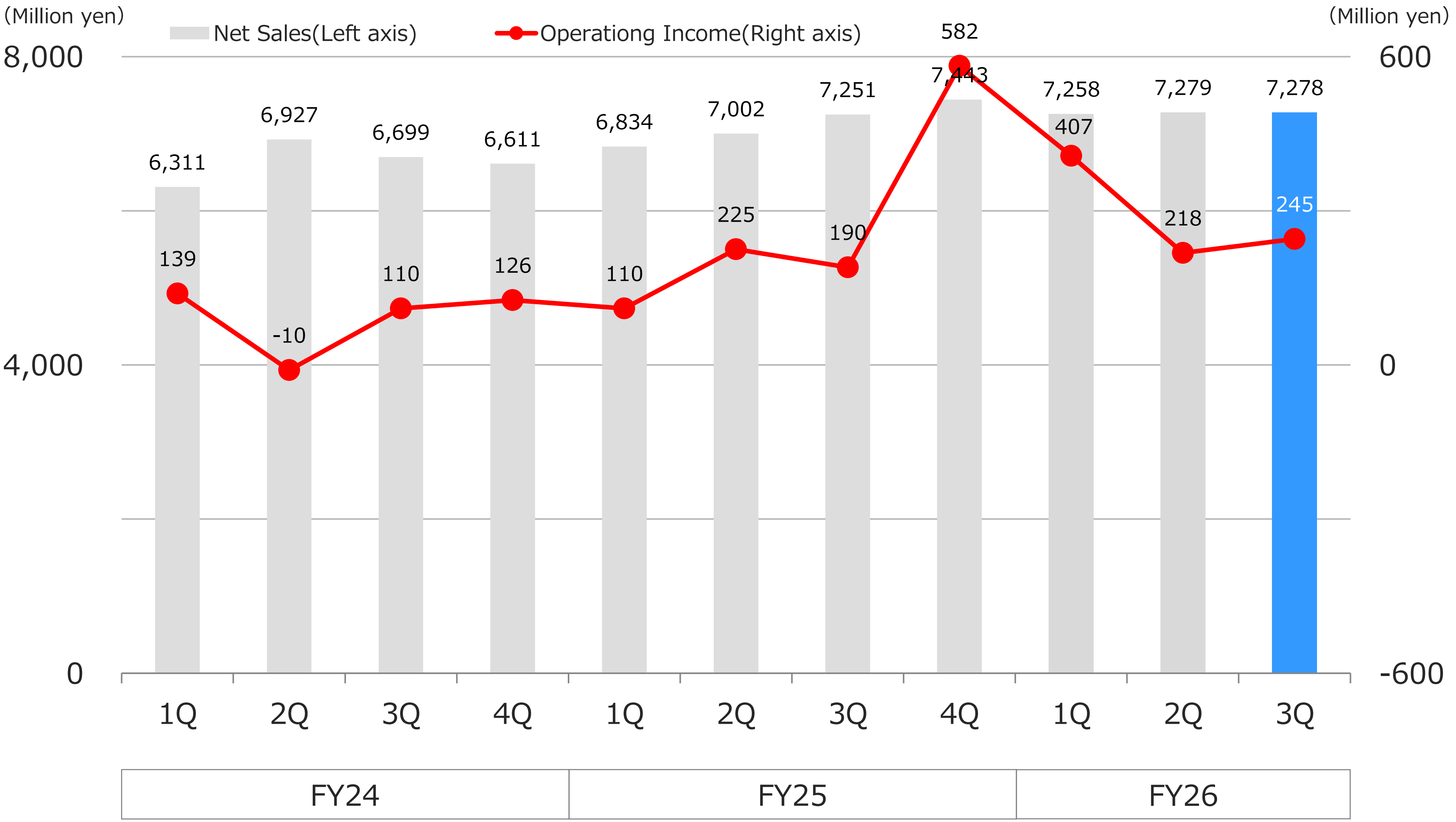
(Million yen)

	FY2025 3Q	FY2026 3Q	Change Amount	Change Ratio
Net Sales	21,089	21,816	+727	+3.4%
Operating Income	526	872	+345	+65.7%
Operating Income Margin	2.5%	4.0%	-	-
Ordinary Income	(224)	873	+1,097	-
Net Income Attributable to Owners of the Parent	(335)	615	+951	-

- Sales and operating income increased year-on-year, primarily due to factors such as the continued strong performance in the medical sector, particularly in the Americas.
- Foreign exchange losses from the revaluation of assets and liabilities held, which amounted to -629 million yen in the previous quarter, turned into foreign exchange gains of +181 million yen in the current quarter.
- As a result, ordinary income and net income also secured a profit.

