

July 27, 2022

To Whom It May Concern:

Company Name: KIRIN HOLDINGS COMPANY, LIMITED

Name and Title of Representative: Yoshinori Isozaki, President & CEO

Code Number: 2503

Head Office:

4-10-2, Nakano, Nakano-ku, Tokyo 164-0001, Japan

Name and Title of Contact Person:

Nobuhiko Hori

General Manager of Corporate Communications Department

Telephone Number: +81-3-6837-7015

Partial Correction to the Corporate Governance Report

The "Corporate Governance Report" which was announced on April 5, 2022 should be corrected as specified in the following.

Correction (The parts that were corrected are underlined.)

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I. Basic Views on Corporate Governance, Capital Structure, Corporate Profile and Other Basic Information

1. Basic Views -

[Disclosure Based on the Principles of the Corporate Governance Code]

Before correction	After correction
■Career employees	■Career employees
The Company aims to achieve a career	The Company aims to achieve a career
hiring ratio of 30% or more for new	hiring ratio of 30% or more for new
hires with Kirin Holdings Company as	hires with Kirin Holdings Company as
the original employer.	the original employer.
Results for the past three years: 25.7%	Results for the past three years: 25.7%
in 2019, 40.8% in 2020, <u>35.8%</u> in <u>2022</u>	in 2019, 40.8% in 2020, <u>26.8%</u> in <u>2021</u>

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- II. Business Management Organization and Other Corporate Governance Systems regarding Decision-making, Execution of Business, and Oversight in Management
 - Organizational Composition and Operation [Directors]

Relationship with the Company (2)

Before correction	After correction
Name: Kaoru Kato	Name: Kaoru Kato
The Company has regular transactions	Subsidiaries of the Company have
related to telecommunications	regular transactions related to
equipment with NTT DOCOMO, INC.,	telecommunications equipment with
for which Mr. Kaoru Kato has served as	NTT DOCOMO, INC., for which Mr.
<u>Director</u> until June 2018, but the amount	Kaoru Kato has served as an Executive
paid to NTT DOCOMO, INC. in this	until June 2018, but the amount paid to
fiscal year under review was less than	NTT DOCOMO, INC. in FY2021 was
0.01% of its consolidated operating	less than 0.01% of its consolidated
revenues.	operating revenues.

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- II. Business Management Organization and Other Corporate Governance Systems regarding Decision-making, Execution of Business, and Oversight in Management
 - 1. Organizational Composition and Operation

[Director Remuneration]

【Total amount of remuneration, etc. by category of officer, total amount of remuneration, etc., by type, and number of eligible officers】

Before correction	After correction
(Note) 1. The number of board members as of the end of the current fiscal year is 12 Directors and 5 Audit & Supervisory Board Members, but the above	(Note) 1. The number of board members as of the end of the current fiscal year is 12 Directors and 5 Audit & Supervisory Board Members, but the above
remuneration includes remuneration for one Director and one Audit & Supervisory Board Member who retired as of March 27, 2020.	remuneration includes remuneration for one Director who retired as of March 30, 2021.