



Possible starts here

FY2026 1H Earnings Presentation (Overview)

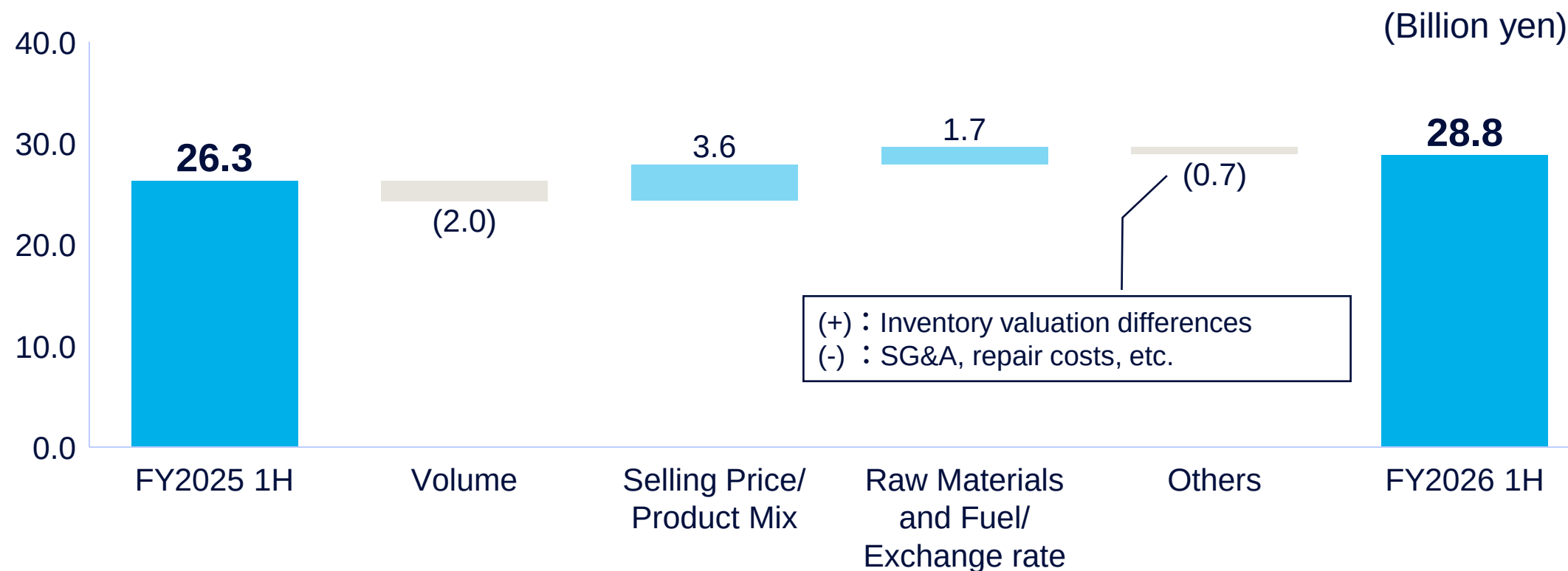
KURARAY CO., LTD.

August 7, 2026

- Net sales and operating income increased, driven by product price revisions implemented in response to rising raw material and fuel costs, as well as the favorable impact of yen depreciation. (Billion yen)

	FY2026 1H	FY2025 1H	Difference
Net Sales	431.0	400.0	31.1
Operating Income	28.8	26.3	2.6
Ordinary Income	26.0	21.3	4.7
Net Income Attributable to Owners of the Parent	14.2	14.0	0.2
	Reference		
JPY/USD (average)	158	148	
JPY/EUR (average)	184	162	
Domestic naphtha JPY 1,000/kl	84	71	
US natural gas USD/MMBtu	3.2	3.7	
Europe natural gas EUR/MWh	44	41	

FY2026 1H Factors Affecting the Change in Operating Income



	FY2025 1H	FY2026 1H
JPY/USD (average)	148	158
JPY/EUR (average)	162	184

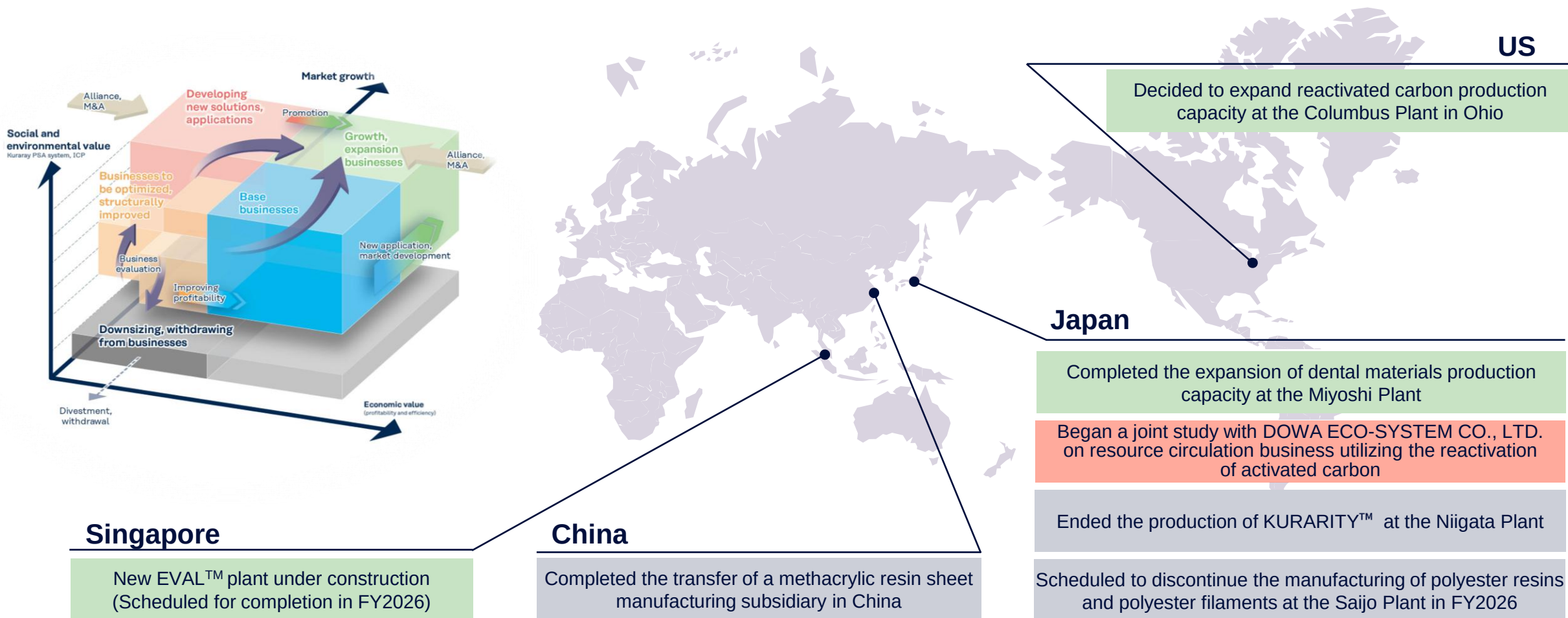
	FY2025 1H	FY2026 1H
Domestic naphtha JPY 1,000/kl	71	84
US natural gas USD/MMBtu	3.7	3.2
Europe natural gas EUR/MWh	41	44