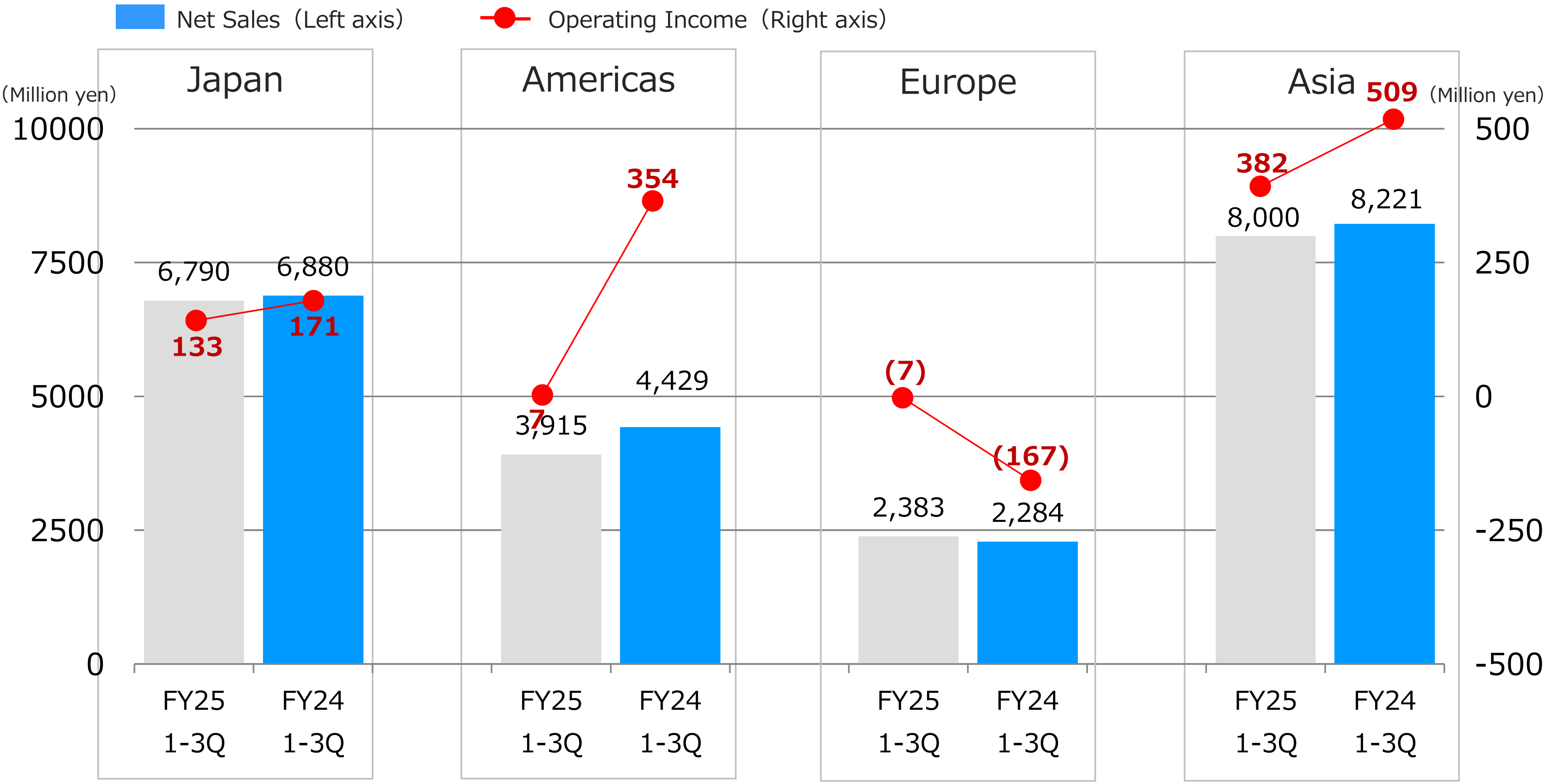
FY2025 3Q : 1 US$＝JPY152.9
FY2026 3Q : 1 US$＝JPY149.3

1. Quarterly Transition of Sales and Income(Consolidated)



FY2025 3Q :　1 US$＝JPY152.9
FY2026 3Q :　1 US$＝JPY149.3

1. Net Sales and Operating Income by Geographical Segment



- ＋ Increase sales to Auto and Precision component
- － Decrease sales to OA

- ＋ Increase sales to medical
- ＋ Improvement of Mexico factory
- － Tax on material

