# Kirin Group Financial Results for the Second Quarter of 2014

August 6, 2014

Kirin Holdings Company, Limited

# **Management Summary**



#### <First-Half Review>

- Operating income is progressing generally in accordance with initial forecasts due to solid performance in the Australian alcohol beverages business
- ➤ In Japan and Brazil, sales volume has not achieved forecasts
  - (Japan) Due to lagging behind in capturing demand following the consumption tax rate hike, there has been a decline in beer sales volume
  - (Brazil) Although customer touchpoints have expanded in low presence areas, sales in base areas declined due to intensified competition
- > As part of measures for improving capital efficiency and shareholder return, an own-share repurchase of approximately 16 million shares was implemented

### <Second-Half Objectives>

- Based on the state of sales in the first-half, full year forecasts for Japan and Brazil have been revised down. However, the decrease will be covered by the Australian alcohol beverages business and Pharmaceuticals and Bio-chemicals Businesses, and we will aim to achieve the initial forecast profits.
- ➤ To achieve full year forecast, initiatives to deal with various business issues will be further accelerated (Japan) Strengthening of core brands including *Ichiban Shibori* (Brasil Kirin) Strengthening of main brands, and expanding customer touchpoints in low presence areas (Lion) Implementation of turnaround plan for the soft drinks business towards the realization of sustained growth
- > We will work to steadily increase normalized EPS and enhance shareholder returns through achieving forecast profits

#### **First Half Performance**



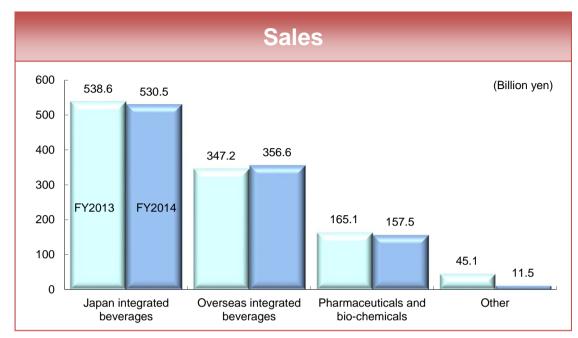
Operating income progressed generally in accordance with initial forecasts due to solid performance in the Australian alcohol beverages business

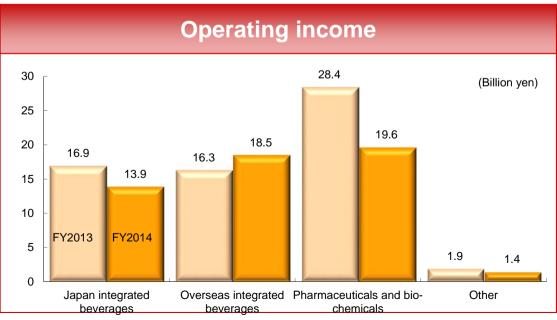
(Billion yen)	FY2014 1H Results	FY2014 1H Initial forecast	FY2013 1H Results	YoY c	hange
Sales	1,056.2	1,100.0	1,096.2	(39.9)	(3.6%)
Operating income	50.2	47.0	60.4	(10.1)	(16.8%)
Ordinary income	45.1	_	55.7	(10.6)	(19.0%)
Net income	14.0	_	*59.6	(45.6)	(76.5%)

<sup>\*</sup> Extraordinary income of ¥46.2 billion was reported in conjunction with the sale of Fraser & Neave shares.

# First Half Performance (overview by segment)







- Japan integrated beverages (Decreased sales and operating income)
  - Decline in beer sales volume
  - Worsening of soft drinks product mix
- Overseas integrated beverages (Increased sales and operating income)
  - Solid performance in the Australian alcohol beverages business
  - Rise in unit sale prices in Brazil
- Pharmaceuticals and bio-chemicals (Decreased sales and operating income)
  - Effects of the drug price revision
  - Decrease in technology licensing revenues
- Others (Decreased sales and operating income)
  - Kirin Kyowa Foods was removed from the scope of consolidation.

# **Full Year Forecast (Revised)**



Working to steadily increase normalized EPS and enhance shareholder return through achieving of forecast profits

(Billion yen)	FY2014	Initial forecast	Difference from initial forecast	YoY cl	hange
Sales	2,260.0	2,290.0	(30.0)	+5.4	+0.2%
Operating income	140.0	140.0	_	(2.8)	(2.0%)
Ordinary income	122.0	122.0	_	(10.1)	(7.7%)
Net income	49.0	49.0	_	(36.6)	(42.8%)

#### (Quantitative targets)

	FY2014	FY2013	CAGR	Quantitative targets of Medium-term Business Plan
Normalized EBITDA	<b>297.0</b> bn yen	<b>307.3</b> bn yen	(1.7%)	Mid single-digit CAGR
Normalized EPS	<b>131</b> yen	<b>117</b> yen	+5.8%	High single-digit CAGR

# Full Year Forecast (breakdown of operating income)



Based on the state of sales in the first-half, full year forecasts for Japan and Brazil have been revised down. However, the decrease will be covered by the Australian alcohol beverages business and Pharmaceuticals and Bio-chemicals Businesses, and we are aiming to achieve the initially-forecast operating income of 140 billion yen.

