

Consolidated Financial Results (Japanese Accounting Standards) for the Fiscal Year Ending March 31, 2025

Listed Company	nms Ho	ldings Corporation (nms H	D)	Listings: To	kyo Stock Exchange
Securities code	2162	URL https://www.n-ms.co	o.jp/		
Representative	(Title)	President and CEO		(Name) Toshiko Kono	
Contact	(Title)	Managing Officer General Ma	nager, Accounting Dept.	(Name) Takeo Kawamura	Tel 03-5333-1711
Scheduled date of c	ordinary sł	areholders' meeting:	June 27, 2025		
Scheduled date for	filing of a	nnual securities report:	June 27, 2025		
Scheduled date of c	ommence	ment of dividend payment:	June 30, 2025		
Supplementary doc	uments for	r financial results:	Yes		
Financial results br	iefing:		Yes		

(Amounts in millions of yen rounded down to the nearest million yen)

May 15, 2025

1. Consolidated Financial Results for the Fiscal Year Ending March 31, 2025 (April 1, 2024 – March 31, 2025) (1) Consolidated results of operations (Percentages represent year-over-year changes)

(1) Consolidated res	epiesen	t year-over-year cha	anges						
	Net sales	Operating income		Net sales Operating income Ordinar		Ordinary inco	ne	Profit attributab owners of pare	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	
FY03/2025	75,707	3.9	1,650	(12.6)	1,650	5.1	630	(14.4)	
FY03/2024	72,874	(7.8)	1,888	22.8	1,570	10.1	737	45.8	

Note: Comprehensive income FY03/2025 665 million yen (18.8%) FY03/2024 560 million yen (96.9%)

	Net income per share	Diluted net income per share	Return on equity	Ratio of ordinary income to total assets	Ratio of operating income to net sales
	Yen	Yen	%	%	%
FY03/2025	39.79	—	14.7	4.6	2.2
FY03/2024	47.42	—	25.2	4.2	2.6

Reference: Share of (profit) loss of entities accounted for using equity method

FY03/2025 – million yen FY03/2024 – million yen

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
FY03/2025	36,230	5,283	14.5	274.42
FY03/2024	35,976	3,344	9.3	214.54

Reference: Shareholders' equity FY03/2025 5,269 million yen FY03/2024 3,334 million yen

(3) State of consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of fiscal year
	Million yen	Million yen	Million yen	Million yen
FY03/2025	1,371	(899)	(1,252)	3,779
FY03/2024	4,772	(1,052)	(3,092)	4,203

2. Dividends

		Ι	Dividend per share	e		Total dividends	Payout ratio	Ratio of dividends to net
	End of first quarter	End of second quarter	End of third quarter	Year-end	Annual	(annual)	(consolidated)	assets (consolidated)
	Yen	Yen	Yen	Yen	Yen	Million yen	%	%
FY03/2024	—	0.00	—	7.00	7.00	108	14.8	3.7
FY03/2025	—	0.00	—	14.00	14.00	268	35.2	5.7
FY03/2026 (forecast)	_	0. 00	_	20. 00	20. 00		34.9	

3. Consolidated forecasts for year ending March 2026 (April 1, 2025 to March 31, 2026)

(% shows the year-on-year change)

	Net sal	es	Operating i	ncome	Ordinary in	ncome	Profit attribut		Net income per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Interim	38,000	3.4	650	(26.7)	400	(69.8)	350	(60.7)	18.23
Full year	78,500	3.7	2,100	27.3	1,600	(3.0)	1,100	74.6	57.29

* Notes

- (1) Changes of important subsidiaries during the period
- (changes of specific subsidiaries in accordance with changes in the scope of consolidation): None
- (2) Changes in accounting principles and changes or restatement of accounting estimates
 - (i) Changes in accounting principles associated with revision of accounting standards, etc.: Yes
 - (ii) Changes in accounting principles other than (i):
 - (iii) Changes in accounting estimates:
 - (iv) Restatement:

None None

None

- (3) Number of shares outstanding (common shares):
 - (1) Number of shares outstanding at end of period (including treasury shares)
 - (2) Number of treasury shares at end of period
 - (3) Average number of shares outstanding during the term

FY03/2025	21,611,000shares	FY03/2024	21,611,000shares
FY03/2025	2,410,259shares	FY03/2024	6,067,959shares
FY03/2025	15,850,473shares	FY03/2024	15,543,041shares