- － Decrease sales to medical and Aviation
- － Upfront investment for Czech factory
- － Raise in salary

- ＋ Increase sales to Auto and OA
- － Decrease sales to precision component
- － Raise in salary

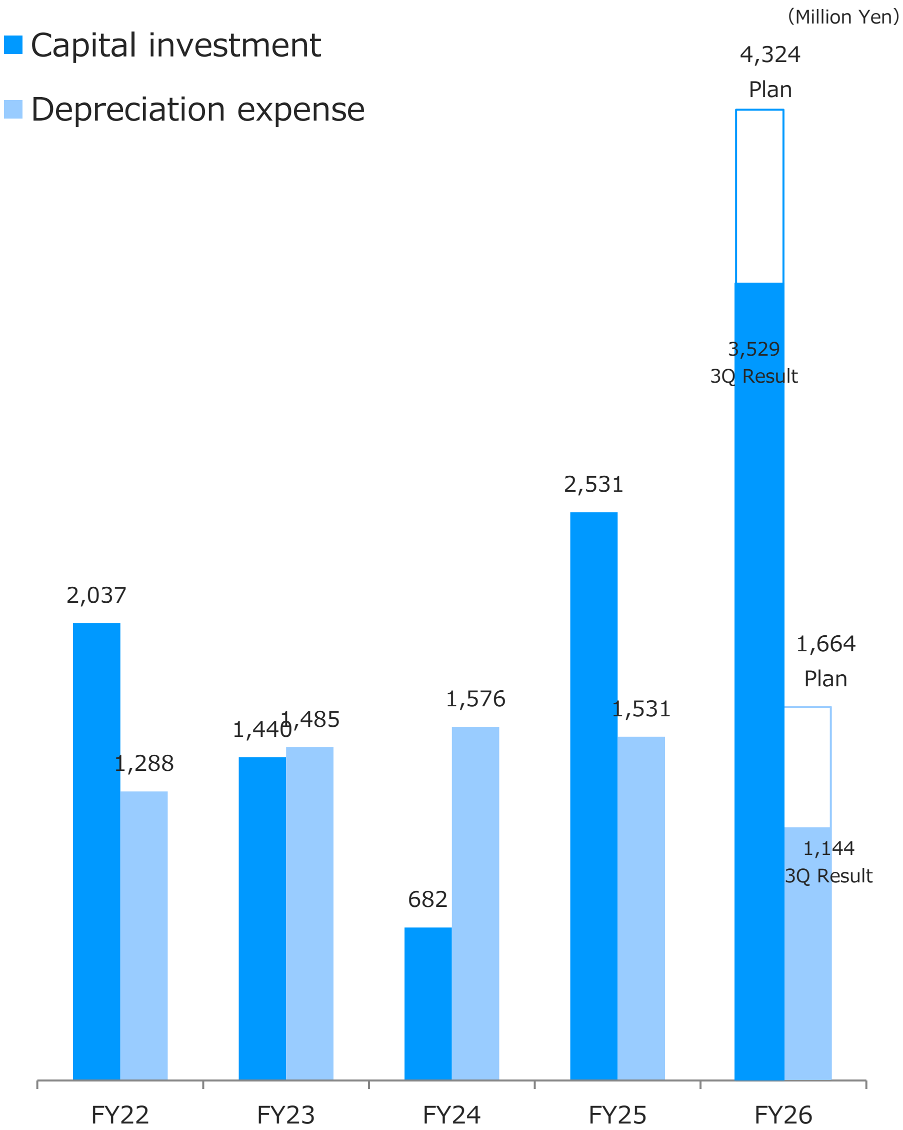
FY2025 3Q： 1 US$＝JPY152.9
FY2026 3Q： 1 US$＝JPY149.3

