



September 11, 2026

Company Name PLAID, Inc.  
 Representative Kenta Kurahashi,  
 Representative Director and CEO  
 (Code No.: 4165 TSE Growth)  
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### Notice Regarding the Status and Completion of Share Repurchase

(Repurchase of Shares under the Provisions of the Articles of Incorporation Pursuant to Article 459, Paragraph 1 of the Companies Act)

We hereby announce the status of the repurchase of our shares, which was resolved at a meeting of our Board of Directors held on August 13, 2026, pursuant to the provisions of Article 459, Paragraph 1 of the Companies Act and Article 41 of our Articles of Incorporation.

We also announce that the repurchase of our shares pursuant to the aforementioned resolution of the Board of Directors has been completed as of September 10, 2026, as detailed below:

|                                        |                                              |
|----------------------------------------|----------------------------------------------|
| (1) Class of Shares Repurchased        | Common stock of the Company                  |
| (2) Total Number of Shares Repurchased | 291,500 shares                               |
| (3) Total Amount of Repurchase Price   | 200,698,700 yen                              |
| (4) Repurchase Period                  | From September 1, 2026 to September 10, 2026 |
| (5) Method of Repurchase               | Market purchases on the Tokyo Stock Exchange |

(Reference)

#### 1. Details of the Resolution at the Meeting of Our Board of Directors Held on August 13, 2026

|                                              |                                                                                                          |
|----------------------------------------------|----------------------------------------------------------------------------------------------------------|
| (1) Class of Shares to be Repurchased        | Common stock of the Company                                                                              |
| (2) Total Number of Shares to be Repurchased | Up to 1,100,000 shares<br>(Approx. 2.7% of the total number of shares issued (excluding treasury stock)) |
| (3) Total Amount of Repurchase Price         | Up to 500,000,000 yen                                                                                    |
| (4) Repurchase Period                        | From August 14, 2026 to September 10, 2026                                                               |
| (5) Method of Repurchase                     | Market purchases on the Tokyo Stock Exchange                                                             |

#### 2. Cumulative Total of Shares Repurchased in Accordance with the Above Board of Directors Resolution (as of September 10, 2026)

|                                        |                 |
|----------------------------------------|-----------------|
| (1) Total Number of Shares Repurchased | 713,500 shares  |
| (2) Total Amount of Repurchase Price   | 499,990,800 yen |