(Reference) Summary of non-consolidated financial results

Non-consolidated financial results for the year ended March 31, 2025 (April 1, 2024 to March 31, 2025)

(1) Non-consolidated operating results

	Net sale	s	Operating in	come	Ordinary in	come	Net incom	me
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
FY03/2025	1,217	86.7	317	481.6	389	114.4	(570)	—
FY03/2024	645	0.0	54	(58.8)	181	(19.3)	116	(25.4)
	Net income pe	er share	Diluted net in per shar					
	Y	en	Y	en				
FY03/2025		(35.99)		_				
FY03/2024		7.51		_				
					-			

(2) Non-consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
FY03/2025	19,104	1,789	9.4	93.20
FY03/2024	19,455	1,084	5.6	69.80

Reference: Shareholders' equity FY03/2025 1,789million yen FY03/2024 1,084million yen

* Financial statements are exempt from audit conducted by certified public accountants or an audit corporation.

* Explanations and other special notes concerning the appropriate use of business performance forecasts (Notes concerning the forward-looking statements)

The results forecasts and forward-looking statements included in this document are based on information that the Company has obtained and certain assumptions that the Company considers reasonable. The Company makes no guarantees with respect to the achievement of its results forecasts or forward-looking statements. Actual results might be significantly different from the forecasts in the document, depending on various factors.

(Availability of the supplementary documents for financial results)

The supplementary materials on financial results will be disclosed on TDNET on the same day and posted on our website.

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4. Consolidated financial statements

(1) Consolidated balance sheet

	FY03/2024	(Thousand yes FY03/2025
	(March 31,2024)	(March 31,2025)
Assets	((
Current assets		
Cash and deposits	4,261,431	3,789,28
Notes receivable-trade	184,253	113,55
Accounts receivable-trade	10,615,062	11,598,88
Contract assets	146,789	150,82
Finished goods	1,572,199	1,883,08
Work in process	573,757	777,21
Raw materials and supplies	6,886,915	5,238,65
Others	1,953,438	2,541,35
Allowance for doubtful accounts	(15,347)	(15,16)
Total current assets	26,178,500	26,077,68
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	3,152,983	2,931,01
Machinery, equipment and vehicles, net	2,250,035	2,629,29
Land	953,021	953,02
Other, net	1,625,496	1,841,0
Total property, plant and equipment	7,981,537	8,354,30
Intangible assets	1,501,007	0,001,01
Other	605,580	551,4
Total intangible assets	605,580	551,4
Investment and other assets	005,580	551,4
Investment and other assets	10.801	174
	19,891	17,4
Investments in capital of subsidiaries and affiliates Deferred tax assets	65,940	65,94
	281,580	310,19
Lease and guarantee deposits	273,515	294,19
Other Allowance for doubtful accounts	556,650	559,72
	(325)	(32
Total investments and other accounts	1,197,252	1,247,14
Total non-current assets	9,784,370	10,152,92
Deferred assets		
Bond issuance cost	13,221	
Total deferred assets	13,221	
Total assets	35,976,092	36,230,6
liability		
Current liability		
Notes and accounts payable - trade	4,754,244	5,265,03
Short-term loans payable	16,288,251	16,967,80
Bonds due within one year	2,000,000	-
Lease obligations	649,558	552,68
Accounts payable – other	2,248,178	2,381,38
Income tax payable	491,226	559,9
Accrued consumption taxes	495,193	345,93
Provision for bonuses	679,184	777,24
Other	1,613,415	1,097,90
Total current liabilities	29,219,255	27,947,94
Non-current liabilities		
Long-term loans payable	1,874,937	1,562,94
Deferred tax liability	69,781	61,92
Net defined benefit liabilities	425,930	456,85
Lease obligations	930,032	816,62
Other	111,284	100,39
Total non-current liabilities	3,411,965	2,998,74
iotal non-current natinities	36,417,240	30,946,69

