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Summary of Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (J-GAAP)

May 14, 2026

Listed Company Name: Sanwa Holdings Corporation Listing: Tokyo Stock Exchange
 Securities Code: 5929 URL <https://www.sanwa-hldgs.co.jp/english/>
 Representative: Yasushi Takayama, Representative Director, President
 Contact: Kentaro Honda, General Manager, Corporate Planning Department Tel.: +81-3-3346-3019
 Scheduled Date of Ordinary General Meeting of Shareholders: June 24, 2026
 Scheduled Date to Start Dividend Payment: June 25, 2026
 Scheduled Date to Submit the Annual Securities Report: June 22, 2026
 Preparation of Results Briefing Materials: Yes
 Holding of Financial Results Briefing: Yes (for securities analysts and institutional investors)

(Amounts of less than one million yen have been truncated)

1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Consolidated Operating Results

(Percentages indicate year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal Year Ended March 31, 2026	660,712	(0.3)	79,095	(1.8)	80,647	(4.0)	59,776	3.9
Fiscal Year Ended March 31, 2025	662,380	8.4	80,515	23.2	84,015	29.4	57,512	33.0

Note: Comprehensive income Fiscal Year Ended March 31, 2026: 75,212 million yen (3.1)%
 Fiscal Year Ended March 31, 2025: 77,657 million yen 25.9%

	Earnings per share	Diluted earnings per share	Return on equity	Return on assets	Operating income margin
	Yen	Yen	%	%	%
Fiscal Year Ended March 31, 2026	281.61	281.48	17.8	14.9	12.0
Fiscal Year Ended March 31, 2025	264.61	264.40	19.0	16.4	12.2

Reference: Share of profits (losses) of investments accounted for using the equity method

Fiscal Year Ended March 31, 2026: 138 million yen

Fiscal Year Ended March 31, 2025: 407 million yen

(2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of March 31, 2026	547,798	350,984	63.6	1,660.39
As of March 31, 2025	534,609	324,192	60.2	1,499.14

Reference: Shareholders' equity As of March 31, 2026: 348,490 million yen
 As of March 31, 2025: 322,074 million yen

(3) Consolidated Cash Flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of year
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Fiscal Year Ended March 31, 2026	61,396	(17,917)	(52,702)	91,583
Fiscal Year Ended March 31, 2025	76,942	(30,174)	(42,890)	103,114

2. Dividends

	Annual dividend					Total dividends paid (annual)	Payout ratio (consolidated)	Dividend on equity ratio (consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31, 2025	-	47.00	-	59.00	106.00	22,903	40.1	7.6
Fiscal year ended March 31, 2026	-	62.00	-	68.00	130.00	27,441	46.2	8.2
Fiscal year ending March 31, 2027 (Forecast)	-	73.00	-	73.00	146.00		50.7	

Note: The annual dividend for the fiscal year ending March 31, 2027 (Forecast) consists of an ordinary dividend of ¥132.00 and a commemorative dividend of ¥14.00 per share.

3. Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages represent year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
First half	313,500	1.4	30,200	(10.4)	31,100	(9.9)	22,900	(13.4)	109.60
Full year	677,000	2.5	81,000	2.4	82,500	2.3	60,000	0.4	288.08

Notes:

(1) Significant changes in the scope of consolidation during the period under review: Yes

New: 1 company (Gold Arc, Inc.) Excluded: 1 company (Rolla Solution Kft.)

(2) Changes in accounting policies, accounting estimates, and retrospective restatements

1) Changes in accounting policies in accordance with revision of accounting standards: None

2) Changes in accounting policies other than item 1) above: None

3) Changes in accounting estimates: None

4) Retrospective restatements: None

(3) Number of shares issued (common stock)

1) Number of shares issued at the end of the period (including treasury shares)

As of March 31, 2026 221,000,000 shares

As of March 31, 2025 227,000,000 shares

2) Number of treasury shares at the end of the period

As of March 31, 2026 11,115,446 shares

As of March 31, 2025 12,160,918 shares

3) Average number of shares outstanding during the period

Fiscal Year Ended March 31, 2026 212,264,959 shares

Fiscal Year Ended March 31, 2025 217,348,579 shares

(Reference) Non-Consolidated Financial Results

Non-Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (April 1, 2025 to March 31, 2026)

(1) Non-Consolidated Operating Results

(Percentages indicate year-on-year changes)

