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Securities code: 1952
June 11, 2026

To Shareholders with Voting Rights:

Masanori Hiroshima
President and Representative Director
Shin Nippon Air Technologies Co., Ltd.
2-31-1, Nihonbashi Hamacho, Chuo-ku,
Tokyo, Japan

**NOTICE OF
THE 57th ORDINARY GENERAL MEETING OF SHAREHOLDERS**

Dear Shareholders:

We would like to express our appreciation for your continued support and patronage.

We hereby inform you that the 57th Ordinary General Meeting of Shareholders of Shin Nippon Air Technologies Co., Ltd. (the “Company”) will be held as described below.

In convening this General Meeting of Shareholders, measures for electronic provision of information will be implemented for the information contained in the Reference Documents, etc. for this General Meeting of Shareholders (matters subject to the measures for electronic provision), which will be posted on the Company’s websites on the Internet. You are kindly requested to access the website below and check the information.

The Company’s website
<https://www.snk.co.jp/ir/stock/meeting> (in Japanese)

In addition to the website above, matters subject to measures for electronic provision are also posted on the website below.

Tokyo Stock Exchange’s website (Listed Company Search)
<https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show>

If you use the Tokyo Stock Exchange’s website, you can access this information by entering “Shin Nippon Air Technologies” in the “Issue name (company name)” field or “1952,” the securities code of the Company in the “Code” field to search, select “Basic information” and “Documents for public inspection/PR information,” in that order, and inspect the information posted under “[Notice of General Shareholders Meeting /Informational Materials for a General Shareholders Meeting].”

The Portal of Shareholders’ Meeting® (Sumitomo Mitsui Trust Bank, Limited)
<https://www.soukai-portal.net> (in Japanese)

Please scan the QR Code® in the Voting Rights Exercise Form or enter your ID and password indicated in the form.

* QR Code is a registered trademark of DENSO WAVE INCORPORATED.

If you are unable to attend the meeting in person, you can exercise your voting rights via the Internet, etc. or in writing. Please review the Reference Documents for the General Meeting of Shareholders and the Guide to Exercise of Voting Rights on page 3 (in Japanese language only) and exercise your voting rights no later than 5:30 p.m. on Thursday, June 25, 2026, Japan time.

- 1. Date and Time:** Friday, June 26, 2026 at 10:00 a.m. Japan time
- 2. Place:** Exhibition Hall, 3rd Floor, Nihonbashi Plaza Building
2-3-4, Nihombashi, Chuo-ku, Tokyo, Japan

3. Meeting Agenda:

- Matters to be reported:**
1. The Business Report and Consolidated Financial Statements for the Company's 57th Fiscal Year (April 1, 2025 - March 31, 2026) and results of audits by the Independent Auditor and the Audit and Supervisory Committee of the Consolidated Financial Statements
 2. Non-consolidated Financial Statements for the Company's 57th Fiscal Year (April 1, 2025 - March 31, 2026)

Proposals to be resolved:

- Proposal 1:** Appropriation of Surplus
- Proposal 2:** Election of Five (5) Directors (Excluding Audit and Supervisory Committee Members)
- Proposal 3:** Election of Two (2) Directors Serving as Audit and Supervisory Committee Members

Notes concerning this General Meeting of Shareholders:

1. Among the matters subject to the measures for electronic provision, the following items are not stated in the document to be sent to shareholders who have made a request for delivery of documents in paper form, pursuant to laws and regulations as well as the Company's Articles of Incorporation. The Audit and Supervisory Committee and the Independent Auditor have audited the documents subject to audit, including the following items.
 - Matters regarding Stock Option Rights of the Company, Matters regarding the Independent Auditor, The Systems to Ensure the Appropriateness of Operations and Outline of the Operational Status of the Systems, and Basic Policies regarding Control of the Company in the Business Report
 - Consolidated Statement of Changes in Equity and Notes to Consolidated Financial Statements
 - Non-consolidated Statement of Changes in Equity and Notes to Non-consolidated Financial Statements
2. If there is no indication of approval or disapproval for each of the proposals on your Voting Rights Exercise Form, the Company shall treat it as a vote for approval.
3. If you exercise your voting right in duplicate both via the Internet, etc. and in writing, the Company will only deem your exercise via the Internet, etc. valid. If you exercise your voting rights via the Internet, etc. more than once or using both a personal computer and a smartphone, the latest vote shall be accepted as the valid exercise of your voting rights.
4. Should matters subject to the measures for electronic provision require revisions, the revised versions will be posted on the websites previously stated.
5. For those attending, please present the enclosed Voting Rights Exercise Form at the reception desk upon arrival at the meeting.
6. We will not provide gifts to shareholders attending the meeting.