(Billion yen)	Full year forecast	Initial forecast	Difference from initial forecast
Japan integrated beverages	61.5	63.5	(2.0)
Lion	26.7	25.1	+1.6
Brasil Kirin	7.0	11.9	(4.9)
Kyowa Hakko Kirin	48.0	44.0	+4.0
Corporate and eliminations	(3.3)	(4.5)	(1.2)
Total	140.0	140.0	

# FY2014 1H: Japan Integrated Beverages



(Billion yen)	1H Results	YoY change	Full year forecast (Revised)	YoY change	Initial forecast	Difference from initial forecast
Sales	530.5	(1.5%)	1,189.0	+0.7%	1,210.0	(21.0)
Kirin Brewery	317.7	(4.8%)	714.3	(2.0%)	729.0	(14.6)
Kirin Beverage	161.4	+1.1%	365.2	+3.3%	372.7	(7.5)
Mercian	32.4	+3.9%	70.6	+5.3%	71.0	(0.4)
Operating income	13.9	(18.1%)	61.5	(1.0%)	63.5	(2.0)
Kirin Brewery	13.7	(18.1%)	50.9	(1.7%)	54.3	(3.4)
Kirin Beverage	(4.9)	_	1.1	(35.3%)	2.8	(1.7)
Mercian	(0.2)	_	1.2	+227.2%	1.2	_

#### <First-Half Review>

- Sales and operating income decreased: There has been a decline in beer sales due to lagging behind in capturing demand following the consumption tax rate hike
  - Sales volume of *Ichiban Shibori*, the most important brand, increased in the home consumption market (cans) due to expanded customer touchpoints (although down 0.4% year-on-year as a whole). Issues are stabilization of recovery trend, and strengthening of the on-premises consumption market
  - The decrease in sales volume of *Nodogoshi Nama* continued. (down 3.0% year-on-year) Issues are improvement of exposure in stores and sales promotion measures
  - Sales of RTDs, "Hyoketsu" and other brands, were solid (up 15.1% year-on-year)

#### <Second-Half Objectives>

- Based on sales volumes in the first-half, full year forecast has been revised down. We are aiming to achieve full year forecast by driving second-half sales activities and making cost reductions exceeding initial targets. At the same time, we will pursue consistent brand strengthening from a long term perspective for sustained growth from the next fiscal year
  - Further strengthen sales of *Ichiban Shibori*, *Tanrei Green Label* and *Nodogoshi Nama* and other core brands
  - > Accelerate promotion of Sekai no Kitchen and Mets Cola, aiming for early improvement in beverages profitability

# Japan Integrated Beverages:

#### Top priority issue - strengthening of Ichiban Shibori brand



#### **♦Increase brand presence through expansion of customer touchpoints**

# <Gift> Solid Sales of Premium Kirin Ichiban

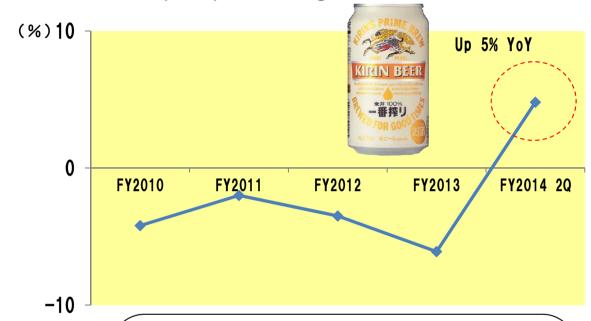
- Revising sales targets upward to approximately twofold during the summer gift-giving season
- Aiming at further expansion of presence during the yearend gift-giving season



<Concept shop>
Opening in Tokyo, Osaka, Sendai and Fukuoka



#### < Ichiban Shibori (cans) YoY changes>



# Enhancing initiatives in second-half "Ichiban Shibori Toretate Hop Beer"

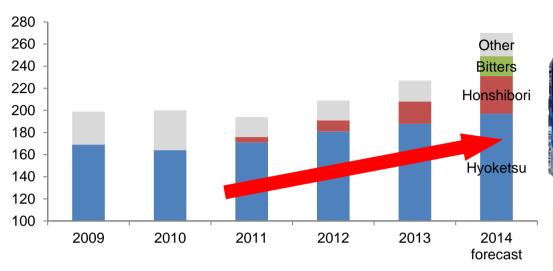


- To be launched on October 28
- Sales target: 8,500KL (up 3.8% YoY)

#### Japan Integrated Beverages: Initiatives in a growth market



#### **◆**Creation of a strong brand portfolio in the expanding RTD market









Limited edition "Hyoketsu" using Japanese nashi pears juice from Fukushima to be launched nationwide (Nov.)

