**kuraray** 

# FY2020 3Q Earnings Presentation (Overview)

KURARAY CO., LTD.

# **Overview of FY2020 3Q Results**

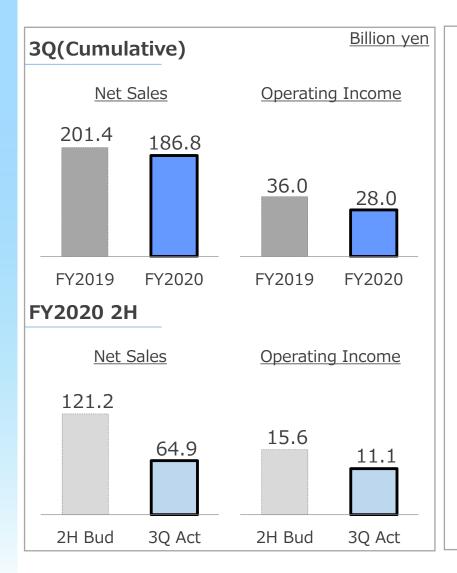
(Billion yen)

|                                 | FY2020 3Q | FY2019 3Q | Difference           |
|---------------------------------|-----------|-----------|----------------------|
| Net Sales                       | 393.8     | 428.9     | -35.1<br>(-8.2%)     |
| Operating<br>Income             | 32.5      | 42.3      | <b>-9.8</b> (-23.2%) |
| Ordinary<br>Income              | 29.8      | 37.9      | <b>-8.1</b> (-21.4%) |
| Net Income*                     | 15.1      | 19.4      | -4.2<br>(-21.8%)     |
|                                 | Refe      | rence     |                      |
| JPY/USD                         | 108       | 109       |                      |
| JPY/EUR                         | 121       | 123       |                      |
| Domestic naphtha (JPY 1,000/kl) | 35        | 44        |                      |

<sup>\*</sup>Net Income Attributable to Owners of the Parent



# **Vinyl Acetate**



#### **■ PVA resin**

Sales remained weak due to stagnant global demand and a subsequent production adjustment.

#### **■** Optical-use poval film

Due to a recovery in demand especially for large displays, sales remained firm.

#### ■ Water-soluble PVA film < MonoSol>

Sales continued to expand for use in unit dose detergent packets.

#### ■ PVB film

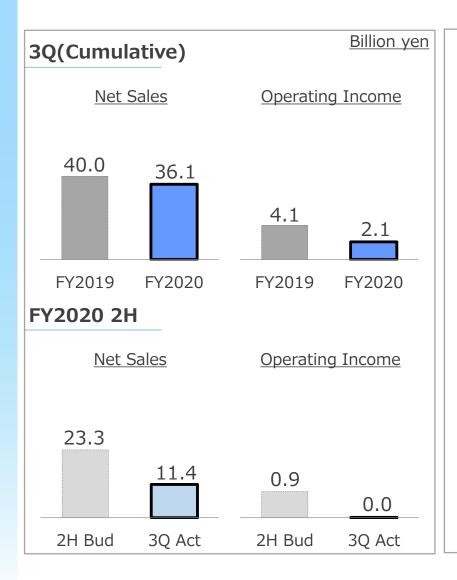
Sales were affected by stagnant demand for construction and automotive applications.

#### **■ EVAL**<sup>TM</sup>

Sales volume increased for food packaging applications due to expanded at-home consumption but sales for gas tank applications fell due to a decline in the number of vehicles produced.



# **Isoprene**



#### **■ Isoprene**

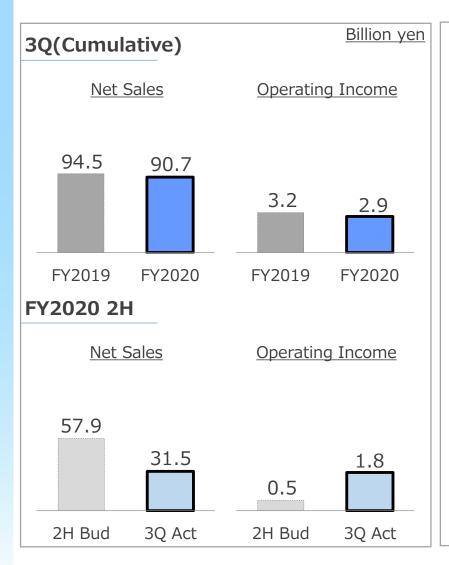
Sales of isoprene chemicals and SEPTON™ thermoplastic elastomer were affected by stagnant demand, mainly in China and the rest of Asia.

#### **■ GENESTAR™**

Sales of GENESTAR™ heat-resistant polyamide resin remained steady for electric and electronic device applications, sales for automotive applications were affected by the decline in automobile production.