Reference Documents for the General Meeting of Shareholders

Proposals and References

Proposal 1: Appropriation of Surplus

The Company considers the return of profits to shareholders as one of its most important management initiatives, and to ensure stable return of profits to our shareholders, maintains a basic policy of profit distribution with a dividend on equity ratio (DOE) of no less than 5%. To achieve the growth targets set out in its 10-year vision for long-term management, “SNK Vision 2030,” the Company will pay progressive dividends until the fiscal year ending March 31, 2030.

In line with the basic policy, the Company proposes the year-end dividend for the fiscal year in review to be as follows. Accordingly, the annual dividend for the fiscal year under review amounts to ¥110 combined with an interim dividend of ¥40, resulting in a dividend on equity ratio of 8.0%.

1. Type of Property for Dividends:
Cash
2. Allotment of Property for Dividends and Total Amount Thereof:
¥70 per share of the Company’s common stock
Total amount of dividends: ¥3,181,392,060
3. Effective Date of Distribution of Surplus:
June 29, 2026

Proposal 2: Election of Five (5) Directors (Excluding Audit and Supervisory Committee Members)

The terms of office of all six (6) Directors (excluding Audit and Supervisory Committee Members; hereinafter the same applies in this proposal) will expire at the conclusion of this General Meeting of Shareholders. Accordingly, the Company proposes the election of five (5) Directors.

The candidates for Directors are as follows:

No.		Name	Current positions at the Company
1	[Reelection]	Masanori Hiroshima	President and Representative Director
2	[Reelection]	Masaki Ito	Director and Senior Executive Managing Officer
3	[Reelection]	Kiyoshi Inoue	Director and Executive Managing Officer
4	[Reelection]	Hidekatsu Noda	Director and Executive Managing Officer
5	[Reelection] [Outside] [Independent]	Kenichi Muranaka	Director

No.	Name (Date of birth)	Career summary, positions, responsibilities, and significant concurrent positions	
1	[Reelection] Masanori Hiroshima (September 14, 1967)	April April April April April April June April	1990 Joined the Company 2016 General Manager of Facility Solutions Center, Tokyo Metropolitan Division 2019 Deputy General Manager of Construction Management Division 2021 General Manager of Digital Promotion Office 2022 Managing Officer, General Manager of Engineering Division 2023 Senior Managing Officer, General Manager of Engineering Division 2023 Director and Senior Managing Officer, General Manager of Engineering Division 2024 President and Representative Director in charge of Management & Planning (current position)
	[Reason for nomination as candidate for Director] Mr. Masanori Hiroshima serves as President and Representative Director, leads the Group's management and directs promotion of management plans. In addition, he has fulfilled his duties by encouraging proactive participation in the Board of Directors' meetings as Chairman, as well as promoting the strengthening of the corporate governance system. The Company has judged that, utilizing his abundant experience and extensive insights regarding overall business of the Company, he will continue to contribute to the Company's sustainable growth and mid- to long-term corporate value improvement, and is a suitable candidate. [Number of shares of the Company held] 20,627 shares		
2	[Reelection] Masaki Ito (October 30, 1959)	April April April April April April June June April April	1990 Joined the Company 2011 Deputy General Manager of Osaka Branch 2014 Managing Officer, General Manager of Osaka Branch 2018 Senior Managing Officer, General Manager of Industrial Facilities Division, Tokyo Metropolitan Division 2019 Senior Managing Officer, Deputy General Manager of Tokyo Metropolitan Division and General Manager of Industrial Facilities Division 2020 Senior Managing Officer, General Manager of Tokyo Metropolitan Division 2020 Director and Senior Managing Officer, General Manager of Tokyo Metropolitan Division 2022 Director and Executive Managing Officer, General Manager of Tokyo Metropolitan Division 2024 Director and Senior Executive Managing Officer, General Manager of Engineering Division 2026 Director and Senior Executive Managing Officer in charge of Engineering (current position)
	[Reason for nomination as candidate for Director] As the person responsible for the engineering division, Mr. Masaki Ito has been fulfilling his duties by promoting improvements in safety standards and quality in engineering, as well as the adoption of digitalization and AI. The Company has judged that, utilizing his abundant experience and extensive insights garnered so far, he will continue to contribute to the Company's sustainable growth and mid- to long-term corporate value improvement, and is a suitable candidate. [Number of shares of the Company held] 44,013 shares		