#### ◆Strengthening high-value products

#### SPRING VALLEY BREWERY project, start up ~Creation of a new beer culture~

- SPRING VALLEY BREWERY brand Initiative of making innovative craft beer in coexistence with nature
  - ★Limited test sales of trial products (late September)
- Establishment of new micro brewery and provision of beer experience in attached stores
- Creation of new community and network



#### **Expanding development of Hard Cidre**

Steady expansion of sales outlets

Launched on bottle in September with solid sales







#### Japan Integrated Beverages: Wine and soft drink topics



- Wine sales were solid (up 5% year-on-year)
- Solid sales volume of low price wines including "Oishii Sanka Boushizai Mutenka Wine"
- Development of new product, "Franzia" Wine Frozen





# Concept shop "Château Mercian Tokyo Guest Bar"

- Over 25,000 customers
- Château Mercian sales increased by approx. 10% YoY





#### Solid sales of core brand, "Sekai no Kitchen"

Further expansion of product line in second-half



#### FY2014 1H: Brasil Kirin



(Billion yen)	1H Results	YoY change	Full year forecast (Revised)	YoY change	Initial forecast	Difference from initial forecast
Sales	88.3	+5.1%	206.2	+15.7%	215.9	(9.6)
Operating income prior to amortization of goodwill etc.	0.2	+98.1%	15.4	+74.5%	20.1	(4.7)
Operating income	(3.9)	_	7.0	>999%	11.9	(4.9)
EBITDA	6.5	(16.6%)	27.9	+31.6%	35.2	(7.3)

#### <First-Half Review>

- Maintained unit sale prices despite intensified sales competition, and increased sales and operating income
  - > Strengthened main brands and steadily promoted development and expansion to low presence areas
  - Sales volumes decreased and forecast sales were not reached due to intensified price competition associated with the FIFA World Cup

#### <Second-Half Objectives>

- Based on sales volumes in the first-half, full year forecasts have been revised down.
   However, in anticipation of sustained growth in and after the next fiscal year, we will continue enhancing competitiveness and earning capacity
  - > Strengthen main brands and continue expanding customer touchpoints in low presence areas
  - Increase profitability through optimization of channels, products and measures to respond to area characteristics
  - Promote further efficiency in supply chains



# **Brasil Kirin: Topics**



◆Steady penetration of main brand, new "SCHIN"





- ◆ Expanded sales area of "Fibz", manufactured by leveraging expertise of *Mets Cola* in Japan
  - ~Marketed in largest market, São Paolo~





Expanding development in low presence areas

- **♦**Local manufacturing and sale of *Ichiban Shibori* commenced
  - ~Expanded sales mainly in Japanese restaurants~



### FY2014 1H: Lion



(Billion yen)	1H Results	YoY change	Full year Forecast (Revised)	YoY change	Initial forecast	Difference from initial forecast
Sales	248.3	+1.5%	473.5	+1.1%	473.5	0
Alcohol	137.8	+4.8%	258.8	+5.7%	252.1	+6.6
Soft Drinks	110.5	(2.4%)	214.6	(3.9%)	221.4	(6.7)
Operating income prior to amortization of goodwill etc.	39.0	+5.3%	61.9	(2.3%)	60.0	+1.9
Alcohol	40.2	+7.9%	69.0	+4.0%	68.2	+0.7
Soft Drinks	2.8	(30.2%)	3.4	(53.6%)	3.3	+0
Corporate	(4.1)	_	(10.4)	_	(11.6)	+1.1
Operating Income	21.6	+8.4%	26.7	(7.0%)	25.1	+1.6

#### <First-Half Review>

- Lion's total sales and operating income increased due to solid performance in Australian alcohol beverages business
  - > Solid sales of high-priced products such as craft beers and imported premium beers continued
  - > Also solid sales of top Australian beer brand, XXXX Gold

#### <Second-Half Objectives>

- Steady achievement of full year forecasts
  - Steady achievement of initial forecasts in alcohol beverages and soft drinks businesses and reduction of corporate expenses
  - Implementation of turnaround plan for the soft drinks business towards the realization of sustained growth

### FY2014 1H: Pharmaceuticals and Bio-chemicals



(Billion yen)	1H Results	YoY change	Full year forecast (Revised)	YoY change	Initial forecast	Difference from full-year forecast
Sales	157.5	(4.6%)	328.0	(1.0%)	326.0	+2.0
Pharmaceuticals	118.9	(7.9%)	251.0	(3.3%)	248.2	+2.8
Bio-chemicals	42.9	+6.0%	86.0	+6.1%	88.8	(2.8)
<b>Operating Income</b>	19.6	(30.8%)	48.0	(11.7%)	44.0	+4.0
Pharmaceuticals	14.1	(41.2%)	37.0	(19.8%)	33.0	+4.0
Bio-chemicals	4.2	+36.0%	8.0	+41.1%	8.0	_
Other	1.2	+4.5%	3.0	+18.4%	3.0	_

#### <First-Half Review>

- > In the Pharmaceuticals business, sales and operating income declined due to effects of the drug price revision and decrease in technology licensing revenues
- ➢ In the Bio-chemicals business, sales and operating income increased due to expansion of generic APIs and other products