	Operating revenue		Operating profit		Ordinary profit		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal Year Ended March 31, 2026	44,021	11.5	40,255	11.9	41,512	13.8	43,301	21.3
Fiscal Year Ended March 31, 2025	39,473	117.8	35,965	144.0	36,481	135.6	35,685	156.2

	Earnings per share		Diluted earnings per share	
	Yen		Yen	
Fiscal Year Ended March 31, 2026	204.00		203.90	
Fiscal Year Ended March 31, 2025	164.19		164.06	

(2) Non-Consolidated Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of March 31, 2026	261,589	150,541	57.5	716.94
As of March 31, 2025	250,490	145,375	58.0	676.36

Reference: Shareholders' equity As of March 31, 2026: 150,473 million yen
As of March 31, 2025: 145,307 million yen

The review procedure by a certified public accountant or an auditing firm does not apply to this Summary of Consolidated Financial Results.

Explanation regarding appropriate use of results forecast and additional notes

(Earnings forecasts and other forward-looking statements)

This document includes projections based on assumptions, forecasts, and plans for the future that are available on the day of its publication, and actual results may differ from the forecast figures stated in the document due to various risk factors and uncertainties. For further details regarding the earnings forecasts, please see "1. Overview of Operating Results for the Fiscal Year Ended March 31, 2026, (4) Forecast and Plans for the Future" on page 4 of the attached materials.

(Supplementary presentation materials for financial results)

Supplementary materials for financial results will be posted on the Company's website, along with a summary of financial results report.

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1. Overview of Operating Results for the Fiscal Year Ended March 31, 2026

(1) Operating Results

In the fiscal year ended March 31, 2026 (fiscal 2025), the external environment surrounding the Sanwa Group continued to face an uncertain outlook due to the intensifying trade friction against the backdrop of the U.S. tariff policies and the risk of an economic downturn, as well as surging energy prices due to the impact of geopolitical risks.

Amid this environment, the Sanwa Group launched “Sanwa Global Vision 2030: Mid-Term Management Plan 2027” in fiscal year 2025, and worked to strengthen and expand its foundation to become a global leader of smart entrance solutions that meet the changing needs of society due to climate change and digitalization.

Under our basic strategies of strengthening and expanding core businesses in Japan, North America, and Europe, we have been implementing initiatives aimed at strengthening our core products, including shutters and doors, and strategic products, including partitions and dock levelers, as well as expanding our service businesses. We focused our activities on strengthening our customer strategy and supply system, as well as expanding our market share and sales through strengthening our distributor channel strategy and demand creation measures. In North America, we acquired Pasco Doors, a company specializing in automatic door services and installations, in order to strengthen our business. To grow Asian businesses with solid profits, we worked to strengthen and restructure our efforts in sales, manufacturing, and management of China and Vietnam businesses. To expand business through disaster preparedness products, climate change response products, and smart products and services, in Japan, we launched the “YAG Door green flag,” a steel door that adopts low-CO2 green steel (green transformation (GX) steel), as part of our efforts to reduce environmental impact. In addition, we expanded our lineup of products for disaster preparedness and climate change response, including adding an IoT-compatible model to the lineup of the Madomore Change series, which motorizes existing manual window shutters, and advanced solutions to social issues through our core business operations, while also taking steps toward commercializing smart products and services. To increase productivity and expand production capacity through digitalization and manufacturing innovation, we promoted the digitalization of business processes and increased productivity by expanding production capacity and optimizing the manufacturing network, including investment in door production lines in Japan and integration and elimination of plants, such as sectional door plants, in North America. To enhance sustainability management and human capital management, we continued efforts to reduce CO2 emissions, including the installation of new solar car ports at the Ota Door Factory, and to reduce waste, while implementing measures aimed at achieving the key performance indicators (KPIs) tied to environmental, social, and governance material issues (ESG materiality.) We also worked to strengthen efforts in “People” with a particular emphasis on the promotion of human capital management, including conducting engagement surveys, and promoted the maximization of human capital through a cycle of individual and organizational growth.

Looking at the operating results by segment, in Japan, we saw favorable progress in the penetration of passing increased costs on to selling prices, maintenance services, and Quick Saver, a climate change response product, among others. In North America, we promoted measures to expand sales and to pass market trends and tariff impacts on to selling prices, while also continuing to focus on reducing costs by improving productivity, etc. In Europe, we continued to face difficult circumstances due to the sluggish market conditions on top of rising costs. In Asia, while we saw strong performance in Taiwan, the China business faced challenging market conditions, and we focused our efforts on the corporate restructuring.