No.	Name (Date of birth)	Career summary, positions, responsibilities, and significant concurrent positions		
3	[Reelection] Kiyoshi Inoue (October 28, 1964)	April	1987	Joined the Company
		April	2012	General Manager of Human Resources Department, Administration Division
		April	2015	Deputy General Manager of Administration Division and General Manager of Human Resources Department
		October	2018	Deputy General Manager of Administration Division
		April	2019	Managing Officer, General Manager of Administration Division
		April	2021	Senior Managing Officer, General Manager of Administration Division
		June	2021	Director and Senior Managing Officer, General Manager of Administration Division
		April	2026	Director and Executive Managing Officer, General Manager of Administration Division (current position)
[Reason for nomination as candidate for Director] As the person responsible for the administration division, Mr. Kiyoshi Inoue has been fulfilling his duties by promoting thorough compliance. The Company has judged that, utilizing his abundant experience and extensive insights garnered so far, he will continue to contribute to the Company's sustainable growth and mid- to long-term corporate value improvement, and is a suitable candidate.				
[Number of shares of the Company held]			26,709 shares	
4	[Reelection] Hidekatsu Noda (August 20, 1964)	April	1987	Joined the Company
		April	2010	General Manager of Sales Department II, Urban Facilities Division, Urban Facilities and Renewal Division
		April	2012	General Manager of Sales Department I, Urban Facilities Division, Tokyo Metropolitan Division
		October	2014	Deputy General Manager of Urban Facilities Division, Tokyo Metropolitan Division and General Manager of Sales Department I
		April	2020	Managing Officer, Deputy General Manager of Tokyo Metropolitan Division
		April	2022	Managing Officer, General Manager of Sales Division
		April	2023	Senior Managing Officer, General Manager of Sales Division
		June	2023	Director and Senior Managing Officer, General Manager of Sales Division
		April	2026	Director and Executive Managing Officer, General Manager of Sales Division (current position)
[Reason for nomination as candidate for Director] As the person responsible for the sales division, Mr. Hidekatsu Noda has been fulfilling his duties by promoting sales activities. The Company has judged that, utilizing his abundant experience and extensive insights garnered so far, he will continue to contribute to the Company's sustainable growth and mid- to long-term corporate value improvement, and is a suitable candidate.				
[Number of shares of the Company held]			18,330 shares	

No.	Name (Date of birth)	Career summary, positions, responsibilities, and significant concurrent positions
5	[Reelection] [Outside] [Independent] Kenichi Muranaka (February 9, 1959)	April 1982 Joined Ministry of Finance July 2008 Regional commissioner, Sendai Regional Taxation Bureau July 2009 Commissioner, Organization for Postal Savings and Postal Insurance July 2010 Head of Tokyo Branch, Japan Mint July 2015 Director – General of Yokohama Customs June 2016 Retired from Ministry of Finance January 2017 Advisor, Mitsubishi Hitachi Power Systems, Ltd. November 2017 Advisor, GLORY LTD. April 2018 President and Representative Director, Japan Settlement Information Center Ltd. June 2025 Director of the Company (current position)
<p>[Reason for nomination as candidate for Outside Director and overview of expected roles] As Outside Director, Mr. Kenichi Muranaka has been giving essential suggestions and advice concerning overall management and appropriately supervising the management. The Company has judged that, utilizing his abundant experience and extensive insights regarding the public administration and corporate management, he will continue to contribute to the Company's sustainable growth and mid- to long-term corporate value improvement, and is a suitable candidate. In addition, he also serves as a member of the Nomination and Compensation Committee and gives essential suggestions and advice on judgements on the transparency and appropriateness related to election of Directors and decisions on compensation, etc. The Company expects him to continue to fulfill the role of effective supervision.</p> <p>[Number of shares of the Company held] 1,278 shares</p>		

