Supplementary Materials

The Third Quarter of the Term Ending March 31, 2025

February 6, 2025

TSUMURA & CO.

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Consolidated Statements of Income (Million yen)

	FY 3/20	FY 3/2024 3Q FY 3/2025 3Q		025 3Q	Year-o	n-year	Full-year forecast for FY 3/2025 (After Revision) **2				
	Amount	% of sales	Amount	% of sales	Change Amount	Change %	Amount	% of sales	YoY (Amount)	YoY (%)	
Net sales	115,826	100.0%	136,773	100.0%	20,947	18.1%	182,300	100.0%	31,455	20.9%	
Domestic business ^{*1}	101,929	88.0%	122,880	89.8%	20,951	20.6%	161,800	88.8%	29,701	22.5%	
China business	13,896	12.0%	13,892	10.2%	(4)	(0.0)%	20,500	11.2%	1,755	9.4%	
Cost of sales	60,767	52.5%	66,967	49.0%	6,200	10.2%	90,600	49.7%	8,572	10.5%	
Gross profit on sales	55,059	47.5%	69,806	51.0%	14,746	26.8%	91,700	50.3%	22,883	33.3%	
Selling, general and administrative expenses	35,915	31.0%	37,425	27.4%	1,510	4.2%	51,700	28.4%	2,901	5.9%	
Operating profit	19,143	16.5%	32,380	23.7%	13,236	69.1%	40,000	21.9%	19,983	99.8%	
Domestic business	19,427	_	32,568	_	13,141	67.6%	_	_	_	-	
China business	(283)	_	(187)	_	95	_	_	_	_	_	
Ordinary profit	22,400	19.3%	35,151	25.7%	12,750	56.9%	44,000	24.1%	20,507	87.3%	
Profit attributable to owners of par	16,151	13.9%	26,567	19.4%	10,416	64.5%	34,000	18.7%	17,293	103.5%	

^{*1} Of the Domestic business, sales for 129 prescription Kampo products in the FY2024 3Q amounted to 117,904 million yen (+20.8% y-o-y).

Investments, R&D expenses, etc.

(Million yen)

	FY 3/2024 3Q		FY 3/2025 3Q		Year-on-year		Full-year forecast for FY 3/2025				
	Amount	% of sales	Amount	% of sales	Change Amount	Change %	Amount	% of sales	YoY(Amount)	YoY(%)	
Investments	12,494	10.8%	21,392	15.6%	8,897	71.2%	37,000	20.3%	15,091	68.9%	
Capital investments	10,128	8.7%	19,904	14.6%	9,775	96.5%	34,000	18.7%	15,647	85.3%	
R&D expenses	6,132	5.3%	6,200	4.5%	67	1.1%	8,300	4.6%	11	0.1%	
Advertising expenses	528	0.5%	439	0.3%	(88)	(16.8)%	1,100	0.6%	163	17.4%	
Depreciation	7,583	6.5%	7,931	5.8%	348	4.6%	10,600	5.8%	364	3.6%	
Personnel expenses	26,995	23.3%	27,660	20.2%	665	2.5%	38,300	21.0%	2,112	5.8%	

st2 Revisions have been announced in the "Notice of Revisions to Earnings Forecast" on February 6th.

Product sales (Million yen)

Rank		No.	Product Name	FY 3/2024 3Q	FY 3/2025 3Q	Year-on-year (Amount)	Year-on-year (%)
1	$\stackrel{\wedge}{\simeq}$	100	Daikenchuto	7,590	11,367	3,777	49.8%
2	$\stackrel{\wedge}{\simeq}$	54	Yokukansan	5,826	8,602	2,776	47.6%
3	G	41	Hochuekkito	6,185	5,879	(306)	(5.0)%
4	G	17	Goreisan	5,528	5,751	222	4.0%
5	☆	43	Rikkunshito	5,661	5,486	(174)	(3.1)%
6		68	Shakuyakukanzoto	3,576	5,299	1,722	48.2%
7		62	Bofutsushosan	2,813	4,300	1,487	52.9%
8	☆	107	Goshajinkigan	2,827	4,281	1,454	51.4%
9	G	24	Kamishoyosan	3,935	3,786	(149)	(3.8)%
10		1	Kakkonto	2,674	3,671	996	37.2%
18	G	137	Kamikihito	1,782	1,740	(41)	(2.3)%
20	G	108	Ningin'yoeito	1,761	1,645	(115)	(6.6)%
25	$\stackrel{\wedge}{\simeq}$	14	Hangeshashinto	1,097	1,113	15	1.4%
			Total of Drug-fostering Program formulations	23,003	30,852	7,848	34.1%
			Total of "Growing" formulations	19,193	18,803	(390)	(2.0)%
			Total of 129 prescription Kampo products	97,635	117,904	20,269	20.8%

^{☆ :} Drug-fostering Program formulations G: "Growing" formulations

Growth rates of 129 prescription Kampo products

	FY 3/2020	FY 3/2021	FY 3/2022	FY 3/2023	FY 3/2024	FY 3/2025 1Q	FY 3/2025 2Q	FY 3/2025
					11 3/2024	11 3/2023 IQ	(Interim Period)	3Q
Amount	1.8%	1.1%	8.1%	4.6%	5.9%	21.9%	21.0%	20.8%
Items with higher yen sales	66	82	110	98	94	87	85	86

^{**} The number of Kampo preparations to which price revisions for unprofitable products were applied in the FY2024 NHI price revision: 66 (3 prescriptions falling under drug fostering and evolution of Kampo + 63 other prescriptions, Revision rate: +36.2% - +50.7%)

Consolidated Balance Sheets

(Million yen)