As a result of the above, net sales for the fiscal year ended March 31, 2026 decreased by 0.3% year on year to ¥660,712 million. On the profit side, operating profit decreased by 1.8% year on year to ¥79,095 million, ordinary profit decreased by 4.0% to ¥80,647 million, and profit attributable to owners of parent increased by 3.9% to ¥59,776 million.

The following describes performance by segment.

Segment results show the figures before elimination of inter-segment transactions.

(1) Japan

Net sales amounted to ¥291,335 million, a 1.3% year-on-year increase, with segment income of ¥39,067 million, a 9.0% increase.

(2) North America

Net sales amounted to ¥241,856 million, a 1.5% year-on-year decrease (a 0.1% increase on a local currency basis), with segment income of ¥37,754 million, a 9.0% decrease.

(3) Europe

Net sales amounted to ¥115,023 million, a 0.6% year-on-year increase (a 2.5% decrease on a local currency basis), with segment income of ¥2,178 million, a 36.0% decrease.

(4) Asia

Net sales amounted to ¥13,006 million, a 15.3% year-on-year decrease, with segment income of ¥101 million, a 72.8% decrease.

(2) Financial Position

As of March 31, 2026, total assets increased by ¥13,188 million from the end of the previous fiscal year to ¥547,798 million, mainly due to an increase in investment securities. Liabilities decreased by ¥13,603 million from the end of the previous fiscal year to ¥196,813 million, mainly due to a decrease in trade payables. Net assets increased by ¥26,792 million from the end of the previous fiscal year to ¥350,984 million, mainly due to increases in retained earnings and valuation difference on available-for-sale securities.

As a result, the shareholders' equity ratio increased by 3.4 points from the end of the previous fiscal year to 63.6%.

(3) Cash Flows

As of March 31, 2026, cash and cash equivalents decreased by ¥11,531 million from the end of the previous fiscal year to ¥91,583 million. Cash flows by category during the fiscal year under review are as follows.

Cash flows from operating activities

Net cash provided by operating activities amounted to ¥61,396 million (net cash of ¥76,942 million was provided in the previous fiscal year), mainly due to the recording of profit before income taxes.

Cash flows from investing activities

Net cash used in investing activities came to ¥17,917 million (net cash of ¥30,174 million was used in the previous fiscal year), mainly attributable to purchase of non-current assets.

Cash flows from financing activities

Net cash used in financing activities totaled ¥52,702 million (net cash of ¥42,890 million was used in the previous fiscal year), mainly due to payment of cash dividends and purchase of treasury shares.

(Reference) Results for cash flow-related indicators

	Fiscal 2023	Fiscal 2024	Fiscal 2025
Shareholders' equity ratio (%)	57.7	60.2	63.6
Shareholders' equity ratio on market value basis (%)	126.0	202.5	142.7
Ratio of interest-bearing debt to cash flow (years)	0.6	0.6	0.7
Interest coverage ratio (times)	75.5	55.6	42.5

Shareholders' equity ratio: Shareholders' equity / Total assets

Shareholders' equity ratio on market value basis: Market capitalization / Total assets

Ratio of interest-bearing debt to cash flow: Interest-bearing debt / Operating cash flow

Interest coverage ratio: Operating cash flow / Interest expense

(Notes) 1. All indicators are calculated based on consolidated financial figures.

2. Market capitalization is calculated by multiplying the closing share price at the end of the fiscal year by the number of shares outstanding (less treasury shares) at the end of the fiscal year.

3. Operating cash flow is the net cash provided by operating activities in the consolidated statements of cash flows. Interest-bearing debt includes all liabilities on the consolidated balance sheets for which interest is paid. For interest expense, the amount of interest expenses paid in the consolidated statements of cash flows is used.

(4) Forecast and Plans for the Future

The global economy is expected to continue facing outlooks of further uncertainty due to the rising geopolitical risks in the Middle East and the resulting fluctuations in resource prices.

Amid this environment, the Sanwa Group entered the second year of the Mid-Term Management Plan 2027 toward the goals of the Sanwa Global Vision 2030. We will steadily implement the following basic strategies to strengthen and expand a foundation toward becoming a global leader in high-performance entrance solutions to meet the changing needs of society due to climate change and digitalization.

Basic Strategies

1. Strengthen and expand core businesses in Japan, North America, and Europe
2. Grow Asian business with solid profits
3. Expand business through disaster preparedness products, climate change response products, and smart products and services
4. Increase productivity and expand production capacity through digitalization and manufacturing innovation
5. Enhance sustainability management and human capital management

In consideration of the above, the forecast for consolidated financial results in the next fiscal year is as follows.