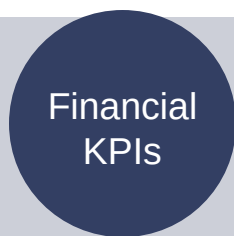
- Revised the full-year forecast for FY2026, based on the interim business results and current business trends

(Billion yen)

	FY2026 Forecast (Aug. 7, 2026)	FY2025	Difference	FY2026 Forecast (Feb. 10, 2026)	Difference
Net Sales	880.0	808.4	71.6	850.0	30.0
Operating Income	70.0	58.9	11.1	70.0	0.0
Ordinary Income	64.0	51.5	12.5	64.0	0.0
Net Income Attributable to Owners of the Parent	40.0	7.5	32.5	40.0	0.0
Reference					
JPY/USD (average)	159	150		150	
JPY/EUR (average)	182	169		175	
Domestic naphtha JPY 1,000/kl	92	68		61	
US natural gas USD/MMBtu	3.2	3.6		3.8	
Europe natural gas EUR/MWh	52	37		37	

Optimized the allocation of management resources through capacity expansions in reactivated carbon and dental materials businesses, while withdrawing from selected businesses



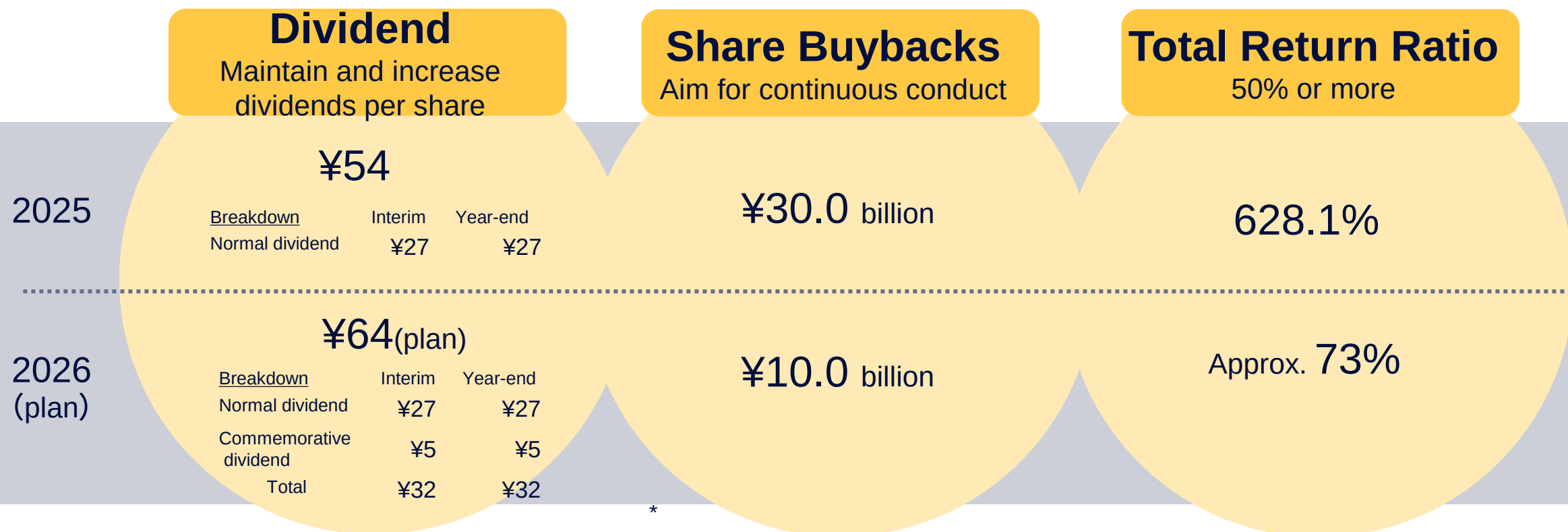


	FY2025	FY2026 1H	FY2026 Forecast (Aug. 7, 2026)
ROIC	5.1%	4.8%	6%
EBITDA*	¥143.6 billion	¥71.0 billion	¥155.0 billion
ROE	1.0%	3.8%	5%
EBITDA Margin (reference)	17.8%	16.5%	18%

*Operating income + depreciation and amortization

Shareholder Return

- Annual dividend forecast unchanged, including the 100th anniversary commemorative dividend
- Completed ¥10.0 billion share buyback and cancellation





Possible starts here

FY2026 1H Earnings Presentation (Details)

KURARAY CO., LTD.

August 7, 2026

Net Sales and Operating Income by Segment

kuraray

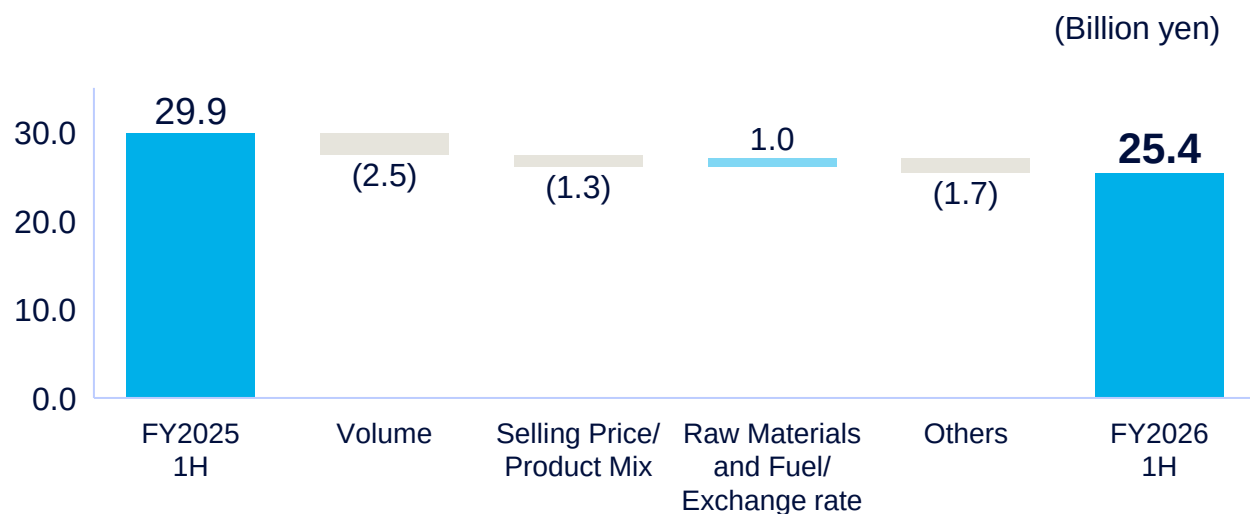
(Billion yen)

	FY2026 1H		FY2025 1H		Difference	
	Net Sales	Operating Income	Net Sales	Operating Income	Net Sales	Operating Income
Vinyl Acetate	217.1	25.4	202.9	29.9	14.3	(4.5)
Isoprene	45.9	1.8	39.9	(1.3)	5.9	3.1
Functional Materials	110.3	4.9	98.6	1.7	11.8	3.2
Fibers & Textiles	31.9	4.2	29.8	(0.1)	2.1	4.3
Trading	37.3	3.7	33.9	3.0	3.4	0.6
Others	15.8	0.8	21.7	1.9	(5.9)	(1.1)
Elimination & Corporate	(27.3)	(11.9)	(26.8)	(8.9)	(0.6)	(3.0)
Total	431.0	28.8	400.0	26.3	31.1	2.6

*From FY2026, the segment classification of the businesses under Electronics Materials Promotion Division is changed from “Others” to “Functional Materials.”
Accordingly, figures presented under result for FY2025 reflect this change.