#### <Second-Half Objectives>

> Full year forecast has been revised up due mainly to lower impact of the drug price revision than anticipated at time of initial forecast and reduction of SG&A expenses

#### Towards the Second-Half of the Medium-term Business Plan



- ➤ In this fiscal year, we will aim to achieve the initial forecast profits with downwards revisions in Japan and Brazil covered by the Australian alcohol beverages business and Pharmaceuticals and Bio-chemicals Businesses.
- ➤ In the first-half of the Medium-term Plan, although initiatives were steadily promoted for priority issues, including fostering of strong brands, forecast sales volumes were not reached in Japan and Brazil, and profits declined in the Australian soft drinks business, causing divergence from the pace of growth anticipated in the Medium-term Plan.
- ➤ Based on this present state, from mid-long term perspective, we are now formulating new plans for sustained growth in the second-half of the Medium-term Plan and from 2016. New plans shall be reflected in 2015 Plan.
- Efforts shall continue to improve capital efficiency and enhance shareholder return

# KIRIN

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# Financial Results for the Second Quarter and Revised Forecast for 2014

# FY2014 1H: Summary of Statements of Income, Indices, etc.



(Billion yen)	Six months ended June 30, 2014, Actual	Six months ended June 30, 2013, Actual		(decrease)
Sales	1,056.2	1,096.2	(39.9)	(3.6%)
Gross profit	451.7	466.3	(14.5)	(3.1%)
Selling, general and administrative expenses	401.4	405.8	(4.4)	(1.1%)
Operating income	50.2	60.4	(10.1)	(16.8%)
Non-operating income	9.9	8.7	1.1	13.2%
Non-operating expenses	15.0	13.4	1.6	11.9%
Ordinary income	45.1	55.7	(10.6)	(19.0%)
Special income	1.6	63.4	(61.8)	(97.4%)
Special expenses	6.9	18.2	(11.3)	(61.9%)
Income before income taxes and minority interests	39.7	100.9	(61.1)	(60.6%)
Income taxes	18.8	30.7	(11.9)	(38.9%)
Minority interests	6.9	10.4	(3.5)	(33.8%)
Net income	14.0	59.6	(45.6)	(76.5%)
Normalized EBITDA	126.5	138.8	(12.3)	(8.9%)
Normalized EPS	54yen	51yen	3yen	5.9%
Sales (Excluding liquor tax)	920.0	955.4	(35.4)	(3.7%)
Operating income (Prior to amortization of goodwill etc.)	78.1	88.1	(10.0)	(11.4%)
Operating income ratio (Excluding liquor tax, prior to amortization of goodwill etc.)	8.5%	9.2%		

# **FY2014 1H: Japan Integrated Beverages Business**



(Billion yen)	Six months ended June 30, 2014, Actual	Six months ended June 30, 2013, Actual	Increase (	(decrease)
Sales	530.5	538.6	(8.0)	(1.5%)
Kirin Brewery	317.7	333.6	(15.9)	(4.8%)
Kirin Beverage	161.4	159.7	1.7	1.1%
Mercian	32.4	31.2	1.2	3.9%
Other and elimination	18.8	14.0	4.8	34.2%
Operating income	13.9	16.9	(3.0)	(18.1%)
Kirin Brewery	13.7	16.8	(3.0)	(18.1%)
Kirin Beverage	(3.9)	(3.7)	(0.2)	-
Amortization of goodwill	(0.9)	(0.9)	-	-
Total	(4.9)	(4.7)	(0.2)	-
Mercian	(0.2)	0.0	(0.3)	-
Others	5.3	4.7	0.5	11.2%

		Six months ended June 30, 2014, Actual	Six months ended June 30, 2013, Actual	Increase (decrease)
Beer	Thousand KL	289	299	(3.2%)
Happo-shu	Thousand KL	230	247	(6.9%)
New genre	Thousand KL	304	335	(9.2%)
Sub-total		824	881	(6.5%)
RTD	Thousand KL	116	101	15.1%
Non-alcohol beverages	Thousand KL	13	18	(26.6%)
Soft drinks	10,000 cases	9,255	9,084	2%

## FY2014 1H: Japan Integrated Beverages - Income Breakdown



(Billion yen)