- Notes:
1. There are no special interests between each candidate and the Company.
 2. Mr. Kenichi Muranaka is a candidate for Outside Director.
 3. The Company has notified the Tokyo Stock Exchange that Mr. Kenichi Muranaka is an independent director, and he will continue to be an independent director if his reelection is approved.
 4. The tenure as Outside Director for Mr. Kenichi Muranaka will be one (1) year at the conclusion of this General Meeting of Shareholders.
 5. The Company has entered into an agreement with Mr. Kenichi Muranaka, pursuant to Article 427, Paragraph 1 of the Companies Act that limits the amount of his liability as set forth in Article 423, Paragraph 1 of the same Act. The maximum amount of liability based on this agreement is the amount stipulated by laws and regulations. If his reelection is approved, the Company plans to continue said agreement with him.
 6. The Company has entered into an indemnity agreement with each of Mr. Masanori Hiroshima, Mr. Masaki Ito, Mr. Kiyoshi Inoue, Mr. Hidekatsu Noda, and Mr. Kenichi Muranaka, pursuant to Article 430-2, Paragraph 1 of the Companies Act, under which the Company shall indemnify them for the expenses provided for in item (1) of said paragraph and the loss provided for in item (2) of said paragraph to the extent provided for under laws and regulations. If their reelections are approved, the Company plans to continue said agreement with each of them.
 7. The Company has entered into a directors and officers liability insurance agreement with an insurance company, pursuant to Article 430-3, Paragraph 1 of the Companies Act. The agreement covers liability of insured persons in the performance of their duties and damage claims received pertaining to the pursuit of said liability. Each of the candidates is listed as the insured under said agreement and will continue to be insured if their reelections are approved. The Company plans to renew said agreement with the same contents at its renewal.

Proposal 3: Election of Two (2) Directors Serving as Audit and Supervisory Committee Members

The terms of office of Directors serving as Audit and Supervisory Committee Members Mr. Yasushi Mizuno and Ms. Akiko Nariai will expire at the conclusion of this General Meeting of Shareholders. Accordingly, the Company proposes the election of two (2) Directors serving as Audit and Supervisory Committee Members.

The Audit and Supervisory Committee has previously given its approval to this Proposal.

The candidates for Directors serving as Audit and Supervisory Committee Members are as follows:

No.		Name	Current positions at the Company
1	[Reelection] [Outside] [Independent]	Yasushi Mizuno	Director, Audit and Supervisory Committee Member
2	[Reelection] [Outside] [Independent]	Akiko Nariai	Director, Audit and Supervisory Committee Member

No.	Name (Date of birth)	Career summary, positions, responsibilities, and significant concurrent positions	
1	[Reelection] [Outside] [Independent] Yasushi Mizuno (January 24, 1971)	April 1996 October 2004 June 2017 June 2020	Registered as an attorney at law Belonging to Endo & Manba Law Office (currently, Fairness Law Office) Partner, Fairness Law Office (current position) Director of the Company Director, Audit and Supervisory Committee Member of the Company (current position)
	[Reason for nomination as candidate for Outside Director serving as Audit and Supervisory Committee Member and overview of expected roles] As Outside Director serving as Audit and Supervisory Committee Member, Mr. Yasushi Mizuno has been giving essential suggestions and advice regarding overall management and appropriately supervising the management. The Company has judged that, utilizing his expertise as an attorney at law and his abundant experience and extensive insights in corporate legal affairs, he continues to be a suitable candidate to perform the duties. Moreover, from an objective and impartial position, he is expected to give essential suggestions and advice from the perspective of legality and appropriateness related to management, and continue to fulfill the role of effective supervision. [Number of shares of the Company held] 6,661 shares		
2	[Reelection] [Outside] [Independent] Akiko Nariai (March 29, 1963)	April 1986 July 2019 July 2020 July 2021 July 2022 September 2023 June 2024 June 2024 June 2025	Joined Tokyo Regional Taxation Bureau District Director, Koto-Higashi Tax Office Director, Co-ordination Division, Fourth Large Enterprise Department, Tokyo Regional Taxation Bureau Director, General Education Department of National Tax College District Director, Shinjuku Tax Office Registered as a certified public tax accountant Established Akiko Nariai Tax Accountant Office (current position) Director, Audit and Supervisory Committee Member of the Company (current position) Auditor, NIHON KAGAKU SANGYO CO., LTD. (current position) Director, KENKO Mayonnaise Co., Ltd. (current position)
	[Reason for nomination as candidate for Outside Director serving as Audit and Supervisory Committee Member and overview of expected roles] As Outside Director serving as Audit and Supervisory Committee Member, Ms. Akiko Nariai has been giving essential suggestions and advice regarding overall management and appropriately supervising the management. The Company has judged that, utilizing her expertise as a certified public tax accountant as well as her abundant experience and extensive insights in the public administration field, she continues to be a suitable candidate to perform the duties. Moreover, from an objective and impartial position, she is expected to give essential suggestions and advice from the perspective of legality and appropriateness related to management, and continue to fulfill the role of effective supervision. [Number of shares of the Company held] 452 shares		