	(Billion yen)		
	FY2025 1H	FY2026 1H	Difference
Net Sales	202.9	217.1	14.3
Operating Income	29.9	25.4	(4.5)

【Factors Affecting the Change in Operating Income】

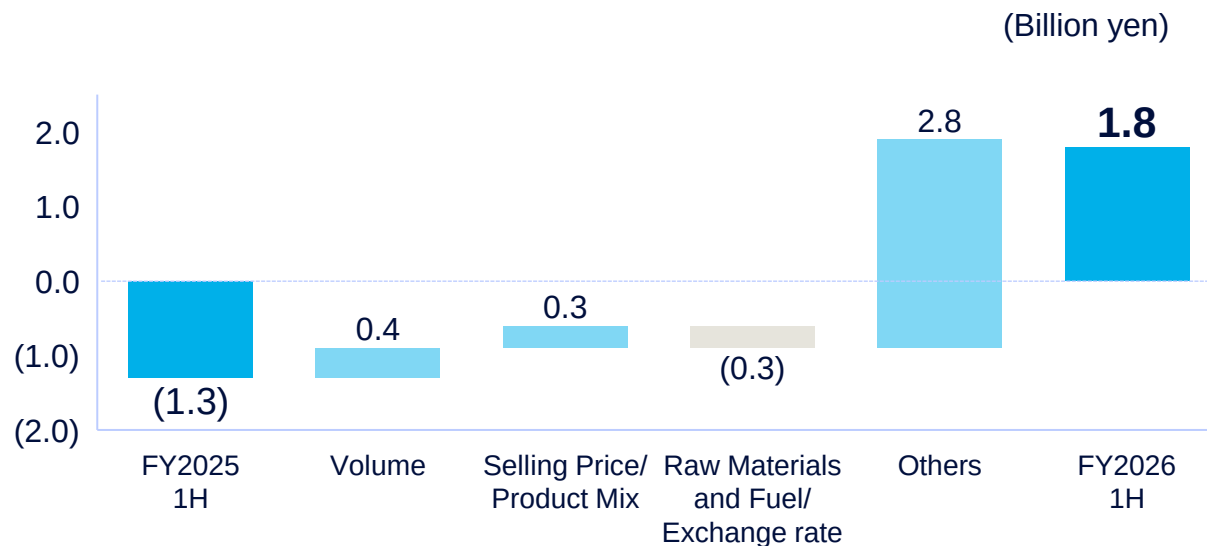


PVOH resin	Having captured demand by leveraging our global supply system amid disruptions in the Middle East, sales volume increased.
Optical-use poval film	Sales volume increased as a result of an accumulation of inventories across the supply chain due to concerns around component procurement against the backdrop of a semiconductor memory shortage and the Middle East situation in addition to demand for buying new televisions for international sporting events.
Advanced Interlayer Solutions	The competitive environment for PVB film remained intense, particularly in Europe and Asia. As a result, sales volume decreased for both construction and automotive applications. Sales of SentryGlas™ also declined due in part to the effects of project delays as customers responded to deteriorating conditions in the Middle East.
Water-soluble PVOH film MonoSol	Sales volume decreased due to weak demand for soluble unit-dose detergent.
EVAL™	Sales volume increased as sales for food packaging and automotive applications remained favorable, and we were able to capture some demand with our global supply system.
Main reason of increase/Decrease	Overall segment income decreased due to lower capacity utilization reflecting declining sales volumes in some businesses despite making price revisions because of the rising prices of raw materials and fuels.

(Billion yen)

	FY2025 1H	FY2026 1H	Difference
Net Sales	39.9	45.9	5.9
Operating Income	(1.3)	1.8	3.1

【Factors Affecting the Change in Operating Income】



Isoprene Chemicals and Elastomers

As a result of a pull-forward in demand in the previous year caused by U.S. tariff policies in addition to stagnant demand for construction applications in China, sales volume of isoprene chemicals decreased. Particularly in the United States market, sales volumes of elastomers increased but were impacted by intensified competition with Asian competitors in the European market and other regions.

GENESTAR™

Sales volume increased due to sales expansion in both electric and electronic applications and automotive applications.

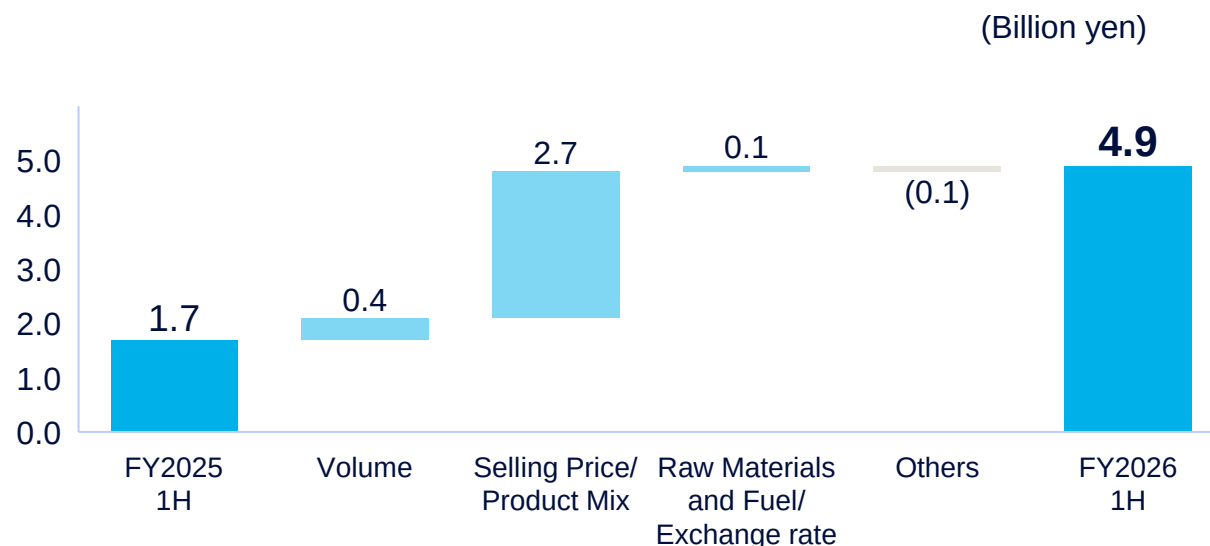
Main reason of increase/Decrease

Overall segment income increased due to a decrease in depreciation and amortization expenses attributable to impairment losses recorded in the previous year and the positive impact of some inventory valuation differences.