(Millions of yen)

	Fiscal 2025 (Actual)	Fiscal 2026 (Forecast)	Change	Change (%)
Net sales	660,712	677,000	16,287	2.5%
Operating profit	79,095	81,000	1,904	2.4%
Ordinary profit	80,647	82,500	1,852	2.3%
Profit attributable to owners of parent	59,776	60,000	223	0.4%

The above results forecasts were calculated based on the information available as of the date of the announcement. Actual results may differ from the forecast figures due to changes in the environment and business conditions.

(5) Basic Profit Appropriation Policy and Dividends for Fiscal 2025 and Fiscal 2026

To further promote management aimed at increasing corporate value while also improving the corporate structure and strengthening the management foundation, the Company aims to maintain a stable dividend payout ratio under its basic policy to distribute profits based on consolidated performance, specifically targeting a dividend on equity (DOE) ratio of 8% as a guideline for profit distribution.

For fiscal 2025, the Company plans to pay a year-end dividend of ¥68.0 (annual dividend of ¥130.0), an increase of ¥6.0 from the most recently announced dividend, taking into consideration the business results for fiscal 2025 and future business development.

For the next fiscal year, with the aim of providing continuous and stable dividends, and to adopt an indicator that is less affected by market price fluctuations and better reflects the Company's actual condition, the Company will change the basis for calculating DOE from shareholders' equity including accumulated other comprehensive income to shareholders' equity only, and will raise the DOE target level from 8% to 10%.

Taking into consideration the earnings forecast and the change in dividend policy for the next fiscal year, the Company plans to increase its annual dividend by ¥2.0 from ¥130.0 and, in addition, include a ¥14.0 commemorative dividend for the 70th anniversary of the Company's founding, resulting in a total annual dividend of ¥146.0 (¥73.0 paid at the end of the second quarter and ¥73.0 at the end of the fiscal year).

With regard to future dividends, the Company will, after giving full consideration to the balance between financial stability and capital efficiency, set the above annual dividend of ¥146.0 as a minimum guideline and will consider further enhancement of shareholder returns in accordance with business performance and the management environment.

Retained earnings will be utilized for strategic investments such as M&A, as well as capital expenditures and reduction of interest-bearing debt.

2. Basic Concept of Selecting Accounting Standards

The Sanwa Group applies Japanese GAAP in its accounting. Going forward, the Group will closely monitor future trends as they pertain to the application of International Financial Reporting Standards (IFRS).

3. Consolidated Financial Statements and Primary Notes

(1) Consolidated Balance Sheets

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	125,495	115,589
Notes and accounts receivable - trade, and contract assets	119,172	119,682
Electronically recorded monetary claims - operating	15,905	15,194
Securities	8,893	9,496
Merchandise and finished goods	15,418	17,892
Work in process	16,013	15,652
Raw materials	53,050	52,358
Other	12,565	10,946
Allowance for doubtful accounts	(3,816)	(3,884)
Total current assets	362,699	352,927
Non-current assets		
Property, plant and equipment		
Buildings	72,957	76,071
Accumulated depreciation	(45,042)	(48,110)
Buildings, net	27,914	27,961
Structures	10,739	12,289
Accumulated depreciation	(7,408)	(8,167)
Structures, net	3,330	4,121
Machinery and equipment	88,707	96,622
Accumulated depreciation	(66,031)	(70,962)
Machinery and equipment, net	22,676	25,660
Vehicles	5,613	6,230
Accumulated depreciation	(3,854)	(4,382)
Vehicles, net	1,759	1,848
Tools, furniture and fixtures	26,417	27,613
Accumulated depreciation	(21,775)	(23,223)
Tools, furniture and fixtures, net	4,641	4,389
Land	21,681	20,210
Right-of use assets	15,412	17,060
Accumulated depreciation	(3,938)	(5,037)
Right-of-use assets, net	11,473	12,023
Construction in progress	4,976	5,591
Total property, plant and equipment	98,454	101,807
Intangible assets		
Goodwill	3,551	3,253
Trademark right	7,427	7,409
Software	7,995	7,304
Software in progress	1,141	1,793
Other	2,084	1,987
Total intangible assets	22,199	21,747