		(Thousand yen)
	FY03/2024 (March 31,2024)	FY03/2025 (March 31,2025)
Net assets	· · · · · · · · · · · · · · · · · · ·	
Shareholders' equity		
Capital stock	500,690	500,690
Capital surplus	554,842	1,143,407
Retained earnings	3,482,424	5,011,764
Treasury shares	(1,310,407)	(515,243)
Total shareholders' equity	3,227,549	6,140,618
Other accumulated comprehensive income		
Valuation difference on available-for-sale securities	(2,871)	(6,255)
Foreign currency translation adjustment	(897,650)	(865,256)
Total other accumulated comprehensive income	(900,521)	(871,512)
Non-controlling interests	10,327	14,804
Total net assets	3,344,870	5,283,911
Total liabilities and net assets	35,976,092	36,230,607

(2) Consolidated statements of income/quarterly consolidated statement of comprehensive income (Consolidated statements of income) (FY03/2025)

Net sales Cost of sales Gross profit Selling, general and administrative expenses Salaries and bonuses Provision for bonuses Other Total selling, general and administrative expenses Operating income Interest income Foreign exchange gains Dividend income Other Total non-operating income	FY03/2024 (From April 1, 2023	FY03/2025
Cost of sales Gross profit Selling, general and administrative expenses Salaries and bonuses Provision for bonuses Other Total selling, general and administrative expenses Operating income Non-operating income Interest income Foreign exchange gains Dividend income Other Total non-operating income		
Cost of sales Gross profit Selling, general and administrative expenses Salaries and bonuses Provision for bonuses Other Total selling, general and administrative expenses Operating income Non-operating income Interest income Foreign exchange gains Dividend income Other Total non-operating income	. 1.6 1.01.0004)	(From April 1, 2024
Cost of sales Gross profit Selling, general and administrative expenses Salaries and bonuses Provision for bonuses Other Total selling, general and administrative expenses Operating income Non-operating income Interest income Foreign exchange gains Dividend income Other Total non-operating income	to March 31, 2024)	to March 31, 2025)
Gross profit	72,874,100	75,707,594
Selling, general and administrative expenses Salaries and bonuses Provision for bonuses Other Total selling, general and administrative expenses Operating income Non-operating income Interest income Foreign exchange gains Dividend income Other Total non-operating income	63,553,084	65,696,107
Salaries and bonuses Provision for bonuses Other Total selling, general and administrative expenses Operating income Interest income Foreign exchange gains Dividend income Other Total non-operating income	9,321,015	10,011,487
Provision for bonuses Other	• • • • • • •	
Other	2,909,239	3,065,968
Total selling, general and administrative expenses Operating income Non-operating income Interest income Foreign exchange gains Dividend income Other Total non-operating income	216,699	250,559
Operating income Non-operating income Interest income Foreign exchange gains Dividend income Other Total non-operating income	4,306,492	5,044,776
Non-operating income	7,432,438	8,361,303
Interest income Foreign exchange gains Dividend income Other Total non-operating income	1,888,576	1,650,184
Foreign exchange gains Dividend income Other Total non-operating income		
Dividend income Other Total non-operating income	43,676	62,346
Other	491,352	517,290
Total non-operating income	387	775
	99,353	82,336
	634,769	662,748
Interest expenses	739,607	516,692
Amortization of bond issuance cost	13,221	13,221
Foreign withholding tax	4,435	4,954
Other	195,369	127,267
Total non-operating expenses	952,633	662,135
Ordinary income	1,570,713	1,650,797
Extraordinary income)- · ·)· -	
Gain on sales of non-current assets	1,645	65,038
Total extraordinary income	1,645	65,038
Extraordinary losses	, , , , , , , , , , , , , , , , , , , ,	, , , , , , , , , , , , , , , , , , , ,
Loss on retirement of non-current assets	13,532	4,530
Impairment loss	31,921	
Loss on related to special investigation etc.	-	244,759
Total extraordinary losses	45,454	249,289
Profit /Loss (-) before income taxes	1,526,905	1,466,546
Total income taxes	786,803	832,200
Net income/loss (-)	, 00,000	
Profit/Loss (-) attributable to non-controlling interests	740.101	634.346
Profit/Loss (-) attributable to owners of parent	740,101 3,084	634,346