(Billion yen)

	FY2025 1H	FY2026 1H	Difference
Net Sales	98.6	110.3	11.8
Operating Income	1.7	4.9	3.2

【Factors Affecting the Change in Operating Income】



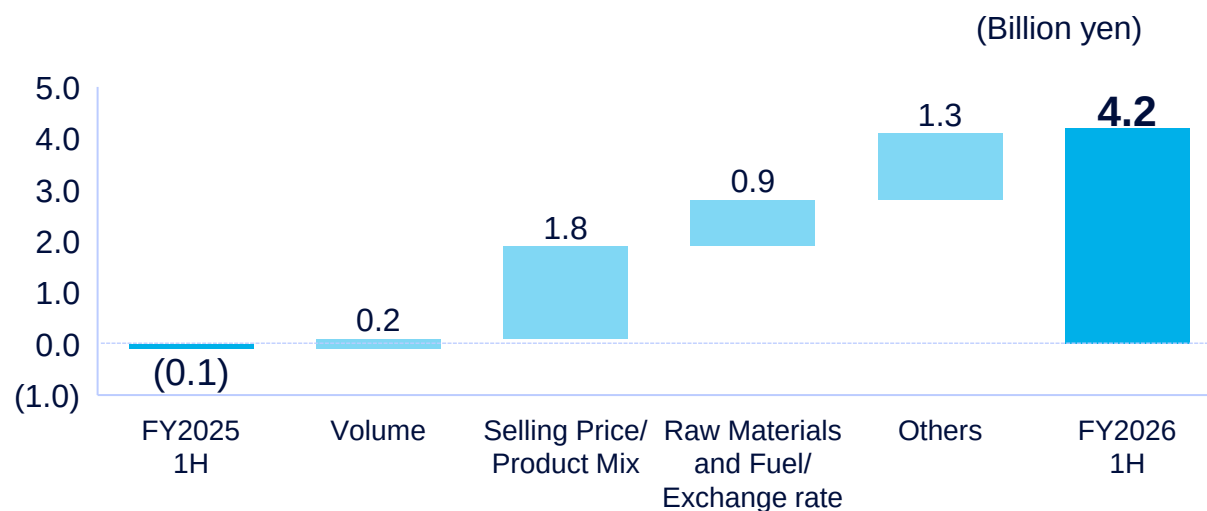
Methacrylate	Although sales volume fell due to a reduction in production capacity for methyl methacrylate and some downstream products from July 2025, there were positive effects on profit.
Medical	Sales of cosmetic dental materials, mainly in Europe and the United States, remained firm. In addition, to meet growing demand, we began operations of expanded facilities at the Miyoshi Plant in the second quarter.
Environmental Solutions	Demand for activated carbon remained stable, and sales volume increased. In addition, price revisions were implemented. To prepare for future growth in demand for reactivated carbon, we decided to expand production facilities for reactivated carbon in the United States (slated to begin operating in the first quarter of 2028).
Main reason of increase/Decrease	Overall segment income increased due to solid sales.

*From FY2026, the segment classification of the Electronics Materials Promotion Division is changed from “Others” to “Functional Materials.” Accordingly, figures presented under result for FY2025 reflect this change.

(Billion yen)

	FY2025 1H	FY2026 1H	Difference
Net Sales	29.8	31.9	2.1
Operating Income	(0.1)	4.2	4.3

【Factors Affecting the Change in Operating Income】



CLARINO™

Sales volume increased amid a recovery in demand, including for footwear applications.

Fibers and Industrial Materials

Although sales volume of KURALON™ remained sluggish due to weak demand for construction material applications, price revisions were implemented. In addition, sales of VECTRAN™ remained brisk.

Main reason of increase/Decrease

Overall segment income increased due to higher sales volume of CLARINO™ and VECTRAN™.

(Billion yen)

	FY2026 1H	FY2025 1H	Difference
Operating CF	59.0	42.2	16.9
Investing CF*	(56.0)	(49.1)	(6.9)
Free CF*	3.0	(7.0)	10.0
CAPEX (acceptance basis)	53.8	45.3	8.4
Depreciation and Amortization (incl. amortization of goodwill)	42.2	41.4	0.7
R&D Expenses	15.0	13.7	1.3

*Cash flows from investing activities and free cash flow exclude net cash used in fund management and M&A.

(Billion yen)

	Jun. 30, 2026	Dec. 31, 2025	Difference
Current Assets	606.2	578.4	27.8
Non-current Assets	744.6	725.1	19.5
Total Assets	1,350.8	1,303.5	47.3

	Jun. 30, 2026	Dec. 31, 2025
JPY/USD (end of period)	162	157
JPY/EUR (end of period)	185	184

Balance Sheet [2]: Liabilities and Net Assets

kuraray

(Billion yen)

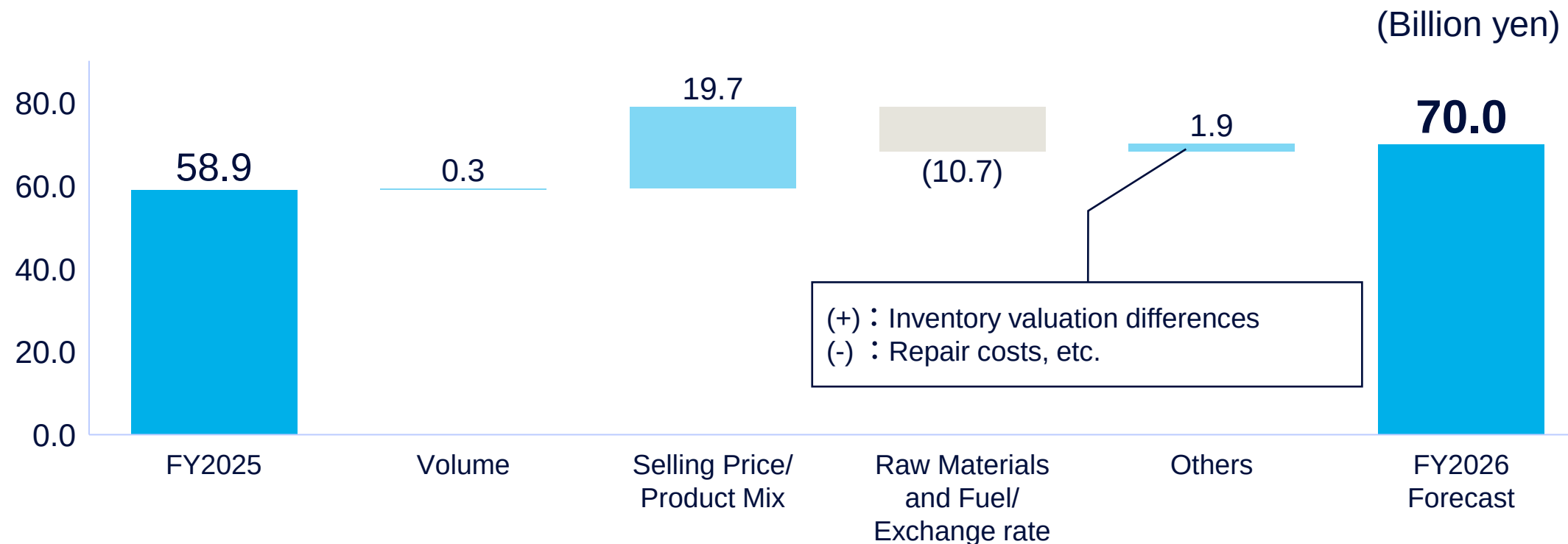
	Jun. 30, 2026	Dec. 31, 2025	Difference
Current Liabilities	230.7	228.2	2.4
Non-current Liabilities	351.7	320.1	31.6
Total Liabilities	582.4	548.3	34.1
Net Assets	768.4	755.2	13.2
Total Liabilities and Net Assets	1,350.8	1,303.5	47.3
Equity Ratio	55.9%	57.0%	(1.0)%
	Jun. 30, 2026	Dec. 31, 2025	
JPY/USD (end of period)	162	157	
JPY/EUR (end of period)	185	184	