Company name	Major factors	Increase (decrease)	Description
	Decrease in marginal profit of alcohol beverages	(5.8)	Sales decrease in beer(10)thousand KL,(1.4)
	-		Sales decrease in happo-shu (17)thousand KL, (1.8)
			Sales decrease in new genre(31)thousand KL, (3.4)
			Sales increase in RTD 15 thousand KL, 1.5
Kirin Brewery			Difference of change in products mix, etc.
	Decrease in raw material cost of alcohol beverages	0.3	Increase in malt cost(0.4), Decrease in wrapping material cost 0.7, etc.
	Increase in selling expenses	(0.3)	Increase in sales promotion and advertising(0.4), etc.
			(Beer, happo-shu and new genre(1.1), RTD(1.3), etc.)
	Decrease in other expenses	2.8	Decrease in depreciation 1.5, labor cost 1.2, etc.
Total		(3.0)	
	Difference in volume of sales	1.8	Increase in sales volume 1.71 million cases
	Decrease in raw material cost, etc.	0.0	Increase in material cost (0.4), Decrease in wrapping material cost 0.8, etc.
Kirin Beverage	Decrease due in change of composition ratio of containers, etc.	(2.9)	
	Decrease in selling expenses	0.9	Decrease in sales promotion and advertising 0.9
	Other expenses	0.0	Increase in management fees (0.3), etc.
Total		(0.2)	

# FY2014 1H: Overseas Integrated Beverages - Lion



		FY20	FY2014 1H		FY2013 1H		YoY change		YoY change (%)	
		Bn JPY	Mil AUD	Bn JPY	Mil AUD	Bn JPY	Mil AUD	JPY Basis	AUD Basis	
	Alcohol	137.8	1,484	131.5	1,445	6.3	38	4.8%	2.7%	
	Soft Drinks	110.5	1,189	113.2	1,243	(2.6)	(54)	(2.4%)	(4.3%)	
Sales		248.3	2,674	244.7	2,689	3.6	(15)	1.5%	(0.6%)	
	Alcohol	40.2	433	37.3	409	2.9	23	7.9%	5.7%	
	Soft Drinks	2.8	31	4.1	45	(1.2)	(14)	(30.2%)	(31.6%)	
	Corporate	(4.1)	(44)	(4.3)	(48)	0.2	3			
Operat	ing Income	39.0	420	37.0	407	1.9	13	5.3%	3.2%	
Good	dwill Amortization	(15.3)	(165)	(15.0)	(164)	(0.3)	(0)			
Bran	d Amortization	(2.0)	(21)	(2.0)	(22)	0.0	1			
Operat Amortiz	ing Income After zation	21.6	233	19.9	219	1.6	13	8.4%	6.2%	

Consolidated period: Oct. 2013 - Mar. 2014 Currency exchange rate: 92.88 yen (Oct. 2012 - Mar. 2013: 91.01 yen)

Alcohol	Change in Operating Income (Mil AUD)	Soft Drinks
409	FY2013 1H	45
(13)	Change in Sales Volume	(9)
37	Others	(5)
433	FY2014 1H	31

	Sales Volume (YoY change)
Alcohol	(2.5%)
Soft Drinks	(3.2%)

### FY2014 1H: Overseas Integrated Beverages - Brasil Kirin



	FY20	FY2014 1H		FY2013 1H		YoY change		YoY change (%)	
	Bn JPY	Mil BRL	Bn JPY	Mil BRL	Bn JPY	Mil BRL	JPY basis	BRL basis	
Sales	88.3	1,970	84.0	1,798	4.3	172	5.1%	9.6%	
Operating Income	0.2	6	0.1	3	0.1	3	98.1%	106.4%	
Goodwill Amortization	(2.6)	(59)	(2.7)	(59)	0.1	-			
Brand Amortization	(1.5)	(34)	(1.6)	(34)	0.0	-			
Operating Income After Amortization	(3.9)	(87)	(4.2)	(91)	0.3	3	-	-	
EBITDA	6.5	146	7.8	167	(1.3)	(21)	(16.6%)	(12.6%)	

Consolidated period: Jan. – Jun. 2014 Currency exchange rate: 44.82 yen (Jan.-Jun. 2013: 46.72 yen)

	Sales volume (YoY change)
Beer	(2.8%)
Soft drinks	(4.0%)
Total	(3.2%)

\* Reference: Market (SICOBE)

Beer: +11.5% Soft drinks: + 1.2%

- Increase in gross income (+\$R113MM): Higher manufacturing costs were covered through higher unit prices resulted from an increase in sales prices and increased efficiency in the supply chain.
- Increase in selling expenses and general and administrative expenses ( \$R110MM):
  - (1) Strategic brand investment to maximize sales volume during the peak season
  - (2) Respond to aggressive low-pricing strategies from competition

#### FY2014 1H: Pharmaceuticals and Bio-chemicals / Others



#### (1) Pharmaceuticals and Bio-chemicals

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(Billion yen)	Six months ended June 30, 2014, Actual	Six months ended June 30, 2013, Actual	Increase (	decrease)				
Sales	157.5	165.1	(7.6)	(4.6%)				
Kyowa Hakko Kirin	161.8	169.7	(7.8)	(4.6%)				
Pharmaceutical	118.9	129.2	(10.2)	(7.9%)				
Bio-chemical	42.9	40.5	2.4	6.0%				
Other and elimination	(4.3)	(4.5)	0.1	-				
Operating income	19.6	28.4	(8.7)	(30.8%)				
Kyowa Hakko Kirin (consolidated after reclassification)	19.6	28.4	(8.7)	(30.8%)				
Pharmaceutical	14.1	24.1	(9.9)	(41.2%)				
Bio-chemical	4.2	3.1	1.1	36.0%				
Other/elimination of amortization of goodwill	4.3	4.3	0.0	1.3%				
Amortization of goodwill	(3.1)	(3.1)	-	-				

