FOOD & LIFE COMPANIES LTD.
[TSE 3563.T]
November 4, 2026

Revenue YoY%（Japan Sushiro）

FY2027	Oct	Nov	Dec	Jan	Feb	Mar	1H	Apr	May	Jun	Jul	Aug	Sep	2H	FY
All-Store Revenue	118.1%														
LFL Revenue	113.7%														
LFL Customer Count	107.0%														
LFL Average Customer Ticket	106.3%														

Note : The figures above are of the stores operated under Sushiro brand and located in Japan, and LFL figures are of the stores in Japan that are in the 15th month of operation or longer

Store Count （Group Total）

FY2027		Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
Sushiro	Japan	672											
	Int'l	352											
Sugidama	Japan	106											
	Int'l	6											
Total		1,136											

Japan Sushiro

[The Number of Weekend Days / Holidays]

October 2026 10days
October 2025 9days
(Diff. ＋1 day)

In October, there was one more weekend and public holiday compared to the same month of the previous year, which served as a positive factor for sales. Regarding weather conditions, while temperatures were higher in the first half of the month, low-pressure systems and the autumn rain front brought an increased number of rainy days during the latter half. Adding to the Sushiro's core appeal, the following factors contributed to achieving strong LFL growth.

[Promotional Items]
Promotions offering Otoro (super fatty tuna) from Pacific bluefin tuna, widely known as the king of tuna, starting at ¥110 (w/tax) from September 30 to October 13, followed by Chutoro (medium fatty tuna) starting at ¥110 (w/tax) from October 14 to October 25, were highly successful. Additionally, tasting platter featuring items such as oysters, horsemeat sashimi, and seared tilefish, along with desserts from the "Sweet Potato Festival 2026" (Oimo Fest 2026), performed strongly.

[IP Collaborations]
Menu items bundled with merchandise from Sanrio's popular character "Pompompurin," launched on October 7, also drove solid sales growth.

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