#### **Functional Materials**



#### ■ Methacrylate

Overall business was affected by rising raw material costs and worsening market conditions despite an increase in sales of spatter-blocking barrier panels and displays.

#### Medical

Although dental materials business struggled early on in Europe and U.S. as a result of an increase in the number of closed dental clinics, demand is on track toward a recovery as clinics later reopened.

#### ■ Calgon Carbon & Carbon Materials

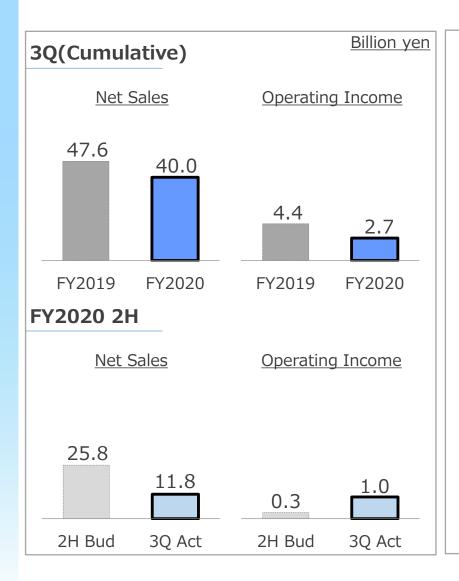
Calgon Carbon sales were steady even during COVID-19 as the products underpin people's daily lives. In the Carbon Materials business, sales increased due to growing demand for water treatment applications.

With expanding demand we decided to expand the facilities at the plants of Calgon Carbon.

- -U.S. (high-performance activated carbon)
- -Belgium (reactivated carbon for industries)



#### **Fibers and Textiles**



#### **■ CLARINO**<sup>™</sup>

Sales volume decreased due to receding demand in Asia and Europe.

#### **■ Fibers and Industrial Materials**

Demand for KURALON™ stagnated and sales volume decreased for cement reinforcement and rubber materials.

#### **■** Consumer Goods and Materials

In consumer goods and materials, sales of KURAFLEX™ were weak as demand for cosmetic and automotive applications stagnated despite an increase in sales for mask-related applications.

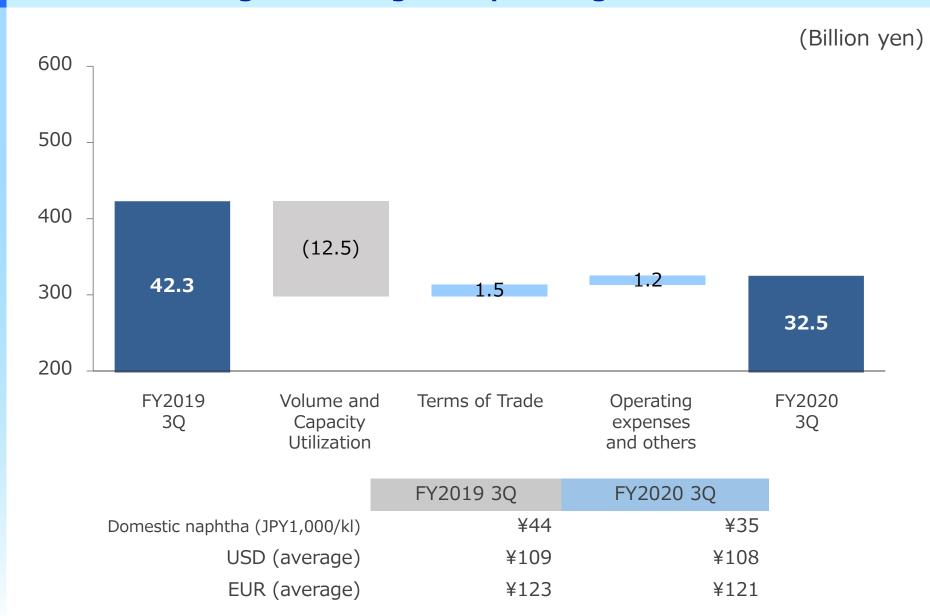


# **Sales and Operating Income by Segment**

(Billion yen)

|                         | FY2020 3Q    |                     | FY201        | .9 3Q               | Difference   |                     |  |  |  |
|-------------------------|--------------|---------------------|--------------|---------------------|--------------|---------------------|--|--|--|
|                         | Net<br>Sales | Operating<br>Income | Net<br>Sales | Operating<br>Income | Net<br>Sales | Operating<br>Income |  |  |  |
| Vinyl Acetate           | 186.8        | 28.0                | 201.4        | 36.0                | (14.7)       | (8.0)               |  |  |  |
| Isoprene                | 36.1         | 2.1                 | 40.0         | 4.1                 | (3.8)        | (2.0)               |  |  |  |
| Functional<br>Materials | 90.7         | 2.9                 | 94.5         | 3.2                 | (3.9)        | (0.3)               |  |  |  |
| Fibers &<br>Textiles    | 40.0         | 2.7                 | 47.6         | 4.4                 | (7.6)        | (1.7)               |  |  |  |
| Trading                 | 89.3         | 2.8                 | 96.8         | 3.0                 | (7.5)        | (0.2)               |  |  |  |
| Others                  | 32.1         | 0.3                 | 38.3         | 0.6                 | (6.2)        | (0.2)               |  |  |  |
| Elimination & Corporate | (81.2)       | (6.4)               | (89.7)       | (8.9)               | 8.5          | 2.6                 |  |  |  |
| Total                   | 393.8        | 32.5                | 428.9        | 42.3                | (35.1)       | (9.8)               |  |  |  |
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# **Factors Affecting the Change in Operating Income**





