August 13, 2026

Company Name	PLAID, Inc.
Representative	Kenta Kurahashi, Representative Director and CEO (Code No.: 4165 TSE Growth)
Contact	Takahiro Tsuji, Executive Officer, CFO (TEL +81-3-4405-7597)

Notice Regarding the Appropriation of Surplus

We hereby announce that our Board of Directors, at a meeting held on August 13, 2026, resolved to appropriate surplus as described below.

1. Purpose of the Appropriation of Surplus

   For the purpose of improving the flexibility and agility of future capital policies and strengthening our financial structure, pursuant to the provisions of Article 452 and Article 459, Paragraph 1, Item 3 of the Companies Act, as well as Article 41 of our Articles of Incorporation, we will appropriate surplus by resolution of the Board of Directors, transfer a portion of Other Capital Surplus to Retained Earnings Brought Forward, and cover the deficit in Retained Earnings Brought Forward by increasing it.

2. Details of the Appropriation of Surplus

   We will cover the deficit in Retained Earnings Brought Forward by reducing 3,459,873,543 yen from 5,314,480,839 yen of Other Capital Surplus on the non-consolidated balance sheet and transferring it to Retained Earnings Brought Forward.

(1) Item of surplus to be increased:	Retained Earnings Brought Forward
(2) Item of surplus to be decreased:	Other Capital Surplus
(3) Amount related to each item of surplus to be appropriated:	3,459,873,543 yen
(4) Effective date:	August 13, 2026

3. Future Outlook

   This matter involves the transfer of account items within the "Net Assets" section of the balance sheet. It will not cause any change in the total amount of our net assets and will have no impact on our consolidated and non-consolidated financial results.