

KIRIN HOLDINGS COMPANY, LIMITED

May 11, 2023

SUMMARY OF CONSOLIDATED FINANCIAL RESULTS FOR THE THREE MONTHS ENDED MARCH 31, 2023 (UNDER IFRS) (UNAUDITED)

(English Translation)

Fiscal year ending December 31, 2023

KIRIN HOLDINGS COMPANY, LIMITED

NAKANO CENTRAL PARK SOUTH, 10-2, Nakano 4-chome, Nakano-ku, Tokyo, Japan (URL https://www.kirinholdings.com/en/)

Code No.: 2503

Shares Listed: Tokyo, Nagoya, Sapporo and Fukuoka
Representative: Mr. Yoshinori Isozaki, President and CEO

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Submission date of quarterly securities report scheduled: May 12, 2023

Commencement date of dividend distribution scheduled:

Preparation of supplementary documents to the financial results:

Yes

Holding of financial results presentation (for institutional investors and analysts):

Yes

1. Consolidated business results and financial position for the first three months of the current fiscal year (January 1, 2023 - March 31, 2023)

[Unit: Japanese yen (¥)]

(1) Results of operations (cumulative):

(Amounts are rounded to the nearest ¥1 million)

(Percentage change compares current results with those of the same period of the previous year)

| | Revenue (¥ millions) | Percentage change (%) | Normalized operating profit (¥ millions) | Percentage change (%) | Profit before tax (¥ millions) | Percentage change (%) |
|--------------------|-------------------------|-----------------------------|------------------------------------------------|-----------------------------|--------------------------------------|-----------------------------|
| Three months ended | | | | | | |
| March 31, 2023 | 450,329 | 8.1 | 33,573 | 29.5 | 20,063 | (29.6) |
| March 31, 2022 | 416,745 | 1.8 | 25,915 | (21.8) | 28,510 | (15.1) |

| | Profit (¥ millions) | Percentage change (%) | Profit attributable to owners of the Company (¥ millions) | Percentage change (%) | Total comprehensive income (¥ millions) | Percentage change (%) |
|--------------------|---------------------|-----------------------------|-----------------------------------------------------------------|-----------------------------|--------------------------------------------------|-----------------------------|
| Three months ended | | | | | | |
| March 31, 2023 | 11,326 | (55.5) | 5,591 | (67.9) | 34,482 | (56.5) |
| March 31, 2022 | 25,426 | 5.3 | 17,393 | 2.5 | 79,316 | 21.4 |

| | Basic earnings per share (¥) | Diluted earnings per share (¥) |
|--------------------|------------------------------------|--------------------------------------|
| Three months ended | | _ |
| March 31, 2023 | 6.90 | 6.90 |
| March 31, 2022 | 20.87 | 20.86 |

Reference: Operating profit

Three months ended March 31, 2023

¥10,992 million (47.2%)

Three months ended March 31, 2022

¥20,822 million (25.7%)

^{*} Normalized operating profit is a profit indicator for measuring recurring performance which is calculated by deducting cost of sales and selling, general and administrative expenses from revenue.

(2) Financial position:

| | Total assets (¥ millions) | Total equity (¥ millions) | Equity attributable to owners of the Company (¥ millions) | Equity ratio attributable to owners of the Company (%) |
|-------------------|---------------------------|----------------------------|-----------------------------------------------------------|--------------------------------------------------------------------|
| As of | | | | |
| March 31, 2023 | 2,469,555 | 1,231,729 | 971,923 | 39.4 |
| December 31, 2022 | 2,542,263 | 1,253,203 | 980,022 | 38.5 |

2. Dividends

| | Annual dividends | | | | |
|-------------------------------------------------|-------------------|--------------------|----------------------|-----------------|--------------|
| | First quarter (¥) | Second quarter (¥) | Third quarter (¥) | Year-end (¥) | Total (¥) |
| Fiscal year ended December 31, 2022 | - | 32.50 | _ | 36.50 | 69.00 |
| Fiscal year ending December 31, 2023 | _ | | | | |
| Fiscal year ending December 31, 2023 (Forecast) | | 34.50 | _ | 34.50 | 69.00 |

Note:

Revision of the forecast from recently announced figures: None

3. Forecast consolidated business results for the current fiscal year (January 1, 2023 - December 31, 2023)

(Percentage change compares forecast results with actual results of the previous year)

| | Revenue | Percentage change | Normalized operating profit | Percentage change | Profit before tax | Percentage change |
|-----------------------------------------|--------------|-------------------|-----------------------------|-------------------|-------------------|-------------------|
| | (¥ millions) | (%) | (¥ millions) | (%) | (¥ millions) | (%) |
| Fiscal year ending December 31, 2023 | 2,115,000 | 6.3 | 192,000 | 0.4 | 196,000 | 2.4 |

| | Profit | Percentage change | Profit attributable to owners of the | Percentage change | Basic earnings |
|-----------------------------------------|--------------|-------------------|--------------------------------------|-------------------|----------------|
| | (¥ millions) | (%) | Company (¥ millions) | (%) | (¥) |
| Fiscal year ending December 31, 2023 | 148,500 | 3.3 | 113,000 | 1.8 | 139.54 |

Note: Revision of the forecast from recently announced figures: None

Reference: Operating profit Fiscal year ending December 31, 2023 ¥169,000 million 45.7%

* Notes

| ` ' | Changes in significant subsidiaries for the three months ended Ma (Changes in specified subsidiaries accompanying change in scope | • | None |
|-----|-----------------------------------------------------------------------------------------------------------------------------------|-------------|------|
| | Newly included: — | Excluded: — | |

(2) Changes in accounting policies and changes in accounting estimates

i. Changes in accounting policies required by IFRS: None ii. Changes in accounting policies due to other reasons: None iii. Changes in accounting estimates: None

(3) Number of shares outstanding (ordinary shares)

i. Number of shares outstanding at the end of the period (including treasury shares)

As of March 31, 2023 914,000,000 shares As of December 31, 2022 914.000.000 shares

Excluded: -

ii. Number of treasury shares at the end of the period

As of March 31, 2023 104,173,593 shares As of December 31, 2022 104,171,578 shares

iii. Average number of shares during the period (cumulative from the beginning of the fiscal year)

For the three months ended March 31, 2023 809,827,447 shares For the three months ended March 31, 2022 833.585.329 shares

Note: Number of treasury shares at March 31, 2023 and December 31, 2022 includes 1,965,900 shares held in the BIP (Board Incentive Plan) Trust. These shares are excluded in calculation of the average number of shares during the period.