# **Balance Sheet [1]: Assets**

(Billion yen)

|                      | Sep. 30, 2020 | Dec. 31, 2019 | Difference |
|----------------------|---------------|---------------|------------|
| Current<br>Assets    | 485.1         | 394.7         | 90.4       |
| Noncurrent<br>Assets | 590.0         | 596.4         | (6.5)      |
| <b>Total Assets</b>  | 1,075.0       | 991.1         | 83.9       |

## Reference: Exchange rates at end of period

|         | Sep. 30, 2020 | Dec. 31, 2019 |
|---------|---------------|---------------|
| JPY/USD | 106           | 110           |
| JPY/EUR | 124           | 123           |



# **Balance Sheet [2]: Liabilities and Net Assets**

(Billion yen)

|                                  | Sep. 30, 2020 | Dec. 31, 2019 | Difference |
|----------------------------------|---------------|---------------|------------|
| Current<br>Liabilities           | 198.1         | 201.7         | (3.5)      |
| Noncurrent<br>Liabilities        | 348.8         | 250.9         | 97.9       |
| Total Liabilities                | 547.0         | 452.6         | 94.4       |
| Net Assets                       | 528.1         | 538.5         | (10.5)     |
| Total Liabilities and Net Assets | 1,075.0       | 991.1         | 83.9       |
| <b>Equity Ratio</b>              | 47.7%         | 53.0%         | (5.3%)     |

### Reference: Exchange rates at end of period

|         | Sep. 30, 2020 | Dec. 31, 2019 |
|---------|---------------|---------------|
| JPY/USD | 106           | 110           |
| JPY/EUR | 124           | 123           |



# Forecast for FY2020 (vs Original Forecast)

|                                | FY2020 Revised<br>Forecast | FY2020 Original<br>Forecast<br>(August 12, 2020) | Difference | (Reference)<br>FY2019<br>Actual |
|--------------------------------|----------------------------|--|------------|---------------------------------|
| Net Sales                      | 520.0                      | 510.0  | 10.0       | 575.8                           |
| Operating Income               | 40.0                       | 33.0   | 7.0        | 54.2                            |
| Ordinary<br>Income             | 35.0                       | 29.0   | 6.0        | 48.3                            |
| Net Income*                    | 15.0                       | 13.0   | 2.0        | (2.0)                           |
|                                |                            | Reference  |            |                                 |
| USD (average)                  | 107                        | 106  |            | 109                             |
| EUR (average)                  | 122                        | 120  |            | 122                             |
| Domestic naphtha (JPY1,000/kl) | 34                         | 31   |            | 43                              |

<sup>\*</sup>Net Income Attributable to Owners of the Parent.



# [Ref.] Net Sales and Operating Income by Segment

|   |                         |                            |                     |                | -                   |              | (Billion yen)       |
|---|-------------------------|----------------------------|---------------------|----------------|---------------------|--------------|---------------------|
|   |                         | FY2020 Revised<br>Forecast |                     | FY2020<br>Fore |                     | Difference   |                     |
|   |                         | Net<br>Sales               | Operating<br>Income | Net<br>Sales   | Operating<br>Income | Net<br>Sales | Operating<br>Income |
|   | Vinyl Acetate           | 249.0                      | 37.5                | 243.0          | 32.5                | 6.0          | 5.0                 |
|   | Isoprene                | 48.0                       | 3.0                 | 48.0           | 3.0                 | 0            | 0                   |
|   | Functional<br>Materials | 120.0                      | 3.0                 | 117.0          | 1.5                 | 3.0          | 1.5                 |
|   | Fibers &<br>Textiles    | 52.0                       | 2.0                 | 54.0           | 2.0                 | (2.0)        | 0                   |
|   | Trading                 | 115.0                      | 3.6                 | 115.0          | 3.6                 | 0            | 0                   |
|   | Others                  | 41.0                       | 0                   | 38.0           | (0.3)               | 3.0          | 0.3                 |
|   | Elimination & Corporate | (105.0)                    | (9.1)               | (105.0)        | (9.3)               | 0            | 0.2                 |
|   | Total                   | 520.0                      | 40.0                | 510.0          | 33.0                | 10.0         | 7.0                 |
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# [Ref.] Net Sales and Operating Income by Segment