FY2026 Forecasts and Key Data

(Billion yen)

	FY2026 Forecast (Aug 7, 2026)	FY2025	Difference
Net Sales	880.0	808.4	71.6
Operating Income	70.0	58.9	11.1
Ordinary Income	64.0	51.5	12.5
Net Income Attributable to Owners of the Parent	40.0	7.5	32.5
EPS	¥132.76	¥23.62	¥109.14
Dividends per share	¥64	¥54	¥10
CAPEX(decision basis)	78.0	101.0	(23.0)
CAPEX(acceptance basis)	117.0	106.8	10.2
Depreciation and Amortization (incl. amortization of goodwill)	85.0	84.7	0.3
R&D Expenses	28.0	28.4	(0.4)

FY2026 Factors Affecting the Change in Operating Income (vs. FY2025)



	FY2025	FY2026 assumption
JPY/USD (average)	150	159
JPY/EUR (average)	169	182

	FY2025	FY2026 assumption
Domestic naphtha JPY 1,000/kl	68	92
US natural gas USD/MMBtu	3.6	3.2
Europe natural gas EUR/MWh	37	52

Net Sales and Operating Income by Segment

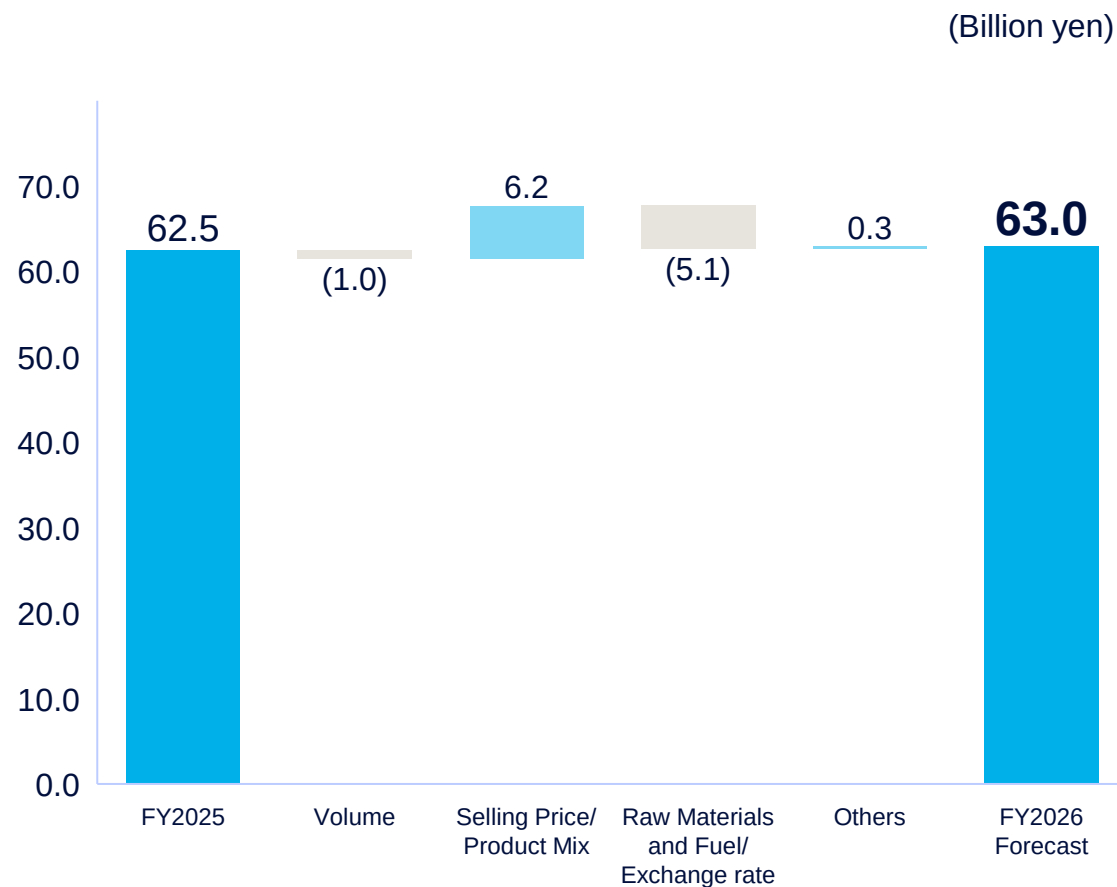
kuraray

(Billion yen)

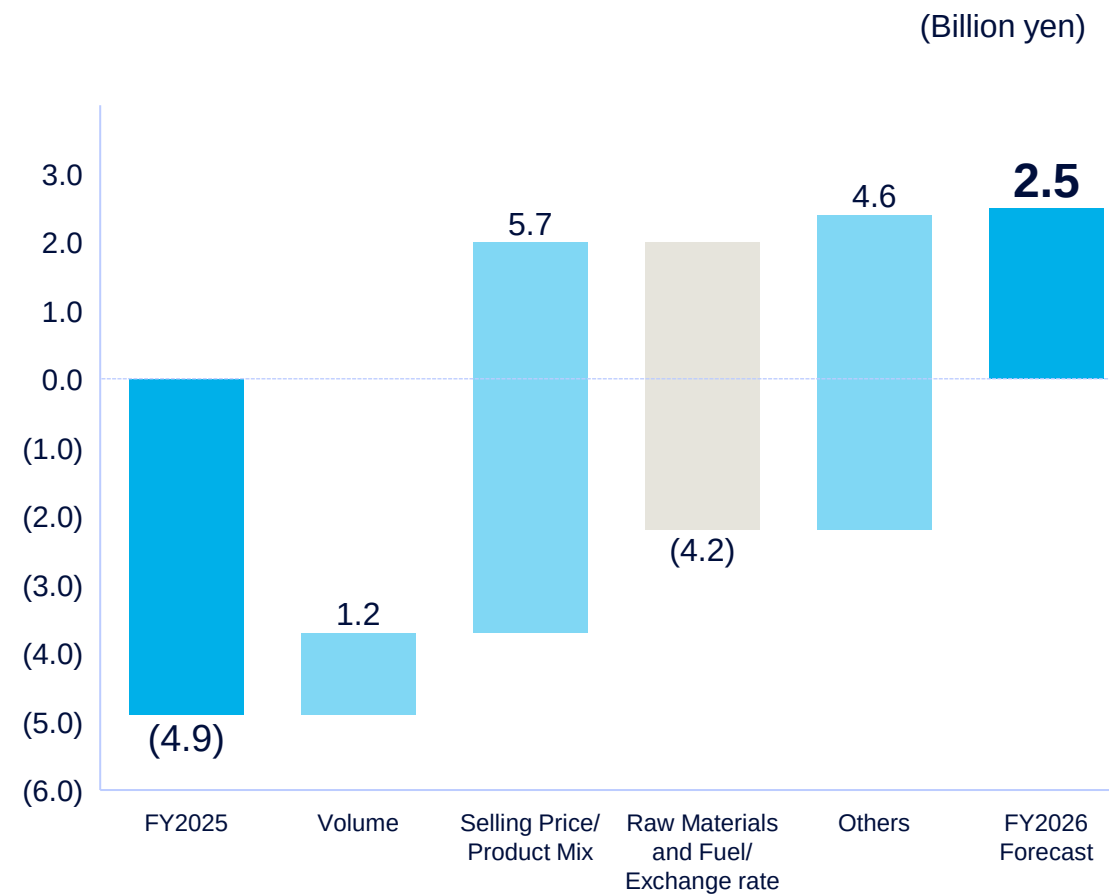
	FY2026 Forecast (Aug. 7, 2026)		FY2025		Difference		FY2026 Forecast (Feb. 10, 2026)		Difference	
	Net Sales	Operating Income	Net Sales	Operating Income	Net Sales	Operating Income	Net Sales	Operating Income	Net Sales	Operating Income
Vinyl Acetate	431.0	63.0	404.5	62.5	26.5	0.5	420.0	63.0	11.0	0.0
Isoprene	96.0	2.5	80.4	(4.9)	15.6	7.4	93.0	3.0	3.0	(0.5)
Functional Materials	234.0	13.5	207.8	8.9	26.2	4.6	222.0	14.5	12.0	(1.0)
Fibers & Textiles	66.0	5.5	60.7	2.6	5.3	2.9	63.0	4.5	3.0	1.0
Trading	74.0	7.0	68.8	6.0	5.2	1.0	70.0	6.5	4.0	0.5
Others	40.0	1.5	39.9	3.7	0.1	(2.2)	41.0	1.0	(1.0)	0.5
Elimination & Corporate	(61.0)	(23.0)	(53.7)	(20.1)	(7.3)	(2.9)	(59.0)	(22.5)	(2.0)	(0.5)
Total	880.0	70.0	808.4	58.9	71.6	11.1	850.0	70.0	30.0	0.0