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Investments and other assets		
Investment securities	33,426	51,097
Long-term loans receivable	427	261
Retirement benefit asset	10,524	13,730
Deferred tax assets	2,438	2,427
Other	5,509	4,974
Allowance for doubtful accounts	(1,069)	(1,175)
Total investments and other assets	51,256	71,315
Total non-current assets	171,910	194,870
Total assets	534,609	547,798
Liabilities		
Current liabilities		
Notes and accounts payable - trade	48,540	33,130
Electronically recorded obligations - operating	12,649	11,425
Current portion of bonds payable	-	10,000
Short-term borrowings	7,811	8,338
Current portion of long-term borrowings	3,043	14,025
Lease liabilities	3,249	3,540
Accounts payable - other	22,330	25,392
Accrued consumption taxes	6,073	5,912
Income taxes payable	10,362	8,793
Contract liabilities	8,037	9,473
Provision for bonuses	13,323	9,874
Other	13,255	10,872
Total current liabilities	148,676	150,779
Non-current liabilities		
Bonds payable	20,000	10,000
Long-term borrowings	14,252	2,217
Lease liabilities	8,630	8,954
Provision for retirement benefits for directors (and other officers)	424	401
Retirement benefit liability	10,797	10,449
Deferred tax liabilities	4,571	10,887
Other	3,063	3,123
Total non-current liabilities	61,740	46,034
Total liabilities	210,417	196,813
Net assets		
Shareholders' equity		
Share capital	38,413	38,413
Capital surplus	39,430	39,430
Retained earnings	204,938	223,235
Treasury shares	(26,631)	(33,557)
Total shareholders' equity	256,151	267,522
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	8,062	17,648
Deferred gains or losses on hedges	(177)	(62)
Foreign currency translation adjustment	56,611	59,981
Remeasurements of defined benefit plans	1,426	3,399
Total accumulated other comprehensive income	65,923	80,967
Share acquisition rights	68	68
Non-controlling interests	2,049	2,426
Total net assets	324,192	350,984
Total liabilities and net assets	534,609	547,798

(2) Consolidated Statements of Income and Comprehensive Income
(Consolidated Statements of Income)

(Millions of yen)

	Fiscal year ended March 31, 2025 (From April 1, 2024 to March 31, 2025)	Fiscal year ended March 31, 2026 (From April 1, 2025 to March 31, 2026)
Net sales	662,380	660,712
Cost of sales	444,121	441,836
Gross profit	218,258	218,875
Selling, general and administrative expenses	137,743	139,779
Operating profit	80,515	79,095
Non-operating income		
Interest income	4,122	3,554
Dividend income	523	669
Foreign exchange gains	288	-
Share of profit of entities accounted for using equity method	407	138
Other	806	408
Total non-operating income	6,148	4,771
Non-operating expenses		
Interest expenses	1,273	1,409
Foreign exchange losses	-	339
Other	1,375	1,470
Total non-operating expenses	2,648	3,219
Ordinary profit	84,015	80,647
Extraordinary income		
Gain on sale of non-current assets	80	1,397
Gain on sale of investment securities	110	-
Gain on liquidation of subsidiaries and associates	-	320
Total extraordinary income	191	1,718
Extraordinary losses		
Loss on disposal of non-current assets	86	86
Loss on sale of non-current assets	0	3
Impairment losses	1,107	-
Loss on valuation of shares of subsidiaries and associates	-	37
Business restructuring expenses for subsidiaries	1,681	1,730
Loss on liquidation of subsidiaries and associates	1	0
Total extraordinary losses	2,876	1,857
Profit before income taxes	81,329	80,508
Income taxes - current	23,684	19,308
Income taxes - deferred	(231)	1,031
Total income taxes	23,452	20,339
Profit	57,877	60,168
Profit attributable to non-controlling interests	364	391
Profit attributable to owners of parent	57,512	59,776

(Consolidated Statements of Comprehensive Income)

(Millions of yen)

	Fiscal year ended March 31, 2025 (From April 1, 2024 to March 31, 2025)	Fiscal year ended March 31, 2026 (From April 1, 2025 to March 31, 2026)
Profit	57,877	60,168
Other comprehensive income		
Valuation difference on available-for-sale securities	872	9,586
Deferred gains or losses on hedges	(212)	115
Foreign currency translation adjustment	18,613	3,648
Remeasurements of defined benefit plans, net of tax	503	1,972
Share of other comprehensive income of entities accounted for using equity method	1	(278)
Total other comprehensive income	19,779	15,044
Comprehensive income	77,657	75,212
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	77,206	74,638
Comprehensive income attributable to non-controlling interests	450	574