- * Information about proper usage of forecast business results, and other special instructions
 - (1) The statements concerning future performance that are presented in this document are based on judgments using information available to Kirin Holdings and the Kirin Group as of the release date of this material. Certain risks and uncertainties could cause the results of Kirin Holdings and the Kirin Group to differ materially from any projections presented herein. These risks and uncertainties include, but are not limited to, the economic circumstances surrounding the Company's businesses, market trends, and exchange rates.
 - (2) The Company will post the Supplementary Documents to the Financial Results today, Thursday, May 11, and will post the presentation materials and the main Q&A from the financial results presentation (conference call) to be held today on the Company's website as soon as possible.

(URL of the Company's website)

https://www.kirinholdings.com/en/investors/

^{*} The summary of quarterly consolidated financial results is not subject to a quarterly review by certified public accountants or an audit corporation.

ATTACHED MATERIALS

INDEX

| 1. | CONDENSED QUARTERLY CONSOLIDATED FINANCIAL STATEMENTS | 2 |
|----|--------------------------------------------------------------------------------------------|----|
| | (1) CONDENSED QUARTERLY CONSOLIDATED STATEMENT OF FINANCIAL POSITION | 2 |
| | (2) CONDENSED QUARTERLY CONSOLIDATED STATEMENTS OF PROFIT OR LOSS AND COMPREHENSIVE INCOME | 4 |
| | (3) CONDENSED QUARTERLY CONSOLIDATED STATEMENT OF CHANGES IN EQUITY | 6 |
| | (4) CONDENSED QUARTERLY CONSOLIDATED STATEMENT OF CASH FLOWS | 8 |
| | (5) NOTES TO CONDENSED QUARTERLY CONSOLIDATED FINANCIAL STATEMENTS | 10 |
| | (GOING CONCERN ASSUMPTION) | 10 |
| | (SUBSEQUENT EVENTS) | 10 |

1. CONDENSED QUARTERLY CONSOLIDATED FINANCIAL STATEMENTS (1) CONDENSED QUARTERLY CONSOLIDATED STATEMENT OF FINANCIAL POSITION

| | At December 31, 2022 | At March 31, 2023 |
|-------------------------------|----------------------|-------------------|
| Assets | | |
| Non-current assets | | |
| Property, plant and equipment | 560,642 | 566,459 |
| Goodwill | 289,526 | 290,937 |
| Intangible assets | 200,900 | 202,342 |
| Equity-accounted investees | 361,764 | 356,426 |
| Other financial assets | 103,380 | 106,403 |
| Other non-current assets | 27,700 | 27,655 |
| Deferred tax assets | 111,330 | 112,785 |
| Total non-current assets | 1,655,242 | 1,663,007 |
| Current assets | | |
| Inventories | 290,171 | 306,931 |
| Trade and other receivables | 409,168 | 327,966 |
| Other financial assets | 8,376 | 7,904 |
| Other current assets | 41,128 | 45,108 |
| Cash and cash equivalents | 88,060 | 116,852 |
| (Sub-total) | 836,903 | 804,761 |
| Assets held for sale | 50,117 | 1,786 |
| Total current assets | 887,021 | 806,548 |
| Total assets | 2,542,263 | 2,469,555 |

| _ | | (# Millions) |
|-----------------------------------------------------------|----------------------|-------------------|
| | At December 31, 2022 | At March 31, 2023 |
| Equity | | |
| Share capital | 102,046 | 102,046 |
| Share premium | 25,519 | 20,909 |
| Retained earnings | 1,063,823 | 1,038,562 |
| Treasury shares | (251,788) | (251,792) |
| Reserves | 40,423 | 62,197 |
| Equity attributable to owners of the Company | 980,022 | 971,923 |
| Non-controlling interests | 273,181 | 259,807 |
| Total equity | 1,253,203 | 1,231,729 |
| Liabilities | | |
| Non-current liabilities | | |
| Bonds and borrowings | 408,662 | 438,590 |
| Other financial liabilities | 129,662 | 126,231 |
| Defined benefit liability | 58,084 | 58,406 |
| Provisions | 3,292 | 3,250 |
| Liabilities from application of equity method | 15,529 | 14,117 |
| Other non-current liabilities | 27,572 | 24,565 |
| Deferred tax liabilities | 13,564 | 15,531 |
| Total non-current liabilities | 656,365 | 680,689 |
| Current liabilities | | |
| Bonds and borrowings | 114,459 | 116,473 |
| Trade and other payables | 265,185 | 228,072 |
| Other financial liabilities | 59,824 | 54,743 |
| Current tax liabilities | 4,611 | 8,736 |
| Provisions | 2,970 | 3,469 |
| Other current liabilities | 177,530 | 145,642 |
| (Sub-total) | 624,579 | 557,136 |
| Liabilities directly associated with assets held for sale | 8,116 | |
| Total current liabilities | 632,695 | 557,136 |
| Total liabilities | 1,289,060 | 1,237,825 |
| Total equity and liabilities | 2,542,263 | 2,469,555 |
| | | |