*From FY2026, the segment classification of the businesses under Electronics Materials Promotion Division is changed from “Others” to “Functional Materials.” Accordingly, figures presented under result for FY2025 reflect this change.

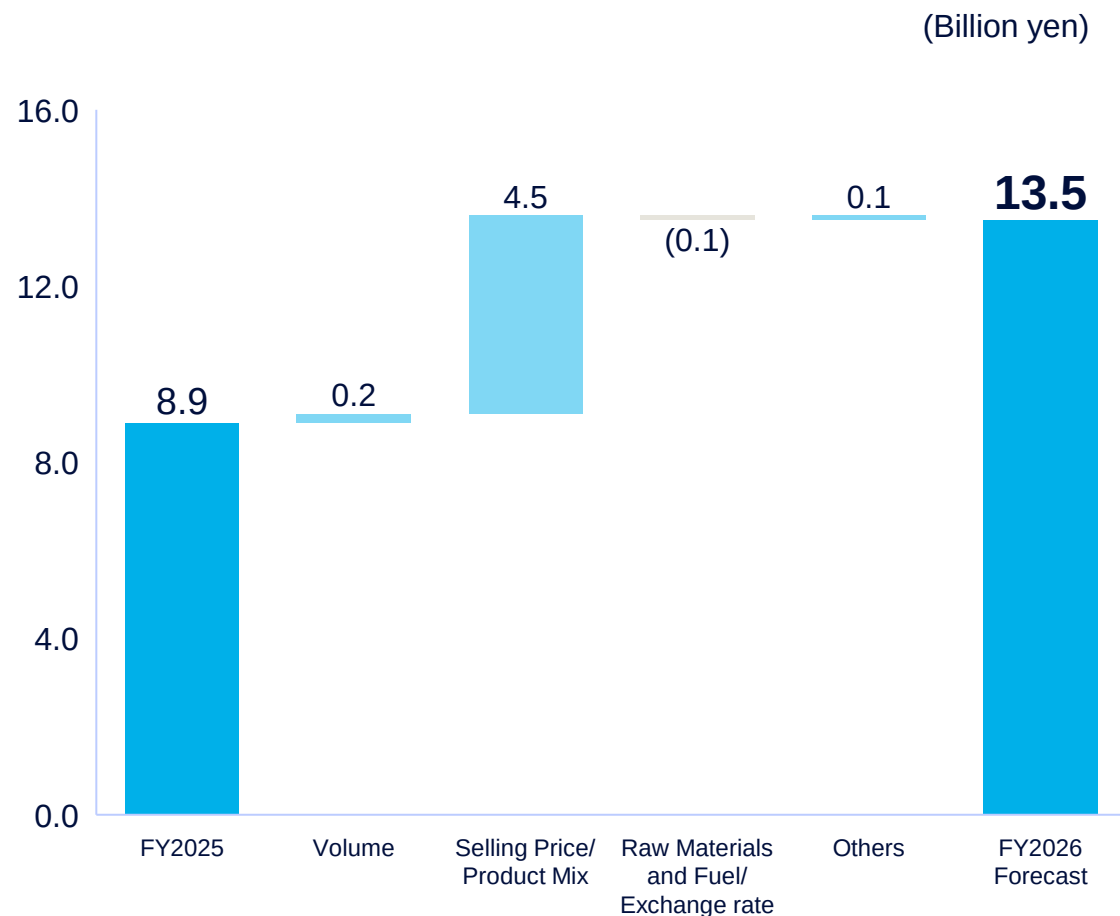
Vinyl Acetate



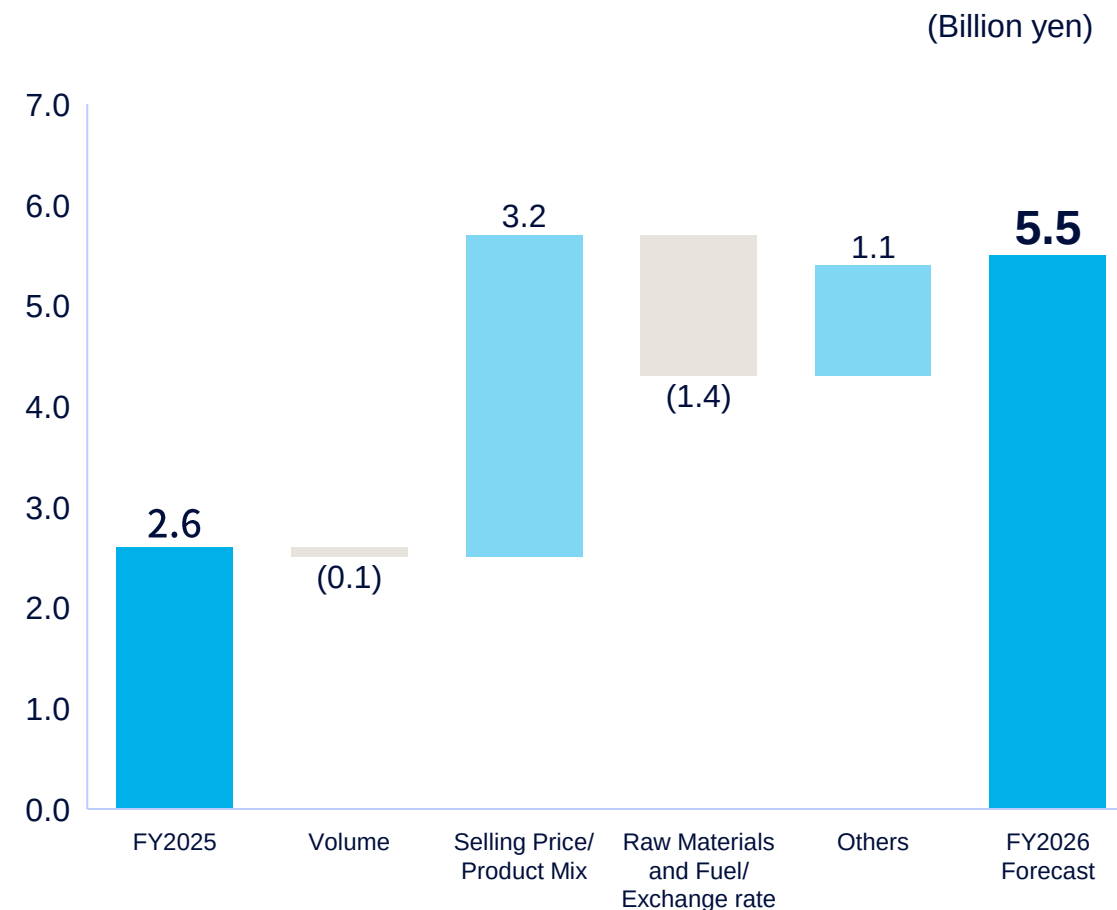
Isoprene



Functional Materials



Fibers & Textiles



*From FY2026, the segment classification of the businesses under Electronics Materials Promotion Division is changed from "Others" to "Functional Materials." Accordingly, figures presented under result for FY2025 reflect this change.

(Billion yen)

	FY2026 Forecast (Aug. 7, 2026)			FY2025			Difference		
	1H	2H	FY	1H	2H	FY	1H	2H	FY
Net Sales	431.0	449.0	880.0	400.0	408.5	808.4	31.1	40.5	71.6
Operating Income	28.8	41.2	70.0	26.3	32.6	58.9	2.6	8.5	11.1
Ordinary Income	26.0	38.0	64.0	21.3	30.2	51.5	4.7	7.8	12.5
Net Income Attributable to Owners of the Parent	14.2	25.8	40.0	14.0	(6.6)	7.5	0.2	32.3	32.5

【Ref.】 Net Sales Forecast by Segment (vs. FY2025 semi-annual)

kuraray

(Billion yen)

	FY2026 Forecast (Aug. 7, 2026)			FY2025			Difference		
	1H	2H	FY	1H	2H	FY	1H	2H	FY
Vinyl Acetate	217.1	213.9	431.0	202.9	201.6	404.5	14.3	12.3	26.5
Isoprene	45.9	50.1	96.0	39.9	40.4	80.4	5.9	9.7	15.6
Functional Materials	110.3	123.7	234.0	98.6	109.3	207.8	11.8	14.4	26.2
Fibers & Textiles	31.9	34.1	66.0	29.8	31.0	60.7	2.1	3.1	5.3
Trading	37.3	36.7	74.0	33.9	34.9	68.8	3.4	1.8	5.2
Others	15.8	24.2	40.0	21.7	18.2	39.9	(5.9)	6.0	0.1
Elimination & Corporate	(27.3)	(33.7)	(61.0)	(26.8)	(26.9)	(53.7)	(0.6)	(6.8)	(7.3)
Total	431.0	449.0	880.0	400.0	408.5	808.4	31.1	40.5	71.6

*From FY2026, the segment classification of the businesses under Electronics Materials Promotion Division is changed from “Others” to “Functional Materials.” Accordingly, figures presented under result for FY2025 reflect this change.