| (Billion yen)           |                            |                     |                |                     |              |                     |  |
|-------------------------|----------------------------|---------------------|----------------|---------------------|--------------|---------------------|--|
|                         | FY2020 Revised<br>Forecast |                     | FY2019 Results |                     | Difference   |                     |  |
|                         | Net<br>Sales               | Operating<br>Income | Net<br>Sales   | Operating<br>Income | Net<br>Sales | Operating<br>Income |  |
| Vinyl Acetate           | 249.0                      | 37.5                | 266.1          | 47.4                | (17.1)       | (9.9)               |  |
| Isoprene                | 48.0                       | 3.0                 | 53.3           | 4.2                 | (5.3)        | (1.2)               |  |
| Functional<br>Materials | 120.0                      | 3.0                 | 126.0          | 3.8                 | (6.0)        | (0.8)               |  |
| Fibers & Textiles       | 52.0                       | 2.0                 | 64.5           | 5.7                 | (12.5)       | (3.7)               |  |
| Trading                 | 115.0                      | 3.6                 | 130.9          | 4.2                 | (15.9)       | (0.6)               |  |
| Others                  | 41.0                       | 0                   | 51.1           | 0.6                 | (10.1)       | (0.6)               |  |
| Elimination & Corporate | (105.0)                    | (9.1)               | (116.1)        | (11.8)              | 11.1         | 2.6                 |  |
| Total                   | 520.0                      | 40.0                | 575.8          | 54.2                | (55.8)       | (14.2)              |  |
| (UC2C2V                 |                            |                     |                |                     |              |                     |  |

# [Ref.] Net Sales by Segment

| [Ref.] Net Sales by Segment |              |                       |              |                     |            |               |  |
|-----------------------------|--------------|-----------------------|--------------|---------------------|------------|---------------|--|
|                             |              |                       |              |                     | (          | (Billion yen) |  |
|                             | FY2          | 020                   | FY2          | 019                 | Difference |               |  |
|                             | 3Q<br>Result | Full-Year<br>Forecast | 3Q<br>Result | Full-Year<br>Result | 3Q         | Full-Year     |  |
| Vinyl Acetate               | 186.8        | 249.0                 | 201.4        | 266.1               | (14.7)     | (17.1)        |  |
| Isoprene                    | 36.1         | 48.0                  | 40.0         | 53.3                | (3.8)      | (5.3)         |  |
| Functional<br>Materials     | 90.7         | 120.0                 | 94.5         | 126.0               | (3.9)      | (6.0)         |  |
| Fibers &<br>Textiles        | 40.0         | 52.0                  | 47.6         | 64.5                | (7.6)      | (12.5)        |  |
| Trading                     | 89.3         | 115.0                 | 96.8         | 130.9               | (7.5)      | (15.9)        |  |
| Others                      | 32.1         | 41.0                  | 38.3         | 51.1                | (6.2)      | (10.1)        |  |
| Elimination & Corporate     | (81.2)       | (105.0)               | (89.7)       | (116.1)             | 8.5        | 11.1          |  |
| Total                       | 393.8        | 520.0                 | 428.9        | 575.8               | (35.1)     | (55.8)        |  |

# [Ref.] Operating Income by Segment

|                         |              |                       | _            |                     |        | (Billion yen) |
|-------------------------|--------------|-----------------------|--------------|---------------------|--------|---------------|
|                         | FY2          | 020                   | FY2          | 019                 | Differ | ence          |
|                         | 3Q<br>Result | Full-Year<br>Forecast | 3Q<br>Result | Full-Year<br>Result | 3Q     | Full-Year     |
| Vinyl Acetate           | 28.0         | 37.5                  | 36.0         | 47.4                | (8.0)  | (9.9)         |
| Isoprene                | 2.1          | 3.0                   | 4.1          | 4.2                 | (2.0)  | (1.2)         |
| Functional<br>Materials | 2.9          | 3.0                   | 3.2          | 3.8                 | (0.3)  | (8.0)         |
| Fibers &<br>Textiles    | 2.7          | 2.0                   | 4.4          | 5.7                 | (1.7)  | (3.7)         |
| Trading                 | 2.8          | 3.6                   | 3.0          | 4.2                 | (0.2)  | (0.6)         |
| Others                  | 0.3          | 0                     | 0.6          | 0.6                 | (0.2)  | (0.6)         |
| Elimination & Corporate | (6.4)        | (9.1)                 | (8.9)        | (11.8)              | 2.6    | 2.6           |
| Total                   | 32.5         | 40.0                  | 42.3         | 54.2                | (9.8)  | (14.2)        |

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All figures are rounded to the nearest hundred million yen.

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