(2) CONDENSED QUARTERLY CONSOLIDATED STATEMENTS OF PROFIT OR LOSS AND COMPREHENSIVE INCOME CONDENSED QUARTERLY CONSOLIDATED STATEMENT OF PROFIT OR LOSS THREE MONTHS ENDED MARCH 31, 2023

| | Three months ended March 31, 2022 | Three months ended March 31, 2023 |
|-----------------------------------------------|--------------------------------------|--------------------------------------|
| Revenue | 416,745 | 450,329 |
| Cost of sales | 230,377 | 245,883 |
| Gross profit | 186,367 | 204,446 |
| Selling, general and administrative expenses | 160,452 | 170,873 |
| Normalized operating profit | 25,915 | 33,573 |
| Other operating income | 4,036 | 3,222 |
| Other operating expenses | 9,129 | 25,803 |
| Operating profit | 20,822 | 10,992 |
| Finance income | 3,405 | 1,949 |
| Finance costs | 1,303 | 1,363 |
| Share of profit of equity-accounted investees | 5,587 | 8,485 |
| Profit before tax | 28,510 | 20,063 |
| Income tax expense | 3,085 | 8,737 |
| Profit | 25,426 | 11,326 |
| Profit attributable to: | | |
| Owners of the Company | 17,393 | 5,591 |
| Non-controlling interests | 8,032 | 5,736 |
| Profit | 25,426 | 11,326 |
| Earnings per share (¥) | | |
| Basic earnings per share | 20.87 | 6.90 |
| Diluted earnings per share | 20.86 | 6.90 |

CONDENSED QUARTERLY CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME THREE MONTHS ENDED MARCH 31, 2023

| | | (+ 1111110110) |
|--------------------------------------------------------------------------------------------------|--------------------------------------|--------------------------------------|
| | Three months ended March 31, 2022 | Three months ended March 31, 2023 |
| Profit | 25,426 | 11,326 |
| Other comprehensive income | | |
| Items that will not be reclassified to profit or loss | | |
| Net change in equity instruments measured at fair value through other comprehensive income | 853 | 2,926 |
| Share of other comprehensive income of equity-accounted investees | 661 | (1,476) |
| Items that are or may be reclassified to profit or loss | | |
| Foreign currency translation differences on foreign operations | 50,632 | 26,916 |
| Cash flow hedges | (2,836) | 857 |
| Share of other comprehensive income of equity-accounted investees | 4,580 | (6,067) |
| Total other comprehensive income | 53,890 | 23,156 |
| Comprehensive income | 79,316 | 34,482 |
| Comprehensive income attributable to: | | |
| Owners of the Company | 69,146 | 26,073 |
| Non-controlling interests | 10,170 | 8,409 |
| Comprehensive income | 79,316 | 34,482 |

(3) CONDENSED QUARTERLY CONSOLIDATED STATEMENT OF CHANGES IN EQUITY THREE MONTHS ENDED MARCH 31, 2022

| | | Equity attributable to owners of the Company | | | | | | |
|-----------------------------------------------------------------------------------|---------------|----------------------------------------------|-------------------|-----------------|--------------------------------------------------------------------------------------------|-----------------------------------------------|--|--|
| | | | | | Rese | erves | | |
| | Share capital | Share premium | Retained earnings | Treasury shares | Net change in equity instruments measured at fair value through other comprehensive income | Remeasurements of defined benefit plans | | |
| Balance at January 1, 2022 | 102,046 | 25,104 | 998,177 | (201,801) | 17,978 | _ | | |
| Profit | _ | _ | 17,393 | _ | _ | _ | | |
| Other comprehensive income | _ | _ | _ | _ | 984 | 661 | | |
| Comprehensive income | _ | _ | 17,393 | _ | 984 | 661 | | |
| Dividends from surplus | _ | _ | (27,092) | _ | _ | _ | | |
| Acquisition of treasury shares | _ | _ | _ | (2) | _ | _ | | |
| Disposal of treasury shares | _ | (0) | _ | 0 | _ | _ | | |
| Share-based payments | _ | 29 | _ | _ | _ | _ | | |
| Changes in the ownership interest in a subsidiary without a loss of control | - | 65 | _ | _ | _ | _ | | |
| Transfer from reserves to retained earnings | _ | _ | 772 | _ | (112) | (661) | | |
| Other | _ | _ | _ | _ | _ | _ | | |
| Total transactions with owners of the Company | _ | 94 | (26,319) | (2) | (112) | (661) | | |
| Balance at March 31, 2022 | 102,046 | 25,198 | 989,251 | (201,803) | 18,850 | _ | | |

| | Equ | uity attributable to o | wners of the Comp | any | | | |
|-----------------------------------------------------------------------------|-------------------------------------------------------------------------|------------------------|-------------------|----------|---------------------------|--------------|--|
| | | Reserves | | | | | |
| | Foreign currency translation differences on foreign operations | Cash flow hedges | Total | Total | Non-controlling interests | Total equity | |
| Balance at January 1, 2022 | (47,935) | 610 | (29,347) | 894,179 | 253,811 | 1,147,990 | |
| Profit | _ | _ | _ | 17,393 | 8,032 | 25,426 | |
| Other comprehensive income | 52,945 | (2,837) | 51,753 | 51,753 | 2,137 | 53,890 | |
| Comprehensive income | 52,945 | (2,837) | 51,753 | 69,146 | 10,170 | 79,316 | |
| Dividends from surplus | _ | _ | _ | (27,092) | (5,716) | (32,807) | |
| Acquisition of treasury shares | _ | _ | _ | (2) | _ | (2) | |
| Disposal of treasury shares | _ | _ | _ | 0 | _ | 0 | |
| Share-based payments | _ | _ | _ | 29 | (65) | (36) | |
| Changes in the ownership interest in a subsidiary without a loss of control | _ | _ | - | 65 | 350 | 415 | |
| Transfer from reserves to retained earnings | _ | _ | (772) | _ | _ | _ | |
| Other | _ | _ | _ | _ | 3 | 3 | |
| Total transactions with owners of the Company | _ | _ | (772) | (26,999) | (5,428) | (32,427) | |
| Balance at March 31, 2022 | 5,010 | (2,226) | 21,634 | 936,325 | 258,553 | 1,194,878 | |