(3) Consolidated Statements of Changes in Net Assets

For the fiscal year ended March 31, 2025

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	38,413	39,781	174,019	(14,801)	237,414
Changes during period					
Dividends of surplus			(20,953)		(20,953)
Profit attributable to owners of parent			57,512		57,512
Purchase of treasury shares				(17,819)	(17,819)
Disposal of treasury shares		(52)	(253)	601	295
Cancellation of treasury shares			(5,388)	5,388	-
Increase by merger					-
Change in ownership interest of parent due to transactions with non-controlling interests		(298)			(298)
Net changes in items other than shareholders' equity					
Total changes during period	-	(351)	30,918	(11,830)	18,737
Balance at end of period	38,413	39,430	204,938	(26,631)	256,151

	Accumulated other comprehensive income					Share acquisition rights	Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustments	Remeasurements of defined benefit plans	Total accumulated other comprehensive income			
Balance at beginning of period	7,189	34	37,995	922	46,143	255	1,688	285,501
Changes during period								
Dividends of surplus								(20,953)
Profit attributable to owners of parent								57,512
Purchase of treasury shares								(17,819)
Disposal of treasury shares								295
Cancellation of treasury shares								-
Increase by merger								-
Change in ownership interest of parent due to transactions with non-controlling interests								(298)
Net changes in items other than shareholders' equity	872	(212)	18,615	503	19,779	(187)	361	19,953
Total changes during period	872	(212)	18,615	503	19,779	(187)	361	38,690
Balance at end of period	8,062	(177)	56,611	1,426	65,923	68	2,049	324,192

For the fiscal year ended March 31, 2026

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	38,413	39,430	204,938	(26,631)	256,151
Changes during period					
Dividends of surplus			(25,844)		(25,844)
Profit attributable to owners of parent			59,776		59,776
Purchase of treasury shares				(22,189)	(22,189)
Disposal of treasury shares		141		165	307
Cancellation of treasury shares		(141)	(14,956)	15,098	-
Increase by merger			(679)		(679)
Change in ownership interest of parent due to transactions with non-controlling interests					-
Net changes in items other than shareholders' equity					
Total changes during period	-	-	18,296	(6,925)	11,371
Balance at end of period	38,413	39,430	223,235	(33,557)	267,522

	Accumulated other comprehensive income					Share acquisition rights	Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustments	Remeasurements of defined benefit plans	Total accumulated other comprehensive income			
Balance at beginning of period	8,062	(177)	56,611	1,426	65,923	68	2,049	324,192
Changes during period								
Dividends of surplus								(25,844)
Profit attributable to owners of parent								59,776
Purchase of treasury shares								(22,189)
Disposal of treasury shares								307
Cancellation of treasury shares								-
Increase by merger								(679)
Change in ownership interest of parent due to transactions with non-controlling interests								-
Net changes in items other than shareholders' equity	9,586	115	3,369	1,972	15,044	-	376	15,421
Total changes during period	9,586	115	3,369	1,972	15,044	-	376	26,792
Balance at end of period	17,648	(62)	59,981	3,399	80,967	68	2,426	350,984

(4) Consolidated Statements of Cash Flows

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Cash flows from operating activities		
Profit before income taxes	81,329	80,508
Depreciation	14,383	14,734
Amortization of goodwill	1,802	818
Impairment losses	1,107	—
Increase (decrease) in allowance for doubtful accounts	(364)	(33)
Increase (decrease) in provision for bonuses	(379)	(3,305)
Increase in net defined benefit liability and asset	(1,409)	(1,361)
Interest and dividend income	(4,645)	(4,223)
Interest expenses	1,273	1,409
Share of loss (profit) of entities accounted for using equity method	(407)	(138)
Loss (gain) on sale and retirement of non-current assets	5	(1,307)
Loss (gain) on sale of investment securities	(110)	—
Loss (gain) on valuation of investment securities	—	37
Decrease (increase) in trade receivables	3,518	2,827
Decrease (increase) in inventories	1,774	381
Increase (decrease) in trade payables	(5,045)	(17,490)
Other, net	1,592	6,694
Subtotal	94,425	79,550
Interest and dividend received	4,612	4,129
Interest paid	(1,383)	(1,445)
Income taxes paid	(20,712)	(20,837)
Net cash provided by (used in) operating activities	76,942	61,396
Cash flows from investing activities		
Purchase of short-term and long-term investment securities	(1,857)	(6,381)
Proceeds from sales of short-term and long-term investment securities	2,573	5,856
Purchase of shares of subsidiaries resulting in change in scope of consolidation	—	(477)
Purchase of non-current assets	(15,656)	(14,233)
Loan advances	(48)	(138)
Proceeds from collections of loans receivable	210	335
Other, net	(15,395)	(2,877)
Net cash provided by (used in) investing activities	(30,174)	(17,917)