【Ref.】 Operating Income Forecast by Segment (vs. FY2025 semi-annual) kuraray

(Billion yen)

	FY2026 Forecast (Aug. 7, 2026)			FY2025			Difference		
	1H	2H	FY	1H	2H	FY	1H	2H	FY
Vinyl Acetate	25.4	37.6	63.0	29.9	32.7	62.5	(4.5)	4.9	0.5
Isoprene	1.8	0.7	2.5	(1.3)	(3.6)	(4.9)	3.1	4.3	7.4
Functional Materials	4.9	8.6	13.5	1.7	7.2	8.9	3.2	1.4	4.6
Fibers & Textiles	4.2	1.3	5.5	(0.1)	2.7	2.6	4.3	(1.4)	2.9
Trading	3.7	3.3	7.0	3.0	3.0	6.0	0.6	0.3	1.0
Others	0.8	0.7	1.5	1.9	1.8	3.7	(1.1)	(1.1)	(2.2)
Elimination & Corporate	(11.9)	(11.1)	(23.0)	(8.9)	(11.2)	(20.1)	(3.0)	0.1	(2.9)
Total	28.8	41.2	70.0	26.3	32.6	58.9	2.6	8.5	11.1

*From FY2026, the segment classification of the businesses under Electronics Materials Promotion Division is changed from “Others” to “Functional Materials.” Accordingly, figures presented under result for FY2025 reflect this change.

(Billion yen)

	FY2026 Forecast (Aug. 7, 2026)			FY2026 Forecast (Feb. 10, 2026)			Difference		
	1H	2H	FY	1H	2H	FY	1H	2H	FY
Net Sales	431.0	449.0	880.0	410.0	440.0	850.0	21.0	9.0	30.0
Operating Income	28.8	41.2	70.0	24.0	46.0	70.0	4.8	(4.8)	0.0
Ordinary Income	26.0	38.0	64.0	21.0	43.0	64.0	5.0	(5.0)	0.0
Net Income Attributable to Owners of the Parent	14.2	25.8	40.0	13.0	27.0	40.0	1.2	(1.2)	0.0

【Ref.】 Net Sales Forecast by Segment (vs. original forecast semi-annual)

kuraray

(Billion yen)

	FY2026 Forecast (Aug. 7, 2026)			FY2026 Forecast (Feb. 10, 2026)			Difference		
	1H	2H	FY	1H	2H	FY	1H	2H	FY
Vinyl Acetate	217.1	213.9	431.0	205.0	215.0	420.0	12.1	(1.1)	11.0
Isoprene	45.9	50.1	96.0	44.0	49.0	93.0	1.9	1.1	3.0
Functional Materials	110.3	123.7	234.0	106.0	116.0	222.0	4.3	7.7	12.0
Fibers & Textiles	31.9	34.1	66.0	31.0	32.0	63.0	0.9	2.1	3.0
Trading	37.3	36.7	74.0	34.0	36.0	70.0	3.3	0.7	4.0
Others	15.8	24.2	40.0	17.0	24.0	41.0	(1.2)	0.2	(1.0)
Elimination & Corporate	(27.3)	(33.7)	(61.0)	(27.0)	(32.0)	(59.0)	(0.3)	(1.7)	(2.0)
Total	431.0	449.0	880.0	410.0	440.0	850.0	21.0	9.0	30.0

(Billion yen)