#### (2)Other

(Billion yen)	Six months ended June 30, 2014, Actual	Six months ended June 30, 2013, Actual	Increase (decrease)	
Sales	11.5	45.1	(33.5)	(74.4%)
Operating income	1.4	1.9	(0.4)	(0.6%)

#### (3)Corporate expenses/inter-segment eliminations

(Billion yen)	Six months ended June 30, 2014, Actual  Six months ended June 30, 2013, Actual		Increase (decrease)		
Operating income	(3.3)	(3.3)	0.0	-	

# FY2014 1H: Non-Operating Income/Expenses and Ordinary Income



(Billion yen)	Six months ended June 30, 2014, Actual	Six months ended June 30, 2013, Actual	Increase (decrease)
Operating income	50.2	60.4	(10.1)
Non-operating income and expenses	(5.1)	(4.7)	(0.4)
Financial profit or loss, net	(6.8)	(6.9)	0.1
Equity in earnings or losses of affiliates	2.8	0.9	1.9
San Miguel Brewery	2.8	4.4	(1.5)
Others	0.0	(3.4)	3.4
Foreign currency translation gain or loss	(0.7)	0.3	(1.1)
Other	(0.5)	0.8	(1.3)
Ordinary income	45.1	55.7	(10.6)

# FY2014 1H: Special Income/Expenses and Net Income



(Billion yen)	Six months ended June 30, 2014, Actual	Six months ended June 30, 2013, Actual	Increase (decrease)
Ordinary income	45.1	55.7	(10.6)
Special income and expenses	(5.3)	45.2	(50.5)
Special income	1.6	63.4	(61.8)
Gain on sale of property, plant and equipment and intangible assets	1.0	15.8	(14.7)
Gain on sale of investment securities	0.1	46.9	(46.8)
Others	0.4	0.7	(0.2)
Special expenses	(6.9)	(18.2)	11.3
Loss on disposal of property, plant and equipment and intangible assets	(1.3)	(1.4)	0.1
Loss on sale of property, plant and equipment and intangible assets	(0.3)	(0.8)	0.5
Loss on impairment	-	(0.2)	0.2
Loss on devaluation of investment securities	(0.0)	(0.0)	(0.0)
Loss on sale of investment securities	(0.0)	(0.0)	(0.0)
Business restructuring expense	(4.1)	(3.2)	(0.8)
Loss on applying special taxation measures of foreign subsidiaries	-	(8.8)	8.8
Other	(1.1)	(3.6)	2.5
Income taxes	(18.8)	(30.7)	11.9
Minority interests	(6.9)	(10.4)	3.5
Net income	14.0	59.6	(45.6)

# FY2014 Full Year Forecast (Revised)



(Billion yen)	Fiscal year ending December 31, 2014, Forecast (Revised)	Fiscal year ended December 31, 2013, Actual	Increase (d	decrease)	Fiscal year ending December 31, 2014, Forecast (Initial)	Increase (decrease)
Sales	2,260.0	2,254.5	5.4	0.2%	2,290.0	(30.0)
Operating income	140.0	142.8	(2.8)	(2.0%)	140.0	-
Non-operating income and expenses	(18.0)	(10.6)	(7.3)	-	(18.0)	-
Financial profit or loss, net	(14.9)	(14.2)	(0.7)	-	(14.4)	(0.5)
Equity in earnings or losses of affiliates	0.1	1.6	(1.4)	(89.8%)	(3.0)	3.1
Ordinary income	122.0	132.1	(10.1)	(7.7%)	122.0	-
Special income and expenses	(11.0)	25.0	(36.0)	(143.9%)	(11.0)	-
Income before income taxes and minority interests	111.0	157.2	(46.2)	(29.4%)	111.0	-
Income taxes	47.8	53.2	(5.4)	(10.1%)	47.8	(0.0)
Minority interests	14.1	18.2	(4.1)	(22.7%)	14.1	0.0
Net income	49.0	85.6	(36.6)	(42.8%)	49.0	-
Normalized EBITDA	297.0	301.4	(4.4)	(1.5%)	302.0	(5.0)
Normalized EPS	131yen	122yen	9yen	7.4%	129yen	2yen
Sales (Excluding liquor tax)	1,951.0	1,943.7	7.2	0.4%	1,980.0	(29.0)
Operating income (Prior to amortization of goodwill etc.)	196.1	198.0	(1.9)	(1.0%)	195.4	0.7
Operating income ratio (Excluding liquor tax, prior to amortization of goodwill etc.)	10.1%	10.2%	(113)	(110,0)	9.9%	5.1
Normalized ROE	10.6%	10.9%			10.6%	
Net interest-bearing debt / Normalized EBITDA	2.33	2.25			2.15	