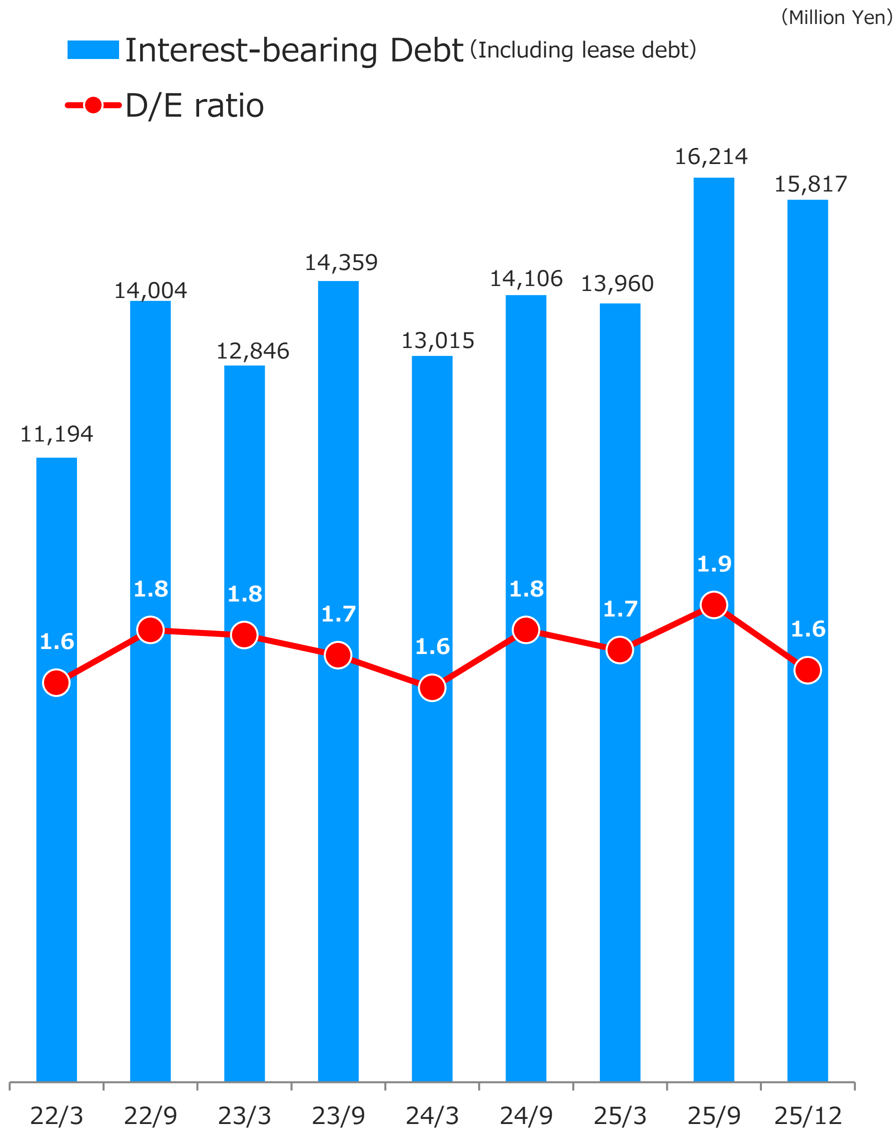
1. Net Sales by Market

(Million Yen)

(by market)	FY2025 1-3Q Net Sales	%	FY2026 1-3Q Net Sales	%	Amount Change	Ratio Change
Automotive	10,918	51.8%	10,860	49.8%	(58)	(0.5%)
Medical and Healthcare	3,864	18.3%	4,311	19.8%	447	11.6%
OA equipment	2,105	10.0%	2,053	9.4%	(52)	(2.5%)
Aviation	1,148	5.4%	1,189	5.5%	41	3.6%
Precision component	667	3.2%	836	3.8%	169	25.3%
Infrastructure and Household	507	2.4%	597	2.7%	90	17.8%
AV and Home appliance	417	2.0%	474	2.2%	57	13.7%
Information and communication	327	1.6%	278	1.3%	(49)	(15.0%)
Other	1,136	5.4%	1,218	5.6%	82	7.2%
Total	21,089	100.0%	21,816	100.0%	727	3.4%

1. Capital Investment・Depreciation Expense・Interest-bearing Debt





1. Operating results for the Nine months ended December 31, 2025
2. FY2026 earnings forecasts

2. FY2026 earnings forecast

(Million yen)

	FY2025 (Result)	FY2026 (Initial Forecast)	FY2026 (Revised on Aug.8)	**FY2026 (Revised this time)**	Change Amount	Change Ratio
Net Sales	28,532	28,000	29,000	29,000	+467	1.6%
Operating Income	1,109	500	1,000	1,200	+91	8.2%
Operating Income Margin	3.9%	1.8%	3.4%	4.1%	-	-
Ordinary Income	170	250	700	1,000	+729	485.9%
Net Income Attribute to owners of parent	(628)	50	300	650	+1,278	-

(Yen)

Dividend	20	20	20	35	+15	-

Note: the premise of exchange rate is set at ¥156 by 1US$.

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