	As of March 31, 2024	As of December 31, 2024	Increase / Decrease
Total assets	428,254	463,807	35,553
Current assets	281,292	306,610	25,317
Liquid assets	145,225	155,075	9,849
Inventories	117,617	128,646	11,029
Non-current assets	146,961	157,197	10,235
Property, plant and equipment	104,058	118,448	14,390
Total liabilities	132,889	145,484	12,594
Current liabilities	68,557	73,433	4,875
Non-current liabilities	64,332	72,051	7,719
Total net assets	295,364	318,322	22,958

Consolidated Statements of Cash Flows

(Million yen)

	FY 3/2024	FY 3/2025	Increase /
	3Q	3Q	Decrease
Cash flows from operating activities	(798)	22,472	23,270
Cash flows from investing activities	(12,373)	(11,675)	698
Cash flows from financing activities	(4,388)	(8,510)	(4,121)
Cash and cash equivalents at end of period	80,496	82,942	2,445

Quarterly data

Consolidated Statements of Income

(Million yen)

		FY 3/	2024		FY 3/2025					
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q		
	1Q	cumulative	cumulative	cumulative	10	cumulative	cumulative	cumulative		
Net sales	37,036	75,302	115,826	150,845	43,690	89,071	136,773			
Domestic business	32,988	66,131	101,929	132,099	40,134	79,973	122,880			
China business	4,047	9,171	13,896	18,745	3,556	9,097	13,892			
Cost of sales	20,341	40,877	60,767	82,028	20,858	43,200	66,967			
Gross profit on sales	16,694	34,425	55,059	68,816	22,832	45,871	69,806			
Selling, general and administrative expenses	12,009	24,213	35,915	48,799	12,257	24,795	37,425			
Operating profit	4,684	10,211	19,143	20,017	10,575	21,075	32,380			
Domestic business	4,684	10,426	19,427	20,531	10,713	21,196	32,568			
China business	0	(214)	(283)	(514)	(138)	(121)	(187)			
Ordinary profit	5,989	12,675	22,400	23,493	14,118	23,402	35,151			
Profit attributable to owners of parent	4,332	9,005	16,151	16,707	11,180	17,502	26,567			

Consolidated Balance Sheets

(Million yen)

		FY 3/	2024		FY 3/2025				
	The end of								
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	
Total assets	405,437	416,840	418,272	428,254	445,163	453,462	463,807		
Current assets	272,369	279,260	278,724	281,292	297,395	300,784	306,610		
Liquid assets	150,589	147,198	150,386	145,225	149,060	149,582	155,075		
Inventories	107,501	112,432	111,899	117,617	126,911	131,492	128,646		
Non-current assets	133,067	137,579	139,547	146,961	147,768	152,678	157,197		
Property, plant and equipment	94,530	96,247	99,279	104,058	105,644	111,398	118,448		
Total liabilities	126,345	127,920	121,144	132,889	137,611	129,588	145,484		
Current liabilities	49,402	49,910	57,608	68,557	73,718	55,715	73,433		
Non-current liabilities	76,943	78,009	63,535	64,332	63,892	73,872	72,051		
Total net assets	279,091	288,920	297,127	295,364	307,552	323,873	318,322		

Consolidated Statements of Cash Flows (Million yen)

	FY 3/2024				FY 3/2025				
	10	2Q	3Q	4Q	1Q	2Q	3Q	4Q	
	1Q	cumulative	cumulative	cumulative		cumulative	cumulative	cumulative	
Cash flows from operating activities	(152)	601	(798)	5,608	(1,377)	17,100	22,472		
Cash flows from investing activities	(4,906)	(14,080)	(12,373)	(19,351)	(567)	(7,780)	(11,675)		
Cash flows from financing activities	(1,579)	(1,694)	(4,388)	(4,417)	(3,782)	(12,322)	(8,510)		
Cash and cash equivalents at the end of the quarter	88,917	81,285	80,496	78,034	72,530	82,289	82,942		

Product sales (Million yen)

		FY 3/	2024		FY 3/2025					
No. / Product Name	10	2Q	3Q	4Q	10	2Q	3Q	4Q		
	1Q	cumulative	cumulative	cumulative	1Q	cumulative	cumulative	cumulative		
100 / Daikenchuto	2,515	4,937	7,590	9,851	3,877	7,510	11,367			
54 / Yokukansan	1,940	3,819	5,826	7,447	3,040	5,816	8,602			
43 / Rikkunshito	1,861	3,685	5,661	7,454	1,757	3,581	5,486			
107 / Goshajinkigan	995	1,836	2,827	3,698	1,467	2,830	4,281			
14 / Hangeshashinto	370	716	1,097	1,448	358	726	1,113			
Total of Drug-fostering Program formulations	7,683	14,996	23,003	29,899	10,502	20,465	30,852			
41 / Hochuekkito	1,931	4,109	6,185	7,956	1,800	3,937	5,879			
17 / Goreisan	1,801	3,674	5,528	6,869	2,090	3,897	5,751			
24 / Kamishoyosan	1,305	2,578	3,935	5,117	1,199	2,441	3,786			
137 / Kamikihito	590	1,161	1,782	2,290	539	1,125	1,740			
108 / Ninjin'yoeito	561	1,127	1,761	2,305	527	1,085	1,645			
Total of "Growing" formulations	6,191	12,650	19,193	24,539	6,157	12,487	18,803			
Total of Drug-fostering Program	13,874	27 646	42 106	5/ /30	16,659	32,952	49,655			
formulations and "Growing" formulations	13,074	27,646	42,196	54,438	10,059	32,932	49,033			
Total of 129 prescription Kampo products	31,838	63,720	97,635	126,357	38,820	77,101	117,904			