THREE MONTHS ENDED MARCH 31, 2023

| | Equity attributable to owners of the Company | | | | | | | |
|-----------------------------------------------------------------------------------|----------------------------------------------|---------------|-------------------|-----------------|--------------------------------------------------------------------------------------------|-----------------------------------------------|--|--|
| | | | | | Rese | erves | | |
| | Share capital | Share premium | Retained earnings | Treasury shares | Net change in equity instruments measured at fair value through other comprehensive income | Remeasurements of defined benefit plans | | |
| Balance at January 1, 2023 | 102,046 | 25,519 | 1,063,823 | (251,788) | 16,826 | _ | | |
| Profit | _ | _ | 5,591 | _ | _ | _ | | |
| Other comprehensive income | _ | _ | _ | _ | 2,668 | (1,476) | | |
| Comprehensive income | _ | _ | 5,591 | - | 2,668 | (1,476) | | |
| Dividends from surplus | _ | _ | (29,559) | _ | _ | _ | | |
| Acquisition of treasury shares | _ | _ | _ | (4) | _ | _ | | |
| Disposal of treasury shares | _ | (0) | _ | 0 | _ | _ | | |
| Change in scope of consolidation | _ | _ | _ | _ | _ | _ | | |
| Share-based payments | _ | 63 | _ | _ | _ | _ | | |
| Changes in the ownership interest in a subsidiary without a loss of control | _ | (4,673) | _ | _ | _ | _ | | |
| Transfer from reserves to retained earnings | _ | _ | (1,293) | _ | (184) | 1,476 | | |
| Other | _ | _ | _ | _ | _ | _ | | |
| Total transactions with owners of the Company | _ | (4,610) | (30,851) | (4) | (184) | 1,476 | | |
| Balance at March 31, 2023 | 102,046 | 20,909 | 1,038,562 | (251,792) | 19,311 | _ | | |

| | Equ | uity attributable to o | wners of the Comp | any | | | |
|-----------------------------------------------------------------------------|-------------------------------------------------------------------------|------------------------|-------------------|----------|---------------------------|--------------|--|
| | | Reserves | | | | | |
| | Foreign currency translation differences on foreign operations | Cash flow hedges | Total | Total | Non-controlling interests | Total equity | |
| Balance at January 1, 2023 | 24,585 | (988) | 40,423 | 980,022 | 273,181 | 1,253,203 | |
| Profit | _ | _ | _ | 5,591 | 5,736 | 11,326 | |
| Other comprehensive income | 18,439 | 851 | 20,482 | 20,482 | 2,674 | 23,156 | |
| Comprehensive income | 18,439 | 851 | 20,482 | 26,073 | 8,409 | 34,482 | |
| Dividends from surplus | _ | _ | _ | (29,559) | (6,729) | (36,288) | |
| Acquisition of treasury shares | _ | _ | _ | (4) | _ | (4) | |
| Disposal of treasury shares | _ | _ | _ | 0 | _ | 0 | |
| Change in scope of consolidation | _ | _ | _ | _ | (19,799) | (19,799) | |
| Share-based payments | _ | _ | _ | 63 | (98) | (35) | |
| Changes in the ownership interest in a subsidiary without a loss of control | _ | _ | _ | (4,673) | 4,843 | 170 | |
| Transfer from reserves to retained earnings | _ | _ | 1,293 | _ | _ | _ | |
| Other | _ | _ | _ | _ | | _ | |
| Total transactions with owners of the Company | _ | _ | 1,293 | (34,173) | (21,783) | (55,956) | |
| Balance at March 31, 2023 | 43,024 | (137) | 62,197 | 971,923 | 259,807 | 1,231,729 | |

(4) CONDENSED QUARTERLY CONSOLIDATED STATEMENT OF CASH FLOWS

| | | (+ 1111110113) |
|----------------------------------------------------------------------------------|--------------------------------------|--------------------------------------|
| | Three months ended March 31, 2022 | Three months ended March 31, 2023 |
| Cash flows from operating activities | | |
| Profit before tax | 28,510 | 20,063 |
| Depreciation and amortization | 20,471 | 19,860 |
| Impairment losses | 472 | 1,315 |
| Interest and dividends received | (641) | (819) |
| Share of profit of equity-accounted investees | (5,587) | (8,485) |
| Interest paid | 1,141 | 1,327 |
| Gain on sale of property, plant and equipment and intangible assets | (1,104) | (1,155) |
| Loss on disposal and sale of property, plant and equipment and intangible assets | 123 | 195 |
| Loss on sale of shares of subsidiaries | _ | 19,358 |
| (Increase) decrease in trade receivables | 85,908 | 79,681 |
| (Increase) decrease in inventories | (16,267) | (15,744) |
| Increase (decrease) in trade payables | (6,142) | (24,875) |
| Increase (decrease) in liquor taxes payable | (32,356) | (23,280) |
| Increase (decrease) in deposits received | (6,642) | (4,813) |
| Other | (35,234) | (16,789) |
| Sub-total | 32,653 | 45,838 |
| Interest and dividends received | 5,334 | 6,310 |
| Interest paid | (1,108) | (491) |
| Income taxes paid | (20,332) | (9,801) |
| Cash flows from (used in) operating activities | 16,547 | 41,857 |