	FY2026 Forecast (Aug. 7, 2026)			FY2026 Forecast (Feb. 10, 2026)			Difference		
	1H	2H	FY	1H	2H	FY	1H	2H	FY
Vinyl Acetate	25.4	37.6	63.0	22.0	41.0	63.0	3.4	(3.4)	0.0
Isoprene	1.8	0.7	2.5	1.5	1.5	3.0	0.3	(0.8)	(0.5)
Functional Materials	4.9	8.6	13.5	6.0	8.5	14.5	(1.1)	0.1	(1.0)
Fibers & Textiles	4.2	1.3	5.5	1.5	3.0	4.5	2.7	(1.7)	1.0
Trading	3.7	3.3	7.0	3.0	3.5	6.5	0.7	(0.2)	0.5
Others	0.8	0.7	1.5	0.0	1.0	1.0	0.8	(0.3)	0.5
Elimination & Corporate	(11.9)	(11.1)	(23.0)	(10.0)	(12.5)	(22.5)	(1.9)	1.4	(0.5)
Total	28.8	41.2	70.0	24.0	46.0	70.0	4.8	(4.8)	0.0

【Ref.】 Quarterly Net Sales by Segments

kuraray

(Billion yen)

	FY2025					FY2026		
	1Q	2Q	3Q	4Q	FY	1Q	2Q	1H
Vinyl Acetate	100.4	102.5	98.5	103.1	404.5	101.9	115.2	217.1
Isoprene	19.7	20.3	18.6	21.9	80.4	21.5	24.4	45.9
Functional Materials	47.8	50.8	50.6	58.7	207.8	52.8	57.5	110.3
Fibers & Textiles	13.4	16.3	14.0	17.0	60.7	14.0	17.9	31.9
Trading	16.7	17.2	15.1	19.7	68.8	17.8	19.6	37.3
Others	10.9	10.8	9.6	8.7	39.9	7.2	8.6	15.8
Elimination & Corporate	(14.1)	(12.7)	(12.9)	(14.0)	(53.7)	(14.3)	(13.1)	(27.3)
Total	194.8	205.2	193.5	215.0	808.4	200.9	230.1	431.0

*From FY2026, the segment classification of the businesses under Electronics Materials Promotion Division is changed from “Others” to “Functional Materials.”
Accordingly, figures presented under result for FY2025 reflect this change.

【Ref.】 Quarterly Operating Income by Segments

kuraray

(Billion yen)

	FY2025					FY2026		
	1Q	2Q	3Q	4Q	FY	1Q	2Q	1H
Vinyl Acetate	15.9	14.0	18.7	14.0	62.5	11.0	14.3	25.4
Isoprene	2.8	(4.1)	(0.9)	(2.7)	(4.9)	2.9	(1.1)	1.8
Functional Materials	1.4	0.4	3.0	4.2	8.9	3.4	1.5	4.9
Fibers & Textiles	(0.6)	0.5	1.4	1.3	2.6	1.1	3.1	4.2
Trading	1.4	1.7	1.2	1.8	6.0	1.6	2.1	3.7
Others	0.8	1.1	1.1	0.7	3.7	0.4	0.4	0.8
Elimination & Corporate	(3.0)	(5.9)	(4.4)	(6.8)	(20.1)	(5.5)	(6.3)	(11.9)
Total	18.7	7.6	20.1	12.5	58.9	14.9	14.0	28.8

*From FY2026, the segment classification of the businesses under Electronics Materials Promotion Division is changed from “Others” to “Functional Materials.” Accordingly, figures presented under result for FY2025 reflect this change.

【Ref.】 Modeling Tool for Operating Income (FY2025)

kuraray

Approximate impact on operating income

(Billion yen)
+ : profit, () : loss

	FY2025 1H				FY2025 2H				FY2025
	Regular maintenance cost	Operation suspension cost	Inventory valuation differences	Total	Regular maintenance cost	Operation suspension cost	Inventory valuation differences	Total	Total
Vinyl Acetate	(2.0)	(2.0)	(3.0)	(7.0)	(0.5)	2.0	3.0	4.5	(2.5)
Isoprene	(2.0)	0.0	0.5	(1.5)	0.0	0.0	(1.0)	(1.0)	(2.5)
Functional Materials	(0.5)	(2.0)	0.0	(2.5)	0.0	0.0	0.5	0.5	(2.0)
Fibers & Textiles	0.0	0.0	(0.5)	(0.5)	0.0	0.0	0.5	0.5	0.0
Total	(4.5)	(4.0)	(3.0)	(11.5)	(0.5)	2.0	3.0	4.5	(7.0)

【Ref.】 Modeling Tool for Operating Income (Original Forecast)

kuraray

Approximate impact on operating income

(Billion yen)
+ : profit, () : loss

	FY2026 1H (Forecast)				FY2026 2H (Forecast)				FY2026 (Forecast)
	Regular maintenance cost	Operation suspension cost	Inventory valuation differences	Total	Regular maintenance cost	Operation suspension cost	Inventory valuation differences	Total	Total
Vinyl Acetate	(4.0)	0.0	(5.0)	(9.0)	(1.5)	0.0	1.0	(0.5)	(9.5)
Isoprene	(2.0)	0.0	0.5	(1.5)	0.0	0.0	(0.5)	(0.5)	(2.0)
Functional Materials	0.0	0.0	(1.5)	(1.5)	0.0	0.0	0.5	0.5	(1.0)
Fibers & Textiles	0.0	0.0	(0.5)	(0.5)	(0.5)	0.0	1.0	0.5	0.0
Total	(6.0)	0.0	(6.5)	(12.5)	(2.0)	0.0	2.0	0.0	(12.5)

【Ref.】 Modeling Tool for Operating Income (Revised Forecast)

Approximate impact on operating income

(Billion yen)
+ : profit, () : loss

	FY2026 1H				FY2026 2H (Forecast)				FY2026 (Forecast)
	Regular maintenance cost	Operation suspension cost	Inventory valuation differences	Total	Regular maintenance cost	Operation suspension cost	Inventory valuation differences	Total	Total
Vinyl Acetate	(4.0)	0.0	(3.0)	(7.0)	(1.5)	0.0	5.0	3.5	(3.5)
Isoprene	(2.0)	0.0	1.5	(0.5)	0.0	0.0	(0.5)	(0.5)	(1.0)
Functional Materials	0.0	(0.5)	(0.5)	(1.0)	0.0	0.0	1.0	1.0	0.0
Fibers & Textiles	0.0	0.0	0.5	0.5	(0.5)	0.0	0.5	0.0	0.5
Total	(6.0)	(0.5)	(1.5)	(8.0)	(2.0)	0.0	6.0	4.0	(4.0)

kuraray

Possible starts here

-
- All figures are rounded to the nearest hundred million yen.
 - This presentation contains various forward-looking statements which are based on the current expectations and assumptions of future events. All figures and statements with respect to the future performance, projections, and business plans of Kuraray and its group companies constitute forward-looking statements. Although Kuraray believes that its expectations and assumptions are reasonable, actual results and trends of Kuraray's performance could differ materially from those expressed or implied by such figures or statements due to risks and uncertainties in the future business circumstances. The factors which may cause such difference include, without limitation: (1) general market and economic conditions in Asia including Japan, the U.S., Europe and other regions; (2) fluctuations of currency exchange rates, especially between the Japanese yen and the U.S. dollar and other foreign currencies; (3) changes in raw material and fuel costs; (4) industrial competition and price fluctuations in Japan and international markets; (5) advance or delay in the construction of new plants and production lines; (6) successful development of new products and technologies; and (7) changes in laws and regulations (including tax and environmental) and legal proceedings.