# **Quantitative targets**



#### (Normalized EBITDA)

(Billion yen)

	FY2014 targets	FY2014 targets		FY2013 1H
	(Revised)	Initial targets	FY2014 1H	F12013 IH
Operating income	140.0	140.0	50.2	60.4
Depreciation	99.0	104.2	47.1	49.5
Goodwill amortization	48.9	48.0	24.2	24.0
Dividends received from equity method affiliated companies	9.5	9.1	4.8	4.8
Normalized EBITDA	297.0	302.0	126.5	138.8

#### (Normalized EPS)

(Billion yen)

	FY2014 targets		FY2014 1H	FY2013 1H
	(Revised)	Initial targets	1 12014 111	1 12013 111
Net income	49.0	49.0	14.0	59.6
Amortization of goodwill etc.	66.4	65.5	33.0	32.6
Special income and expenses after income taxes and minority interests	5.3	5.7	2.7	(43.2)
Normalized net income (A)	120.8	120.2	49.8	49.0
Average number of shares outstanding during period (thousand) (B)	918,646	929,340	923,982	956,063
Normalized EPS (yen) (A)/(B)	13.1	12.9	5.4	5.1

# FY2014 Full Year Forecast (Revised): Japan Integrated Beverages



(Billion yen)	Fiscal year ending December 31, 2014, Forecast (Revised)	Fiscal year ended December 31, 2013, Actual	Increase (decrease)		Fiscal year ending December 31, 2014, Forecast (Initial)	Increase (decrease)
Sales	1,189.0	1,180.1	8.8	0.7%	1,210.0	(21.0)
Kirin Brewery	714.3	729.1	(14.8)	(2.0%)	729.0	(14.6)
Kirin Beverage	365.2	353.5	11.6	3.3%	372.7	(7.5)
Mercian	70.6	67.0	3.5	5.3%	71.0	(0.4)
Other and elimination	38.8	30.4	8.4	27.7%	37.2	1.6
Operating income	61.5	62.1	(0.6)	(1.0%)	63.5	(2.0)
Kirin Brewery	50.9	51.8	(0.8)	(1.7%)	54.3	(3.4)
Kirin Beverage	3.1	3.7	(0.6)	(16.3%)	4.8	(1.7)
Amortization of goodwill	(1.9)	(1.9)	_	-	(1.9)	-
Total	1.1	1.7	(0.6)	(35.3%)	2.8	(1.7)
Mercian	1.2	0.3	0.8	(227.2%)	1.2	-
Others	8.1	8.1	0.0	0.1%	5.0	3.1

		Fiscal year ending December 31, 2014, Forecast (Revised)	Fiscal year ended December 31, 2013, Actual	Increase (decrease)
Beer	Thousand KL	667	672	(0.7%)
Happo-shu	Thousand KL	501	522	(3.9%)
New genre	Thousand KL	680	714	(4.7%)
Sub-total		1,850	1,909	(3.1%)
RTD	Thousand KL	261	227	15.1%
Non-alcohol beverages	Thousand KL	27	38	(27.9%)
Soft drinks	10,000 cases	20,870	20,156	4%

### FY2014 Full Year Forecast (Revised):

## Japan Integrated Beverages - Income Breakdown



Company name	Major factors	Increase (decrease)	Description (Billion yen)
	Decrease in marginal profit of alcohol beverages	(5.1)	Sales decrease in beer (5)thousand KL,(0.6)
			Sales decrease in happo-shu(21) thousand KL, (2.2)
			Sales decrease in new genre (34)thousand KL, (3.8)
			Sales increase in RTD 34 thousand KL, 3.2
Kirin Brewery			Difference of change in products mix, etc.
	Decrease in raw material cost of alcohol beverages	0.7	Decrease in wrapping material cost, etc.
	Increase in selling expenses	(1.0)	Increase in sales promotion and advertising (1.0), etc.
	Decrease in other expenses	4.5	Decrease in depreciation 2.8, Decrease in labor cost 2.5, Increase in advertising (0.2), Increase in R&D expenses (0.3), etc.
Total		(8.0)	
	Difference in volume of sales	7.8	Increase in sales volume 7.14 million cases
	Decrease in raw material cost, etc.	0.6	Increase in material cost (1.0), Decrease in wrapping material cost 1.0, Increase in percentage of self-made PET bottle beverages 0.5, etc.
Kirin Beverage	Decrease due in change of composition ratio of containers, etc.	(2.7)	
	Increase in selling expenses	(4.4)	Increase in sales promotion and advertising (4.0), Increase in freight (0.4)
	Increase in other expenses	(1.8)	Increase in management fees(0.6),Increase in information processing fee (0.3), Increase in R&D expenses(0.3), etc.
Total		(0.6)	