| | | (¥ millions) |
|-------------------------------------------------------------------------------------------------------|--------------------------------------|--------------------------------------|
| | Three months ended March 31, 2022 | Three months ended March 31, 2023 |
| Cash flows from investing activities | | |
| Acquisition of property, plant and equipment and intangible assets | (17,909) | (28,933) |
| Proceeds from sale of property, plant and equipment and intangible assets | 1,517 | 1,390 |
| Acquisition of investments | (405) | (226) |
| Proceeds from sale of investments | 989 | 155 |
| Acquisition of shares of subsidiaries, net of cash acquired | (46,208) | _ |
| Payment for sale of shares of subsidiaries, net of cash disposed of | _ | (5,006) |
| Acquisition of equity-accounted investees | _ | (18) |
| Proceeds from sale of equity-accounted investees | - | 12 |
| Other | (472) | 1,217 |
| Cash flows from (used in) investing activities | (62,487) | (31,409) |
| Cash flows from financing activities | | |
| Increase (decrease) in short-term borrowings | (4,450) | (30) |
| Increase (decrease) in commercial paper | 79,997 | (8,000) |
| Proceeds from long-term borrowings | 20,428 | 50,000 |
| Repayment of long-term borrowings | (19,995) | (10,000) |
| Repayment of lease liabilities | (4,710) | (4,307) |
| Payment for acquisition of treasury shares | (5) | (6) |
| Payment for acquisition of treasury shares by a consolidated subsidiary | (1) | (2) |
| Dividends paid | (27,092) | (29,559) |
| Dividends paid to non-controlling interests | (5,716) | (6,713) |
| Other | (4) | 0 |
| Cash flows from (used in) financing activities | 38,453 | (8,617) |
| Effect of exchange rate changes on cash and cash equivalents | 12,014 | 1,477 |
| Net increase (decrease) in cash and cash equivalents | 4,527 | 3,309 |
| Cash and cash equivalents at beginning of period | 149,488 | 88,060 |
| Net increase (decrease) in cash and cash equivalents resulting from transfers to assets held for sale | _ | 25,484 |
| Cash and cash equivalents at end of period | 154,015 | 116,852 |

(5) NOTES TO CONDENSED QUARTERLY CONSOLIDATED FINANCIAL STATEMENTS (GOING CONCERN ASSUMPTION)

There are no matters to report under this item.

(SUBSEQUENT EVENTS)

(Agreement to acquire shares)

The Company entered into an agreement to acquire 100% of the outstanding shares of Blackmores Limited, an Australian-based company, on April 26, 2023. The implementation of the share acquisition requires the satisfaction of certain conditions, including the approval of the proposed acquisition at a general meeting of Blackmores' shareholders, the approval of the Australian Federal Court and other necessary approvals through a Scheme of Arrangement (SOA) procedure under the Australian Corporations Act, which is one of the methods of acquiring 100% of the shares of an Australian listed company.

(1) Reason for Share Acquisition

The acquisition of Blackmores will expand the product range and capabilities of the Company's Health Science business and broaden its geographic profile. The acquisition will also enhance its proposed solutions by utilizing the access to a large number of consumers in the Asia-Pacific region through Blackmores' distribution network, benefiting from Blackmores' knowledge of consumer demands and its deep understanding of country-specific regulations. The Company aims to deliver continuous growth in the Health Science business through the evolution of the B2B and B2C businesses, which leads to solutions for the social issues related to people's health.

(2) Overview of the acquisition

| Name of the Company to be acquired | Blackmores Limited |
|------------------------------------|------------------------------------------------------|
| Date of transfer | August 2023 (planned) |
| Number of shares acquired | 19,450,635 Shares (100% of issued shares) |
| Acquisition cost | AUD 1,880 million (approximately JPY 169.2 billion)* |

^{*}calculated at the rate of AUD=JPY 90

(3) Overview of Blackmores Limited

| Company name | Blackmores Limited |
|-------------------------|-------------------------------------------------------------------|
| Head office | 20 Jubilee Ave, Warriewood, NSW 2102, Australia |
| Representative | Chief Executive Officer and Managing Director: Alastair Symington |
| Description of business | Manufacture and sale of nutritional supplements, etc. |
| Capital | AUD 201 million (as of June 2022) |
| Founded | 1932 |

Supplementary Documents to the Consolidated Financial Statements for the Three Months Ended March 31, 2023

- 1. Summary of Consolidated Statement of Financial Position
- 2. Summary of Consolidated Statement of Profit or Loss, Indices, etc.
- 3. Revenue Details
- 4. Profit Details
- 5. Summary of Consolidated Statement of Cash Flows