(Consolidated statement of comprehensive income) (FY03/2025)		(Thousand yen)
	FY03/2024	FY03/2025
	(From April 1, 2023	(From April 1, 2024
	to March 31, 2024)	to March 31, 2025)
Net income/loss (-)	740,101	634,346
Other comprehensive income/loss (-)		
Valuation difference on available-for-sale securities	3,493	(3,383)
Foreign currency translation adjustment	(183,584)	34,496
Total other comprehensive income/loss (-)	(180,090)	31,112
Comprehensive income/loss (-)	560,010	665,458
Comprehensive income attributable to		
Comprehensive income/loss (-) attributable to owners of parent	556,583	659,635
Comprehensive income/loss (-) attributable to non-controlling interests	3,427	5,822

		(Thousand yen)	
	FY03/2024 (From April 1, 2023 to March 31, 2024)	FY03/2025 (From April 1, 2024 to March 31, 2025)	
Cash flows from operating activities			
Profit /Loss (-) before income taxes	1,526,905	1,466,546	
Depreciation	1,423,257	1,514,862	
Increase (decrease) in allowance for doubtful accounts	1,816	(2,160)	
Increase (decrease) in provision for bonuses	(81,222)	66,777	
Increase (decrease) in net defined benefit liability	81,025	7,131	
Interest and dividend income	(44,063)	(63,121)	
Interest expenses paid	739,607	516,692	
Amortization of bond issuance cost	13,221	13,221	
Foreign exchange losses (gains)	(458,876)	(743,529)	
Loss on retirement of non-current assets	13,532	4,530	
Loss (gain) on sales of non-current assets	(1,645)	(65,038)	
Impairment loss	31,921	_	
Loss on related to special investigation etc.	_	244,759	
Decrease (increase) in notes and accounts receivable - trade	2,228,087	(262,419)	
Decrease (increase) in accounts receivable-other	(47,594)	(316,841	
Decrease (increase) in inventories	3,824,996	1,694,703	
Increase (decrease) in notes and accounts payable - trade	(2,915,764)	(245,011	
Increase (decrease) in accounts payable - other	(398,676)	(140,495	
Increase (decrease) in accrued expenses	40,850	(165,589	
Increase (decrease) in accrued consumption taxes	24,457	(201,853)	
Increase (decrease) in deposits received	174,519	(261,785)	
Increase (decrease) in long-term accounts payable	(6,487)	(4,316	
Increase (decrease) in other non-current liabilities	60,077	(13,909)	
Other	65,548	25,558	
Subtotal	6,295,494	3,068,710	
Interest and dividend income received	69,772	74,417	
Interest expenses paid	(729,855)	(521,622)	
Income taxes paid	(868,332)	(1,025,320)	
Income taxes refund	5,739	19,789	
Loss on related to special investigation etc. paid		(244,759)	
Net cash provided by (used in) operating activities	4,772,819	1,371,215	

		(Thousand yen)
	FY03/2024 (From April 1, 2023 to March 31, 2024)	FY03/2025 (From April 1, 2024 to March 31, 2025)
Cash flows from investing activities		
Payments into time deposits	(41,349)	-
Proceeds from withdrawal of time deposits	—	51,050
Purchase of property, plant and equipment	(941,297)	(954,677)
Proceeds from sales of property, plant and equipment	2,385	65,617
Purchase of intangible assets	(65,018)	(53,255)
Payments for lease and guarantee deposits	(29,089)	(42,789)
Proceeds from collection of lease and guarantee deposits	19,058	31,589
Collection of long-term loans receivable	6,487	—
Proceeds from maturity of insurance funds	8,715	14,155
Other	(12,197)	(11,378)
Net cash provided by (used in) investing activities	(1,052,306)	(899,688)
Cash flows from financing activities		
Net increase (decrease) in short-term loans payable	(2,709,121)	(2,024,399)
Proceeds from long-term loans payable	1,200,000	—
Repayments of long-term loans payable	(887,644)	(1,934,242)
Repayments of finance lease obligations	(602,773)	(617,984)
Proceeds from sales and leasebacks	_	1,383,728
Cash dividends paid	(93,163)	(108,499)
Net cash provided by (used in) financing activities	(3,092,702)	(1,252,598)
Effect of exchange rate change on cash and cash equivalents	103,706	357,671
Net increase (decrease) in cash and cash equivalents	731,517	(423,399)
Cash and cash equivalents at beginning of period	3,041,042	4,203,382
Increase (decrease) in cash and cash equivalents resulting from fiscal term change of consolidated subsidiaries	430,822	-
Cash and cash equivalents at end of period	4,203,382	3,779,982