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	914	274
Proceeds from long-term borrowings	–	2,000
Repayments of long-term borrowings	(1,241)	(3,055)
Purchase of shares of subsidiaries not resulting in change in scope of consolidation	(223)	–
Net decrease (increase) in treasury shares	(17,523)	(21,882)
Dividends paid	(20,953)	(25,844)
Dividends paid to non-controlling interests	(156)	(236)
Other, net	(3,707)	(3,959)
Net cash provided by (used in) financing activities	(42,890)	(52,702)
Effect of exchange rate change on cash and cash equivalents	5,042	(2,343)
Net increase (decrease) in cash and cash equivalents	8,919	(11,567)
Cash and cash equivalents at beginning of period	94,195	103,114
Increase in cash and cash equivalents resulting from merger with unconsolidated subsidiaries	–	36
Cash and cash equivalents at end of period	103,114	91,583

- (5) Notes to Consolidated Financial Statements
(Notes on the Going Concern Assumption)
Not applicable.

(Segment Information, etc.)

1. Outline of reportable segments

Reportable segments of the Group are components for which discrete financial information is available and which are subject to regular discussion by the Board of Directors of the Company, the highest management decision-making body, to make decisions on the allocation of management resources and assess performance.

The Group is primarily engaged in the manufacture and sales of construction materials for commercial and residential buildings, as well as the maintenance and service business for these products. The Group mainly comprises Sanwa Shutter Corporation in Japan, Overhead Door Corporation in North America, Novoferm GmbH in Europe, and Shanghai Baosteel-Sanwa Door Co., Ltd., SANWA SHUTTER (HK) Ltd., AnHo Metal Industrial Co., Ltd., Vina-Sanwa Company Liability Ltd., SUZUKI SHUTTER (HK) Ltd., Sanwa Holdings (Shanghai) Co., Ltd., Sanwa Novoferm (Changshu) Co., Ltd., and AUB Limited in Asia. Local legal entities are independent management units, and formulate overall regional management strategies for their products and conduct separate business activities.

Accordingly, the Group is comprised of regional segments and divided into legal entities, based on the manufacture and sales systems. The Group's four reportable segments are "Japan," "North America," "Europe," and "Asia."

The major products and services of each reportable segment are as follows:

Japan

Rolling shutters, shutter-related products, door products for buildings, partitions, stainless steel products, store front products, window products, residential door products, exterior products, residential garage door products, automatic door products, facade products, and the maintenance and service business, etc.

North America

Rolling shutters, shutter-related products, industrial sectional door products, residential garage door products, operator for garage doors and other doors, automatic door products, and the maintenance and service business, etc.

Europe

Rolling shutters, shutter-related products, door products, industrial sectional door products, residential garage door products, operator for garage doors and other doors, and the maintenance and service business, etc.

Asia

Rolling shutters, shutter-related products, door products, industrial sectional door products, and the maintenance and service business, etc.

2. Calculation method used for net sales, income or loss, assets and other items on each reportable segment

The accounting methods used for reportable segments are generally the same as the descriptions in "Basis of Presenting Consolidated Financial Statements." Inter-segment transactions are inter-company transactions and are based on market price and other relevant factors.

3. Information about net sales, income or loss, assets and other items on each reportable segment

For the fiscal year ended March 31, 2025

(Millions of yen)

	Reportable segment					Adjustments (Note 1)	Consolidated financial statements (Note 2)
	Japan	North America	Europe	Asia	Total		
Net sales							
Sales to customers	287,560	245,356	114,276	15,123	662,316	63	662,380
Intersegment sales or transfers	115	148	79	231	575	(575)	-
Total	287,676	245,505	114,356	15,354	662,892	(511)	662,380
Segment income	35,841	41,503	3,405	373	81,124	(609)	80,515
Segment assets	145,906	202,188	82,558	16,055	446,708	87,901	534,609
Other items							
Depreciation and amortization	3,383	5,569	5,056	336	14,346	37	14,383
Investment in entities accounted for using equity method	-	-	-	-	-	1,284	1,284
Increase in property, plant and equipment and intangible assets	4,240	6,802	3,837	741	15,622	33	15,656

Notes: 1. Adjustments are as follows:

(1) Net sales

- Other net sales ¥63 million
- Elimination of intersegment transactions ¥(575) million

(2) Segment income

- Other income ¥63 million
- Corporate expenses ¥(2,395) million
- Amortization of goodwill ¥(1,802) million
- Other adjustments ¥281 million
- Elimination of intersegment transactions ¥3,243 million

(3) Segment assets

- Other assets ¥5,667 million
- Corporate assets ¥82,234 million

Other adjustments are as a result of incidental activities associated with facility management operations.