KIRIN HOLDINGS COMPANY, LIMITED May 11, 2023

1. SUMMARY OF CONSOLIDATED STATEMENT OF FINANCIAL POSITION

| | | | | (¥ billions) |
|----------------------------------------------|---------------------------------|------------------------------------|------------------------|---------------------------------------------------------------------------------|
| | As of March 31, 2023, Actual | As of December 31, 2022, Actual | Increase (decrease) | Description of changes |
| Non-current assets | 1,663.0 | 1,655.2 | 7.8 | |
| Property, plant and equipment | 566.5 | 560.6 | 5.8 | |
| Goodwill | 290.9 | 289.5 | 1.4 | |
| Intangible assets | 202.3 | 200.9 | 1.4 | |
| Equity-accounted investees | 356.4 | 361.8 | (5.3) | |
| Other | 246.8 | 242.4 | 4.4 | |
| Current assets | 806.5 | 887.0 | (80.5) | |
| Inventories | 306.9 | 290.2 | 16.8 | |
| Trade and other receivables | 328.0 | 409.2 | (81.2) | Decrease due to the year- end of previous year being a bank holiday, etc. |
| Cash and cash equivalents | 116.9 | 88.1 | 28.8 | · |
| Other | 54.8 | 99.6 | (44.8) | |
| Total assets | 2,469.6 | 2,542.3 | (72.7) | |
| Equity | 1,231.7 | 1,253.2 | (21.5) | |
| Equity attributable to owners of the Company | 971.9 | 980.0 | (8.1) | |
| Non-controlling interests | 259.8 | 273.2 | (13.4) | |
| Non-current liabilities | 680.7 | 656.4 | 24.3 | |
| Bonds and borrowings | 438.6 | 408.7 | 29.9 | |
| Other | 242.1 | 247.7 | (5.6) | |
| Current liabilities | 557.1 | 632.7 | (75.6) | |
| Bonds and borrowings | 116.5 | 114.5 | 2.0 | |
| Trade and other payables | 228.1 | 265.2 | (37.1) | |
| Other | 212.6 | 253.1 | (40.5) | |
| Total liabilities | 1,237.8 | 1,289.1 | (51.2) | |
| Total equity and liabilities | 2,469.6 | 2,542.3 | (72.7) | |
| | | | | |

2. SUMMARY OF CONSOLIDATED STATEMENT OF PROFIT OR LOSS, INDICES, etc.

(1) Condensed Statement of Profit or Loss, Indices, etc.

(¥ billions)

| | Three months ended March 31, 2023, Actual | Three months ended March 31, 2022, Actual | Increase (decrease) | |
|----------------------------------------------------------|-------------------------------------------------|-------------------------------------------------|---------------------|---------|
| Revenue | 450.3 | 416.7 | 33.6 | 8.1% |
| Gross profit | 204.4 | 186.4 | 18.1 | 9.7% |
| Selling, general and administrative expenses | 170.9 | 160.5 | 10.4 | 6.5% |
| Normalized operating profit | 33.6 | 25.9 | 7.7 | 29.5% |
| Other operating income | 3.2 | 4.0 | (0.8) | (20.2%) |
| Other operating expenses | 25.8 | 9.1 | 16.7 | 182.6% |
| Operating profit | 11.0 | 20.8 | (9.8) | (47.2%) |
| Finance income | 1.9 | 3.4 | (1.5) | (42.8%) |
| Finance costs | 1.4 | 1.3 | 0.1 | 4.6% |
| Share of profit of equity-accounted investees | 8.5 | 5.6 | 2.9 | 51.9% |
| Profit before tax | 20.1 | 28.5 | (8.4) | (29.6%) |
| Income tax expense | 8.7 | 3.1 | 5.7 | 183.2% |
| Profit | 11.3 | 25.4 | (14.1) | (55.5%) |
| Owners of the Company | 5.6 | 17.4 | (11.8) | (67.9%) |
| Non-controlling interests | 5.7 | 8.0 | (2.3) | (28.6%) |
| | | | | |
| Normalized EPS | ¥32 | ¥24 | ¥8 | 33.3% |
| | | | | |
| Revenue (excluding liquor tax) | 391.2 | 359.2 | 32.0 | 8.9% |
| Normalized operating profit ratio (excluding liquor tax) | 8.6% | 7.2% | | |
| Normalized EBITDA | 54.2 | 45.7 | 8.5 | 18.5% |
| Gross Debt Equity Ratio | 0.57 | 0.67 | | |

Normalized EPS = Normalized profit / Average number of shares outstanding during the period

Normalized profit = Profit attributable to Owners of the Company \pm Other operating income and expenses and other items after income taxes

Normalized EBITDA = Normalized operating profit + Depreciation and amortization* + Dividends received from equity-accounted investees

* Depreciation and amortization exclude those from right-of-use assets.

(2) Exchange Rate for the Consolidation of Profit or Loss of the Major Overseas Companies

(¥)

| | Three months ended March 31, 2023, Actual | Three months ended March 31, 2022, Actual |
|----------------------|----------------------------------------------|----------------------------------------------|
| Lion (AUD) | 91.17 | 85.24 |
| Coke Northeast (USD) | 133.44 | 117.79 |

(3) Period for the Consolidation of Profit or Loss of the Major Overseas Company

| | Three months ended March 31, 2023, Actual | Three months ended March 31, 2022, Actual |
|--------------------|----------------------------------------------|----------------------------------------------|
| San Miguel Brewery | From October 2022 to December 2022 | From October 2021 to December 2021 |

3. REVENUE DETAILS

(1) Revenue Details

(¥ billions)

| | | | | (¥ DIIIOTIS) |
|-------------------------------|----------------------------------------------|----------------------------------------------|------------|--------------|
| | Three months ended March 31, 2023, Actual | Three months ended March 31, 2022, Actual | Increase (| decrease) |
| Revenue | 450.3 | 416.7 | 33.6 | 8.1% |
| Japan Beer and Spirits | 144.0 | 132.8 | 11.1 | 8.4% |
| Kirin Brewery | 136.4 | 127.2 | 9.2 | 7.3% |
| Other and elimination | 7.6 | 5.7 | 1.9 | 33.6% |
| Japan Non-alcoholic Beverages | 51.3 | 50.5 | 0.8 | 1.6% |
| Kirin Beverage | 51.9 | 50.9 | 0.9 | 1.8% |
| Elimination | (0.6) | (0.5) | (0.1) | _ |
| Oceania Adult Beverages | 62.7 | 53.6 | 9.0 | 16.8% |
| Lion | 62.7 | 53.7 | 9.0 | 16.8% |
| Elimination | (0.0) | (0.0) | (0.0) | _ |
| Pharmaceuticals | 93.4 | 87.6 | 5.8 | 6.6% |
| Kyowa Kirin | 93.5 | 87.8 | 5.8 | 6.6% |
| Elimination | (0.1) | (0.1) | 0.0 | _ |
| Other | 99.0 | 92.2 | 6.8 | 7.4% |
| Mercian | 14.4 | 13.2 | 1.2 | 9.3% |
| Coke Northeast | 54.5 | 41.6 | 13.0 | 31.2% |
| Kyowa Hakko Bio | 12.7 | 13.0 | (0.3) | (2.2%) |
| Other and elimination | 17.4 | 24.5 | (7.1) | (29.1%) |
| | | | | |