- Notes:
1. There are no special interests between each candidate and the Company.
 2. Mr. Yasushi Mizuno and Ms. Akiko Nariai are candidates for Outside Directors.
 3. The Company has notified the Tokyo Stock Exchange that Mr. Yasushi Mizuno and Ms. Akiko Nariai are independent directors, and they will continue to be independent directors if their reelections are approved.
 4. The tenures as Outside Directors serving as Audit and Supervisory Committee Members for Mr. Yasushi Mizuno and Ms. Akiko Nariai will be six (6) years and two (2) years respectively at the conclusion of this General Meeting of Shareholders. Prior to Mr. Yasushi Mizuno's appointment as Outside Director serving as Audit and Supervisory Committee Members, he was an Outside Director of the Company and the tenure was three (3) years.
 5. The Company has entered into an agreement with each of Mr. Yasushi Mizuno and Ms. Akiko Nariai, pursuant to Article 427, Paragraph 1 of the Companies Act that limits the amount of each of their liability as set forth in Article 423, Paragraph 1 of the same Act. The maximum amount of liability based on this agreement is the amount stipulated by laws and regulations. If their reelections are approved, the Company plans to continue said agreement with each of them.
 6. The Company has entered into an indemnity agreement with each of Mr. Yasushi Mizuno and Ms. Akiko Nariai, pursuant to Article 430-2, Paragraph 1 of the Companies Act, under which the Company shall indemnify them for the expenses provided for in item (1) of said paragraph and the loss provided for in item (2) of said paragraph to the extent provided for under laws and regulations. If their reelections are approved, the Company plans to continue said agreement with each of them.
 7. The Company has entered into a directors and officers liability insurance agreement with an insurance company, pursuant to Article 430-3, Paragraph 1 of the Companies Act. The agreement covers liability of insured persons in the performance of their duties and damage claims received pertaining to the pursuit of said liability. Each of the candidates is listed as the insured under said agreement and will continue to be insured if each of their reelections is approved. The Company plans to renew said agreement with the same contents at its renewal.

<Reference: Skill matrix of Directors>

The Board of Directors consists of Directors with expertise in corporate management/management strategies, engineering/research & development, sales/marketing, tax affairs/finance/accounting, legal affairs/risk management/management, sustainability and digitalization/AI. These are expertise in Directors that the Company considers essential for sustainable growth of the Company.

If Proposal 2 and Proposal 3 are approved as originally proposed, the composition of the Company's Board of Directors will be as follows. We will continue to make considerations on the balance of the expertise and composition of Directors.

	Name	Nomina- tion and Compensa- tion Committee	Expertise						
			Corporate manage- ment, Manage- ment strategies	Engineer- ing, Research & develop- ment	Sales, Marketing	Tax affairs, Finance, Accounting	Legal affairs, Risk manage- ment, Manage- ment	Sustain- ability	Digitali- zation, AI
Director	Masanori Hiroshima		○	○				○	○
	Masaki Ito		○	○				○	○
	Kiyoshi Inoue	○	○			○	○	○	
	Hidekatsu Noda		○		○			○	
	Kenichi Outside Muranaka Independent	○	○			○	○		
	Toshihiko Morimoto					○	○		
	Yasushi Outside Mizuno Independent	○					○		
	Yumiko Outside Umehara Independent		○					○	
	Akiko Outside Nariai Independent					○	○		
Audit and Supervisory Committee Member									

(Notes) 1. Of the nine Directors, seven are men and two are women.

2. The above table does not contain all insights or experience held by each candidate.