Corporate expenses mainly consist of general and administrative expenses that do not belong to any reportable segment.

Corporate assets mainly consist of surplus operating funds (cash and deposits, securities) and long-term investment funds (investment securities) that do not belong to any reportable segment.

2. Segment income is reconciled to the operating profit of the consolidated statements of income.

3. The major countries and regions in each reportable segment are as follows:

North America: USA, Canada, etc.

Europe: Germany, France, Italy, Netherlands, UK, etc.

Asia: China, Hong Kong, Taiwan, and Vietnam

For the fiscal year ended March 31, 2026

(Millions of yen)

	Reportable segment					Adjustments (Note 1)	Consolidated financial statements (Note 2)
	Japan	North America	Europe	Asia	Total		
Net sales							
Sales to customers	291,217	241,737	114,947	12,745	660,648	63	660,712
Intersegment sales or transfers	118	118	75	261	573	(573)	-
Total	291,335	241,856	115,023	13,006	661,221	(509)	660,712
Segment income	39,067	37,754	2,178	101	79,102	(6)	79,095
Segment assets	143,848	215,727	89,753	22,302	471,631	76,166	547,798
Other items							
Depreciation and amortization	3,460	5,448	5,513	273	14,696	38	14,734
Investment in entities accounted for using equity method	-	-	-	-	-	1,332	1,332
Increase in property, plant and equipment and intangible assets	4,307	6,246	3,541	108	14,203	29	14,233

Notes: 1. Adjustments are as follows:

(1) Net sales

- Other net sales ¥63 million
- Elimination of intersegment transactions ¥(573) million

(2) Segment income

- Other income ¥63 million
- Corporate expenses ¥(2,614) million
- Amortization of goodwill ¥(818) million
- Other adjustments ¥153 million
- Elimination of intersegment transactions ¥3,209 million

(3) Segment assets

- Other assets ¥1,361 million
- Corporate assets ¥74,804 million

Other adjustments are as a result of incidental activities associated with facility management operations. Corporate expenses mainly consist of general and administrative expenses that do not belong to any reportable segment.

Corporate assets mainly consist of surplus operating funds (cash and deposits, securities) and long-term investment funds (investment securities) that do not belong to any reportable segment.

2. Segment income is reconciled to the operating profit of the consolidated statements of income.

3. The major countries and regions in each reportable segment are as follows:

North America: USA, Canada, etc.

Europe: Germany, France, Italy, Netherlands, UK, etc.

Asia: China, Hong Kong, Taiwan, and Vietnam

(Notes on Per-Share Information)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Net assets per share	1,499.14 yen	1,660.39 yen
Earnings per share	264.61 yen	281.61 yen
Diluted earnings per share	264.40 yen	281.48 yen

Note: 1. The basis for calculation of earnings per share and diluted earnings per share is as follows.

Item		For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Earnings per share			
Profit attributable to owners of parent	(Millions of yen)	57,512	59,776
Amount not attributable to common shareholders	(Millions of yen)	-	
Profit related to common shares attributable to owners of parent	(Millions of yen)	57,512	59,776
Average number of common shares during the period	(Thousands of shares)	217,348	212,264
Diluted earnings per share			
Adjustments for profit attributable to owners of parent	(Millions of yen)	-	-
Increase in common shares	(Thousands of shares)	172	100
(of which, share acquisition rights)	(Thousands of shares)	(172)	(100)
Overview of dilutive shares not included in the calculation of diluted earnings per share due to the absence of dilutive effects		-	

2. The basis for calculation of earnings per share is as follows.

Item		As of March 31, 2025	As of March 31, 2026
Total net assets	(Millions of yen)	324,192	350,984
Deductions from total net assets	(Millions of yen)	2,117	2,494
(of which, share acquisition rights)	(Millions of yen)	(68)	(68)
(of which, non-controlling interests)	(Millions of yen)	(2,049)	(2,426)
Net assets related to common shares at the end of the period	(Millions of yen)	322,074	348,490
Number of common share used in the calculation of earnings per share at the end of the period	(Thousands of shares)	214,839	209,884

(Notes on Significant Subsequent Events)

Not applicable.