(Reference) Revenue excluding liquor tax

| | Three months ended March 31, 2023, Actual | Three months ended March 31, 2022, Actual |
|---------------|----------------------------------------------|----------------------------------------------|
| Kirin Brewery | 82.6 | 74.4 |

(2) Sales Volume Details of Major Business Companies a. Kirin Brewery

| | Three months ended March 31, 2023 | | Three months ended March 31, 2022 | |
|----------------------------------|-----------------------------------|---------------------|-----------------------------------|---------------------|
| | Actual | Increase (decrease) | Actual | Increase (decrease) |
| Sales volume | Thousand KL | | Thousand KL | |
| Total beer products | _ | (1.5%) | _ | (6.6%) |
| RTD | 92 | (5.4%) | 97 | (6.5%) |
| Non-alcohol beverages | 8 | 4.4% | 7 | (22.4%) |
| Sales volume by main brands | Thousand KL | | Thousand KL | |
| KIRIN ICHIBAN brand family total | 69 | 11.5% | 62 | (7.4%) |
| SPRING VALLEY brand total | 5 | 6.1% | 5 | 22.7% |
| Kirin Tanrei Green Label | 33 | (9.2%) | 36 | (6.3%) |
| Honkirin | 40 | (16.4%) | 47 | (8.5%) |
| Kirin Hyoketsu brand total | 60 | 2.2% | 58 | 1.6% |

Sales volume of total beer products will only be disclosed in the 2nd and 4th quarter in accordance with the agreement made by the Brewers Association of Japan.

b. Kirin Beverage Group

| | Three months ended March 31, 2023 | | Three months end | led March 31, 2022 |
|----------------------------------------------|-----------------------------------|---------------------|------------------|---------------------|
| | Actual | Increase (decrease) | Actual | Increase (decrease) |
| Domain | 10,000 cases | | 10,000 cases | |
| Food & Beverage domain | 3,331 | (12.8%) | 3,818 | (2.4%) |
| Health science domain | 457 | 0.5% | 455 | 7.1% |
| Lactococcus lactis strain Plasma | 171 | 8.5% | 158 | 21.4% |
| Total | 3,788 | (11.3%) | 4,273 | (1.5%) |
| Container Type | 10,000 cases | | 10,000 cases | |
| Can | 509 | (3.9%) | 529 | (4.6%) |
| Large-sized PET bottles (2L, 1.5L, etc.) | 903 | (33.2%) | 1,352 | (5.3%) |
| Small-sized PET bottles (500ml, 280ml, etc.) | 2,000 | 0.1% | 1,998 | 0.8% |
| Other | 376 | (4.5%) | 394 | 5.8% |
| Total | 3,788 | (11.3%) | 4,273 | (1.5%) |

| | | | Three months ended March 31, 2022 | |
|---------------------|--------------|--------|-----------------------------------|---|
| | | | Increase (decrease) | |
| Brands | 10,000 cases | | 10,000 cases | |
| Kirin Gogo-no-Kocha | 1,112 | (2.4%) | 1,138 | _ |
| Kirin Nama-cha | 489 | (8.0%) | 532 | _ |

4. PROFIT DETAILS

(1) Normalized Operating Profit Details

(¥ billions)

| | | | (¥ billions) |
|-------------------------------------------------|-------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Three months ended March 31, 2023, Actual | Three months ended March 31, 2022, Actual | Increase (| decrease) |
| 33.6 | 25.9 | 7.7 | 29.5% |
| 15.2 | 7.4 | 7.8 | 105.1% |
| 14.2 | 6.7 | 7.5 | 111.5% |
| 1.0 | 0.7 | 0.3 | 44.2% |
| 2.5 | 2.5 | 0.0 | 0.7% |
| 2.5 | 2.5 | 0.0 | 0.7% |
| 3.5 | 4.6 | (1.1) | (23.0%) |
| 3.5 | 4.6 | (1.1) | (23.0%) |
| 16.2 | 15.9 | 0.3 | 1.8% |
| 16.2 | 15.9 | 0.3 | 1.8% |
| 7.5 | 7.9 | (0.3) | (4.2%) |
| (0.3) | (0.3) | (0.0) | _ |
| 6.9 | 4.3 | 2.6 | 61.1% |
| (1.2) | (0.6) | (0.5) | _ |
| 2.1 | 4.5 | (2.4) | (52.6%) |
| (11.4) | (12.4) | 1.0 | _ |
| | March 31, 2023, Actual 33.6 15.2 14.2 1.0 2.5 2.5 3.5 16.2 16.2 7.5 (0.3) 6.9 (1.2) 2.1 | March 31, 2023, Actual March 31, 2022, Actual 33.6 25.9 15.2 7.4 14.2 6.7 1.0 0.7 2.5 2.5 2.5 2.5 3.5 4.6 16.2 15.9 7.5 7.9 (0.3) (0.3) 6.9 4.3 (1.2) (0.6) 2.1 4.5 | March 31, 2023, Actual March 31, 2022, Actual Increase (Actual) 33.6 25.9 7.7 15.2 7.4 7.8 14.2 6.7 7.5 1.0 0.7 0.3 2.5 2.5 0.0 3.5 4.6 (1.1) 3.5 4.6 (1.1) 16.2 15.9 0.3 16.2 15.9 0.3 7.5 7.9 (0.3) (0.3) (0.3) (0.0) 6.9 4.3 2.6 (1.2) (0.6) (0.5) 2.1 4.5 (2.4) |

Each normalized operating profit in each segment is calculated by adding back management fees paid to the Company to normalized operating profit.