# FY2014 Full Year Forecast (Revised) : Overseas Integrated Beverages - Lion



		FY2014 (Revised)		FY2	FY2013 YoY change		hange	e YoY change (%)		Difference from initial forecast	
		Bn JPY	Mil AUD	Bn JPY	Mil AUD	Bn JPY	Mil AUD	JPY Basis	AUD Basis	Bn JPY	Mil AUD
	Alcohol	258.8	2,753	244.9	2,663	13.8	89	5.7%	3.4%	6.6	41
	Soft Drinks	214.6	2,283	223.4	2,429	(8.7)	(146)	(3.9%)	(6.0%)	(6.7)	(96)
Sales		473.5	5,037	468.4	5,093	5.0	(56)	1.1%	(1.1%)	(0.0)	(55)
	Alcohol	69.0	734	66.3	721	2.6	12	4.0%	1.8%	0.7	-
	Soft Drinks	3.4	36	7.3	79	(3.9)	(43)	(53.6%)	(54.6%)	0.0	-
	Corporate	(10.4)	(111)	(10.2)	(111)	(0.1)	0			1.1	13
Opera	ating Income	61.9	659	63.3	689	(1.4)	(30)	(2.3%)	(4.4%)	1.9	13
God	odwill Amortization	(31.0)	(330)	(30.3)	(330)	(0.6)	(0)			(0.4)	(0)
Bra	nd Amortization	(4.1)	(43)	(4.2)	(45)	0.0	2			0.1	2
	ating Income After ization	26.7	284	28.7	313	(2.0)	(28)	(7.0%)	(9.1%)	1.6	14

Consolidated period: Oct. 2013– Sep. 2014 Currency exchange rate: 94.00 yen (Initially 93.00 yen, Oct. 2012 - Sep. 2013: 91.97 yen)

# FY2014 Full Year Forecast (Revised) : Overseas Integrated Beverages - Brasil Kirin



	FY2014 (Revised)		FY2013		YoY change		YoY change (%)		Difference from initial forecast	
	Bn JPY	Mil BRL	Bn JPY	Mil BRL	Bn JPY	Mil BRL	JPY basis	BRL basis	Bn JPY	Mil BRL
Sales	206.2	4,584	178.3	3,947	27.9	636	15.7%	16.1%	(9.6)	(323)
Operating income	15.4	344	8.8	196	6.6	147	74.5%	75.2%	(4.7)	(115)
Goodwill Amortization	(5.3)	(118)	(5.3)	(118)	0.0	-			(0.1)	-
Brand Amortization	(3.1)	(69)	(3.1)	(69)	0.0	-			(0.0)	-
Operating Income After Amortization	7.0	155	0.3	7	6.6	147	>999	>999	(4.9)	(115)
EBITDA	27.9	620	21.2	470	6.7	150	31.6%	31.9%	(7.3)	(180)

Consolidated period: Jan. – Dec. 2014 Currency exchange rate: 45.00 yen (Initially 44.00 yen, Jan.-Dec. 2013: 45.18 yen)

# FY2014 Full Year Forecast (Revised): Pharmaceuticals and Bio-chemicals / Others



#### (1) Pharmaceuticals and Bio-chemicals

(Billion yen)	Fiscal year ending December 31, 2014, Forecast (Revised)	Fiscal year ended December 31, 2013, Actual	Increase (	decrease)
Sales	328.0	331.3	(3.3)	(1.0%)
Kyowa Hakko Kirin	337.0	340.6	(3.6)	(1.1%)
Pharmaceutical	251.0	259.5	(8.5)	(3.3%)
Bio-chemical	86.0	81.0	4.9	6.1%
Other and elimination	(9.0)	(9.2)	0.2	-
Operating income	48.0	54.3	(6.3)	(11.7%)
Kyowa Hakko Kirin (consolidated after reclassification)	48.0	54.3	(6.3)	(11.7%)
Pharmaceutical	37.0	46.1	(9.1)	(19.8%)
Bio-chemical	8.0	5.6	2.3	41.1%
Other/elimination of amortization of goodwill	9.2	8.7	0.4	5.3%
Amortization of goodwill	(6.2)	(6.2)	-	-

Fiscal year ending December 31, 2014, Forecast (Initial)	Increase (decrease)
326.0	2.0
337.0	-
248.2	2.8
88.8	(2.8)
(11.0)	2.0
44.0	4.0
44.0	4.0
33.0	4.0
8.0	-
9.2	-
(6.2)	-

#### (2) Other

(Billion yen)	Fiscal year ending December 31, 2014, Forecast (Revised)	Fiscal year ended December 31, 2013, Actual	Increase (	decrease)
Sales	23.0	57.7	(34.7)	(60.2%)
Operating income	3.0	3.7	(0.7)	(20.2%)

Fiscal year ending December 31, 2014, Forecast (Initial)	Increase (decrease)
24.0	(1.0)
3.0	-

#### (3) Corporate expenses/inter-segment eliminations

(Billion yen)	Fiscal year ending December 31, 2014, Forecast (Revised)	Fiscal year ended December 31, 2013, Actual	Increase (	decrease)
Operating income	(7.5)	(8.0)	0.5	-

Fiscal year ending December 31, 2014, Forecast (Initial)	Increase (decrease)
(8.5)	1.0