(2) Normalized Operating Profit Breakdown of Major Business Companies

(¥ billions)

| Company name | Major factors | Increase (decrease) | Description (# billions) |
|----------------|-----------------------------------------------------|------------------------|----------------------------------------------------------------------------------------------------------------------------------------|
| Kirin Brewery | Increase in marginal profit of | 8.0 | Total beer products (0.8) |
| | alcohol beverages, etc. | | Sales decrease in total beer products (5) thousand KL |
| | | | Total products other than beer products 0.0 |
| | | | Sales decrease in RTD (5) thousand KL |
| | | | Sales increase in non-alcohol beverages 0 thousand KL, etc. |
| | | | Difference of change in composite of products, etc. 8.8 |
| | Increase in raw material cost of alcohol beverages | (3.6) | Increase in market prices, etc. |
| | Decrease in selling expenses | 4.2 | Decrease in advertising (3.0) and decrease in sales promotion (1.3) (Total 14.2→9.9) |
| | Increase in other expenses | (1.1) | Increase in electricity and fuel prices, etc. |
| Total | | 7.5 | |
| Kirin Beverage | Increase in marginal profit of soft drink beverages | 1.7 | Decrease in sales volume (4.85) million cases (2.1) Difference of change in products mix and composition ratio of containers, etc. 3.8 |
| | Increase in raw material cost | (2.2) | Increase in raw material cost (0.8), increase in material cost (1.0), and increase in processing cost (0.4) |
| | Decrease in selling expenses | 0.2 | Decrease in sales promotion 0.5 and increase in advertising (0.3) (Total $4.2 \rightarrow 4.0$) |
| | Decrease in other expenses | 0.3 | |
| Total | | 0.0 | |

(3) Other Operating Income and Other Operating Expenses

| | | | (¥ DIIIIO115) |
|----------------------------------------------------------------------------------|----------------------------------------------|----------------------------------------------|---------------------|
| | Three months ended March 31, 2023, Actual | Three months ended March 31, 2022, Actual | Increase (decrease) |
| Other operating income | 3.2 | 4.0 | (0.8) |
| Gain on sale of property, plant and equipment and intangible assets | 1.2 | 1.1 | 0.1 |
| Other | 2.1 | 2.9 | (0.9) |
| Other operating expenses | 25.8 | 9.1 | 16.7 |
| Impairment losses | 1.3 | 0.5 | 0.8 |
| Business restructuring expenses | 1.2 | 0.2 | 1.0 |
| Software development expenses | 0.1 | 3.9 | (3.8) |
| Loss on disposal and sale of property, plant and equipment and intangible assets | 0.3 | 0.2 | 0.1 |
| Loss on sale of shares of subsidiaries | 19.4 | _ | 19.4 |
| Other | 3.6 | 4.4 | (0.8) |

(4) Finance Income, Finance Costs, Share of Profit of Equity-accounted Investees, etc.

(¥ billions)

| | Three months ended March 31, 2023, Actual | Three months ended March 31, 2022, Actual | Increase (decrease) |
|-----------------------------------------------|----------------------------------------------|----------------------------------------------|---------------------|
| Finance income | 1.9 | 3.4 | (1.5) |
| Interest income | 0.7 | 0.6 | 0.1 |
| Dividend income | 0.1 | 0.0 | 0.0 |
| Foreign exchange gains (net) | 1.0 | 2.7 | (1.7) |
| Other | 0.1 | 0.1 | 0.0 |
| Finance costs | 1.4 | 1.3 | 0.1 |
| Interest paid | 1.3 | 1.1 | 0.2 |
| Other | 0.0 | 0.2 | (0.1) |
| Share of profit of equity-accounted investees | 8.5 | 5.6 | 2.9 |
| San Miguel Brewery | 6.9 | 6.9 | 0.0 |
| Other | 1.5 | (1.3) | 2.9 |

5. SUMMARY OF CONSOLIDATED STATEMENT OF CASH FLOWS

| | | | (+ billions) |
|-------------------------------------------------------------------------------------------------------|----------------------------------------------|----------------------------------------------|---------------------|
| | Three months ended March 31, 2023, Actual | Three months ended March 31, 2022, Actual | Increase (decrease) |
| Cash flows from operating activities | 41.9 | 16.5 | 25.3 |
| Profit before tax | 20.1 | 28.5 | (8.4) |
| Depreciation and amortization | 19.9 | 20.5 | (0.6) |
| Other | 1.9 | (32.4) | 34.4 |
| Cash flows from investing activities | (31.4) | (62.5) | 31.1 |
| Acquisition of property, plant and equipment and intangible assets | (28.9) | (17.9) | (11.0) |
| Other | (2.5) | (44.6) | 42.1 |
| Cash flows from financing activities | (8.6) | 38.5 | (47.1) |
| Increase (decrease) in interest-bearing liabilities | 32.0 | 76.0 | (44.0) |
| Dividends paid | (36.3) | (32.8) | (3.5) |
| Other | (4.3) | (4.7) | 0.4 |
| Exchange rate changes | 1.5 | 12.0 | (10.5) |
| Net increase (decrease) in cash and cash equivalents | 3.3 | 4.5 | (1.2) |
| Net increase (decrease) in cash and cash equivalents resulting from transfers to assets held for sale | 25.5 | - | 25.5 |